# **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# **FORM 10**

Amendment No. 1

GENERAL FORM FOR REGISTRATION OF SECURITIES Pursuant to Section 12(b) or 12(g) of the Securities Exchange Act of 1934

# **BBX Capital Florida LLC**

(Exact Name of Registrant as Specified in Its Charter)

Florida (State or other jurisdiction of incorporation or organization)

82-4669146 (I.R.S. Employer Identification No.)

401 East Las Olas Boulevard, Suite 800, Fort Lauderdale, Florida (Address of Principal Executive Offices)

Registrant's telephone number, including area code (954)940-4900

Securities to be registered pursuant to Section 12(b) of the Act:

None

Securities to be registered pursuant to Section 12(g) of the Act:

**Class A Common Stock** 

**Class B Common Stock** 

**Preferred Share Purchase Rights** 

Indicate by check mark if the registrant is a large accelerated filer, an accelerated filer, anon-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

| Large accelerated filer |   |
|-------------------------|---|
| Non-accelerated filer   | X |

Accelerated filer Smaller reporting company X Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

33301 (Zip Code)

# INFORMATION REQUIRED IN REGISTRATION STATEMENT CROSS-REFERENCE SHEET BETWEEN INFORMATION STATEMENT AND ITEMS OF FORM 10

The Registrant's information statement (the "Information Statement") is filed as Exhibit 99.1 to this Form 10 and is incorporated by reference into this Form 10. The information required by the following Form 10 Registration Statement items is contained in the Information Statement sections that are identified below, each of which is incorporated into this Form 10 by reference. In addition, the information in Exhibit 99.2 to this Form 10 is incorporated by reference into Items 13 and 15 of this Form 10.

| Item No. | Caption  | Information Statement Section(s) Incorporated into the Item by<br>Reference<br>Where the Information Required by this Item is Contained   |
|----------|--|---|
| Item 1.  | Business   | "Summary," "Questions and Answers About the Spin-off,"<br>"Summary of the Spin-off," "Risk Factors," "The Spin-Off –<br>Relationship Between New BBX Capital and Parent," "Business,"<br>"Management's Discussion and Analysis of Financial Condition and<br>Results of Operations, "Certain Relationships and Related Party<br>Transactions" and "Where You Can Find More Information" |
| Item 1A. | Risk Factors   | "Risk Factors"  |
| Item 2.  | Financial Information  | "Summary," "Summary Historical and Pro Forma Financial<br>Information," "Selected Historical Financial Information,"<br>"Management's Discussion and Analysis of Financial Condition and<br>Results of Operations" and "Quantitative and Qualitative<br>Disclosures About Market Risk"  |
| Item 3.  | Properties   | "Business—Properties"   |
| Item 4.  | Security Ownership of Certain Beneficial Owners and Management                                     | "Security Ownership of Certain Beneficial Owners and Management"  |
| Item 5.  | Directors and Executive Officers   | "Management"  |
| Item 6.  | Executive Compensation   | "Executive Compensation" and "Director Compensation"  |
| Item 7.  | Certain Relationships and Related Transactions, and Director Independence                          | "Management," "The Spin-Off – Relationship Between New BBX<br>Capital and Parent" and "Certain Relationships and Related Party<br>Transactions"   |
| Item 8.  | Legal Proceedings  | "Business—Legal Proceedings"  |
| Item 9.  | Market Price of and Dividends on the Registrant's<br>Common Equity and Related Stockholder Matters | "Summary," "Questions and Answers About the Spin-off,"<br>"Summary of the Spin-off," "Risk Factors," "The Spin-off,"<br>"Dividend Policy," "Executive Compensation" and "Description of<br>Capital Stock"   |
| Item 10. | Recent Sales of Unregistered Securities  | "Description of Capital Stock"  |
| Item 11. | Description of Registrant's Securities to be Registered  | "Description of Capital Stock"  |
| Item 12. | Indemnification of Directors and Officers  | "Description of Capital Stock—Limitation on Liability and<br>Indemnification of Directors and Officers"   |
| Item 13. | Financial Statements and Supplementary Data  | "Unaudited Pro Forma Financial Statements" and "Index to<br>Combined Carve-Out Financial Statements" (and the financial<br>statements referenced therein)   |
| Item 14. | Changes in and Disagreements with Accountants on Accounting and Financial Disclosure               | None  |
| Item 15. | Financial Statements and Exhibits  |   |
|          | (a) Financial Statements   | "Index to Combined Carve-Out Financial Statements" (and the financial statements referenced therein)  |
|          | (b) Exhibits   | See exhibits listed below   |

The following documents are filed as exhibits hereto, unless otherwise indicated:

| Exhibit       | Development of the set  |
|---------------|---|
| Number<br>2.1 | Description of Exhibit<br>Form of Separation and Distribution Agreement by and among BBX Capital Corporation and the Registrant   |
| 3.1           | Form of Articles of Incorporation of the Registrant   |
| 3.2           | Form of Bylaws of the Registrant  |
| 4.1           | Form of Rights Agreement between the Registrant and the Rights Agent  |
| 4.2           | Specimen Class A Common Stock Certificate*  |
| 4.3           | Specimen Class B Common Stock Certificate*  |
| 10.1          | Form of Tax Matters Agreement by and among BBX Capital Corporation and the Registrant   |
| 10.2          | Form of Employee Matters Agreement by and among BBX Capital Corporation and the Registrant  |
| 10.3          | Form of Transition Services Agreement by and among BBX Capital Corporation and the Registrant   |
| 10.4          | Form of Promissory Note made by BBX Capital Corporation in favor of the Registrant  |
| 10.5          | Loan and Security Agreement by and among BBX Capital Corporation, the Registrant, BBX Sweet Holdings, LLC, Food for Thought<br>Restaurant Group-Florida, LLC, and Woodbridge Holdings Corporation, as borrowers, and Iberiabank, as administrative agent and lender,<br>dated March 6, 2018+  |
| 10.6          | Loan Extension and Modification Agreement by and among the Registrant, BBX Capital Corporation, BBX Sweet Holdings, LLC, Food for<br>Thought Restaurant Group-Florida, LLC, and Woodbridge Holdings Corporation, as borrowers, and Iberiabank, as administrative agent and<br>lender, dated July 17, 2019+  |
| 10.7          | Loan Agreement by and among Renin Canada Corp. and Renin US LLC, as borrowers, and The Toronto-Dominion Bank, as lender, dated<br>May 12, 2017, as amended by Amending Agreement, dated September 22, 2017, as further amended by Amending Agreement, dated<br>March 29, 2018, as further amended by Amending Agreement dated October 1, 2018, as further amended by Amending Agreement, dated<br>September 23, 2019, as further amended by Amending Agreement, dated February 26, 2020, and as further amended by Amending<br>Agreement, dated June 5, 2020. |
| 10.8          | Operating Agreement of The Altman Companies, LLC, by and among, The Altman Companies, LLC, BBX Altman Operating Entities, LLC, Joel L. Altman, AMC Holdings Florida, Inc., Altman Development Corporation, and The Altman Companies, Inc., dated November 30, 2018.   |
| 21.1          | List of subsidiaries of the Registrant (after giving effect to thespin-off)+  |
| 99.1          | Preliminary Information Statement, subject to completion, dated August 17, 2020   |
| 99.2          | Consolidated Financial Statements of Hialeah Communities, LLC and Subsidiary for the Years Ended December 31, 2017 and 2016+  |

Shares of the Registrant's Class A Common Stock and Class B Common Stock are expected to be in uncertificated form, unless otherwise required by applicable law or otherwise determined by the Registrant's Board of Directors. Therefore, no specimen common stock certificates are being filed. To be filed by amendment. \*

Previously filed. +

Pursuant to the requirements of Section 12 of the Securities Exchange Act of 1934, the registrant has duly caused this registration statement to be signed on its behalf by the undersigned, thereunto duly authorized.

BBX Capital Florida LLC

By: /s/ Raymond S. Lopez Name: Raymond S. Lopez Title: Chief Financial Officer

Dated: August 17, 2020

# SEPARATION AND DISTRIBUTION AGREEMENT

THIS SEPARATION AND DISTRIBUTION AGREEMENT, dated as of \_\_\_\_\_\_, 2020 (this "<u>Agreement</u>"), is entered into by and among BBX Capital Corporation, a Florida corporation ("<u>Parent</u>"), and BBX Capital Florida LLC, a Florida limited liability company and wholly-owned subsidiary of Parent ("<u>New BBX Capital</u>"). Each of the foregoing parties is referred to herein as a "Party" and collectively as the "Parties."

# RECITALS

WHEREAS, the Board of Directors of Parent has determined that it is advisable and in the best interests of Parent and its shareholders that New BBX Capital, which is currently a wholly owned subsidiary of Parent and holds (or in accordance with the terms hereof will hold) the subsidiaries and investments which comprise or operate the New BBX Capital Business, be converted into a Florida corporation and become a separate, public company through the spin-off of New BBX Capital, with Parent retaining the Bluegreen Business and continuing as a public company and "pure play" Bluegreen holding company;

WHEREAS, in furtherance of the foregoing, on the terms and subject to the conditions contained herein, the Assets and Liabilities of the Bluegreen Business shall be separated from those of the New BBX Capital Business (the "<u>Separation</u>") and thereafter Parent shall distribute 100% of the issued and outstanding shares of New BBX Capital Common Stock pro rata to holders of Parent Common Stock as of the Record Date (the "<u>Distribution</u>" and, collectively with the Separation, the "<u>Spin-Off</u>"), all as more fully described in this Agreement;

WHEREAS, the Parties intend in this Agreement to set forth the principal corporate transactions required to effect the spin-Off and certain other agreements governing various matters relating thereto and the relationship of Parent and New BBX Capital following the Spin-Off; and

WHEREAS, the Parties acknowledge that this Agreement and the Ancillary Agreements represent the integrated agreement of the Parties relating to the Spin-Off, are entered into simultaneously, and would not have been entered into independently.

NOW, THEREFORE, in consideration of the mutual agreements, provisions and covenants contained in this Agreement, and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Parties, intending to be legally bound, hereby agree as follows:

# ARTICLE I DEFINITIONS

Capitalized terms used in this Agreement and not otherwise defined shall have the meanings ascribed to such terms in this Article I.

"Affiliate" means, with respect to any Person, any other Person that, directly or indirectly, controls, is controlled by or is under common control with such Person. For purposes of this definition and the definitions of "Parent Group" and "New BBX Capital Group", the term "control" (including, with correlative meanings, the terms "controlling," "controlled by" and "under common control with"), as used with respect to any Person, means the possession, directly or indirectly, of the power to direct or cause the direction of the management and policies of that Person, whether through the ownership of voting securities, by Contract or otherwise. It is expressly agreed that, for purposes of this Agreement and the other Ancillary Agreements, no member of the New BBX Capital Group shall be deemed to be an Affiliate of any member of the Parent Group, and no member of the Parent Group shall be deemed to be an Affiliate of any member of the Parent Group.

"Agent" means the Distribution Agent engaged by Parent with respect to the Distribution in accordance with the terms hereof.

"Ancillary Agreements" means the Employee Matters Agreement, the Tax Matters Agreement, the Transition Services Agreement, the Promissory Note, and any other instruments, assignments, documents and agreements executed in connection with the implementation of the transactions contemplated by this Agreement, including any lease or sublease of office space between Parent and New BBX Capital as described in the Information Statement, in each case, including all annexes, exhibits, schedules, attachments and appendices thereto.

"<u>Assets</u>" means all assets, properties, claims and rights (including goodwill) of any kind, nature and description, whether real, personal or mixed, tangible or intangible, whether accrued, contingent or otherwise, and wherever situated and whether or not recorded or reflected, or required to be recorded or reflected, on the books of any Person.

"Bluegreen" means Bluegreen Vacations Corporation, a Florida corporation.

"Bluegreen Business" means Parent's ownership interest in Woodbridge and its Subsidiaries, including Bluegreen and its Subsidiaries, and the respective businesses and investments thereof.

"Business Day" means each day that is not a Saturday, Sunday or other day on which the Federal Reserve Bank of New York is required to be closed.

"Code" means the Internal Revenue Code of 1986, as amended.

"Consent" means any consent, approval, order or authorization of, filing or registration with, or notification to, any Person.

"Contract" means any written contract, subcontract, instrument, warranty, option, note, bond, mortgage, indenture, lease, license, sublicense, sales or purchase order or other legally binding obligation, commitment, agreement, arrangement or understanding, in each case, as amended and supplemented from time to time.

"Distribution Date" means the date on which the Distribution of New BBX Capital Common Stock to Record Holders is effected pursuant to the terms of this Agreement, as determined by Parent's Board of Directors.

"Employee Matters Agreement" means the Employee Matters Agreement dated as of the date hereof, by and between Parent and New BBX Capital.

"Environmental Law" means any Law relating to pollution, protection or restoration of or prevention of harm to the environment or natural resources, or protection of human health, including the use, handling, transportation, treatment, storage, disposal, Release or discharge of Hazardous Materials or the protection of or prevention of harm to human health and safety.

"Environmental Liabilities" means all Liabilities relating to, arising out of or resulting from any Hazardous Materials, Environmental Law or Contract relating to environmental, health or safety matters (including all removal, remediation or cleanup costs, investigatory costs, response costs, natural resources damages, property damages, personal injury damages, costs of compliance with any product take back requirements or with any settlement, judgment or other determination of Liability and indemnity, contribution or similar obligations) and all costs and expenses, interest, fines, penalties or other monetary sanctions in connection therewith.

"Exchange Act" means the Securities Exchange Act of 1934, as amended.

"Force Majeure" means, with respect to a Party, an event beyond the control of such Party (or any Person acting on such Party's behalf), which event (a) does not arise or result from the fault or negligence of such Party (or any Person acting on such Party's behalf) and (b) by its nature would not reasonably have been foreseen by such Party (or any Person acting on such Party's behalf), or, if it would reasonably have been foreseen, was unavoidable, and includes, without limitation, acts of God, acts of civil or military authority, embargoes, epidemics, war, riots, insurrections, fires, explosions, earthquakes, hurricanes, tropical storms, floods, other unusually severe weather conditions, public health crises or pandemics (whether regional, national or international), labor problems or unavailability of parts, or, in the case of computer systems, any failure in electrical equipment. "GAAP" means generally accepted accounting principles in the United States, applied on a consistent basis.

"Governmental Authority" means any government, governmental or quasi-governmental authority, or any regulatory entity or body, department, commission, board, agency, instrumentality, taxing authority, political subdivision, bureau, and any court, tribunal, or judicial body, in each case, whether supranational, national, federal, state, municipal, county or provincial, and whether local or foreign.

"Group" means the Parent Group or the New BBX Capital Group, as the context requires.

"Group Entities" means the members of the Parent Group or the New BBX Capital Group, as the context requires.

"<u>Hazardous Materials</u>" means any chemical, material, substance, waste, pollutant, emission, discharge, release or contaminant that could result in Liability under, or that is prohibited, limited or regulated by or pursuant to, any Environmental Law, and any natural or artificial substance (whether solid, liquid or gas, noise, ion, vapor or electromagnetic) that could cause harm to human health or the environment, including petroleum, petroleum products and byproducts, asbestos and asbestos-containing materials, urea formaldehyde foam insulation, electronic, medical or infectious wastes, polychlorinated biphenyls, radon gas, radioactive substances, chlorofluorocarbons and all other ozone-depleting substances.

"Indebtedness" means any of the following Liabilities or obligations, with respect to any Group: (i) indebtedness for borrowed money (including any principal, premium, accrued and unpaid interest, related expenses, prepayment penalties, commitment and other fees); (ii) Liabilities evidenced by bonds, debentures, notes, or other debt securities; (iii) Liabilities evidencing amounts drawn on letters of credit or banker's acceptances or similar items; (iv) Liabilities related to the deferred purchase price of property or services (including any seller notes or earn out obligations) other than those trade payables incurred in the ordinary course of busines; (v) Liabilities arising from overdrafts; (vi) Liabilities pursuant to capitalized leases that should be, in accordance with GAAP, recorded as capital leases; (vii) Liabilities pursuant to conditional sale or other title retention agreements; (viii) Liabilities arising out of interest rate and currency swap arrangements and any other arrangements designed to provide protection against fluctuations in interest or currency rates; and (ix) indebtedness of others guaranteed by such Group, or any member thereof, or secured by any lien or encumbrance on the assets of such Group or any member thereof.

"Information" means information, including books and records, whether or not patentable or copyrightable, in written, oral, electronic or other tangible or intangible forms, stored in any medium, including studies, reports, records, books, contracts, instruments, surveys, discoveries, ideas, concepts, know-how, techniques, designs, specifications, drawings, blueprints, diagrams, models, prototypes, samples, flow charts, data, computer data, disks, diskettes, tapes, computer programs or other software, marketing plans, customer names, communications by or to attorneys (including attorney-client privileged communications), memos and other materials prepared by attorneys or under their direction (including attorney work product), and other technical, financial, employee or business information or data.

"Information Statement" means the information statement forming a part of the Parent Proxy Statement and New BBX Capital Registration Statement.

"Insurance Proceeds" means those monies: (a) received by an insured from any insurance carrier or program; (b) paid by any insurance carrier on behalf of an insured or program; or (c) received (including by way of set-off) from any Third Party in the nature of insurance, contribution or indemnification in respect of any Liability, in each case, net of any deductible or retention amount or any other Third-Party costs or expenses incurred by the Indemnitor in obtaining such recovery, including any increased insurance premiums.

"Intellectual Property" means all of the following whether arising under the Laws of the United States or of any other foreign or multinational jurisdiction: (a) patents, patent applications (including patents issued thereon) and statutory invention registrations, including reissues, divisions, continuations in part, substitutions, renewals, extensions and reexaminations of any of the foregoing, and all rights in any of the foregoing provided by international treaties or conventions, (b) trademarks, service marks, trade names, service names, trade dress, logos and other source or business identifiers, including all goodwill associated with any of the foregoing, and any and all common law rights in and to any of the foregoing, registrations for registration of any of the foregoing, all rights in and to any of the foregoing provided by international treaties or conventions, (d) copyrights in and to any of the foregoing provided by international treaties or conventions, and renewals of any of the foregoing, (c) Internet domain names, registrations and related rights, (d) copyrightable works, copyrights, moral rights, mask work rights, database rights and design rights, in each case, other than Software, whether or not registered, and all registrations and applications for registration of any of the foregoing, and all rights in and to any of the foregoing provided by international treaties or conventions, (e) confidential and proprietary information, including trade secrets, invention disclosures, processes and know-how, in each case, other than Software, and (f) intellectual property rights arising from or in respect of any Technology.

"Intercompany Agreements" means Contracts (other than the Ancillary Agreements) between or among any New BBX Capital Entity, on the one hand, and any Parent Entity, on the other hand.

"Law" shall mean any and all applicable federal, state, local, municipal, foreign or other law, statute, constitution, ordinance, code, regulation, ruling or other legal requirement enacted, adopted, implemented or otherwise in effect by or under the authority of any Governmental Authority.

"Legal Proceeding" means any claim, action, charge, lawsuit, litigation, arbitration, hearing or proceeding that has been made public or of which written notice has been received, administrative enforcement proceeding or other similarly formal legal proceeding (including civil, criminal, administrative or appellate proceeding) commenced, brought, conducted or heard by or pending before any Governmental Authority, arbitrator, mediator or other tribunal.

"Liabilities" means any and all debts, obligations and other liabilities, including all contractual obligations, whether absolute or contingent, inchoate or otherwise, matured or unmatured, liquidated or unliquidated, accrued or unaccrued, known or unknown, whenever arising, and including those arising under any pending, threatened or contemplated Legal Proceeding (including the costs and expenses of demands, assessments, judgments, settlements and compromises relating thereto and attorneys' fees and any and all costs and expenses whatsoever reasonably incurred in investigating, preparing or defending against any such pending, threatened or contemplated Legal Proceeding), any Law, order or consent decree of any Governmental Authority or any award of any arbitrator of any kind, in each case, whether or not recorded or reflected or required to be recorded or reflected on the books and records or financial statements of any Person.

"New BBX Capital Assets" means, to the extent not then owned by New BBX Capital, all interests in the New BBX Capital Subsidiaries immediately prior to the Distribution (after giving effect to the Separation) and:

(a) (i) all Assets included or reflected as assets of New BBX Capital or the members of the New BBX Capital Group on the New BBX Capital Balance Sheet; and (ii) all Assets acquired by any member of the New BBX Capital Group subsequent to the date of the New BBX Capital Balance Sheet that are of a nature or type that would have resulted in such Assets being included or reflected as assets of New BBX Capital or the members of the New BBX Capital Group on a proforma consolidated balance sheet of New BBX Capital, including the notes thereto, were such balance sheet and notes prepared on a basis consistent with the determination of the Assets included on the New BBX Capital Balance Sheet, in each case, after taking into account any dispositions of any such Assets subsequent to the date of the New BBX Capital Balance Sheet or such acquisition, as the case may be;

(b) all New BBX Capital Real Property and all rights and interests of New BBX Capital or the members of the New BBX Capital Group thereunder;

(c) all New BBX Capital Contracts and all rights and interests of New BBX Capital or the members of the New BBX Capital Group thereunder;

(d) all New BBX Capital Intellectual Property, New BBX Capital Software and New BBX Capital Technology and all rights and interests of New BBX Capital or the members of the New BBX Capital Group thereunder;

(e) all New BBX Capital Permits, and all rights and interests of New BBX Capital or the members of the New BBX Capital Group thereunder;

(f) subject to the provisions herein and the provisions of the applicable Ancillary Agreements, all rights and interests of either Party or any of the members of such Party's Group with respect to Information that is primarily related to the New BBX Capital Assets, the New BBX Capital Liabilities, the New BBX Capital Business or the New BBX Capital Subsidiaries (after giving effect to the Separation);

(g) Subject to Section 6.5, (i) all business and employment records exclusively related to New BBX Capital Business, including the corporate minute books and related stock records of the members of the New BBX Capital Group, (ii) all of the separate financial and Tax records of the members of the New BBX Capital Group that do not form part of the general ledger of Parent or any of its Affiliates (other than the members of the New BBX Capital Group), and (iii) all other books, records, ledgers, files, documents, correspondence, lists, plats, drawings, photographs, product literature (including historical), advertising and promotional materials, distribution lists, customer lists, supplier lists, studies, reports, market and market share data owned by Parent, operating, production and other manuals, manufacturing and quality control records and procedures, research and development files, and accounting and business books, records, files, documentation and materials, in all cases whether in paper, microfilm, microfiche, computer tape or disc, magnetic tape or any other form, that are exclusively related to the New BBX Capital Business (collectively, the "New BBX Capital Books and Records"); provided, however, that (x) none of clauses (i), (ii) or (iii) will include Intellectual Property in any such records, writings or other materials (which is the subject of clause (e), above), (y) Parent will be entitled to retain a copy of the New BBX Capital Books and Records, which will be subject to the provisions hereof regarding confidentiality and (z) neither clause (i) nor (iii) will be deemed to include any books, records or other items or portions thereof (1) with respect to which it is not reasonably practicable to identify and extract the portion thereof exclusively related to New BBX Capital Business, (2) that are subject to restrictions on transfer pursuant to applicable Laws regarding personally identifiable information or Parent's privacy policies regarding personally identifiable information or with respect to which transfer would require any Consent of any Governmental Authority under applicable Law, (3) that relate to performance ratings or assessments of employees of Parent and its Affiliates (including performance history, reports prepared in connection with bonus plan participation and related data (other than individual bonus opportunities based on target bonus as a percentage of base salary)), unless such records are required to be transferred to New BBX Capital under applicable Law, or (4) that relate to any employees that are not to be employees of any member of the New BBX Capital Group following the Spin-Off;

(h) the benefits of all prepaid expenses (other than allocated expenses), including prepaid leases and prepaid rentals, in each case, arising exclusively out of the operation or conduct of the New BBX Capital Business;

(i) the right to enforce the provisions of any confidentiality, non-disclosure, non-competition, non-disparagement or other similar Contracts or covenants to the extent related to the New BBX Capital Business or confidential information relating thereto, and rights to enforce the Intellectual Property assignment provisions of any invention assignment or similar Contract to the extent related to the development of New BBX Capital Intellectual Property;

(j) all rights of the New BBX Capital Group under this Agreement and the any Ancillary Agreements and the certificates, instruments and other documents delivered in connection herewith or therewith; and

(k) the office equipment, trade fixtures and furnishings and other Assets set forth in Schedule 1.1(a) hereto.

For the avoidance of doubt, the New BBX Capital Assets shall not include the Parent Assets or any items expressly governed by the Tax Matters Agreement.

"<u>New BBX Capital Balance Sheet</u>" means the pro forma consolidated balance sheet of New BBX Capital, including the notes thereto, set forth in Schedule 1.2(a) hereto, which has been prepared as of the same date as, and on a consistent basis with, the Parent Balance Sheet, and gives effect to the Spin-Off.

"New BBX Capital Business" means, other than the Bluegreen Business, all of Parent's investments and Subsidiaries and the businesses thereof.

"New BBX Capital Class A Common Stock, means the Class A Common Stock, par value \$0.01 per share, of New BBX Capital.

"New BBX Capital Class B Common Stock" means the Class B Common Stock, par value \$0.01 per share, of New BBX Capital.

"New BBX Capital Common Stock" means, collectively, the New BBX Capital Class A Common Stock and New BBX Capital Class B Common Stock.

"New BBX Capital Contracts" means all Contracts to which either Party or any member of its Group is a party or by which it or any member of its Group or any of their respective Assets is bound as of the Effective Time that relate exclusively to the New BBX Capital Business, including the following: (a) any customer, distribution, supply or vendor contract or agreement relating exclusively to the New BBX Capital Business; (b) any Real Property Lease that relates primarily to the New BBX Capital Business; (c) any lease (including any capital lease), agreement to lease, option to lease, license, right to use, installment or conditional sale agreement pertaining to the leasing or use of any equipment or other tangible property that relates exclusively to the New BBX Capital Business; (d) any Contract licensing or otherwise granting rights to Intellectual Property that relates exclusively to the New BBX Capital Business; (d) any Contract licensing or other vise granting rights to Intellectual Property that relates exclusively to the New BBX Capital Business; (d) any Contract licensing or other wise granting rights to Intellectual Property that relates exclusively to the New BBX Capital Business; (d) any Contract in the nature of a guarantee, indemnity or other Liability of either Party or any member of its Group in respect of any other New BBX Capital Contract, any New BBX Capital Liability or the New BBX Capital Business shall be deemed a "New BBX Capital Contract." Notwithstanding the foregoing, "New BBX Capital Contracts" shall not include any Contract that is contemplated to be retained by Parent or any member of the Parent Group from and after the Effective Time pursuant to any provision of this Agreement or any Ancillary Agreement.

#### "New BBX Capital Entities" means the members of the New BBX Capital Group.

"New BBX Capital Group" means New BBX Capital and the New BBX Capital Subsidiaries.

"<u>New BBX Capital Indemnitees</u>" means each New BBX Capital Entity, its Affiliates, and all Persons who are or have been shareholders, directors, partners, managers, members, officers, agents or employees of a New BBX Capital Entity or any of its Affiliates (in each case, in their respective capacities as such), in each case, together with their respective heirs, executors, administrators, successors and assigns.

"New BBX Capital Intellectual Property" means all Intellectual Property owned or used by New BBX Capital or any member of the New BBX Capital Group as of the Effective Time in connection with the New BBX Capital Business.

#### "New BBX Capital Liabilities" means:

(a) all Liabilities related primarily to the New BBX Capital Business, including the Liabilities (including Indebtedness) included or reflected as liabilities or obligations of New BBX Capital or the members of the New BBX Capital Group on the New BBX Capital Balance Sheet;

(b) all Liabilities that are of a nature or type that would have resulted in such Liabilities being included or reflected as liabilities or obligations of New BBX Capital or the members of the New BBX Capital Group on a pro forma consolidated balance sheet of New BBX Capital, including the notes thereto, were such balance sheet and notes prepared on a basis consistent with the determination of the Liabilities included on the New BBX Capital Balance Sheet, in each case, subject to any subsequent discharge of such Liabilities; it being understood for purposes

of clause (a) above and this clause (b) that (i) the New BBX Capital Balance Sheet shall be used to determine the types of, and methodologies used to determine, those Liabilities that are included in this definition of New BBX Capital Liabilities; and (ii) the amounts set forth on the New BBX Capital Balance Sheet with respect to any Liabilities shall not be treated as minimum amounts or limitations on the amount of such Liabilities that are included in this definition;

(c) all Liabilities, including Environmental Liabilities, relating to, arising out of or resulting from the actions, inactions, events, conduct, omissions, conditions, occurrences, facts or circumstances occurring or existing prior to the Effective Time (whether or not such Liabilities cease being contingent, mature, become known, are asserted or foreseen, or accrue, in each case before, at or after the Effective Time), in each case, to the extent that such Liabilities relate to, arise out of or result from the New BBX Capital Business or any New BBX Capital Asset, including, without limitation, the New BBX Capital Real Property, the New BBX Capital Contracts, the New BBX Capital Intellectual Property, the New BBX Capital Software, the New BBX Capital Technology, and the New BBX Capital Permits;

(d) all Liabilities that are expressly provided by this Agreement or any Ancillary Agreement as Liabilities to be assumed by New BBX Capital or any other member of the New BBX Capital Group, and all agreements, obligations and Liabilities of any member of the New BBX Capital Group under this Agreement or any of the Ancillary Agreements and the certificates, instruments and other documents delivered in connection herewith or therewith;

(e) all Liabilities arising out of claims made by any Third Party (including the respective directors, officers, shareholders, employees and agents of Parent and New BBX Capital) against any member of the Parent Group or the New BBX Capital Group to the extent relating to, arising out of or resulting from the New BBX Capital Business or the or the other Liabilities referred to in clauses (a) through (d) above; and

(f) all other Liabilities set forth in Schedule 1.1(b) hereto.

For the avoidance of doubt, the New BBX Capital Liabilities shall not include the Parent Liabilities or any items expressly governed by the Tax Matters Agreement.

"New BBX Capital Permits" means all Permits held by New BBX Capital or any member of the New BBX Capital Group as of the Effective Time in connection with the New BBX Capital Business.

"<u>New BBX Capital Real Property</u>" means the real property owned by New BBX Capital or any member of the New BBX Capital Group, together with all buildings, improvements and structures thereon, and any real property leased by New BBX Capital or any member of the New BBX Capital Group (and any other rights to use or occupy any land, buildings, structures, improvements, fixtures or other interests in real property held by New BBX Capital or any member of the New BBX Capital Group), in each case, as of the Effective Time.

"<u>New BBX Capital Software</u>" means all Software owned or used by New BBX Capital or any member of the New BBX Capital Group as of the Effective Time in connection with the New BBX Capital Business.

"<u>New BBX Capital Subsidiaries</u>" means all direct and indirect Subsidiaries of New BBX Capital, after giving effect to the Separation, including, but not limited to, BBX Capital Real Estate, LLC, BBX Sweet Holdings, LLC and Renin Holdings, LLC. For the avoidance of doubt, no Parent Entity shall be a "<u>New BBX Capital Subsidiary</u>."

"New BBX Capital Technology" means all Technology owned or used by New BBX Capital or any member of the New BBX Capital Group as of the Effective Time in connection with the New BBX Capital Business.

"OTC Markets" means the OTC Markets Group Inc. and the over-the-counter stock markets run by such entity.

"Parent Assets" means:

(a) all interests in Woodbridge and its Subsidiaries, including Bluegreen and its Subsidiaries;

(b) (i) all Assets included or reflected as assets of Parent or the members of the Parent Group on the Parent Balance Sheet; and (ii) all Assets acquired by any member of the Parent Group subsequent to the date of the Parent Balance Sheet that are of a nature or type that would have resulted in such Assets being included or reflected as assets of Parent or the members of the Parent Group on a proforma consolidated balance sheet of the Parent Group, including the notes thereto, were such balance sheet and notes prepared on a basis consistent with the determination of the Assets included on the Parent Balance Sheet, in each case, after taking into account any dispositions of any such Assets subsequent to the date of the New BBX Capital Balance Sheet or such acquisition, as the case may be;

(c) other than New BBX Capital Assets, all other Assets, including, without limitation, real property, Contracts, Intellectual Property, Software, Technology, Permits and Information, which are owned, held, used or leased by either Party or any member of its Group or to which either Party or any member of its Group is a party or by which either Party or any member of its Group or any of their respective Assets is bound other than New BBX Capital Assets and, in each case, all rights and interests thereunder;

(d) all rights of the Parent Group under this Agreement and the any Ancillary Agreements and the certificates, instruments and other documents delivered in connection herewith or therewith.

For the avoidance of doubt, the Parent Assets shall include all assets of or relating to any Parent Benefit Plan, except to the extent expressly transferred under the Employee Matters Agreement (including to the New BBX Capital Entities), but shall not include the New BBX Capital Assets or any items expressly governed by the Tax Matters Agreement.

"Parent Balance Sheet" means the pro forma consolidated balance sheet of Parent, including the notes thereto, set forth in Schedule 1.2(b) hereto, which has been prepared as of the same date as, and on a consistent basis with, the New BBX Capital Balance Sheet, and gives effect to the Spin-Off.

"Parent Benefit Plan" has the meaning set forth in the Employee Matters Agreement.

"Parent Class A Common Stock" means the Class A Common Stock, par value \$0.01 per share, of Parent.

"Parent Class B Common Stock" means the Class B Common Stock, par value \$0.01 per share, of Parent.

"Parent Common Stock" means, collectively, the Parent Class A Common Stock and Parent Class B Common Stock.

"Parent Entities" means the members of the Parent Group.

"Parent Group" means Parent and Woodbridge and its direct and indirect Subsidiaries, including Bluegreen and its direct and indirect Subsidiaries.

"<u>Parent Indemnitees</u>" means each Parent Entity, its Affiliates, and all Persons who are or have been shareholders, directors, partners, managers, members, officers, agents or employees of a Parent Entity or any of its Affiliates (in each case, in their respective capacities as such), in each case, together with their respective heirs, executors, administrators, successors and assigns.

#### "Parent Liabilities" means:

(a) all Liabilities, including the trust preferred securities of Woodbridge and Indebtedness of Bluegreen and its Subsidiaries, reflected as Liabilities of Parent and the other Parent Entities on the Parent Balance Sheet;

(b) all Liabilities that are of a nature or type that would have resulted in such Liabilities being included or reflected as liabilities or obligations of Parent or the members of the Parent Group on a pro forma consolidated balance sheet of Parent, including the notes thereto, were such balance sheet and notes prepared on a basis consistent with the determination of the Liabilities included on the Parent Balance Sheet, in each case, subject to any

subsequent discharge of such Liabilities; it being understood for purposes of clause (a) above and this clause (b) that (i) the Parent Balance Sheet shall be used to determine the types of, and methodologies used to determine, those Liabilities that are included in this definition of Parent Liabilities; and (ii) the amounts set forth on the Parent Balance Sheet with respect to any Liabilities shall not be treated as minimum amounts or limitations on the amount of such Liabilities that are included in this definition of Parent Liabilities;

(c) all Liabilities arising out of claims made by any Third Party (including the respective directors, officers, shareholders, employees and agents of Parent and New BBX Capital) against any member of the Parent Group or the New BBX Capital Group to the extent relating to, arising out of or resulting from the Bluegreen Business or the Bluegreen Assets;

(d) all Liabilities related to any Transaction Litigation, including with respect to directors and officers of Parent related thereto;

(e) all Liabilities of Parent and its Subsidiaries arising from or relating the businesses and operations (whether or not such businesses or operations are or have been terminated, divested or discontinued) conducted prior to the Effective Time by Parent and its Subsidiaries (other than any New BBX Capital Liabilities).

For the avoidance of doubt, the New BBX Capital Liabilities shall not include the Parent Liabilities or any items expressly governed by the Tax Matters Agreement.

"<u>Parent Restricted Shares</u>" means unvested shares of Parent Common Stock subject to restricted stock award agreements previously granted by Parent or any Subsidiary of Parent under Parent's 2014 Amended and Restated Incentive Plan, as amended, or any other equity compensation plan or agreement, and not expired, terminated or forfeited as of the date hereof.

"Permits" means permits, approvals, authorizations, consents, licenses or certificates issued by any Governmental Authority.

"Person" means any individual, corporation (including any non-profit corporation), limited liability company, joint stock company, general partnership, limited partnership, limited liability partnership, estate, trust, firm, Governmental Authority or other enterprise, association, organization, entity or "group" (as defined in Section 13(d)(3) of the Exchange Act).

"Promissory Note" means the promissory note in the principal amount of \$75 million dated as of the date hereof to be made by Parent in favor of New BBX Capital.

"Record Date" means the close of business on the date to be determined by Parent's Board of Directors as the record date for determining shareholders of Parent entitled to receive shares of New BBX Capital Common Stock in the Distribution.

"<u>Real Property Leases</u>" means the real property leases, subleases, licenses or other agreements, including all amendments, modifications, supplements, extensions, renewals, guaranties or other agreements with respect thereto, pursuant to which either Party or any of the members of its Group as of the Effective Time is a party.

"Record Holders" means the holders of record of Parent Common Stock on the Record Date.

"Release" means any release, spill, emission, discharge, leaking, pumping, pouring, dumping, injection, deposit, disposal, dispersal, leaching or migration of Hazardous Materials into the environment (including, ambient air, surface water, groundwater and surface or subsurface strata).

"SEC" means the United States Securities and Exchange Commission.

"Securities Act" means the Securities Act of 1933, as amended.

"Software" means any and all (a) computer programs, including any and all software implementation of algorithms, models and methodologies, whether in source code, object code, human readable form or other form; (b) databases and compilations, including any and all data and collections of data, whether machine readable or otherwise; (c) descriptions, flow charts and other work products used to design, plan, organize and develop any of the foregoing; (d) screens, user interfaces, report formats, firmware, development tools, templates, menus, buttons and icons; and (e) documentation, including user manuals and other training documentation, relating to any of the foregoing.

"Subsidiary" of any Person means (a) a corporation more than 50% of the combined voting power of the outstanding voting stock of which is owned, directly or indirectly, by such Person or by one or more other Subsidiaries of such Person or by such Person and one or more other Subsidiaries of such Person; (b) a partnership of which such Person or one or more other Subsidiaries of such Person or such Person and one or more other Subsidiaries thereof, directly or indirectly, is the general partner and has the power to direct the policies, management and affairs of such partnership; (c) a limited liability company of which such Person or one or more other Subsidiaries of such Person and one or more other Subsidiaries of such Person, directly or indirectly, is the manager or managing member (or has the right to appoint the sole manager or managing member, or a majority of the managers or managing members of such company) and has the power to direct the policies, management and affairs of such company; or (d) any other Person (other than a corporation, partnership or limited liability company) in which such Person or one or more other Subsidiaries of such Person or one or more other Subsidiaries of such Person or one or more other Subsidiaries of such Person or one or more other Subsidiaries of such Person (other than a corporation, partnership or limited liability company) in which such Person or one or more other Subsidiaries of such Person, directly or indirectly, has at least a majority ownership and the power to direct the policies, management and affairs thereof.

"Tax" or "Taxes" has the meaning set forth in the Tax Matters Agreement.

"Tax Matters Agreement" means the Tax Matters Agreement dated as of the date hereof by and between Parent and New BBX Capital.

"Tax Return" has the meaning set forth in the Tax Matters Agreement.

"<u>Technology</u>" means all technology, designs, formulae, algorithms, procedures, methods, discoveries, processes, techniques, ideas,know-how, research and development, technical data, tools, materials, specifications, processes, inventions (whether patentable or unpatentable and whether or not reduced to practice), apparatus, creations, improvements, works of authorship in any media, confidential, proprietary or nonpublic information, and other similar materials, and all recordings, graphs, drawings, reports, analyses and other writings, and other tangible embodiments of the foregoing in any form whether or not listed herein, in each case, other than Software.

"Third Party" means any Person other than the Parties or any members of their respective Groups.

"<u>Transaction Litigation</u>" means any Legal Proceeding commenced or threatened against Parent or any of its Subsidiaries or Affiliates, or otherwise relating to, involving or affecting Parent or any of its Subsidiaries or Affiliates, in each case, in connection with, arising from or otherwise relating to the Spin-Off or any other transaction contemplated by this Agreement or the Ancillary Agreements, including any Legal Proceeding alleging or asserting any misrepresentation or omission in the Parent Proxy Statement or the New BBX Capital Registration Statement (in each case, including the Information Statement forming a part thereof).

"Transition Services Agreement" means the Transition Services Agreement dated as of the date hereof by and between Parent and New BBX Capital.

"Woodbridge" means Woodbridge Holdings Corporation, a Florida corporation and wholly owned subsidiary of Parent through which Parent holds its indirect ownership interest in Bluegreen.

# **OTHER TERMS DEFINED IN THIS AGREEMENT**

Agreement Effective Time CEO Notice Convey Dispute Distribution D&O Insurance Guarantee Indemnified Persons Indemnitee Indemnitor Indemnity Payment Initial Notice New BBX Capital New BBX Capital Confidential Information New BBX Capital Group Employees New BBX Capital Registration Statement New BBX Capital Released Persons Omitted Services Parent Parent Confidential Information Parent Group Employees Parent Proxy Statement Parent Released Persons Pre-Spin-Off Insurance Claims Pre-Spin-Off Insurance Policies Representatives Separation Service Provider Service Recipient Spin-Off Third-Party Claim Third-Party Proceeds

Preamble Section 3.1 Section 6.18 Section 2.1(a) Section 6.18 Recitals Section 6.12(c) Section 5.11 Section 6.12(a) Section 5.4(a) Section 5.4(a) Section 5.4(a) Section 6.18 Preamble Section 6.10(a) Section 6.11(b) Section 4.2(e) Section 5.1(b) Section 6.13 Preamble Section 6.10(b) Section 6.11(a) Section 4.2(d) Section 5.1(a) Section 6.9(b) Section 6.9(a) Section 6.10(a) Recitals Section 6.13 Section 6.13 Recitals Section 5.5(a) Section 5.4(a)

# ARTICLE II THE SEPARATION

Section 2.1 <u>Separation</u>. Except as provided in Section 2.2(b) and subject to the terms and conditions of this Agreement, including the conditions set forth in Article IV (other than the consummation of the Separation and any other conditions to be satisfied following the Separation), to the extent not previously effected, effective as of the Effective Time (but, for the avoidance of doubt, prior to the Distribution), the Parties shall take or cause to be taken the actions described in this Section 2.1.

(a) New BBX Capital shall be converted into a Florida corporation. Parent will assign, transfer, convey and deliver (<u>Convey</u>") (or will cause any applicable Subsidiary of Parent to Convey) to New BBX Capital, or a New BBX Capital Entity, and New BBX Capital will accept, or cause the applicable New BBX Capital Entity to accept, from Parent, or the applicable Subsidiary of Parent, all of Parent's and its applicable Subsidiaries' respective right, title and interest in and to all New BBX Capital Assets (other than any New BBX Capital Assets that are already held as of the immediately prior to the Effective Time by New BBX Capital or a New BBX Capital Entity, which New BBX Capital Asset will continue to be held by New BBX Capital or such New BBX Capital Entity). (b) New BBX Capital or any applicable New BBX Capital Entity will assume all of the New BBX Capital Liabilities (other than any New BBX Capital Liability that as of immediately prior to the Effective Time is already a Liability of New BBX Capital or a New BBX Capital Entity, which will continue to be a Liability of New BBX Capital or such New BBX Capital Entity).

### (c) [Intentionally omitted.]

(d) To the extent applicable, (i) New BBX Capital or any applicable New BBX Capital Entity will Convey to Parent or a Subsidiary of Parent, and Parent or its applicable Subsidiary will accept from New BBX Capital or the applicable New BBX Capital Entity, all right, title and interest in and to any and all Parent Assets (other than any Parent Assets that are already held as of immediately prior to the Effective Time by Parent or a Parent Entity, which Parent Asset will continue to be held by Parent or such Parent Entity) and (ii) Parent or a Subsidiary of Parent will assume all of the Parent Liability that as of immediately prior to the Effective Time is already a Liability of Parent or a Parent Entity, which will continue to be a Liability of Parent or such Parent Entity).

(e) The Parties shall, to the extent applicable, execute and deliver, or cause the execution and delivery of, such bills of sale, quitclaim deeds, certificates of title, assignments of contracts and other instruments of transfer, conveyance and assignment and take such other actions as are necessary to (i) Convey to the appropriate member of the Parent Group or New BBX Capital Group, as applicable, all of the right, title and interest to the Assets Conveyed to it hereunder or under any Ancillary Agreement and (ii) cause the appropriate member of the Parent Group or New BBX Capital Group, as applicable, to assume all of the Liabilities assumed by it hereunder or under any Ancillary Agreement, in each case, in form and substance reasonably acceptable to each Party.

(f) In the event that at any time or from time to time (whether prior to, at or after the Effective Time), any member of the Parent Group or the New BBX Capital Group, respectively, is the owner of, receives or otherwise comes to possess any Asset or Liability that is allocated to a member of the other Group pursuant to this Agreement or any Ancillary Agreement, the applicable Person shall promptly Convey such Asset or Liability to the Person so entitled thereto or responsible therefor, and such Person shall accept and assume the same, as applicable. Prior to any such Conveyance, such Asset or Liability shall be held in accordance with Section 2.2(b);

(g) Each Party hereby waives compliance by the other Party and every member of the other Party's Group with the requirements and provisions of any "bulk-sale" or "bulk-transfer" Laws of any jurisdiction that may otherwise be applicable with respect to the Conveyance of any or all of Assets hereunder.

#### Section 2.2 Consents.

(a) To the extent that the consummation of the Spin-Off requires any Consents from any third parties (including any Governmental Authorities), each Party shall use its reasonable best efforts to obtain promptly such Consents; <u>provided</u>, that with respect to Consents from third parties (other than Governmental Authorities) required under existing Contracts, such efforts shall not include any requirement or obligation to make any payment to any such Third Party or assume any Liability not otherwise required to be paid or assumed by the applicable Party pursuant to the terms of an existing Contract or offer or grant any financial accommodation or other benefit to such Third Party not otherwise required to be made by the applicable Party pursuant to the terms of an existing Contract. The obligations set forth in this Section 2.2(a) shall terminate on the one (1) year anniversary of the Distribution Date. Notwithstanding anything in this Section 2.2(a) to the contrary, nothing in this Agreement or any Ancillary Agreement shall be construed as an attempt or agreement to Convey any Asset, including any Contract, a breach under any agreement to which any Parent Entity or any New BBX Capital Entity is a party or any Law or by which any Parent Entity or any New BBX Capital Entity is bound, or would reasonably be expected to have a material adverse effect on the rights, upon transfer or otherwise, of any New BBX Capital Entity under or with respect to such New BBX Capital Asset or any Parent Entity under or with respect to such New BBX Capital

(b) If the Conveyance or assumption (as applicable) of any Asset or Liability intended to be Conveyed or assumed (as applicable) is not consummated prior to or at the Effective Time, whether as a result of the provisions of Section 2.2(a) or for any other reason (including any misallocated Conveyance subject to Section 2.1(d)), then the Spin-Off shall, subject to the satisfaction of the conditions set forth in Article IV, nevertheless take place on the terms set forth herein, and, insofar as reasonably practicable and to the extent permitted by applicable Law, the Person retaining such Asset or Liability (i) shall thereafter hold such Asset or Liability in trust for the use and benefit and/or burden of the Person entitled thereto (and at such Person's sole expense) until the consummation of the Conveyance or assumption (as applicable) thereof (or as otherwise determined by Parent and New BBX Capital, as applicable, in accordance with Section 2.2(a)); and (ii) use reasonable best efforts to take such other actions as may be reasonably requested by the Person to whom such Asset or Liability is to be Conveyed or assumed (as applicable) (at the expense of the Person to whom such Asset or Liability is to be Conveyed or assumed (as applicable)) in order to place such Person in substantially the same position as if such Asset or Liability had been Conveyed or assumed (as applicable) as contemplated hereby and so that all the benefits and/or burdens relating to such Asset or Liability, including possession, use, risk of loss, potential for gain, any Tax liabilities in respect thereof and dominion, control and command over such Asset or Liability, are to inure from and after the Effective Time to the Person to whom such Asset or Liability is to be Conveyed or assumed (as applicable). Any Person retaining any Asset or Liability due to the deferral of the Conveyance or assumption (as applicable) of such Asset or Liability shall not be required, in connection with the foregoing, to make any payments, assume any Liability, or offer or grant any accommodation or other benefit (financial or otherwise) to any Third Party, except to the extent that the Person entitled to the Asset or responsible for the Liability agrees to reimburse and make whole the Person retaining the Asset or Liability to such Person's reasonable satisfaction, for any payment or other accommodation made by the Person retaining the Asset or Liability at the request of the Person entitled to the Asset or responsible for the Liability. The obligations set forth in this Section 2.2(b) shall terminate on the one (1) year anniversary of the Distribution Date.

#### Section 2.3 Termination of Intercompany Agreements; Settlement of Intercompany Accounts

(a) Except as set forth in Section 2.3(b) and Section 2.3(c), New BBX Capital, on behalf of itself and each other member of the New BBX Capital Group, on the one hand, and Parent, on behalf of itself and each other member of the Parent Group, on the other hand, shall terminate, effective as of the Effective Time, any and all Intercompany Agreements as to such parties. No such terminated Intercompany Agreement (including any provision thereof which purports to survive termination) shall be of any further force or effect after the Effective Time and all parties shall be released from all Liabilities thereunder. Each Parties, on behalf of the members of their respective Groups, hereby waive any advance notice provision or other termination requirements with respect to such Intercompany Agreements.

(b) The provisions of Section 2.3(a) shall not apply to any Contracts to which any Person other than the Parties and their respective Affiliates is a party or to any non-competition, non-solicitation, non-disparagement or confidentiality agreements or covenants among any Parent Entity, any New BBX Capital Entity and any of their respective employees or by any such employees in favor of any Parent Entity or any New BBX Capital Entity, in each case, including any obligation not to disclose proprietary or privileged information.

(c) <u>Settlement of Intercompany Accounts</u>. Other than Liabilities for payment and/or reimbursement for costs and other fees and charges relating to goods or services provided by any Parent Entity to any New BBX Capital Entity, or vice versa, prior to the Effective Time in the ordinary course of business, and except as otherwise expressly provided in this Agreement or any Ancillary Agreement, all intercompany receivables, payables, loans and other accounts between any Parent Entity, on the one hand, and any New BBX Capital Entity, on the other hand, in existence as of immediately prior to the Effective Time and after giving effect to the Separation shall be extinguished by the applicable Parent Entities and the applicable New BBX Capital Entities no later than the Effective Time by (i) cancellation, forgiveness or release by the applicable obligor or (ii) one or a related series of payments, settlements, netting, distributions of and/or contributions to capital, in each case, as determined by Parent and such that the New BBX Capital Entities, on the one hand, and the Parent Entities, on the other hand, do not have any further Liability to one another in respect of such intercompany receivables, payables, loans and other accounts.

#### Section 2.4 No Representations and Warranties.

(a) EXCEPT TO THE EXTENT OTHERWISE EXPRESSLY PROVIDED IN ANY ANCILLARY AGREEMENT, NEW BBX CAPITAL (ON BEHALF OF ITSELF AND MEMBERS OF THE NEW BBX CAPITAL GROUP) ACKNOWLEDGES THAT NEITHER PARENT NOR ANY MEMBER OF THE PARENT GROUP MAKES ANY EXPRESS OR IMPLIED REPRESENTATION OR WARRANTY HEREIN AS TO ANY MATTER WHATSOEVER, INCLUDING ANY REPRESENTATION OR WARRANTY WITH RESPECT TO: (A) THE CONDITION OR THE VALUE OF ANY NEW BBX CAPITAL ASSET, THE NEW BBX CAPITAL BUSINESS OR THE AMOUNT OF ANY NEW BBX CAPITAL LIABILITY; (B) THE FREEDOM FROM ANY LIEN ON ANY NEW BBX CAPITAL ASSET; (C) THE ABSENCE OF DEFENSES OR FREEDOM FROM COUNTERCLAIMS WITH RESPECT TO ANY CLAIM TO BE TRANSFERRED TO OR ASSUMED BY NEW BBX CAPITAL OR HELD BY A MEMBER OF THE NEW BBX CAPITAL GROUP; OR (D) ANY IMPLIED WARRANTIES OF MERCHANTABILITY AND FITNESS FOR A PARTICULAR PURPOSE OR TITLE. EXCEPT TO THE EXTENT OTHERWISE EXPRESSLY PROVIDED IN ANY ANCILLARY AGREEMENT, NEW BBX CAPITAL (ON BEHALF OF ITSELF AND MEMBERS OF THE NEW BBX CAPITAL GROUP) FURTHER ACKNOWLEDGES THAT ALL OTHER WARRANTIES THAT PARENT OR ANY MEMBER OF THE PARENT GROUP GAVE OR MIGHT HAVE GIVEN, OR WHICH MIGHT BE PROVIDED OR IMPLIED BY APPLICABLE LAW OR COMMERCIAL PRACTICE, ARE HEREBY EXPRESSLY EXCLUDED. EXCEPT TO THE EXTENT OTHERWISE EXPRESSLY PROVIDED IN ANY ANCILLARY AGREEMENT, ALL ASSETS, BUSINESSES AND LIABILITIES TO BE TRANSFERRED TO OR ASSUMED BY NEW BBX CAPITAL SHALL BE TRANSFERRED WITHOUT ANY COVENANT, REPRESENTATION OR WARRANTY (WHETHER EXPRESS OR IMPLIED), AND ALL OF THE ASSETS, BUSINESSES AND LIABILITIES HELD BY THE NEW BBX CAPITAL ENTITIES ARE HELD, "AS IS, WHERE IS," AND, FROM AND AFTER THE EFFECTIVE TIME, NEW BBX CAPITAL SHALL BEAR THE ECONOMIC AND LEGAL RISK THAT ANY SUCH TRANSFER OR ASSUMPTION SHALL PROVE TO BE INSUFFICIENT TO VEST IN NEW BBX CAPITAL GOOD AND MARKETABLE TITLE, FREE AND CLEAR OF ANY LIEN OR ANY NECESSARY CONSENTS THAT ARE NOT OBTAINED OR THAT ANY REOUIREMENTS OF LAWS ARE NOT COMPLIED WITH (BUT SUBJECT TO COMPLIANCE BY PARENT WITH ITS OBLIGATIONS IN SECTIONS 2.1 AND 2.2). NONE OF THE PARENT ENTITIES OR ANY OTHER PERSON MAKES ANY REPRESENTATION OR WARRANTY WITH RESPECT TO ANY INFORMATION, DOCUMENTS OR MATERIAL MADE AVAILABLE IN CONNECTION WITH THE SPIN-OFF, OR EXECUTION, DELIVERY OR FILING OF THIS AGREEMENT OR ANY ANCILLARY AGREEMENT OR THE TRANSACTIONS CONTEMPLATED HEREBY OR THEREBY.

(b) EXCEPT TO THE EXTENT OTHERWISE EXPRESSLY PROVIDED IN ANY ANCILLARY AGREEMENT, PARENT (ON BEHALF OF ITSELF AND MEMBERS OF THE PARENT GROUP) ACKNOWLEDGES THAT NEITHER NEW BBX CAPITAL NOR ANY MEMBER OF THE NEW BBX CAPITAL GROUP MAKES ANY EXPRESS OR IMPLIED REPRESENTATION OR WARRANTY HEREIN AS TO ANY MATTER WHATSOEVER, INCLUDING ANY REPRESENTATION OR WARRANTY WITH RESPECT TO: (A) THE CONDITION OR THE VALUE OF ANY PARENT ASSET, THE BLUEGREEN BUSINESS OR THE AMOUNT OF ANY PARENT LIABILITY; (B) THE FREEDOM FROM ANY LIEN ON ANY PARENT ASSET; (C) THE ABSENCE OF DEFENSES OR FREEDOM FROM COUNTERCLAIMS WITH RESPECT TO ANY CLAIM TO BE TRANSFERRED TO OR ASSUMED BY PARENT OR HELD BY A MEMBER OF THE PARENT GROUP; OR (D) ANY IMPLIED WARRANTIES OF MERCHANTABILITY AND FITNESS FOR A PARTICULAR PURPOSE OR TITLE. EXCEPT TO THE EXTENT OTHERWISE EXPRESSLY PROVIDED IN ANY ANCILLARY AGREEMENT. PARENT (ON BEHALF OF ITSELF AND MEMBERS OF THE PARENT GROUP) FURTHER ACKNOWLEDGES THAT ALL OTHER WARRANTIES THAT NEW BBX CAPITAL OR ANY MEMBER OF THE NEW BBX CAPITAL GROUP GAVE OR MIGHT HAVE GIVEN, OR WHICH MIGHT BE PROVIDED OR IMPLIED BY APPLICABLE LAW OR COMMERCIAL PRACTICE, ARE HEREBY EXPRESSLY EXCLUDED, EXCEPT TO THE EXTENT OTHERWISE EXPRESSLY PROVIDED IN ANY ANCILLARY AGREEMENT, ALL ASSETS, BUSINESSES AND LIABILITIES TO BE TRANSFERRED TO OR ASSUMED BY ANY PARENT ENTITY SHALL BE TRANSFERRED WITHOUT ANY COVENANT, REPRESENTATION OR WARRANTY (WHETHER EXPRESS OR IMPLIED), AND ALL OF THE ASSETS, BUSINESSES AND LIABILITIES HELD BY THE PARENT ENTITIES ARE HELD, "AS IS, WHERE IS," AND, FROM AND AFTER THE EFFECTIVE TIME, THE PARENT ENTITIES SHALL BEAR THE ECONOMIC AND LEGAL RISK THAT ANY SUCH TRANSFER OR ASSUMPTION SHALL PROVE TO BE INSUFFICIENT TO VEST IN PARENT GOOD AND MARKETABLE TITLE, FREE AND CLEAR OF ANY LIEN OR ANY NECESSARY CONSENTS THAT ARE

NOT OBTAINED OR THAT ANY REQUIREMENTS OF LAWS ARE NOT COMPLIED WITH (BUT SUBJECT TO COMPLIANCE BY NEW BBX CAPITAL WITH ITS OBLIGATIONS IN SECTIONS 2.1 AND 2.2). NONE OF THE NEW BBX CAPITAL ENTITIES OR ANY OTHER PERSON MAKES ANY REPRESENTATION OR WARRANTY WITH RESPECT TO ANY INFORMATION, DOCUMENTS OR MATERIAL MADE AVAILABLE IN CONNECTION WITH THE SPIN-OFF, OR EXECUTION, DELIVERY OR FILING OF THIS AGREEMENT OR ANY ANCILLARY AGREEMENT OR THE TRANSACTIONS CONTEMPLATED HEREBY OR THEREBY.

#### ARTICLE III CLOSING OF THE SEPARATION

Section 3.1 <u>Effective Time</u>. Unless otherwise provided in this Agreement or in any Ancillary Agreement, and subject to the satisfaction or waiver of the conditions set forth in Article IV (other than those conditions that by their terms are to be satisfied at the Effective Time, but subject to the satisfaction or waiver of such conditions), the effective time and date of each Conveyance or assumption (as applicable) of any Asset or Liability in accordance with Article II in connection with the Separation shall be 12:01 a.m., Eastern Time, on the Distribution Date (such time, the "<u>Effective Time</u>").

Section 3.2 Effective Time Deliveries.

(a) Effective as of the Effective Time, Parent shall deliver, or shall cause its applicable Subsidiaries to deliver, to New BBX Capital the

following:

(i) in each case where any member of the Parent Group is a party to any Ancillary Agreement to be entered into at the Effective Time, a counterpart of such Ancillary Agreement duly executed by the member of the Parent Group party thereto; and

(ii) all documents of Conveyance and assumption described in Section 2.1.

(b) At the Effective Time, New BBX Capital shall deliver, or shall cause its applicable Subsidiaries to deliver, as appropriate, to Parent the following:

(i) in each case where any member of the New BBX Capital Group is a party to any Ancillary Agreement to be entered into at the Effective Time, a counterpart of such Ancillary Agreement duly executed by the member of the New BBX Capital Group party thereto; and

(ii) all documents of Conveyance and assumption described in Section 2.1.

# ARTICLE IV THE DISTRIBUTION

Section 4.1 <u>Record and Distribution Dates</u>. Parent's Board of Directors, in accordance with applicable Law, shall establish (or designate Persons to establish) the Record Date and the Distribution Date, and Parent shall establish appropriate procedures in connection with, and to effectuate in accordance with applicable Law, the Distribution in accordance with the terms hereof.

Section 4.2 <u>Undertakings Prior to the Distribution</u>. Prior to the Effective Time and subject to the terms and conditions set forth herein, the Parties shall take, or cause to be taken, the following actions in connection with the Distribution:

(a) Parent shall give the New York Stock Exchange not less than ten (10) days' advance notice of the Record Date in compliance with Rule 10b-17 under the Exchange Act and the rules of the New York Stock Exchange.

(b) The Parties shall take all necessary actions so that as of the Effective Time: (i) the directors and executive officers of New BBX Capital and Parent shall be those set forth in the final Information Statement, unless

otherwise agreed by the Parties; and (ii) except for those individuals who will continue to serve as members of Parent's Board of Directors after the Effective Time, as set forth in the final Information Statement, each member of Parent's Board of Directors as of immediately prior to the Effective Time shall have resigned as a director of Parent by written notice of resignation to Parent, effective as of the Effective Time.

(c) New BBX Capital shall prepare and file, and shall use its reasonable best efforts to have approved, an application for the quotation of the New BBX Capital Class A Common Stock and New BBX Capital Class B Common Stock on the OTC Markets.

(d) Parent shall take such actions as necessary to schedule and convene a meeting of its shareholders to vote on theSpin-Off and Parent's contemplated name change to "Bluegreen Vacations Holdings Corporation," prepare and file with the SEC and mail to its shareholders a proxy statement (the "Parent Proxy Statement") relating to such shareholder meeting and vote on theSpin-Off and the name change, including any necessary or advisable amendments or supplements, and use commercially reasonable best efforts to secure the required shareholder vote to approve the Spin-Off and the name change.

(e) The Parties shall cooperate in (i) preparing and filing with the SEC a Registration Statement on Form 10 registering the New BBX Capital Common Stock distributed in the Distribution (the "<u>New BBX Capital Registration Statement</u>"), including the Information Statement that forms a part thereof, and any amendments or supplements thereto as may be necessary or advisable in order to cause the New BBX Capital Registration Statement to become and remain effective as required by the SEC or federal, state or other applicable securities Laws, (ii) preparing, filing with the SEC and causing to become effective registration statements or amendments thereof which are required to reflect the establishment of, or amendments to, any employee benefit and other plans necessary or advisable in connection with the transactions contemplated by this Agreement and the Ancillary Agreements and (iii) preparing and filing with the SEC any other documents which Parent determines are necessary or desirable to effectuate the Distribution. Each Party shall use its commercially reasonable best efforts to obtain all necessary approvals from the SEC with respect to the documents described in this clause (c) as soon as practicable.

(f) The Parties shall take all actions as may be necessary or appropriate under the securities orblue-sky laws of the United States (and any comparable Laws under any foreign jurisdiction) in connection with the Distribution.

(g) Parent shall, as soon as is reasonably practicable after the New BBX Capital Registration Statement is declared effective under the Exchange Act and Parent's Board of Directors has approved the Distribution, cause the Information Statement to be mailed to the Record Holders.

(h) Parent shall enter into a distribution agent agreement (or similar agreement) with the Agent or otherwise provide instructions to the Agent regarding the Distribution.

New BBX Capital shall cooperate with Parent to accomplish the Spin-Off, including in connection with the preparation of all documents and the making of all filings required in connection with the Spin-Off as described in this Section 4.2, including, without limitation, the New BBX Capital Registration Statement. Parent shall be permitted to reasonably direct and control the efforts of the Parties in connection with the Spin-Off (including the selection of the Agent, any financial printer, solicitation and/or exchange agent and financial, legal, accounting and other advisors for Parent), and New BBX Capital shall use commercially reasonable best efforts to take, or cause to be taken, all actions and to do, or cause to be done, all other things reasonably necessary to facilitate the Spin-Off as reasonably directed by Parent in good faith and in accordance with the applicable terms and subject to the conditions of this Agreement and the Ancillary Agreements.

# Section 4.3 The Distribution.

(a) Subject to the terms and conditions hereof, including the conditions to the Distribution set forth in Section 4.4, Parent shall effect the Distribution by causing all of the issued and outstanding shares of New BBX Capital Common Stock held by Parent to be distributed pro rata to the Record Holders as described herein. The Distribution, if effected, shall occur on the Distribution Date.

(b) On or prior to the Effective Time, Parent will deliver to the Agent, for the benefit of the Record Holders, book-entry transfer authorizations for such number of shares of New BBX Capital Class A Common Stock and Class B Common Stock as is necessary to effect the Distribution, and shall cause the transfer agent for Parent to instruct the Agent to distribute at the Effective Time the appropriate number of shares of New BBX Capital Class A Common Stock and Class B Common Stock to each such holder or designated transferee or transferees of such holder by way of direct registration in book-entry form. The Agent shall mail each Record Holder a book-entry account statement that reflects such Record Holder's New BBX Capital Common Stock. Paper stock certificates will not be issued in respect of the shares of New BBX Capital Common Stock, unless New BBX Capital's Board of Directors deems it necessary to do so.

(c) Each Record Holder will be entitled to receive in the Distribution one (1) share of New BBX Capital Class A Common Stock for every one (1) share of Parent Class A Common Stock held by such Record Holder on the Record Date and one (1) share of New BBX Capital Class B Common Stock for every one (1) share of Parent Class B Common Stock held by such Record Holder on the Record Date.

(d) Any shares of New BBX Capital Class A Common Stock or Class B Common Stock distributed in the Distribution that remain unclaimed by any Record Holder one hundred and eighty (180) days after the Distribution Date shall be delivered to New BBX Capital, and New BBX Capital or its transfer agent shall hold such shares for the account of such Record Holder, and the Parties agree that all obligations to provide such shares shall be obligations of New BBX Capital only, subject in each case to applicable escheat or other abandoned property or similar Laws, and Parent shall have no Liability with respect thereto. Neither Party nor any of their respective Affiliates shall be liable to any Person in respect of any shares of New BBX Capital Common Stock (or dividends or distributions with respect thereto) that are properly delivered to a public official pursuant to any applicable escheat or other abandoned property or similar Laws.

(e) Until the shares of New BBX Capital Class A Common Stock or Class B Common Stock distributed in the Distribution are duly transferred in accordance with this Section 4.2 and applicable Law, from and after the Effective Time, New BBX Capital will regard the Persons entitled to receive such shares as record holders of the shares in accordance with the terms of the Distribution without requiring any action on the part of such Persons. Subject to Section 4.2(d), New BBX Capital agrees that, subject to any transfers of such shares, from and after the Effective Time, (i) each such holder will be entitled to receive all dividends, if any, payable on, and exercise voting rights and all other rights and privileges with respect to, the shares then held by such holder, and (ii) each such holder will be entitled, without any action on the part of such holder, to receive evidence of ownership of the shares then held by such holder.

(f) The treatment of Parent Restricted Shares shall be as set forth in the Employee Matters Agreement.

Section 4.4 <u>Conditions to the Spin-Off</u>. The obligations of Parent pursuant to this Agreement to effect the Spin-Off shall be subject to the fulfillment or waiver by Parent with respect to the obligations of Parent and New BBX Capital on or prior to the Distribution Date of the following conditions:

(a) final approval of the Spin-Off shall have been given by Parent's Board of Directors and shall not have been withdrawn, in each case, in the sole and absolute discretion of Parent's Board of Directors; it being understood that, without limiting the generality of the foregoing, Parent's Board of Directors may determine not to approve the Spin-Off or withdraw any prior approval of the Spin-Off at any time prior to its consummation if any events or developments shall have occurred that, in the judgment of Parent's Board of Directors, would result in the consummation of the Spin-Off having, or being reasonably likely to have, a material adverse effect on Parent or its shareholders;

(b) the Spin-Off shall have been approved by Parent's shareholders as set forth in the Parent Proxy Statement;

(c) the New BBX Capital Registration Statement shall have been declared effective by the SEC, no stop order suspending the effectiveness of the New BBX Capital Registration Statement shall be in effect, and no proceedings for that purpose will be pending before or threatened by the SEC, and the Information Statement forming a part of the New BBX Capital Registration Statement shall have been mailed to all Record Holders;

(d) all necessary permits and authorizations under the Securities Act and the Exchange Act and the securities or "blue sky" Laws of the United States (and any comparable Laws under any foreign jurisdiction) relating to the issuance and trading of shares of New BBX Capital Class A Common Stock and New BBX Capital Class B Common Stock or otherwise in connection with the Spin-Off shall have been obtained and be in effect;

(e) the New BBX Capital Class A Common Stock and Class B Common Stock shall have been approved for listing, trading or quotation on a national securities exchange or on the OTC Markets;

(f) no Governmental Authority having jurisdiction over Parent or New BBX Capital shall have issued or entered any order, and no applicable Law shall have been enacted or promulgated, in each case, that is then in effect and has the effect of permanently restraining, enjoining or otherwise prohibiting the consummation of the Spin-Off;

(g) the Separation shall have been consummated in accordance with this Agreement and the Ancillary Agreements, including that the Ancillary Agreements shall have been duly executed and delivered and shall be in full force and effect, and the Parties shall have performed and complied with all of their respective covenants, obligations and covenants contained herein and therein and as required to be performed or complied with prior to the Distribution; and

(h) New BBX Capital shall have (i) been converted into a Florida corporation and issued to Parent, as the 100% owner of New BBX Capital at the time of the conversion, shares representing 100% of New BBX Capital's outstanding Class A Common Stock and Class B Common Stock, (ii) adopted, caused to be executed and filed with the Florida Department of State the Articles of Incorporation or Amended and Restated Articles of Incorporation of New BBX Capital in the form attached as an exhibit to the New BBX Capital Registration Statement, (iii) if applicable, issued to Parent a number of additional shares of New BBX Capital Class A Common Stock and/or Class B Common Stock as may be required to consummate the Distribution as contemplated herein, and (iv) adopted the Bylaws or Amended and Restated Bylaws of New BBX Capital in the form attached as an exhibit to the New BBX Capital Registration Statement.

The foregoing conditions are for the sole benefit of Parent and shall not give rise to or create any duty on the part of Parent or its Board of Directors to waive or not waive any such condition. Any determination made by Parent's Board of Directors concerning the satisfaction or waiver of (including, without limitation, whether to waive or not waive) any or all of the conditions set forth in this Section 4.4 shall be conclusive and binding on the Parties. Notwithstanding the foregoing, Parent's Board of Directors may not waive any condition which is required by applicable Law to be satisfied or the shareholder approval requirement set forth in clause (b) of this Section 4.4.

Section 4.5 <u>Parent Discretion</u>. Notwithstanding anything to the contrary contained herein or in any Ancillary Agreement, except as set forth in the Information Statement with respect to prohibited modifications following any approval of the Spin-Off by Parent's shareholders, Parent may, at any time and from time to time until the consummation of the Distribution, modify or change the terms of the Spin-Off, including by accelerating or delaying the timing of the consummation of all or part of the Distribution. In addition, nothing in this Agreement or in any Ancillary Agreement or otherwise, including any approval of the Spin-Off by Parent's shareholders, shall in any way limit Parent's right to terminate this Agreement and abandon the Spin-Off at any time prior to its consummation or alter the consequences of any such termination from those specified herein.

# ARTICLE V MUTUAL RELEASES; INDEMNIFICATION

### Section 5.1 Release of Pre-Effective Time Claims.

(a) <u>New BBX Capital Release</u>. Except as provided in Section 5.1(c) and except with respect to matters subject to indemnification pursuant to Section 5.4, effective as of the Effective Time, New BBX Capital does hereby, for itself and each New BBX Capital Entity and their respective Affiliates, predecessors, successors and assigns, remise, release and forever discharge each Parent Entity, their respective Affiliates, successors and assigns, and all Persons that at any time prior to the Effective Time have been shareholders, members, partners, directors,

managers, officers, agents or employees of Parent or any Parent Entity (in each case, in their respective capacities as such), and their respective heirs, executors, administrators, successors and assigns (collectively, the "<u>Parent Released Persons</u>"), from any and all Liabilities whatsoever, whether at Law or in equity (including any right of contribution), whether arising under any Contract, by operation of Law or otherwise, existing or arising from or relating to any acts or events occurring or failing to occur or alleged to have occurred or to have failed to occur or any conditions existing or alleged to have existed on or before the Effective Time, whether or not known as of the Effective Time. New BBX Capital, for itself and each New BBX Capital Entity and their respective Affiliates, predecessors, successors and assigns, hereby agrees, represents and warrants that each such releasor realizes and acknowledges that factual matters now unknown to it or them may have given or may hereafter give rise to Liabilities which are presently unknown, unanticipated and unsuspected, and each of them further agree, represent and warrant that this Section 5.1(a) has been negotiated and agreed upon in light of that realization and that it and they each nevertheless hereby intend to release and discharge the Parent Released Persons with regard to such unknown, unanticipated and unsuspected matters.

(b) Parent Release. Except as provided in Section 5.1(c) and except with respect to matters subject to indemnification pursuant to Section 5.4, effective as of the Effective Time, Parent does hereby, for itself and each Parent Entity and their respective Affiliates, predecessors, successors and assigns, remise, release and forever discharge each New BBX Capital Entity, their respective Affiliates, successors and assigns, and all Persons that at any time prior to the Effective Time have been shareholders, members, partners, directors, managers, officers, agents or employees of New BBX Capital or any such New BBX Capital Entity (in each case, in their respective capacities as such), and their respective heirs, executors, administrators, successors and assigns (collectively, the "<u>New BBX Capital Released Persons</u>"), from any and all Liabilities whatsoever, whether at Law or in equity (including any right of contribution), whether arising under any Contract, by operation of Law or otherwise, existing or arising from or relating to any acts or events occurring or failing to occur or alleged to have occurred or to have failed to occur or any conditions existing or alleged to have existed on or before the Effective Time. Parent, for itself and each Parent Entity and their respective Affiliates, predecessors, successors and assigns, hereby agrees, represents and warrants that each such releasor realizes and acknowledges that factual matters now unknown to it or them may have given or may hereafter give rise to Liabilities which are presently unknown, unanticipated and unsuspected, and each of them further agree, represent and warrant that this Section 5.1(b) has been negotiated and agreed upon in light of that realization and that it and they each nevertheless hereby intend to release and discharge the New BBX Capital Released Persons with regard to such unknown, unanticipated and unsuspected matters.

(c) No Impairment. Notwithstanding any provision of this Agreement to the contrary, nothing contained herein releases or shall release any Person from (nor impairs or will impair any right of any Person to enforce the applicable agreements, arrangements, commitments or understandings relating to) (i) the obligations under this Agreement or any Ancillary Agreement, in each case in accordance with its terms, including without limitation (A) any Liability Conveyed to or assumed by the Group of which such Person is a member in accordance with this Agreement or any Ancillary Agreement or (B) any indemnification or contribution pursuant to this Agreement for claims brought against the Parties as provided herein, and, if applicable, the appropriate provisions of the Ancillary Agreements, (ii) any right of any Person to be indemnified and/or advanced expenses under any corporate or organizational document of any Party (including, without limitation, any bylaws or articles of incorporation (or similar organizational document) of any Party) or any agreement or pursuant to applicable Law, or to be covered under any applicable directors' and officers' liability insurance policies of any Party, (iii) any accrued and unpaid compensation or expense reimbursement of any employee, (iv) any terms of any existing employment agreements or arrangement provisions) or restrictive covenant agreements amongst any member of any Group and any of its respective employees, contractors or agents, or (v) any rights of any shareholder of Parent in its capacity as such, or under any agreement between such shareholder and any Parent Entity or New BBX Capital Entity.

(d) <u>No Legal Proceedings as to Released Pre-Effective Time Claims</u>. Following the Effective Time, no Party hereto shall make or permit any other member of its Group to make, any claim or demand, or commence any Legal Proceeding asserting any claim or demand, including any claim of contribution or any indemnification, against any member of the Group of the other Party, or any other Person released pursuant to Section 5.1(a), with respect to any Liabilities released pursuant to Section 5.1(a), or any other Person released pursuant to Section 5.1(b), with respect to any Liabilities released pursuant to Section 5.1(b).

(e) <u>General Intent</u>. It is the intent of each of Parent and New BBX Capital, by virtue of the provisions of this Section 5.1, to provide for a full and complete general release and discharge of all Liabilities existing or arising from all acts and events occurring or failing to occur or alleged to have occurred or to have failed to occur and all conditions existing or alleged to have existed on or before the Effective Time, between or among New BBX Capital or any member of the New BBX Capital Group, on the one hand, and Parent or any member of the Parent Group, on the other hand, except as expressly set forth in Section 5.1(c). At any time, at the request of any other Party, each Party shall cause each member of its Group to execute and deliver releases reflecting the provisions hereof.

Section 5.2 <u>Indemnification by the New BBX Capital Group</u>. Without limiting or otherwise affecting the indemnity or limitations of liability provisions of the Ancillary Agreements, from and after the Effective Time, New BBX Capital, and each member of the New BBX Capital Group shall, on a joint and several basis, indemnify, defend (or, where applicable, pay the defense costs for) and hold harmless the Parent Indemnitees from and against, and shall reimburse such Parent Indemnitees with respect to, any and all Liabilities that result from, relate to or arise, whether prior to, at or following the Effective Time, out of any of the following items (without duplication):

(a) the New BBX Capital Business, including any failure of New BBX Capital or any other member of the New BBX Capital Group or any other Person to pay, perform, fulfill, discharge and, to the extent applicable, comply with, promptly and in full, any Liability relating to, arising out of or resulting from the New BBX Capital Business or otherwise assumed by it hereunder or under any Ancillary Agreement;

(b) the New BBX Capital Assets and New BBX Capital Liabilities;

(c) any breach by New BBX Capital or any other member of the New BBX Capital Group of any agreement or obligation to be performed by such Persons pursuant to this Agreement or any Ancillary Agreement unless such Ancillary Agreement expressly provides for separate indemnification therein (which, including any limitation of liability contained therein, shall be controlling); and

(d) the enforcement by the Parent Indemnitees of their rights to be indemnified, defended and held harmless under this Section 5.2.

Section 5.3 Indemnification by Parent. Without limiting or otherwise affecting the indemnity or limitation of liability provisions of the Ancillary Agreements, from and after the Effective Time, Parent, and each member of the Parent Group shall, on a joint and several basis, indemnify, defend (or, where applicable, pay the defense costs for) and hold harmless the New BBX Capital Indemnitees from and against, and shall reimburse such New BBX Capital Indemnitees with respect to, any and all Liabilities that result from, relate to or arise, whether prior to or following the Effective Time, out of any of the following items (without duplication):

(a) the Bluegreen Business, including any failure of Parent or any other member of the Parent Group or any other Person to pay, perform, fulfill, discharge and, to the extent applicable, comply with, promptly and in full any Liability relating to, arising out of or resulting from the Bluegreen Business;

(b) the Parent Assets and the Parent Liabilities;

(c) any breach by Parent or any other member of the Parent Group of any agreement or obligation to be performed by such Persons pursuant to this Agreement or any Ancillary Agreement unless such Ancillary Agreement expressly provides for separate indemnification therein (which, including any limitations on liability contained therein, shall be controlling); and

(d) the enforcement by the New BBX Capital Indemnitees of their rights to be indemnified, defended and held harmless under this Section 5.3.

#### Section 5.4 Indemnification Obligations Net of Insurance Proceeds and Other Amounts; No Right to Subrogation.

(a) The Parties intend that any Liability subject to indemnification or reimbursement pursuant to this Agreement shall be net of (i) Insurance Proceeds received that actually reduce the amount of the Liability for which indemnification is sought or (ii) other amounts recovered from any Third Party that actually reduce the amount of, or are paid to the applicable Indemnitee in respect of, such Liability ("<u>Third-Party Proceeds</u>"). Accordingly, the amount which any Party (the "<u>Indemnitor</u>") is required to pay to any Person entitled to indemnification or reimbursement under Section 5.2 or Section 5.3 of this Agreement (the "<u>Indemnitee</u>") shall be reduced by any Insurance Proceeds or Third-Party Proceeds theretofore actually recovered by or on behalf of the Indemnitee in respect of any Liability. If the Indemnite receives a payment (an "<u>Indemnity Payment</u>") required by this Agreement from the Indemnitor in respect of any Liability and subsequently receives Insurance Proceeds or Third-Party Proceeds, then the Indemnitee shall promptly pay to the Indemnitor an amount equal to the excess of the Indemnity Payment received over the amount of the Indemnity Payment that would have been due if the Insurance Proceeds or Third-Party Proceeds and/or Third Party Proceeds had been received, realized or recovered before the Indemnity Payment was made. Any Party that may be entitled to any Insurance Proceeds shall use its commercially reasonable best efforts to seek and recover such Insurance Proceeds or other Third-Party Proceeds.

(b) Notwithstanding anything to the contrary set forth herein, an insurer that would otherwise be obligated to defend or make payment in response to any claim shall not be relieved of the responsibility with respect thereto or, solely by virtue of the indemnification or other provisions hereof, have any subrogation rights with respect thereto, it being expressly understood and agreed that no insurer or any other Third Party shall be entitled to any benefit that it would not be entitled to receive in the absence of the indemnification or assumption provisions of this Agreement by virtue of the indemnification or assumption provisions hereof.

# Section 5.5 Procedures for Defense, Settlement and Indemnification of Third-Party Claims.

(a) If the Indemnitee receives notice or otherwise becomes aware that a Third Party (including any Governmental Authority) has asserted any claim or commenced a Legal Proceeding (other than claims or Legal Proceedings relating to Taxes, to the extent such claim or Legal Proceeding, or the indemnification therefor, is governed by the Tax Matters Agreement) for which the Indemnitee may be entitled to indemnification under this Agreement or any Ancillary Agreement (collectively, a "<u>Third-Party Claim</u>"), then the Indemnitee shall notify the Indemnitor in writing as promptly as practicable thereafter. Any such notice shall describe the Third-Party Claim in reasonable detail and include any relevant written correspondence from the Third Party regarding the Third-Party Claim. If the Indemnitee does not provide this notice of a Third-Party Claim, then the Indemnitor shall not be relieved of its indemnification obligations under this Article V, except to the extent that the Indemnitor is actually materially prejudiced as a result of such Indemnitee's failure to give timely notice. The Indemnitee shall deliver copies of all documents it receives regarding the Third-Party Claim to the Indemnitor promptly (and in any event within five (5) Business Days) after the Indemnite receives them.

# (b) With respect to any Third-Party Claim:

(i) Unless the Parties otherwise agree and subject to the cooperation and consultation rights and obligations of the Parties described in Section 5.6, to the extent applicable, within thirty (30) days after the Indemnitor receives notice of a Third-Party Claim in accordance with Section 5.5(a), the Indemnitor shall have the right to assume the defense of the Third-Party Claim (and, unless the Indemnitor has specified any reservations or exceptions and subject to this Section 5.5(b), seek to settle or compromise such Third-Party Claim), at its expense and with its counsel; <u>provided</u>, that the defense of such Third-Party Claim by the Indemnitor (A) shall not, in the reasonable determination of the Indemnitee, affect the Indemnitee or any of its controlled Affiliates in a materially adverse manner (and, for the avoidance of doubt, any Third-Party Claim relating to or arising in connection with any criminal proceeding, Legal Proceeding, indictment, allocation or investigation against Parent or its Affiliates shall be deemed materially adverse to New BBX Capital or its Affiliates shall be deemed materially adverse to New BBX Capital), (B) shall with respect to such Third-Party Claim solely seek (and continue to seek) monetary damages and not equitable relief and (C) shall not, in the reasonable determination of the Indemnitee may, at its expense, employ separate counsel and

participate in (but not control) the defense, compromise, or settlement of the Third-Party Claim with respect to which the Indemnitor has assumed the defense. However, the Indemnitor shall pay the fees and expenses of one (1) counsel that the Indemnitee engages for any period during which the Indemnitor has not assumed (or is prohibited from assuming) the defense of the Third-Party Claim (other than for any period in which the Indemnitee did not notify the Indemnitor of the Third-Party Claim as required by Section 5.5(a)).

(ii) No Indemnitor shall consent to entry of a judgment or settle a Third-Party Claim without the applicable Indemnitee's consent, which consent shall not be unreasonably withheld or delayed. However, the Indemnitee shall consent to entry of a judgment or a settlement if it (A) does not include a finding or admission by the Indemnitee of a violation of Law or the rights of any Person, (B) involves only monetary relief which the Indemnitor has agreed to pay and could not reasonably be expected to have a material adverse impact (financial or otherwise) on the Indemnitee, or any of its Subsidiaries or Affiliates and (C) includes a full and unconditional release of the Indemnitee. The Indemnitee shall not be required to consent to entry of a judgment or a settlement if it would permit an injunction, declaratory judgment, other order or other non-monetary relief to be entered, directly or indirectly, against any Indemnitee.

(c) No Indemnitee shall admit any Liability with respect to, or settle, compromise or discharge, a Third-Party Claim without the Indemnitor's prior written consent (which consent shall not be unreasonably withheld, conditioned or delayed), unless the Indemnitee releases the Indemnitor of such Indemnitor's indemnification obligations with respect to such Third-Party Claim.

#### Section 5.6 Additional Matters.

(a) With respect to any Third-Party Claim for which any New BBX Capital Entity, on the one hand, and any Parent Entity, on the other hand, may have Liability under this Agreement or any of the Ancillary Agreements, the Parties agree to cooperate fully and maintain a joint defense (in a manner that shall preserve the attorney-client privilege, joint defense or other privilege with respect thereto) so as to seek to minimize such Liabilities and defense costs associated therewith. The Party that is not responsible for managing the defense of such Third-Party Claims shall, upon reasonable request, be consulted with respect to significant matters relating thereto and may retain counsel to monitor or assist in the defense of such claims at its own cost.

(b) In the event of a Legal Proceeding that involves solely matters that are indemnifiable and in which (i) the Indemnitor is not a named defendant or (ii) any Indemnitee is a named defendant along with the Indemnitor, if either the Indemnitee or the Indemnitor so requests, the Parties shall endeavor, in the case of clause (i), to substitute the Indemnitor for the named defendant and, in the case of clause (ii), cause the Indemnitee to be removed as a named defendant. If such substitution, addition or removal cannot be achieved for any reason or is not requested, the rights and obligations of the Parties regarding indemnification and the management of the defense of claims as set forth in this Article V shall not be affected.

(c) Any claim for indemnification, contribution or reimbursement under this Agreement or any Ancillary Agreement that does not result from a Third-Party Claim shall be asserted by written notice given by the Indemnitee to the Indemnitor; <u>provided</u>, that the failure by an Indemnitee to so assert any such claim shall not prejudice the ability of the Indemnitee to do so at a later time except to the extent (if any) that the Indemnitor is actually materially prejudiced in respect thereby. The Indemnitor shall have a period of thirty (30) days after the receipt of such notice within which to respond thereto. If such Indemnitor does not respond within such thirty (30)-day period, such specified claim shall be conclusively deemed a Liability of the Indemnitor or, in the case of any written notice in which the amount of the claim (or any portion thereof) is estimated, on such later date when the amount of the claim (or such portion thereof) becomes finally determined. If the Indemnitor does not respond within such thirty (30)-day period so at small be thereto as contemplated by this Agreement and the Ancillary Agreements, as applicable, without prejudice to its continuing rights to pursue indemnification or contribution hereunder.

#### Section 5.7 Contribution.

(a) If the indemnification provided for under this Agreement is judicially determined to be unavailable, or insufficient to hold harmless the Indemnitee in respect of any indemnifiable Liability, then the Indemnitor, in lieu of indemnifying such Indemnitee, shall contribute to the amount paid or payable by the Indemnitee as a result of such Liabilities. The amount contributed by the Indemnitor shall be in such proportion as reflects the relative fault of the Indemnitor and the Indemnitee in connection with the actions or omissions resulting in the Liability and any other relevant equitable considerations.

(b) The Parties agree that any method of allocation of contribution under this Section 5.7 shall take into account the equitable considerations referred to in Section 5.7(a). The amount paid or payable by the Indemnitee to which the Indemnitor shall contribute shall include any legal or other expenses reasonably incurred by the Indemnitee to investigate any claim or defend any Legal Proceeding. No Person guilty of fraudulent misrepresentation (within the meaning of Section 11(f) of the Securities Act of 1933) shall be entitled to contribution from any Person who was not guilty of such fraudulent misrepresentation.

#### Section 5.8 Exclusive Remedy.

(a) Each of New BBX Capital and Parent intends and hereby agrees that this Article V sets forth the exclusive remedies and rights of the Parties following the Effective Time in respect of the matters to which the Parties are entitled to indemnification under this Article V, except that nothing contained in this Section 5.8 will impair any right of any Person (i) to specific performance under this Agreement, (ii) to equitable relief as provided in Section 7.15, and (iii) to enforce any rights and remedies provided in the Ancillary Agreements.

(b) Notwithstanding anything to the contrary set forth herein, indemnification, limitations on remedies and limitations on liabilities with respect to (i) the Ancillary Agreements and (ii) any agreements or arrangements entered into after the Effective Time between any member of the New BBX Capital Group or any of their respective Affiliates, on the one hand, and any member of the Parent Group or any of their respective Affiliates, on the other hand, in each case, shall be governed by the terms of such agreements or arrangements and not by this Article V.

Section 5.9 <u>Survival of Indemnities</u>. The rights and obligations of Parent and New BBX Capital and their respective Indemnitees under this Article V shall survive the Effective Time and the sale or other transfer by any Party of any Assets or businesses or the assignment by any Party of any Liabilities. The indemnity agreements contained in this Article V shall remain operative and in full force and effect, regardless of (a) any investigation made by or on behalf of any Indemnitee and (b) the knowledge by the Indemnitee of Liabilities for which it might be entitled to indemnification hereunder.

Section 5.10 Limitations of Liability. Notwithstanding anything in this Agreement to the contrary, in no event shall Parent, New BBX Capital or any member of their respective Groups have any Liability to the other or to any other member of the other's Group, or to any other Parent Indemnitee or New BBX Capital Indemnitee, as applicable, under this Agreement (a) to the extent that any such Liability resulted from any willful violation of Law or intentional misconduct, fraud or gross negligence by any Parent Indemnitee if a Parent Indemnitee is seeking indemnification or by any New BBX Capital Indemnitee is a New BBX Capital Indemnite is seeking indemnification, or (b) for any indirect, punitive, exemplary, remote, speculative or similar damages in excess of compensatory damages of the other arising in connection with the transactions contemplated hereby (other than to the extent that an Indemnitee is liable for such damages under an order issued by a Governmental Authority in connection with a Third-Party Claim).

#### Section 5.11 Release of Guarantees.

(a) New BBX Capital will use its commercially reasonable best efforts to ensure that Parent and/or any applicable member of the Parent Group is released following the Distribution Date as guarantor of or obligor under any loan, guarantee, lease, Contract or other New BBX Capital Liability (each, a "Guarantee"). On or prior to the Distribution Date, to the extent required to obtain a release from any such Guarantee, and to the extent reasonably practicable, a New BBX Capital Entity will execute a Contract in the form of the existing Contract relating to such Guarantee or such other form as is reasonably agreed to by Parent and the relevant parties to such Guarantee undertaking such obligation(s).

(b) If the Parties are unable to obtain, or to cause to be obtained, any such required removal as set forth in this Section 4.5 prior to the Distribution Date, (i) New BBX Capital will, and will cause the other members of the New BBX Capital Group to indemnify, defend and hold harmless each of the Parent Indemnitees for any Liability arising from or relating to such Guarantee and will, as agent or subcontractor for the applicable Parent

Group guarantor or obligor, pay, perform and discharge fully all the obligations or other Liabilities of such guarantor or obligor thereunder, and (ii) New BBX Capital will not, and will cause the other members of the New BBX Capital Group not to, agree to renew or extend the term of, increase any obligations under, or transfer to a third Person, any Guarantee for which a member of the Parent Group is or may be liable unless all obligations of the members of the Parent Group with respect thereto are thereupon terminated by documentation reasonably satisfactory in form and substance to Parent.

#### ARTICLE VI ADDITIONAL AGREEMENTS

Section 6.1 <u>Further Assurances</u>. Subject to the limitations of Section 2.2 and the other terms and conditions of this Agreement, each Party will use its commercially reasonable best efforts to take, or cause to be taken, all actions and to do, or cause to be done, and to assist and cooperate with the other Party in doing or causing to be done, all things necessary, proper or advisable under this Agreement and applicable Laws to consummate the transactions contemplated by this Agreement and the Ancillary Agreements as soon as practicable. Without limiting the foregoing, where the cooperation of Third Parties such as insurers or trustees would be necessary in order for a Party to completely fulfill its obligations under this Agreement or the Ancillary Agreements, such Party will use commercially reasonable best efforts to cause such Third Parties to provide such cooperation. If any Subsidiary of Parent or New BBX Capital is not a party to this Agreement, as applicable, any Ancillary Agreement, and it becomes necessary or desirable for such Subsidiary to be a party hereto or thereto to carry out the purpose hereof or thereof, then Parent or New BBX Capital, as applicable, will cause such Subsidiary to become a party hereto or thereto or cause such Subsidiary to undertake such actions as if such Subsidiary were such a party.

#### Section 6.2 Agreement for Exchange of Information.

(a) Except for any request for Information relating to any Legal Proceeding or threatened Legal Proceeding by any Parent Entity or New BBX Capital Entity against any member of the other's Group (which shall be governed by such discovery rules as may be applicable thereto), and subject to Section 6.2(b), each of Parent and New BBX Capital, on behalf itself and the members of its respective Group, shall use commercially reasonable best efforts to provide, to the other Group, at any time prior to, on or after the Effective Time, as soon as reasonably practicable after written request therefor, any Information in the possession or under the control of the members of such Group that the requesting party reasonably requests (i) in connection with reporting, disclosure, filing or other requirements imposed on the requesting party (including under applicable securities Laws or Laws in respect of Taxes) by a Governmental Authority having jurisdiction over the requesting party, (ii) for use in any other judicial, regulatory, administrative, Tax, insurance or other proceeding or in order to satisfy audit, accounting, claims, regulatory, investigation, litigation, Tax or other similar requirements, or (iii) to comply with its obligations under this Agreement, any Ancillary Agreement, any Contract listed in Section 2.3(b) or any other Contract entered into prior to the Effective Time with respect to which the requesting party requires Information from the other Party in order to fulfill the requesting party's obligations under such Contract. The receiving party may use any Information received pursuant to this Section 6.2(a) solely to the extent reasonably necessary to satisfy the applicable obligations or requirements described in the immediately preceding sentence and shall otherwise take reasonable steps to protect such Information. Nothing in this Section 6.2 may be construed as obligating a Party to create any Information or provide access to or furnish Information not already in its possession or control.

(b) If any Party determines that the exchange of any Information pursuant to Section 6.2(a) is reasonably likely to violate any Law or Contract, or waive or jeopardize any attorney-client privilege, or attorney work-product protection, then such Party shall not be required to provide access to or furnish such Information to the other Party; provided, however, that the Parties shall take all reasonable measures to permit compliance with Section 6.2(a) in a manner that avoids any such violation, waiver or jeopardy. Parent and New BBX Capital intend that any provision of access to or the furnishing of Information that would otherwise be within the ambit of any legal privilege shall not operate as a waiver of such privilege.

Section 6.3 <u>Ownership of Information</u>. The provision of Information pursuant to Section 6.2 shall not grant or confer rights of license or otherwise in any such Information.

Section 6.4 <u>Compensation for Providing Information</u>. Except as otherwise set forth in any Ancillary Agreement, the Party requesting Information pursuant to Section 6.2 agrees to reimburse the other Party for the reasonable out-of-pocket costs, if any, actually incurred in seeking, gathering, copying and furnishing, or providing access to, such Information, to the extent that such costs are incurred for the benefit of the requesting Party.

Section 6.5 <u>Record Retention</u>. To facilitate the possible exchange of Information pursuant to this Article VI and other provisions of this Agreement from and after the Distribution Date, each Party agrees to use its commercially reasonable best efforts to retain all Information in accordance with its record retention policy as in effect immediately prior to the Distribution Date or as modified in good faith thereafter; <u>provided</u>, that to the extent that any Ancillary Agreement provides for a longer retention period for certain Information, such longer period shall control. Notwithstanding anything to the contrary contained herein, Parent shall be entitled to retain a copy of the New BBX Capital Books and Records relating to periods prior to the Distribution Date; <u>provided</u>, that to the extent required to satisfy Parent's legal or Contractual obligations, Parent shall be entitled to retain original books and records relating to such periods, and shall provide New BBX Capital with a copy of all such retained books and records. In the case of any Information relating to a pending or threatened Legal Proceeding (including any pending or threatened investigation by a Governmental Authority) subject to a "litigation hold" known to any member of the Group that possesses relevant documents or records, such member shall such a comply (or cause the applicable members of its Group to comply) with the requirements of such "litigation hold." Notwithstanding the foregoing, the applicable provisions of the Tax Matters Agreement shall govern the retention of Tax Returns, schedules and work papers and all material records or other documents relating thereto. No Party shall have any liability to any other Party if any Information is destroyed after reasonable efforts by such Party to comply with the provisions of this Section 6.5.

Section 6.6 <u>Other Agreements Providing for Exchange of Information</u>. The rights granted and obligations imposed under this Article VI shall be subject to any specific limitations, qualifications or additional provisions on the sharing, exchange or confidential treatment of Information set forth in Section 6.10 and in any Ancillary Agreement.

Section 6.7 <u>Production of Witnesses; Records; Cooperation</u> From and after the Effective Time, except in the case of any Legal Proceeding or threatened Legal Proceeding by any Parent Entity or New BBX Capital Entity against any member of the other's Group (which shall be governed by such discovery rules as may be applicable thereto), each Party, shall (a) cooperate and consult in good faith as reasonably requested in writing by the other Party with respect to (i) any Legal Proceeding, or (ii) any audit or any other legal requirement, in each case, whether relating to this Agreement or any Ancillary Agreement or any of the transactions contemplated hereby or thereby, and (b) use commercially reasonable best efforts to make available to such other Party the former and current directors, managers, officers, employees, other personnel and agents of the members of its respective Group (whether as witnesses or otherwise) and any books, records or other documents within its control or which it otherwise has the ability to make available, to the extent that any such Person (giving consideration to business demands of such directors, managers, officers, employees, other personnel and agents) or books, records or other documents may reasonably be required in connection therewith. Notwithstanding the foregoing, this Section 6.7 does not require a Party to take any step that would materially interfere, or that it reasonably determines could materially interfere, with its business. The requesting Party agrees to reimburse the other Party for the reasonable out-of-pocket costs, if any, incurred in connection with a request under this Section 6.7.

#### Section 6.8 Privilege; Conflicts of Interest.

(a) The Parties recognize that legal and other professional services that have been and will be provided prior to the Effective Time have been and will be rendered for the collective benefit of each of the members of the Parent Group and the New BBX Capital Group, and that each of the members of the Parent Group and the New BBX Capital Group should be deemed to be the client with respect to such services for the purposes of asserting all privileges which may be asserted under applicable Law in connection therewith.

#### (b) The Parties agree that, as between Parent and New BBX Capital:

(i) Parent shall be entitled, in perpetuity, to control the assertion or waiver of all privileges in connection with any privileged Information that relates to the Bluegreen Business and not to the New BBX Capital Business, whether or not the privileged Information is in the possession or under the control of any member of the Parent Group or any member of the New BBX Capital Group. Parent shall also be entitled, in perpetuity, to control the assertion or waiver of all privileges in connection with any privileged Information that relates solely to any Parent Liabilities resulting from any Legal Proceedings that are now pending or may be asserted in the future, whether or not the privileged Information is in the possession or under the control of any member of the Parent Group or any member of the New BBX Capital Group; and

(ii) New BBX Capital shall be entitled, in perpetuity, to control the assertion or waiver of all privileges in connection with any privileged Information that relates to the New BBX Capital Business and not to the Bluegreen Business, whether or not the privileged Information is in the possession or under the control of any member of the New BBX Capital Group or any member of the Parent Group. New BBX Capital shall also be entitled, in perpetuity, to control the assertion or waiver of all privileges in connection with any privileged Information that relates solely to any New BBX Capital Liabilities resulting from any Legal Proceedings that are now pending or may be asserted in the future, whether or not the privileged Information is in the possession or under the control of any member of the New BBX Capital Group or any member of the Parent Group.

(c) Subject to the restrictions set forth in this Section 6.8, the Parties agree that they shall have a shared privilege, each with equal right to assert or waive any such shared privilege, with respect to all privileges not allocated pursuant to Section 6.8(b) and all privileges relating to any Legal Proceedings or other matters that involve both the Parent Group and the New BBX Capital Group and in respect of which both Parties have Liabilities under this Agreement, and that no such shared privilege or immunity may be waived by either Party without the consent of the other Party.

(d) In the event of any Legal Proceedings between Parent and New BBX Capital, or any members of their respective Groups, either Party may waive a privilege in which the other Party or member of such other Party's Group has a shared privilege, without obtaining consent pursuant to Section 6.8(c); <u>provided</u>, that such waiver of a shared privilege shall be effective only as to the use of Information with respect to the Legal Proceeding between the Parties and/or the applicable members of their respective Groups, and shall not operate as a waiver of the shared privilege with respect to any Third Party.

(e) If any dispute arises between Parent and New BBX Capital, or any members of their respective Groups, regarding whether a privilege should be waived to protect or advance the interests of either the Parent Group or the New BBX Capital Group, each Party agrees that it shall (i) negotiate with the other Party in good faith, (ii) endeavor to minimize any prejudice to the rights of the other Party and (iii) not unreasonably withhold, condition or delay consent to any request for waiver by the other Party. Further, each Party specifically agrees that it will not withhold its consent to the waiver of a privilege for any purpose except to protect its own legitimate interests.

(f) In furtherance of the Parties' agreement under this Section 6.8, Parent and New BBX Capital shall, and shall cause the applicable members of their respective Group to, maintain their respective separate and joint privileges, including by entering into joint defense and common interest agreements where necessary or useful for this purpose.

# Section 6.9 Insurance.

(a) Except as otherwise provided herein or in any other Ancillary Agreement, from and after the Effective Time, the New BBX Capital Entities shall cease to be insured by the Parent Group's insurance policies or by any of their self-insured or captive insurance programs, except with respect to insurance policies providing coverage on an occurrence basis, including defense and indemnity benefits attributable to or arising from or under such policies or programs (such policies or programs, the "<u>Pre-Spin-Off Insurance Policies</u>"). Any Parent Entity may, to be effective at the Effective Time, amend any insurance policies in the manner they deem appropriate to give effect to this Section 6.9; <u>provided</u>, that in no event shall a Parent Entity be permitted to amend any insurance policy in any manner which would eliminate, reduce or otherwise limit coverage for any occurrence or action that occurred prior to the Spin-Off i such coverage was then available. Other than as stated in the foregoing sentences of this Section 6.9(a) and in Section 6.12, from and after the Effective Time, New BBX Capital Business and for promptly providing evidence thereof, as may be required, to Third Parties under any Contract; <u>provided</u>, that notwithstanding the foregoing, each of Parent and New BBX Capital shall comply (and shall cause the members of its Group to comply) with the applicable requirements relating to insurance matters set forth in the Ancillary Agreements.

(b) From and after the Effective Time, New BBX Capital shall not, and shall cause the members of its Group not to, assert any right, claim or interest in, to or under any Pre-Spin-Off Insurance Policies, other than any right, claim or interest that existed prior to the Effective Time. From and after the Effective Time, in the event any New BBX Capital Entity incurs any Liabilities covered by "occurrence form" Pre-Spin-Off Insurance Policies ("Pre-Spin-Off Insurance Claims"), and notifies Parent and/or the insurer of such Pre-Spin-Off Insurance Policies, in accordance with the notice provisions of such policies of such Pre-Spin-Off Insurance Claim, Parent shall, or shall cause the applicable members of the Parent Group to, submit such Pre-Spin-Off Insurance Claim to the applicable insurer following such notification. To the extent not covered by or payable underPre-Spin-Off Insurance Policies, except as provided in Section 6.12. New BBX Capital shall be solely responsible to Parent and the members of the Parent Group for all costs, expenses and fees in connection with any Pre-Spin-Off Insurance Claim, and for any deductibles, retentions, premium increases on any Pre-Spin-Off Insurance Policies which are attributable to any Pre-Spin-Off Insurance Claims submitted pursuant to this Section 6.9(b). New BBX Capital shall, and shall cause the members of its Group to, reasonably cooperate with Parent or the applicable members of the Parent Group or the applicable insurer in the investigation, contesting, defense or settlement of such Pre-Spin-Off Insurance Claim. For the avoidance of doubt, (i) any Liabilities involving or related to Pre-Spin-Off Insurance Claims that are in excess of insurance coverage therefor (net of any retention amounts, recovery costs, increases in premium and related deductible payable by Parent or any member of the Parent Group in connection therewith) under applicable Pre-Spin-Off Insurance Policies shall not be the responsibility of Parent or any members of the Parent Group, unless otherwise required by this Agreement, including the provisions of Article V and Section 6.12, (ii) Parent and the members of the Parent Group shall have the right, subject to the terms and provisions of the applicable Pre-Spin-Off Insurance Policy, to investigate, contest, assume the defense of or settle any Pre-Spin-Off Insurance Claim and (iii) any amounts paid by an insurer and/or received by the New BBX Capital Group pursuant to this Section 6.9(b) shall not constitute indemnifiable Liabilities under Article V, and the New BBX Capital Group shall have no right to indemnification under Article V with respect to any such amounts. Furthermore, to the extent any Pre-Spin-Off Insurance Claim has been brought under a Pre-Spin-Off Insurance Policy by Parent or any member of the Parent Group, New BBX Capital shall, and shall cause the members of its Group to, from and after the Effective Time, reasonably cooperate with Parent or the members of the Parent Group in the investigation, contesting, defense or settlement of any such Pre-Spin-Off Insurance Claim.

(c) Subject to its compliance with the applicable terms of this Section 6.9 and Section 6.12, the Parent Group shall have no Liability to the New BBX Capital Group whatsoever as a result of the insurance policies and practices of the Parent Group as in effect at any time, including as a result of the level or scope of any such insurance, the creditworthiness of any insurance carrier, the terms and conditions of any policy, or the adequacy or timeliness of any notice to any insurance carrier with respect to any claim or potential claim or otherwise.

# Section 6.10 Confidentiality.

(a) From and after the Effective Time, subject to Section 6.10(c) and except as contemplated by or otherwise provided in this Agreement or any other Ancillary Agreement, Parent shall not, and shall cause each of the members of the Parent Group and their respective Affiliates, directors, officers, employees, consultants, agents, representatives and advisors (collectively, "<u>Representatives</u>"), not to, directly or indirectly, disclose, reveal, divulge or communicate any New BBX Capital Confidential Information to any Person other than Representatives of such Party or of its Affiliates who reasonably need to know such information in providing services to any member of the Parent Group and who have agreed to keep such information confidential in accordance with the terms hereof. If any disclosures are made to any member of the Parent Group in connection with any services provided to a member of the New BBX Capital Group under this Agreement or any other Ancillary Agreement, then the New BBX Capital Confidential Information with the receipt of such services. Parent shall use the same degree of care to prevent and restrain the unauthorized use or disclosure of the New BBX Capital Confidential Information as it currently uses for its own confidential information of a like nature, but in no event less than a reasonable standard of care. For purposes of this Section 6.10(a), any information, material or documents relating to the New BBX Capital Business currently or formerly conducted, or proposed to be conducted, by any member of the New BBX Capital Group furnished to, or in possession of, Parent or any member of the Parent Group, irrespective of the form of communication, and all notes, analyses, compilations, forecasts, data,

translations, studies, memoranda or other documents prepared by any member of the Parent Group or any of their respective Representatives that contain or otherwise reflect such information, material or documents is referred to herein as "<u>New BBX Capital Confidential Information</u>." New BBX Capital Confidential Information does not include, and there shall be no obligation hereunder with respect to, information that (i) is or becomes generally available to the public, other than as a result of a disclosure by any member of the Parent Group not otherwise permissible hereunder, (ii) Parent can demonstrate became available to any member of the Parent Group after the Effective Time from a source other than any member of the Parent Group, New BBX Capital Group or their respective Affiliates, provided that the source of such information was not known by any member of the Parent Group to be bound by a confidentiality agreement with, or other contractual, legal or fiduciary obligation of confidential Information is no longer needed for the New BBX Capital Group with respect to such information. Parent agrees that when New BBX Capital Confidential Information is no longer needed for the purposes contemplated by this Agreement or any Ancillary Agreement, Parent will promptly after request of New BBX Capital either return to New BBX Capital all such information in a tangible form (including all copies thereof and all notes, extracts or summaries based thereon); <u>provided</u>, that Parent may retain electronic back-up versions of such information on maintained on routine computer system backup tapes, disks or other backup storage devices; <u>provided</u> <u>further</u>, that any such information so retained shall remain subject to the confidentiality provisions of this Agreement or any Ancillary Agreement.

(b) From and after the Effective Time, subject to Section 6.10(c) and except as contemplated by this Agreement or any other Ancillary Agreement, New BBX Capital shall not, and shall cause each of the members of the New BBX Capital Group and their respective Affiliates and Representatives, not to, directly or indirectly, disclose, reveal, divulge or communicate any Parent Confidential Information to any Person other than Representatives of such Party or of its Affiliates who reasonably need to know such information in providing services to New BBX Capital or any member of the New BBX Capital Group and who have agreed to keep such information confidential in accordance with the terms hereof. If any disclosures are made to any member of the New BBX Capital Group in connection with any services provided to a member of the New BBX Capital Group under this Agreement or any other Ancillary Agreement, then the Parent Confidential Information so disclosed shall be used only as required in connection with the receipt of such services. The New BBX Capital Group shall use the same degree of care to prevent and restrain the unauthorized use or disclosure of the Parent Confidential Information as they use for their own confidential information of a like nature, but in no event less than a reasonable standard of care. For purposes of this Section 6.10(b), any Information, material or documents relating to the businesses currently or formerly conducted, or proposed to be conducted, by Parent or any of its Affiliates (other than any member of the New BBX Capital Group) furnished to, or in possession of, any member of the New BBX Capital Group, irrespective of the form of communication, and all notes, analyses, compilations, forecasts, data, translations, studies, memoranda or other documents prepared by New BBX Capital, any member of the New BBX Capital Group or their respective Representatives, that contain or otherwise reflect such information, material or documents is hereinafter referred to as "Parent Confidential Information." Parent Confidential Information does not include, and there shall be no obligation hereunder with respect to, information that (i) is or becomes generally available to the public, other than as a result of a disclosure by any member of the New BBX Capital Group not otherwise permissible hereunder, (ii) New BBX Capital can demonstrate became available to any member of the New BBX Capital Group after the Effective Time from a source other than any member of the New BBX Capital Group, any member of the Parent Group or their respective Affiliates, provided the source of such information was not known by any member of the New BBX Capital Group to be bound by a confidentiality agreement with, or other contractual, legal or fiduciary obligation of confidentiality to, Parent or its Affiliates with respect to such information or (iii) is developed independently by any member of the New BBX Capital Group without use of or reference to any Parent Confidential Information. New BBX Capital agrees that when Parent Confidential Information is no longer needed for the purposes contemplated by this Agreement or any Ancillary Agreement, New BBX Capital will promptly after request of Parent either return to Parent all such information in a tangible form (including all copies thereof and all notes, extracts or summaries based thereon) or notify Parent in writing that it has destroyed such information (and such copies thereof and such notes, extracts or summaries based thereon); provided, New BBX Capital may retain electronic back-up versions of such information maintained on routine computer system backup tapes, disks or other backup storage devices; provided further, that any such information so retained shall remain subject to the confidentiality provisions of this Agreement or any Ancillary Agreement.

(c) If Parent or its Affiliates, on the one hand, or New BBX Capital or its Affiliates, on the other hand, are requested or required (by oral question, interrogatories, requests for information or documents, subpoena, civil investigative demand or similar process) by any Governmental Authority or pursuant to applicable Law to disclose or provide any New BBX Capital Confidential Information or Parent Confidential Information, as applicable, the Person receiving such request or demand shall use commercially reasonable efforts to provide the other Party with written notice of such request or demand as promptly as practicable under the circumstances so that such other Party shall have an opportunity to seek an appropriate protective order. The Party receiving such request or demand agrees to take, and cause its Representatives to take, at the requesting party's expense, all other reasonable steps necessary to obtain confidential Information or Parent Confidential Information, as the case may be, to the minimum extent required by such Law (as so advised by counsel) or by lawful process or such Governmental Authority.

(d) Each of Parent and New BBX Capital acknowledges that it and the other members of its Group may have in their possession confidential or proprietary information of Third Parties that was received under confidentiality or non-disclosure agreements with such Third Parties prior to the Effective Time. Parent and New BBX Capital each agrees that it will hold, and will cause the other members of its Group and their respective Representatives to hold, in strict confidence the confidential and proprietary information of Third Parties to which it or any other member of its respective Group has access, in accordance with the terms of any agreements entered into prior to the Effective Time between or among one (1) or more members of the applicable Party's Group and such Third Parties to the extent disclosed to such Party.

# Section 6.11 Non-Solicitation.

(a) From the Distribution Date until the date that is two (2) years after the Distribution Date, New BBX Capital shall not, and shall cause each of its Affiliates and its and their Representatives (to the extent acting on their behalf) not to, without the prior written consent of Parent, directly or indirectly, (i) solicit for employment or service, or employ or engage (or refer to another Person for the purpose of such Person soliciting for employment or service, or employing or engaging) any then-current employee of the Parent Group (the "<u>Parent Group Employees</u>") or (ii) knowingly induce or encourage any Parent Group Employee to no longer be employed by or provide services to the Parent Group; <u>provided</u>, <u>however</u>, that nothing in this Section 6.11(a) shall prohibit New BBX Capital or any of its Affiliates or Representatives from (A) engaging in general solicitations to the public or general advertising, including in periodicals, newspapers, trade publications and the Internet, not directly targeted at the Parent Group Employees, (B) soliciting or employing any person who has been terminated by a Parent Entity, (C) employing or otherwise working with any Parent Group Employees solicitation by or encouragement from New BBX Capital or any of its Affiliates, or (D) soliciting or employing any person who has resigned from employment with a Parent Entity at least six (6) months prior to such solicitation or employment.

(b) From the Distribution Date until the date that is two (2) years after the Distribution Date, Parent shall not, and shall cause each of its Affiliates and its and their Representatives (to the extent acting on their behalf) not to, without the prior written consent of New BBX Capital, directly or indirectly, (i) solicit for employment or service, or employ or engage (or refer to another Person for the purpose of such Person soliciting for employment or service, or employing or engaging) any then-current employee of the New BBX Capital Group (the "<u>New BBX Capital Group Employees</u>") or (ii) knowingly induce or encourage any New BBX Capital Group Employee to no longer be employed by or provide services to the New BBX Capital Group; provided, however, that nothing in this Section 6.11(b) shall prohibit Parent or any of its Affiliates or Representatives from (A) engaging in general solicitations to the public or general advertising, including in periodicals, newspapers, trade publications and the Internet, not directly targeted at New BBX Capital Group Employees (B) soliciting or employing any person who has been terminated by a New BBX Capital Entity, (C) employing or otherwise working with any New BBX Capital Group Employee who initiates employment discussions with Parent or any of its Affiliates, or (D) soliciting or employing any person who has resigned from employment with a New BBX Capital Entity at least six (6) months prior to such solicitation or employing any person.

(c) Notwithstanding the foregoing, Sections 6.11(a) and (b) shall not restrict or prohibit the employment or engagement of any individual who is agreed by the Parties to serve as an officer or employee of both a member of the Parent Group and a member of the New BBX Capital Group following the Spin-Off, including, without limitation, the individuals to serve as executive offices of both Parent and New BBX Capital following the Spin-Off as described in the Information Statement.

(d) Parent and New BBX Capital acknowledge that the covenants set forth in this Section 6.11 are reasonable in order to, among other things, protect the value of their respective businesses and goodwill. It is the intention of the Parties that if any restriction or covenant contained in this Section 6.11 is held to cover a geographic area or to be for a length of time which is not permitted by applicable Law, or in any way construed to be too broad or to any extent invalid, such restriction or covenant may be amended by a court of competent jurisdiction to interpret or reform (including by substitution, addition or deletion of words and numbers) this Section 6.11 to provide for a covenant having the maximum enforceable geographic area, time period and other provisions (not greater than those contained in this Section 6.11) that would be valid and enforceable under such Law.

#### Section 6.12 Directors' and Officers' Exculpation, Indemnification and Insurance.

(a) From and after the Spin-Off, Parent and its Subsidiaries will honor and fulfill, in all respects, the obligations of Parent and its Subsidiaries pursuant to any indemnification agreements entered into before the date of this Agreement between Parent and any of its Subsidiaries and any of their respective current or former directors or officers (and any person who becomes a director or officer of Parent or any of its Subsidiaries prior to the Spin-Off) (collectively, the "<u>Indemnified Persons</u>") and any indemnification obligations of Parent and its Subsidiaries to the Indemnified Persons under the articles of incorporation, bylaws or similar organizational documents of Parent and its Subsidiaries as in effect as of the Distribution Date. In addition, for a period commencing on the Distribution Date and ending on the sixth (6th) anniversary of the Distribution Date, Parent and its Subsidiaries to contain provisions with respect to indemnification, exculpation and the advancement of expenses that are at least as favorable as the indemnification, exculpation and advancement of expenses that are at least as favorable as the indemnification, exculpation and advancement of as of the Distribution Date. During such six (6) year period, such provisions may not be repealed, amended or otherwise modified in any manner except as required by applicable Law.

(b) During the period commencing on the Distribution Date and ending on the sixth (6th) anniversary of the Distribution Date, Parent will maintain in effect directors' and officers' liability insurance ("<u>D&O Insurance</u>") in respect of acts or omissions occurring at or prior to the Distribution on terms (including with respect to coverage, conditions, retentions, limits and amounts) that are substantially equivalent to those of Parent's and its Subsidiaries' current directors' and officers' liability insurance in effect as of the Distribution Date. Prior to the Distribution, Parent may purchase a prepaid "tail" policy with respect to the D&O Insurance from an insurance carrier with the same or better credit rating as Parent's current directors' and officers' liability insurance form an insurance carrier with the same or better credit rating as Parent's current directors' and officers' liability insurance to purchase such a "tail" policy prior to the Distribution, Parent will maintain such "tail" policy in full force and effect and continue to honor its obligations thereunder, in lieu of all other obligations under the first sentence of this Section 6.12(b), for so long as such "tail" policy is in full force and effect.

(c) If Parent or any of its successors or assigns will (i) consolidate with or merge into any other Person and not be the continuing or surviving corporation or entity in such consolidation or merger; or (ii) transfer all or substantially all of its properties and assets to any Person, then proper provisions will be made so that the successors and assigns of Parent or any of its successors or assigns will assume all of the obligations of Parent set forth in this Section 6.12.

(d) The obligations set forth in this Section 6.12 may not be terminated, amended or otherwise modified in any manner that adversely affects any Indemnified Person (or any other Person who is a beneficiary pursuant to the D&O Insurance or the "tail" policy referred to in Section 6.12(b) (and their heirs and Representatives)) without the prior written consent of such affected Indemnified Person or other person who is a beneficiary under the D&O Insurance or the "tail" policy referred to in Section 6.12(b) (and their heirs, agents and Representatives). Each of the Indemnified Persons or other Persons who are beneficiaries pursuant to the D&O Insurance or the "tail" policy referred to in Section 6.12(b) (and their heirs, agents and Representatives). Each of the Indemnified Persons or other Persons who are beneficiaries pursuant to the D&O Insurance or the "tail" policy referred to in Section 6.12(b) (and their heirs, agents and Representatives) are intended

to be third-party beneficiaries of this Section 6.12, with full rights of enforcement of the provisions of this Section 6.12 as if a party hereto. The rights of the Indemnified Persons (and other Persons who are beneficiaries pursuant to the D&O Insurance or the "tail" policy referred to in Section 6.12(b) (and their heirs, agents and Representatives)) pursuant to this Section 6.12 will be in addition to, and not in substitution for, any other rights that such Persons may have pursuant to the articles of incorporation, bylaws and other similar organizational documents of Parent and its Subsidiaries, any and all indemnification agreements entered into with Parent or any of its Subsidiaries before the Distribution Date or applicable Law (whether at Law or in equity).

(e) Nothing in this Agreement is intended to, or will be construed to, release, waive or impair any rights to directors' and officers' insurance claims pursuant to any applicable insurance policy or indemnification agreement that is or has been in existence with respect to Parent or any of its Subsidiaries for any of their respective directors, officers or other employees, it being understood and agreed that the indemnification provided for in this Section 6.12 is not prior to or in substitution for any such claims pursuant to such policies or indemnification agreement.

Section 6.13 <u>Agreement as to Certain Services</u>. During the ninety (90 day period commencing on the Distribution Date, in the event that either New BBX Capital or Parent (a "<u>Service Recipient</u>") identifies in writing to the other Party (the <u>Service Provider</u>") any services that were provided by the Service Provider or any of its Subsidiaries in respect of the business of the Service Recipient or any of its Subsidiaries prior to the Spin-Off and that are reasonably necessary to operate the business of the Service Recipient or any of its Subsidiaries of the Distribution Date ("<u>Omitted Services</u>"), the Parties will promptly negotiate in good faith the terms governing any such Omitted Service with respect to (i) the nature and description of such Omitted Service, (ii) the duration such Omitted Service will be provided and (iii) the fees for such Omitted Service.

Section 6.14 <u>Tax Withholding</u>. Each member of the Parent Group and each member of the New BBX Capital Group shall be entitled to deduct and withhold from amounts otherwise payable (or distributable) pursuant to this Agreement such amounts as are required to be deducted and withheld under applicable Law and such withheld amounts will be treated as being paid (or distributed) to the Person with respect to which such deduction and withholding was made. Parent or any agent acting on its behalf may sell a portion of the New BBX Capital Common Stock otherwise distributable to any Person in order to pay any withholding Taxes required to be withheld under applicable Law from distributions to such Person, as well as any related fees and expenses. If a Governmental Authority with respect to Taxes determines that the Parent Group is liable with respect to any withholding Taxes on the Distribution, the New BBX Capital Group shall promptly indemnify, reimburse, defend and hold harmless the Parent Group for such Taxes.

Section 6.15 <u>Name Changes</u>. Subject to the approval of Parent's shareholders of Parent's name change to "Bluegreen Vacations Holding Corporation," Parent shall, if so determined by its Board of Directors, file with the Florida Department of State, prior to, at or promptly following the Effective Time, an amendment to Parent's Amended and Restated Articles of Incorporation, as amended, to change Parent's name to Bluegreen Vacations Holdings Corporation so that New BBX Capital can (and, in which case, New BBX Capital shall take such actions necessary to) change its name to "BBX Capital, Inc."

Section 6.16 Intellectual Property Assignment/Recordation. Each Party will be responsible for, and will pay all expenses (whether incurred before or after the Effective Time) involved in the notarization, authentication, legalization and/or consularization of the signatures of any of the representatives of its Group on any of the documents relating to the Conveyance of Intellectual Property. New BBX Capital will be responsible for, and will pay all expenses (whether incurred before or after the Effective Time) relating to the recording of any such documents relating to the Conveyance of Intellectual Property to any member of the New BBX Capital Group with any Governmental Authorities as may be necessary or appropriate.

Section 6.17 <u>Removal of Tangible Assets</u>. Except as may be otherwise provided in the Ancillary Agreements or otherwise agreed to by the Parties, all tangible Assets of either Party (after giving effect to the Separation) that are located at any facilities of the other Party shall be moved by the Party having the right to such Assets from the facilities of the other Party as promptly as practicable after the Effective Time from such facilities, at the moving party's expense and in a manner so as not to unreasonably interfere with the operations of the other Party and to not cause damage to such facility; the other Party hereby agreeing to provide reasonable access to its facility to effectuate same.

#### Section 6.18 Dispute Resolution.

(a) Except as expressly set forth to the contrary herein or in any Ancillary Agreement, including subject to the dispute resolution procedure under the Tax Matters Agreements, which shall govern disputes, claims and controversies in respect of Taxes thereunder any dispute, controversy or claim arising out of or relating to this Agreement or any Ancillary Agreement (a "Dispute") shall be subject to the provisions of this Section 6.18. To the fullest extent practicable, prior to bringing or commencing, or threatening to bring or commence, any action or other Legal Proceeding, a Party having or raising a Dispute shall provide written notice thereof to the other Party (the "Initial Notice"), and the Parties shall thereafter attempt in good faith to negotiate a resolution of the Dispute in accordance with this Section 6.01. The negotiations shall be conducted by executives of each Party who hold, at a minimum, the title of vice president and who have authority to settle the Dispute. In the event that a Dispute has not been resolved pursuant to the foregoing provisions of this Section 6.18 within thirty (30) days after receipt by a Party of the Initial Notice, or within such longer period as the Parties may agree to in writing, the Party that delivered the Initial Notice shall provide written notice of such Dispute to the Chief Executive Officer of each Party (the "CEO Notice"). For a period of thirty (30) days from the date of receipt of the CEO Notice, or such longer period of time as the Chief Executive Officers may mutually agree, the Chief Executive Officers of the Parties shall negotiate in good faith in an attempt to resolve the Dispute. If the Dispute is not resolved within the time period specified in the preceding sentence, then either Party may bring or commence a Legal Proceeding and pursue other rights and remedies available to it hereunder, at law or in equity, with respect to the matter in Dispute. All negotiations under this Section 6.18 shall be confidential and shall be treated as compromise and settlement negotiations for purposes of applicable rules of evidence. Unless otherwise agreed in writing, the Parties shall, and shall cause the members of their respective Groups to, continue to honor all obligations and commitments under this Agreement and each Ancillary Agreement to the fullest extent required hereby or thereby during the course of dispute resolution pursuant to this Section 6.18, except and then only to the extent that such obligations or commitments are the specific subject of the Dispute at issue.

# ARTICLE VII MISCELLANEOUS

Section 7.1 Expenses. Except as otherwise expressly set forth in this Agreement or in any Ancillary Agreement, or as otherwise agreed to in writing by the Parties, all costs and expenses in connection with the preparation, execution, delivery and implementation of this Agreement and any Ancillary Agreement, the Parent Proxy Statement and the New BBX Capital Registration Statement, and the consummation of the transactions contemplated hereby and thereby incurred (i) on or prior to the Effective Time will be borne by Parent and (ii) after the Effective Time will be borne by the Party or its applicable Subsidiary incurring such costs or expenses.

Section 7.2 <u>Entire Agreement</u>. This Agreement and the Ancillary Agreements, including any related annexes, exhibits and schedules, as well as any other agreements and documents referred to herein and therein, shall together constitute the entire agreement between the Parties relating to the transactions contemplated hereby and supersede any other agreements, whether written or oral, that may have been made or entered into by or among any of the Parties or any of their respective Affiliates relating to the transactions contemplated hereby.

Section 7.3 <u>Governing Law</u>. This Agreement and each Ancillary Agreement, and all Legal Proceedings (whether in contract or tort) that may be based upon, arise out of or relate hereto or thereto or the negotiation, execution or performance hereof or thereof (including any claim or cause of action based upon, arising out of or related to any representation or warranty made in or in connection with this Agreement or any Ancillary Agreement or as an inducement to enter into this Agreement or any Ancillary Agreement), shall be governed by and construed in accordance with the Laws of the State of Florida, without regard to the choice of law or conflicts of law principles thereof.

Section 7.4 <u>Characterization of Payments</u>. The Parties agree to treat all payments required by this Agreement (other than any payments with respect to interests accruing after the Distribution Date) as either a contribution by Parent to New BBX Capital or a distribution by New BBX Capital to Parent, as the case may be, occurring immediately prior to the Distribution Date unless a contrary treatment is required under applicable Law.

Section 7.5 <u>Notices</u>. All notices and other communications among the Parties shall be in writing and shall be deemed to have been duly given (a) when delivered in person, (b) when delivered after posting in the United States mail having been sent registered or certified mail return receipt requested, postage prepaid, (c) when delivered by FedEx or other nationally recognized overnight delivery service or (d) when delivered by facsimile (solely if receipt is confirmed) or email (so long as the sender of such email does not receive an automatic reply from the recipient's email server indicating that the recipient did not receive such email), addressed as follows:

If to Parent:

401 East Las Olas Boulevard, Suite 800 Fort Lauderdale, FL 33301 Attn: Chairman Email: Fax:

with a copy (which will not constitute notice) to:

Stearns Weaver Miller Weissler Alhadeff & Sitterson, P.A. 150 West Flagler Street, Suite 2200 Miami, FL 33130 Attn: Alison W. Miller Fax: Email:

If to New BBX Capital:

401 East Las Olas Boulevard, Suite 800 Fort Lauderdale, FL 33301 Attn: President Email: Fax: with a copy (which will not constitute notice) to: Stearns Weaver Miller Weissler Alhadeff & Sitterson, P.A. 150 West Flagler Street, Suite 2200 Miami, FL 33130 Attn: Alison W. Miller Fax: Email:

or, in each case, to such other address as the Parties hereto may from time to time designate in writing.

Section 7.6 <u>Priority of Agreements</u>. If there is a conflict between any provision of this Agreement and a provision in any of the Ancillary Agreements (other than the Tax Matters Agreement and Employee Matters Agreement), each of this Agreement and the other Ancillary Agreement is to be interpreted and construed, if possible, so as to avoid or minimize such conflict, but to the extent, and only to the extent, of such conflict, the provision of this Agreement shall control unless specifically provided otherwise in this Agreement or in the Ancillary Agreement. Except as otherwise specifically provided herein, this Agreement shall not apply to matters relating to Taxes or employees, employee benefits plans, and related assets and liabilities, including pension and other post-employment benefit assets and liabilities, which shall be exclusively governed by the Tax Matters Agreement and Employee Matters Agreement and the Tax Matters Agreement or Employee Matters Agreement or Employee Matters Agreement, respectively, the Tax Matters Agreement or Employee Matters Agreement, respectively, the Tax Matters Agreement or Employee Matters Agreement, as applicable, shall prevail.

Section 7.7 <u>Amendments and Waivers: Schedule Updates</u>. Subject to any limitations expressly set forth in the Information Statement, except as expressly set forth to the contrary herein, prior to the Effective Time, this Agreement and any Ancillary Agreement may be amended and any provision hereof or thereof waived, in whole or in part, by Parent, in its sole discretion, by execution of a written document evidencing the same delivered to New BBX Capital; it being understood that the foregoing includes, without limitation, Parent's right, in its sole discretion, to supplement or update the schedules to this Agreement and each Ancillary Agreement by delivery of such supplements or updates to New BBX Capital. Additionally, the Parties will cooperate to mutually agree on the final schedules to the Transition Services Agreement and Employee Matters Agreement, including any updates thereto.. Following the Effective Time, no provision of this Agreement shall be waived or amended unless in writing and, in the case of a waiver, signed by an authorized representative of the waiving Party and, in the case of an amendment, signed by an authorized representative of the reach hereunder, whether intentional or not, shall be deemed to extend to any prior or subsequent breach hereunder or affect in any way any rights arising by virtue of any prior or subsequent such occurrence.

Section 7.8 <u>Termination</u>. This Agreement and each Ancillary Agreement may be terminated upon the mutual written agreement of the Parties. In addition, this Agreement and all Ancillary Agreements may be terminated and the Spin-Off abandoned at any time prior to the Effective Time by Parent, in the sole discretion of its Board of Directors, without the approval or consent of any other Person, including New BBX Capital and the shareholders of Parent. If terminated prior to the Effective Time, no Party shall have any Liability of any kind to the other Party or any other Person on account of this Agreement or any Ancillary Agreement.

Section 7.9 <u>Assignability</u>. Neither Party may assign its rights or delegate its duties under this Agreement without the written consent of the other Party, except that a Party may assign its rights or delegate its duties under this Agreement to an Affiliate thereof; <u>provided</u>, that no assignment or delegation shall relieve any Party of its indemnification obligations or obligations in the event of a breach of this Agreement and any assignee shall agree in writing to be bound by the terms and conditions contained in this Agreement. Any attempted assignment or delegation in breach of this Section 7.9 shall be null and void.

Section 7.10 Parties in Interest. Except for the indemnification rights under this Agreement of any Parent Indemnitee or New BBX Capital Indemnitee, in their respective capacities as such, and except as set forth in Section 6.12, this Agreement is for the sole benefit of the Parties hereto and their permitted assigns and nothing herein, express or implied, shall give or be construed to give to any Person, other than the Parties hereto and such permitted assigns, any legal or equitable rights hereunder.

### Section 7.11 Interpretation.

### (a) Unless the context of this Agreement otherwise requires:

(i) (A) words of any gender include each other gender and neuter form; (B) words using the singular or plural number also include the plural or singular number, respectively; (C) derivative forms of defined terms will have correlative meanings; (D) the terms "hereof," "herein," "hereby," "hereto," "herewith," "hereunder" and derivative or similar words refer to this entire Agreement; (E) the terms "Article," "Section," "Annex," "Exhibit," and "Schedule" refer to the specified Article, Section, Annex, Exhibit or Schedule of this Agreement and references to "paragraphs" or "clauses" shall be to separate paragraphs or clauses of the section or subsection in which the reference occurs; (F) the word "include," "includes" and "including" shall be deemed to be followed by the phrase "without limitation," and (G) the word "or" shall be disjunctive but not exclusive;

 (ii) references to Contracts (including this Agreement) and other documents or Laws shall be deemed to include references to such Contract or Law as amended, restated, supplemented or modified from time to time in accordance with its terms and the terms hereof, as applicable, and in effect at any given time (and, in the case of any Law, to any successor provisions);

(iii) references to any federal, state, local, or foreign statute or Law shall include all regulations promulgated thereunder; and

(iv) references to any Person include references to such Person's successors and permitted assigns, and in the case of any Governmental Authority, to any Person succeeding to its functions and capacities.

(b) The language used in this Agreement shall be deemed to be the language chosen by the Parties to express their mutual intent. The Parties acknowledge that each Party and its attorney has reviewed and participated in the drafting of this Agreement and that any rule of construction to the effect that any ambiguities are to be resolved against the drafting Party, or any similar rule operating against the drafter of an agreement, shall not be applicable to the construction or interpretation of this Agreement.

(c) Whenever this Agreement refers to a number of days, such number shall refer to calendar days unless Business Days are specified. If any action is to be taken or given on or by a particular calendar day, and such calendar day is not a Business Day, then such action may be deferred until the next Business Day.

(d) The word "to the extent" shall mean the degree to which a subject or other thing extends, and such phrase shall not mean simply "if."

(e) The term "writing," "written" and comparable terms refer to printing, typing and other means of reproducing words (including electronic media) in a visible form.

(f) All accounting terms used herein and not expressly defined herein shall have the meanings given to them under GAAP unless the context otherwise requires.

Section 7.12 <u>Severability</u>. If any provision of this Agreement or any Ancillary Agreement, or the application of any provision to any Person or circumstance, is held invalid or unenforceable by any court of competent jurisdiction, the other provisions of this Agreement shall remain in full force and effect. The Parties further agree that if any provision contained herein is, to any extent, held invalid or unenforceable in any respect under the Laws governing this Agreement, they shall take any actions necessary to render the remaining provisions of this Agreement valid and enforceable to the fullest extent permitted by Law and, to the extent necessary, shall amend or otherwise modify this Agreement to replace any provision contained herein that is held invalid or unenforceable with a valid and enforceable provision giving effect to the intent of the Parties.

Section 7.13 <u>Captions; Counterparts</u>. The captions in this Agreement are for convenience only and shall not be considered a part of or affect the construction or interpretation of any provision of this Agreement. This Agreement may be executed in two or more counterparts (including by electronic or .pdf transmission), each of which shall be deemed an original, but all of which together shall constitute one and the same instrument. Delivery of any signature page by facsimile, electronic or pdf. transmission shall be binding to the same extent as an original signature page.

### Section 7.14 Jurisdiction; Consent to Jurisdiction.

(a) Exclusive Jurisdiction. Except as otherwise expressly provided in any Ancillary Agreement, each of the Parties hereby irrevocably and unconditionally submits, for itself and its property, to the exclusive jurisdiction of the state or federal courts located in Broward County, Florida in any Legal Proceeding arising out of or relating to this Agreement, the Ancillary Agreements, the documents referred to in this Agreement, or any of the transactions contemplated hereby or thereby or for recognition or enforcement of any judgment relating thereto, and each of the Parties hereby irrevocably and unconditionally (i) agrees not to commence any such Legal Proceeding except in such courts, (ii) agrees that any claim in respect of any such Legal Proceeding may be heard and determined in such courts, (iii) waives, to the fullest extent it may legally and effectively do so, any objection which it may now or hereafter have to the laying of venue of any such Legal Proceeding in such courts, and (iv) waives, to the fullest extent permitted by Law, the defense of an inconvenient forum to the maintenance of such Legal Proceeding in such courts. Each of the Parties agrees that a final judgment in any such Legal Proceeding shall be conclusive and may be enforced in other jurisdictions by suit on the judgment or in any other manner provided by Law. To the fullest extent permitted by Law, each Party irrevocably consents to service of process in the manner provided for notices in Section 7.5. Nothing in this Agreement shall affect the right of any Party to this Agreement to serve process in any other manner permitted by Law.

(b) <u>Waiver of Jury Trial</u> EACH PARTY ACKNOWLEDGES AND AGREES THAT ANY CONTROVERSY WHICH MAY ARISE UNDER THIS AGREEMENT OR THE ANCILLARY AGREEMENTS IS LIKELY TO INVOLVE COMPLICATED AND DIFFICULT ISSUES, AND THEREFORE IT HEREBY IRREVOCABLY AND UNCONDITIONALLY WAIVES ANY RIGHT IT MAY HAVE TO A TRIAL BY JURY IN RESPECT OF ANY LITIGATION DIRECTLY OR INDIRECTLY ARISING OUT OF OR RELATING TO THIS AGREEMENT, THE ANCILLARY AGREEMENTS OR THE TRANSACTIONS CONTEMPLATED BY THIS AGREEMENT AND THE ANCILLARY AGREEMENTS. EACH PARTY CERTIFIES AND ACKNOWLEDGES THAT (i) NO REPRESENTATIVE, AGENT OR ATTORNEY OF ANY OTHER PARTY HAS REPRESENTED, EXPRESSLY OR OTHERWISE, THAT SUCH OTHER PARTY WOULD NOT, IN THE EVENT OF ANY LITIGATION, SEEK TO ENFORCE SUCH WAIVERS, (ii) EACH PARTY UNDERSTANDS AND HAS CONSIDERED THE IMPLICATIONS OF SUCH WAIVERS, (iii) EACH PARTY MAKES SUCH WAIVERS VOLUNTARILY, AND (iv) EACH PARTY HAS BEEN INDUCED TO ENTER INTO THIS AGREEMENT, BY, AMONG OTHER THINGS, THE MUTUAL WAIVERS AND CERTIFICATIONS IN THIS SECTION 7.14(b).

Section 7.15 Specific Performance. From and after the Distribution Date, in the event of any actual or threatened default in, or breach of, any of the terms, conditions and provisions of this Agreement or any Ancillary Agreement, the Party who is, or is to be, thereby aggrieved shall have the right to specific performance and injunctive or other equitable relief in respect of its or their respective rights under this Agreement or such Ancillary Agreement, as applicable, in addition to any and all other rights and remedies at law or in equity, and all such rights and remedies shall be cumulative, subject to Section 5.8. The Parties agree that, from and after the Distribution, the remedies at law for any breach or threatened breach, including monetary damages, are inadequate compensation for any loss and that any defense in any action for specific performance that a remedy at law would be adequate is waived. Any requirements for the securing or posting of any bond with such remedy are waived by each of the Parties.

Section 7.16 Force Majeure. No Party shall be deemed in default of this Agreement or, unless otherwise expressly provided therein, any Ancillary Agreement for any delay or failure to fulfill any obligation (other than a payment obligation) hereunder or thereunder so long as and to the extent to which any delay or failure in the fulfillment of such obligation is prevented, frustrated, hindered or delayed as a consequence of circumstances of Force Majeure. In the event of any such excused delay, the time for performance of such obligations (other than a payment obligation) shall be extended for a period equal to the time lost by reason of the delay unless this Agreement has previously been terminated as provided above. A Party claiming the benefit of this provision shall, as soon as reasonably practicable after the occurrence of any such event, (a) provide written notice to the other Party of the nature and extent of any such Force Majeure condition, and (b) use commercially reasonable efforts to remove any such causes and resume performance under this Agreement and the Ancillary Agreements, as applicable, as soon as reasonably practicable.

Section 7.17 <u>No Set-Off</u>. Except as set forth in any Ancillary Agreement or as otherwise mutually agreed to in writing by the Parties, neither Party nor any member of such Party's Group shall have any right of set-off or other similar rights with respect to (a) any amounts received pursuant to this Agreement or any Ancillary Agreement, or (b) any other amounts claimed to be owed to the other Party or any member of its Group arising out of this Agreement or any Ancillary Agreement.

Section 7.18 <u>Publicity</u>. Prior to the Distribution Date, Parent shall be responsible for issuing any press releases or otherwise making public statements with respect to the Spin-Off or any of the other transactions contemplated hereby or under any Ancillary Agreement. For the one (1) year period commencing on the Distribution Date, each Party shall consult with the other Party prior to issuing any press releases or otherwise making public statements with respect to the Spin-Off or any of the other transactions contemplated hereby or under any Ancillary Agreement and prior to making any filings with any Governmental Authority with respect thereto.

[Signature page follows.]

IN WITNESS WHEREOF, the Parties hereto have caused this Agreement to be executed on the date first written above by their respective duly authorized officers.

# BBX CAPITAL CORPORATION

By:

Name: Alan B. Levan Title: Chairman and Chief Executive Officer

# BBX CAPITAL FLORIDA LLC

By:

Name: Jarett S. Levan Title: President and Chief Executive Officer Schedule 1.1(a) Other New BBX Capital Assets Schedule 1.1(b) Other New BBX Capital Liabilities Schedule 1.2(a) New BBX Capital Balance Sheet Schedule 1.2(b) Parent Balance Sheet

### ARTICLES OF INCORPORATION OF BBX CAPITAL, INC.

The Articles of Incorporation of BBX Capital, Inc., a Florida corporation (the "Corporation"), are as follows:

#### ARTICLE I ME AND ADDRE

# NAME AND ADDRESS

The name of the Corporation is BBX Capital, Inc. The address of the principal office and the mailing address of the Corporation is 401 East Las Olas Boulevard, Suite 800, Fort Lauderdale, Florida 33301.

# ARTICLE II <u>PURPOSE</u>

The purpose for which the Corporation is organized is the transaction of any and all lawful business for which a corporation may be incorporated under the Florida Business Corporation Act, as the same may from time to time be amended.

### ARTICLE III TERM OF EXISTENCE

The Corporation shall have perpetual existence unless sooner dissolved in accordance with the laws of the State of Florida.

### ARTICLE IV AUTHORIZED CAPITAL STOCK

The Corporation is authorized to have outstanding 30,000,000 shares of Class A Common Stock, par value \$0.01 per share ("Class A Common Stock"), 4,000,000 million shares of Class B Common Stock, par value \$0.01 per share ("Class B Common Stock" and collectively with the Class A Common Stock, "Common Stock"), and 10,000,000 shares of preferred stock, par value \$0.01 per share. The Board of Directors is authorized to divide the preferred stock into, and approve the Corporation's issuance of, one or more series of preferred stock having the relative rights, preferences and limitations as may from time to time be determined by the Board of Directors. Without limiting the foregoing, the Board of Directors is expressly authorized to fix and determine, with respect to each series of preferred stock designated by the Board of Directors: (i) the number of shares which shall constitute the series and the designation of such shares; (ii) the rate and the time at which dividends on that series shall be paid and whether, and the extent to which, such dividends shall be cumulative or noncumulative; (iii) the right of the holders of the series to vote; (iv) the preferential rights of the holders upon liquidation or distribution of the assets of the Corporation; (v) the terms upon which the holders of any series may convert their shares into any other class or series of stock; and (vi) the terms and conditions upon which the series may be redeemed, and the terms and amount of any sinking fund or purchase fund for the purchase or redemption of that series.

### ARTICLE V

### **RIGHTS OF COMMON STOCK**

Section 1. Voting Rights of Common Stock.

Except as otherwise expressly provided by these Articles of Incorporation, or any amendment hereto, or as required by Florida law, all rights to vote and all voting power (including, without limitation, the right to elect directors) shall be vested exclusively in the holders of Common Stock, voting together without regard to class, as follows:

(a) <u>Class A Common Stock</u>. On all matters presented for a vote of holders of Common Stock (other than any separate class vote required by these Articles of Incorporation, or any amendment hereto, or by Florida law), holders of Class A Common Stock shall be entitled to one vote for each share held. Until the occurrence of a Final Trigger Event (as defined below), the Class A Common Stock shall collectively (together with all votes entitled to be cast, if any, in respect of the Series A Preferred Stock (as defined below)) represent in the aggregate Class A Percentage (as defined below) of the total voting power of the Common Stock.

(b) <u>Class B Common Stock</u>. On all matters presented for a vote of holders of Common Stock (other than any separate class vote required by these Articles of Incorporation, or any amendment hereto, or by Florida law), until the occurrence of a Final Trigger Event, holders of Class B Common Stock shall be entitled to a number of votes (which may be or include a fraction of a vote) for each share of Class B Common Stock held equal to, subject to Section 1(c)(i) of Article VI, the quotient derived by dividing (1) the number equal to (x) the total number of shares of Class A Common Stock outstanding on the relevant record date divided by the Class A Percentage less (y) the total number of shares of Class A Common Stock outstanding on such record date by (2) the total number of Shares of Class B Common Stock and shall be interpreted and applied so that the Class B Common Stock possesses, in the aggregate the percentage of the total voting power of the Common Stock (other than any separate class vote required by these Articles of Incorporation, or any amendment hereto, or by Florida law) until a Final Trigger Event.

#### (c) Voting Percentages.

(i) Following the initial distribution of shares of Class B Common Stock so that the number of outstanding shares exceeds 360,000 shares (the "Distribution") until the total number of shares of Class B Common Stock thereafter outstanding shall first fall below 360,000 shares (the "Initial Trigger Event"), the Class A Percentage shall be 22% and the Class B Percentage shall be 78%.

(ii) From and after the occurrence of an Initial Trigger Event but prior to a Final Trigger Event, the Class A Percentage shall be increased based on the number of shares of Class B Common Stock then issued and outstanding as follows:

(A) if, on the record date for any matter to be voted upon, or consented to, by the holders of Common Stock as provided in clauses (a) and (b) above, the number of outstanding shares of Class B Common Stock is less than 360,000 shares but greater than 280,000 shares, then the Class A Percentage shall thereafter be equal to 40% and the Class B Percentage shall be 60%; and

(B) if, on the record date for any matter to be voted upon, or consented to, by the holders of Common Stock as provided in clauses (a) and (b) above, the number of outstanding shares of Class B Common Stock is less than 280,000 shares but greater than 100,000 shares, then the Class A Percentage shall thereafter be equal to 53% and the Class B Percentage shall be 47%.

(iii) Notwithstanding the foregoing nor anything else herein to the contrary, until the occurrence of a Final Trigger Event: (A) at no time shall the Class A Percentage be reduced or the Class B Percentage be increased as a result of a change in the number of shares of Class B Common Stock outstanding other than through the operation of subparagraph (f) below; and (B) the Class A Percentage shall never be greater than 53% and the Class B Percentage shall never be less than 47%.

(d) <u>Final Trigger Event</u>. When the total number of outstanding shares of Class B Common Stock shall first fall below 100,000 shares (a "Final Trigger Event"), thereafter, on all matters presented for a vote or consent of the Corporation's shareholders, holders of Class A Common Stock and Class B Common Stock shall each be entitled to one vote for each share held and the Class A Percentage and Class B Percentage shall no longer have any application or effect.

(e) Cumulative Voting. There shall not be cumulative voting on the election of directors.

(f) <u>Class Vote by Class B Common Stock</u>. Notwithstanding any other provision of this Article V, following the Distribution until the occurrence of a Final Trigger Event, the Corporation shall not take any of the following actions without the affirmative vote of the holders of a majority of the outstanding shares of Class B Common Stock, given separately as a class, which vote shall be in addition to any right to vote required by Florida law: (i) issue any additional shares of Class B Common Stock, except (1) pursuant to a stock dividend issued exclusively to the holders of Class B Common Stock, (2) pursuant to the terms of any securities issued in or in

connection with the Distribution that are by their terms convertible into or exchangeable or exercisable for shares of Class B Common Stock, (3) pursuant to the terms of any class or series of preferred stock or (4) pursuant to any awards granted under the terms of any equity compensation plan of the Corporation adopted in connection with the Distribution or thereafter adopted and approved by the holders of a majority of the then issued and outstanding shares of Class B Common Stock; (ii) effect any reduction in the number of outstanding shares of Class B Common Stock (other than by holders of Class B Common Stock converting Class B Common Stock into Class A Common Stock or through voluntary dispositions thereof to the Corporation); or (iii) effect any change or alteration in any provision of this Article V, Section 1.

(g) Adjustments. In the event of a reorganization, recapitalization, merger, stock split or reverse stock split affecting the Class B Common Stock, then the threshold number of shares of Class B Common Stock referenced in the definition of an Initial Trigger Event, in the definition of a Final Trigger Event or in the adjustment of the Class A Percentage or the Class B Percentage specified in subsection (c)(ii) of this Article V, Section 1 and the number or kind of shares into which the Class B Common Stock are convertible pursuant to this Article V shall be appropriately and proportionately adjusted; and in each such case such provisions shall be applied so as to give effect to such adjustments. If any such transaction shall be effected by amendment of these Articles of Incorporation, then such amendment shall itself adjust such threshold share number or conversion rate in accordance with the foregoing.

#### Section 2. Dividends and Distributions on Common Stock.

Subject to preferences that may apply to any shares of preferred stock outstanding at the time, the holders of outstanding shares of Class A Common Stock and Class B Common Stock shall be entitled to share equally, on a per share basis, in any dividend or distribution of funds legally available if the Board of Directors, in its discretion, determines to declare and cause the Corporation to pay dividends or distributions, and then, only at the times and in the amounts that the Board of Directors may determine; provided that with respect to dividends or other distributions payable other than in cash, including distributions pursuant to stock dividends or stock splits or divisions, the distribution per share of Class A Common Stock must be identical to the distribution per share of Class B Common Stock, except that a dividend or other distribution to holders of Class A Common Stock may be declared and issued in the Corporation's Class A Common Stock or the Class A Common Stock or substantially equivalent security of a subsidiary or other affiliate of the Corporation (collectively with the Corporation's Class A Common Stock, "Class A Securities"), and a dividend or other distribution to holders of Class B Common Stock or the Class B Common Stock, or substantially equivalent security of a subsidiary or other affiliate of the Corporation's Class B Common Stock or the Class A Securities or in the Corporation's Class B Common Stock or substantially equivalent security of a subsidiary or other affiliate of the Corporation (collectively with the Corporation's Class B Common Stock, "Class B Securities"), provided that in each case the number of shares so declared and issued on a per share basis to such holders is the same.

#### Section 3. Conversion Rights.

The holders of record of Class B Common Stock may, at any time, convert their shares into shares of Class A Common Stock on ahare-for-share basis.

# Section 4. No Preemptive Rights or Similar Rights.

Shares of Common Stock are not entitled to preemptive rights and are not subject to conversion, redemption or sinking fund provisions.

#### Section 5. Rights Upon Liquidation or Dissolution.

Upon dissolution, liquidation or winding up of the Corporation, the assets legally available for distribution to shareholders will be distributable ratably among the holders of Common Stock, subject to prior satisfaction of all outstanding debt and liabilities and the preferential rights and payment of liquidation preferences, if any, on any outstanding shares of preferred stock.

### ARTICLE VI PREFERENCES, LIMITATION AND <u>RELATIVE RIGHTS OF PREFERRED SHARES</u>

# Section 1. Series A Preferred Stock.

(a) <u>Designation and Amount</u>. The Board of Directors has authorized and designated a series of preferred stock, which has been designated as "Series A Junior Participating Preferred Stock" (the "Series A Preferred Stock"). The number of shares constituting the Series A Preferred Stock is 2,000,000. Such number of shares may be increased or decreased by resolution of the Board of Directors; provided, however, that no decrease will reduce the number of shares of Series A Preferred Stock to a number less than the number of shares then outstanding plus the number of shares reserved for issuance upon the exercise of outstanding options, rights or warrants or upon the conversion of any outstanding securities issued by the Corporation and convertible into Series A Preferred Stock.

### (b) Dividends and Distributions.

(i) Subject to the rights of the holders of any shares of any series of preferred stock ranking prior to the Series A Preferred Stock with respect to dividends, the holders of shares of Series A Preferred Stock, in preference to the holders of the Common Stock and of any other stock ranking junior to the Series A Preferred Stock (collectively, the "Junior Stock"), will be entitled to receive, when, as and if declared by the Board of Directors out of funds legally available for the purpose, dividends payable in cash (except as otherwise provided below) on such dates as are from time to time established for the payment of dividends on the Common Stock (each such date being referred to herein as a "Dividend Payment Date"), commencing on the first Dividend Payment Date after the first issuance of a share or fraction of a share of Series A Preferred Stock (the "First Dividend Payment Date"), in an amount per share (rounded to the nearest cent) equal to, subject to the provision for adjustment hereinafter set forth, the greater of (i) \$1 and (ii) 100 times the aggregate per share amount of all cash dividends, and 100 times the aggregate per share amount (payable in kind) of all non-cash dividends, other than a dividend payable in shares of Class A Securities or Class B Securities, as the case may be, or a subdivision of the outstanding shares of Class A Common Stock or Class B Common Stock, as the case may be (by reclassification or otherwise), declared on the Class A Common Stock and/or Class B Common Stock since the immediately preceding Dividend Payment Date or, with respect to the First Dividend Payment Date, since the first issuance of any share or fraction of a share of Series A Preferred Stock. In the event that the Corporation at any time (i) declares a dividend on the outstanding shares of Common Stock payable in shares of Common Stock, (ii) subdivides the outstanding shares of Common Stock, (iii) combines the outstanding shares of Common Stock into a smaller number of shares or (iv) issues any shares of its capital stock in a reclassification of the outstanding shares of Common Stock (including any such reclassification in connection with a consolidation or merger in which the Corporation is the continuing or surviving corporation), then, in each such case, the amount to which holders of shares of Series A Preferred Stock would otherwise be entitled immediately prior to such event will be correspondingly adjusted by multiplying such amount by a fraction, the numerator of which is the number of shares of Common Stock outstanding immediately after such event and the denominator of which is the number of shares of Common Stock outstanding immediately prior to such event.

(ii) The Corporation will declare a dividend on the Series A Preferred Stock as provided in clause (i) above immediately after it declares a dividend on the Class A Common Stock and/or Class B Common Stock (other than a dividend payable in shares of Class A Securities or Class B Securities). Each such dividend on the Series A Preferred Stock will be payable immediately prior to the time at which the related dividend on the Class A Common Stock is payable.

(iii) Dividends will accrue, and be cumulative, on outstanding shares of Series A Preferred Stock from the Dividend Payment Date immediately preceding the date of issue of such shares, unless (i) the date of issue of such shares is prior to the record date for the First Dividend Payment Date, in which case dividends on such shares will accrue from the date of the first issuance of a share of Series A Preferred Stock, or (ii) the date of issue is a Dividend Payment Date or is a date after the record date for the determination of holders of shares of Series A Preferred Stock entitled to receive a dividend and before such Dividend Payment Date, in either of which events such dividends will accrue, and be cumulative, from such Dividend Payment Date. Accrued but unpaid dividends will cumulate from the applicable Dividend Payment Date but will not bear interest. Dividends paid on the shares of Series A Preferred Stock in an amount less than the total amount of such dividends at the time accrued and payable on such shares will be allocated pro rata on a share-by-share basis among all such shares at the time outstanding. The Board of Directors may fix a record date will be not more than 60 calendar days prior to the date fixed for the payment thereof.

### (c) Voting Rights. The holders of shares of Series A Preferred Stock shall have the following voting rights:

(i) Subject to the provision for adjustment hereinafter set forth and except as otherwise provided herein or in any amendment hereto, or as otherwise required by Florida law (including with respect to any separate class vote of the holders of Class B Common Stock), each share of Series A Preferred Stock shall entitle the holder thereof to 100 votes on all matters upon which the holders of the Common Stock are entitled to vote. In the event the Corporation shall at any time declare or pay any dividend on the Common Stock payable in shares of Common Stock, or effect a subdivision or combination or consolidation of the outstanding shares of Common Stock (by reclassification or otherwise than by payment of a dividend in shares of Common Stock) into a greater or lesser number of shares of Common Stock, then in each such case the number of votes per share to which holders of shares of Series A Preferred Stock were entitled immediately prior to such event shall be adjusted by multiplying such number by a fraction, the numerator of which is the number of shares of Common Stock outstanding immediately after such event and the denominator of which is the number of shares of Series A Preferred Stock shall collectively have the total voting power equaling the Class A Percentage and the number of outstanding shares of Series A Preferred Stock multiplied by a factor of 100 shall be added to the number of outstanding shares of Class B Common Stock for purposes of determining the number of votes that holders of Class B Common Stock (other than any separate class vote required by these Amended and Restated Articles of Incorporation, or any amendment hereto, or by Florida law) until a Final Trigger Event (and in no event shall anything contained in this Article V be deemed to increase the Class A Percentage above the applicable amount set forth in Section 1 of Article V).

(ii) Except as otherwise provided herein or in any amendment hereto creating a series of Preferred Stock or any similar stock, or as otherwise required by Florida law, the holders of shares of Series A Preferred Stock and the holders of shares of Common Stock and any other capital stock of the Corporation having general voting rights shall vote together as one class on all matters submitted to a vote of shareholders of the Corporation.

(iii) Except as otherwise provided herein or in any amendment hereto, or as otherwise required by Florida law, holders of Series A Preferred Stock shall have no special voting rights and their consent shall not be required (except to the extent they are entitled to vote with holders of Common Stock as set forth herein) for taking any corporate action.

### (d) Restrictions.

(i) Whenever dividends or distributions payable on the Series A Preferred Stock are in arrears, thereafter and until all accrued and unpaid dividends and distributions, whether or not declared, on shares of Series A Preferred Stock outstanding have been paid in full, the Corporation will not:

(1) declare or pay dividends, or make any other distributions, on any shares of Junior Stock;

(2) declare or pay dividends, or make any other distributions, on any shares of stock ranking on a parity (either as to dividends or upon liquidation, dissolution or winding up) with the shares of Series A Preferred Stock (such stock, the "Parity Stock"), except dividends paid ratably on the shares of Series A Preferred Stock and all such Parity Stock on which dividends are payable or in arrears in proportion to the total amounts to which the holders of all such shares are then entitled;

(3) redeem, purchase or otherwise acquire for consideration shares of any Junior Stock; provided, however, that the Corporation may at any time redeem, purchase or otherwise acquire shares of any such Junior Stock in exchange for shares of any other Junior Stock; or (4) redeem, purchase or otherwise acquire for consideration any shares of Series A Preferred Stock, or any shares of Parity Stock, except in accordance with a purchase offer made in writing or by publication (as determined by the Board of Directors) to all holders of such shares upon such terms as the Board of Directors, after consideration of the respective annual dividend rates and other relative rights and preferences of the respective series and classes, may determine in good faith will result in fair and equitable treatment among the respective series or classes.

(ii) The Corporation will not permit any majority-owned subsidiary of the Corporation to purchase or otherwise acquire for consideration any shares of stock of the Corporation unless the Corporation could, under clause (d) above, purchase or otherwise acquire such shares at such time and in such manner.

(e) <u>Reacquired Shares</u>. Any shares of Series A Preferred Stock purchased or otherwise acquired by the Corporation in any manner whatsoever will be retired and canceled promptly after the acquisition thereof. All such shares will upon their cancellation become authorized but unissued shares of Preferred Stock and may be reissued as part of another series of preferred stock, subject to the conditions and restrictions on issuance set forth herein or in any amendment hereto creating a series of preferred stock or any similar stock, or as otherwise required by Florida law.

(f) Liquidation, Dissolution or Winding Up. Upon any liquidation, dissolution or winding up of the Corporation, no distribution will be made (i) to the holders of shares of Junior Stock unless, prior thereto, the holders of shares of Series A Preferred Stock have received an amount equal to accrued and unpaid dividends and distributions thereon, whether or not declared, to the date of such payment; provided, however, that the holders of shares of Series A Preferred Stock will be entitled to receive an aggregate amount per share, subject to the provision for adjustment hereinafter set forth, equal to a minimum per share liquidation payment of \$100 but will be entitled to an aggregate per share liquidation payment of 100 times the payment made per share of Common Stock or (ii) to the holders of shares of Parity Stock, except distributions made ratably on the shares of Series A Preferred Stock and all such Parity Stock in proportion to the total amounts to which the holders of all such shares are entitled upon such liquidation, dissolution or winding up. In the event the Corporation at any time (1) declares a dividend on the outstanding shares of Common Stock into a smaller number of shares or (4) issues any shares of its capital stock in a reclassification of the outstanding shares of Common Stock (including any such reclassification in connection with a consolidation or merger in which the Corporation is the continuing or surviving corporation), then, in each such case and regardless of whether any shares of Series A Preferred Stock are then issued or outstanding, he aggregate amount to which each holder of shares of Series A Preferred Stock would otherwise be entitled immediately prior to such event will be correspondingly adjusted by multiplying such amount by a fraction, the numerator of which is the number of shares of Common Stock outstanding immediately after such event and the denominator of which is the number of shares of Common Stock outstanding immediately prior to such event.

(g) <u>Consolidation, Merger, Etc</u>. In the event that the Corporation enters into any consolidation, merger, combination or other transaction in which the shares of Common Stock are exchanged for or changed into other stock or securities, cash and/or any other property, then, in each such case, each outstanding share of Series A Preferred Stock will at the same time be similarly exchanged for or changed into an amount per share, subject to the provision for adjustment hereinafter set forth, equal to 100 times the aggregate amount of stock, securities, cash and/or any other property (payable in kind), as the case may be, into which or for which each share of Common Stock is changed or exchanged. In the event the Corporation at any time (i) declares a dividend on the outstanding shares of Common Stock payable in shares of Common Stock, (ii) subdivides the outstanding shares of Common Stock into a smaller number of shares or (iv) issues any shares of its capital stock in a reclassification of the outstanding shares of Common Stock (including any such regassification in connection with a consolidation or merger in which the Corporation), then, in each such case and regardless of whether any shares of Series A Preferred Stock are then issued or outstanding, the amount set forth in the preceding sentence with respect to the exchange or change of Shares of Common Stock outstanding immediately after such event and the denominator of which is the number of shares of Common Stock outstanding immediately prior to such event.

(h) No Redemption. The shares of Series A Preferred Stock are not redeemable.

(i) <u>Rank</u>. The Series A Preferred Stock ranks, with respect to the payment of dividends and the distribution of assets, junior to all other series of preferred stock unless the terms of such other series shall so provide otherwise.

(j) <u>Fractional Shares</u>. Series A Preferred Stock may be issued in fractions of a share that shall entitle the holder, in proportion to such holder's fractional shares, to exercise voting rights, receive dividends, participate in distributions and to have the benefit of all other rights of holders of Series A Preferred Stock.

(k) <u>Amendment</u>. These Articles of Incorporation shall not be amended in any manner which would materially alter or change the powers, preferences or special rights of the Series A Preferred Stock so as to affect such stock adversely without the affirmative vote of the holders of at least a majority of the outstanding shares of Series A Preferred Stock, voting together as a single class.

### ARTICLE VII REGISTERED OFFICE AND AGENT

The street address of the registered office of the Corporation is 401 East Las Olas Boulevard, Suite 800, Fort Lauderdale, Florida 33301, and the name of the registered agent of the Corporation at that address is Jarett S. Levan.

### ARTICLE VIII INDEMNIFICATION

The Corporation shall indemnify any current or former officer, director, employee or agent of the Corporation, or any person who is or was serving at the request of the Corporation as a director, officer, employee, or agent of another corporation, partnership, joint venture, trust, or other enterprise, in each case, to the fullest extent permitted by applicable law. The foregoing right of indemnification shall not be exclusive of any other rights which any officer, director, employee, agent or other person may be entitled as a matter of law or which he may be lawfully granted, including pursuant to any contract or agreement.

### ARTICLE IX AMENDMENTS TO BYLAWS AND ARTICLES OF INCORPORATION

The power to alter, amend or repeal the Corporation's Bylaws shall be vested in each of the Board of Directors and the shareholders of the Corporation, subject to any restrictions under Florida law or expressly set forth in the Bylaws.

The Corporation reserves the right to amend, alter, change or repeal any provision contained in these Articles of Incorporation, or in any amendment hereto, or to add any provision to these Articles of Incorporation or to any amendment hereto, in any manner now or hereafter prescribed or permitted by Florida law, and all rights conferred upon shareholders, directors, officers and other persons in these Articles of Incorporation, or in any amendment hereto, are subject to this reservation.

# BBX CAPITAL, INC.

#### ARTICLE I SHAREHOLDERS

SECTION 1. PLACE OF MEETINGS. All annual and special meetings of the shareholders of the Corporation shall be held at the place designated by the board of directors and may be held within or without the State of Florida.

SECTION 2. ANNUAL MEETING. A meeting of the shareholders of the Corporation for the election of directors and for the transaction of such other business of the Corporation as may properly come before the meeting shall be held annually at such date and time as the board of directors may determine.

SECTION 3. SPECIAL MEETINGS. Special meetings of the shareholders of the Corporation for any purpose or purposes shall be held when called by (i) the chairman of the board, the president, or a majority of the board of directors, or (ii) the chairman of the board, the president or the secretary upon the written request of the holders of outstanding shares representing not less than fifty percent of the votes entitled to be cast at the meeting. Such written request shall state the purpose of the meeting and shall be delivered at the principal office of the Corporation addressed to the chairman of the board, the president or the secretary. No business other than that stated in the notice of a special meeting shall be transacted thereat.

SECTION 4. CONDUCT OF MEETINGS. Annual and special meetings the shareholders of the Corporation shall be conducted in accordance with rules established from time to time by the board of directors. The board of directors shall designate a chairman to preside at such meetings.

SECTION 5. NOTICE OF MEETING. Written notice stating the date, time and place of the meeting of the shareholders of the Corporation and the purpose or purposes for which the meeting is called shall be delivered not less than ten nor more than sixty days before the date of the meeting, either personally or by mail, by or at the direction of the chairman of the board, the president, or the secretary, or the directors calling the meeting, to each shareholder of record entitled to vote at such meeting. If mailed, such notice shall be deemed to be delivered when deposited in the U.S. mail, addressed to the shareholder at his, her or its address as it appears on the stock transfer books or records of the Corporation as of the record date prescribed in Section 6 of this Article I, with postage thereon prepaid. When any shareholders' meeting, either annual or special, is adjourned for thirty days or more, notice of the adjourned meeting shall be given as in the case of an original meeting. It shall not be necessary to give any notice of the time and place of any meeting adjourned for less than thirty days or of the business to be transacted thereat, other than an announcement at the meeting at which such adjournment is taken.

SECTION 6. FIXING OF RECORD DATE. For the purpose of determining shareholders of the Corporation for any purpose for which a record date is required, including for purposes of determining shareholders entitled to receive notice of, or to vote at, any meeting of shareholders of the Corporation or any adjournment thereof and shareholders entitled to receive payment of any dividend or distribution, the board of directors shall fix in advance a date as the record date for any such determination of shareholders. Such date shall in any case be not more than sixty days and, in the case of a meeting of shareholders, not less than ten days prior to the date on which the particular action requiring such determination of shareholders is to be taken. When a determination of shareholders entitled to vote at any meeting of shareholders has been made as provided in this Section 6, such determination shall apply to any adjournment thereof, unless the fixing of a new record date is required by applicable law.

SECTION 7. VOTING LISTS. The Corporation shall cause to be prepared before each meeting of the shareholders a complete list of the shareholders entitled to vote at such meeting, or any adjournment thereof, arranged in alphabetical order, with the address of and the number of shares of each class or series of the Corporation's stock held by each shareholder. The list shall be kept on file at the principal office of the Corporation, at a place identified in the notice of meeting in the city where the meeting will be held, or at the office of the Corporation's transfer agent or registrar, and shall be subject to inspection by any shareholder or his, her or its agent or attorney, upon written demand and at his, her or its expense, at any time during usual business hours, for a period

of ten days prior to such meeting. Such list shall also be produced and kept open at the time and place of the meeting and shall be subject to the inspection of any shareholder and his, her or its attorney at any time during the meeting or any adjournment thereof. The original stock transfer books shall be prima facie evidence as to who are the shareholders entitled to examine such list or transfer books or to vote at any meeting of shareholders.

SECTION 8. QUORUM. The outstanding shares of the Corporation representing a majority of the votes entitled to be cast, represented in person or by proxy, shall constitute a quorum at a meeting of shareholders; provided, however, that when a specified item of business is required to be voted on by a class or series of stock, the outstanding shares representing a majority of the votes entitled to be cast by such class or series, represented in person or by proxy, shall constitute a quorum for the transaction of such item of business by that class or series. If outstanding shares representing less than a majority of the votes entitled to be cast are represented at a meeting, holders of shares representing a majority of the votes entitled to be cast so represented may adjourn the meeting from time to time without further notice. Provided a quorum is present at such adjourned meeting, any business may be transacted at the adjourned meeting which might have been transacted at the meeting as originally notified. The shareholders present at a duly organized meeting at which a quorum was present may continue to transact business until adjournment, notwithstanding the withdrawal of enough shareholders to leave less than a quorum.

SECTION 9. PROXIES. At all meetings of shareholders, a shareholder may vote by proxy executed in writing by the shareholder or by his duly authorized attorney in fact. Proxies solicited on behalf of management, including the board of directors, shall be voted as directed by the shareholder or, in the absence of such direction, as determined by the board of directors. No proxy shall be valid after eleven months from the date of its execution except for a proxy coupled with an interest.

SECTION 10. VOTING OF SHARES IN THE NAME OF TWO OR MORE PERSONS. When ownership stands in the name of two or more persons, in the absence of written directions to the Corporation to the contrary, at any meeting of the shareholders of the Corporation, any one or more of such shareholders may cast, in person or by proxy, all votes to which such ownership is entitled. In the event an attempt is made to cast conflicting votes, in person or by proxy, by the several persons in whose names shares of stock stand, the vote or votes to which those persons are entitled shall be cast as directed by a majority of those holding such stock and present in person or by proxy at such meeting, but no votes shall be cast for such stock if a majority cannot agree.

SECTION 11. VOTING OF SHARES BY CERTAIN HOLDERS. Shares standing in the name of another corporation may be voted by any officer, agent or proxy as the bylaws of such corporation may prescribe, or, in the absence of such provision, as the board of directors of such corporation may determine. Shares held by an administrator, executor, guardian or conservator may be voted by such administrator, executor, guardian or conservator may be voted by such administrator, executor, guardian or conservator may be voted by such administrator, executor, guardian or conservator may be voted by such administrator, executor, guardian or conservator may be voted by such administrator, executor, guardian or conservator, either in person or by proxy, without a transfer of such shares into the name of such administrator, executor, guardian or conservator. Shares standing in the name of a trustee may be voted by such trustee, either in person or by proxy, but no trustee shall be entitled to vote shares held by or under the control of a receiver may be voted by such receiver if authority to do so is contained in an appropriate order of the court or other public authority by which such receiver is appointed. A shareholder whose shares are pledged shall be entitled to vote such shares or its own stock held by the Corporation, nor shares held by another corporation, if a majority of the shares entitled to vote for the election of directors of such other corporation are held by the Corporation, shall be voted at any meeting or counted in determining the total number of outstanding shares at any given time for purposes of any meeting.

SECTION 12. ACTION BY WRITTEN CONSENT OF SHAREHOLDERS. Any action required to be taken at a meeting of the shareholders, or any other action which may be taken at a meeting of the shareholders, may be taken without a meeting, without prior notice and without a vote if consent in writing, setting forth the action so taken, is signed by the holders of outstanding shares representing not less than the minimum number of votes that would be necessary to authorize or take such action at a meeting at which all shares entitled to vote thereon were present and voted. Within ten days after obtaining such authorization by written consent, notice shall be given to those shareholders who have not consented in writing to the action. The notice shall fairly summarize the material features of the authorized action and, if the action is of a type for which appraisal rights are provided for by applicable law, the notice shall contain a clear statement of the right of shareholders who exercise and perfect appraisal rights in compliance with applicable law to be paid the fair value of their shares as determined in accordance with such law. SECTION 13. INSPECTORS OF ELECTION. In advance of any meeting of shareholders, the board of directors may appoint any persons other than nominees for office as inspectors of election to act at such meeting or any adjournment thereof. The number of inspectors shall be either one or three. If the board of directors so appoints either one or three such inspectors, that appointment shall not be altered at the meeting. If inspectors of election are not so appointed, the chairman of the board or the president may, and on the request of holders of shares representing not less than ten percent of the votes represented at the meeting shall, make such appointment at the meeting. If appointed at the meeting, the holders of shares representing a majority of the votes present shall determine whether one or three inspectors are to be appointed. In case any person appointed as inspector fails to appear or fails or refuses to act, the vacancy may be filled by appointment by the board of directors in advance of the meeting or at the meeting by the chairman of the board or the president. The duties of such inspector(s) shall include: determining the number of shares of stock and the votes represented thereby; the existence of a quorum; the authenticity, validity and effect of proxies; receiving votes, ballots or consents; hearing and determining all challenges and questions in any way arising in connection with the right to vote; counting and tabulating all votes or consents; determining the result; and such other acts as may be proper to conduct the election or vote with fairness to all shareholders.

### SECTION 14. NOMINATION OF DIRECTORS.

(a) Only persons who are nominated in accordance with the following procedures shall be eligible for election as directors of the Corporation, except as otherwise provided in the Corporation's Articles of Incorporation (as amended and/or restated from time to time) or by applicable law. Nominations of persons for election to the board of directors may be made at any annual meeting of shareholders, or at any special meeting of shareholders called for the purpose of electing directors, (i) by or at the direction of the board of directors (or any duly authorized committee thereof) or (ii) by any shareholder of the Corporation (A) who is a shareholder of record on the date of the giving of the notice provided for in this Section 14 and on the record date for the determination of shareholders entitled to vote at such meeting and (B) who complies with the notice procedures set forth in this Section 14. In addition to any other applicable requirements, for a nomination to be made by a shareholder pursuant to clause (ii) of this Section 14(a), such shareholder must have given timely notice thereof in proper written form to the secretary of the Corporation.

(b) To be timely, a shareholder's notice to the secretary pursuant to clause (ii) of Section 14(a) must be delivered to or mailed and received at the principal office of the Corporation (i) in the case of an annual meeting, not less than 90 days nor more than 120 days prior to the anniversary date of the immediately preceding annual meeting of shareholders; provided, however, that in the event that the annual meeting is called for a date that is not within 30 days before or after such anniversary date, notice by the shareholder in order to be timely must be so received not later than the close of business on the tenth day following the date on which such notice of the date of the annual meeting is mailed or such public disclosure of the date of the annual meeting is made, whichever first occurs, or (ii) in the case of a special meeting of shareholders called for the purpose of electing directors, not later than the close of the date of the special meeting is mailed or public disclosure of the date of the special meeting is mailed or public disclosure of the date of the special meeting is mailed or public disclosure of the date of the special meeting is mailed or public disclosure of the date of the special meeting is mailed or public disclosure of the date of the special meeting is made, whichever first occurs.

(c) To be in proper written form, a shareholder's notice to the secretary pursuant to clause (ii) of Section 14(a) must set forth (i) as to each person whom the shareholder proposes to nominate for election as a director, (A) the name, age, and business and residence address of the person, (B) the principal occupation or employment of the person, (C) the class or series and number of shares of stock of the Corporation which are owned beneficially or of record by the person and (D) any other information relating to the person that would be required to be disclosed in a proxy statement or other filing required to be made in connection with solicitations of proxies for election of directors pursuant to the Securities Exchange Act of 1934, as amended (the "Exchange Act"), and the rules and regulations promulgated thereunder, including Section 14 thereof, and (ii) as to the shareholder giving the notice, (A) the name and record address of such shareholder, (B) the class or series and number of shares of stock of the Corporation which are owned beneficially or or of record by such shareholder (and the written notice must be accompanied by evidence reasonably satisfactory to the secretary of such beneficial ownership), (C) a description of all arrangements or understandings between such shareholder and each proposed nominee and any other person or

persons (including their names) pursuant to which the nomination(s) are to be made by such shareholder, (D) a representation that such shareholder intends to appear in person or by proxy at the meeting to nominate the persons named in the notice and (E) any other information relating to such shareholder that would be required to be disclosed in a proxy statement or other filing required to be made in connection with solicitations of proxies for election of directors pursuant to the Exchange Act and the rules and regulations promulgated thereunder, including Section 14 thereof.

(d) No person shall be eligible for election as a director of the Corporation unless nominated in accordance with the procedures set forth in this Section 14. If the chairman of the meeting determines that a nomination was not made in accordance with the foregoing procedures, then the chairman of the meeting shall declare to the meeting that the nomination was defective and such defective nomination shall be disregarded.

### SECTION 15. NEW BUSINESS.

(a) To be properly brought before any annual meeting of shareholders, business must be either (i) specified in the notice of meeting (or any supplement thereto) given by or at the direction of the board of directors (or any duly authorized committee thereof), (ii) otherwise properly brought before the meeting by or at the direction of the board of directors (or any duly authorized committee thereof) or (iii) otherwise properly brought before the meeting by any shareholder of the Corporation (A) who is a shareholder of record on the date of the giving of the notice provided for in this Section 15 and on the record date for the determination of shareholders entitled to vote at such meeting and (B) who complies with the notice procedures set forth in this Section 15. In addition to any other applicable requirements, including, but not limited to, the requirements of Rule 14a-8 promulgated by the Securities and Exchange Commission under the Exchange Act, for business to be properly brought before an annual meeting by a shareholder pursuant to clause (iii) of this Section 15(a), such shareholder must have given timely notice thereof in proper written form to the secretary of the Corporation.

(b) To be timely, a shareholder's notice to the secretary pursuant to clause (iii) of Section 15(a) must be delivered to or mailed and received at the principal office of the Corporation, not less than 90 days nor more than 120 days prior to the anniversary date of the immediately preceding annual meeting of shareholders; provided, however, that in the event that the annual meeting is called for a date that is not within 30 days before or after such anniversary date, notice by the shareholder in order to be timely must be so received no later than the close of business on the tenth day following the date on which such notice of the date of the annual meeting is mailed or such public disclosure of the date of the annual meeting is made, whichever first occurs.

(c) To be in proper written form, a shareholder's notice to the secretary pursuant to clause (iii) of Section 15(a) must set forth as to each matter such shareholder proposes to bring before the annual meeting (i) a brief description of the business desired to be brought before the meeting and the reasons for conducting such business at the meeting, (ii) the name and record address of such shareholder, (iii) the class or series and number of shares of stock of the Corporation which are owned beneficially or of record by such shareholder (and the written notice must be accompanied by evidence reasonably satisfactory to the secretary of such beneficial ownership), (iv) a description of all arrangements or understandings between such shareholder and any other person or persons (including their names) in connection with the proposal of such business by such shareholder and any material interest of such shareholder in such business, (v) a representation that such shareholder intends to appear in person or by proxy at the annual meeting to bring such business before the meeting and (vi) any material interest of the shareholder proposing to bring such business before such meeting (or any other shareholder shown to be supporting such proposal) in such proposal.

(d) Notwithstanding anything in these Bylaws (as amended and/or restated from time to time) to the contrary, no business shall be conducted at the annual meeting of shareholders except business brought before such meeting in accordance with the procedures set forth in this Section 15; provided, however, that, once business has been properly brought before such meeting in accordance with such procedures, nothing in this Section 15 shall be deemed to preclude discussion by any shareholder of any such business. If the chairman of such meeting determines that business was not properly brought before the meeting and such business shall not be transacted. For the avoidance of doubt, if the election of directors is to be acted upon at a meeting of the shareholders, the process and procedures for nominating directors shall not be governed by this Section 15, but rather by Section 14 above.

### ARTICLE II BOARD OF DIRECTORS

SECTION 1. GENERAL POWERS. The business and affairs of the Corporation shall be managed under the direction of its board of directors. The board of directors shall elect a chairman of the board from among its members and may select a vice chairman of the board from among its members. The chairman of the board and vice chairman of the board need not be officers of the Corporation. The chairman of the board (or, in the absence of the chairman of the board or, in his absence, any other member of the board selected by a majority of the directors then present) shall preside at board of director meetings.

SECTION 2. MEMBERS AND TERMS. The board of directors shall consist of no less than three and no more than sixteen directors. The specific number of directors serving from time to time on the board of directors shall be set from time to time by resolution of the board of directors. Each director elected or appointed to the board of directors shall serve for a term expiring at the Corporation's next annual meeting of shareholders.

SECTION 3. QUALIFICATION. Directors need not be shareholders of the Corporation nor residents of the State of Florida.

SECTION 4. REGULAR AND SPECIAL MEETINGS. Regular meetings of the board of directors may be held without notice at such time and at such place as shall from time to time be determined by the board of directors or by the chairman of the board.

Special meetings of the board of directors may be called by or at the request of the chairman of the board or at leastone-third of the directors. Written notice of any special meeting shall be given to each director at least two days prior to the meeting, if delivered personally or by facsimile transmission or e-mail, or at least five days prior to the meeting, if delivered by mail at the address at which the director is most likely to be reached. Such notice shall be deemed to be delivered when deposited in the U.S. mail so addressed with postage thereon prepaid if mailed or when delivered if transmitted via facsimile or e-mail.

Any director may waive notice of any meeting by a writing filed with the secretary. The attendance of a director at a meeting shall constitute waiver of notice of such meeting, except where a director attends the meeting for the express purpose of objecting to the transaction of any business because the meeting is not lawfully called or convened. The purpose of any meeting of the board of directors need not be specified in the notice or waiver of notice of such meeting.

Members of the board of directors may participate in special meetings by means of conference telephone or similar communications equipment by which all persons participating in the meeting can hear each other.

SECTION 5. QUORUM. A majority of the number of directors then serving on the board of directors shall constitute a quorum for the transaction of business at any meeting of the board of directors, but if less than such majority is present at a meeting, a majority of the directors present may adjourn the meeting from time to without notice other than announcement at the meeting.

SECTION 6. MANNER OF ACTING. The act of the majority of the directors present at a meeting at which a quorum is present shall be the act of the board of directors, unless a greater number is prescribed by the Corporation's Articles of Incorporation or these Bylaws (in each case, as amended and/or restated from time to time) or applicable law.

SECTION 7. ACTION WITHOUT A MEETING. Any action required or permitted to be taken by the board of directors at any meeting may be taken without a meeting if a consent in writing, setting forth the action so taken, is signed by all of the directors. The written consent shall be filed with the minutes of proceedings of the board of directors.

SECTION 8. RESIGNATION. Any director may resign at any time by sending a written notice of such resignation to the principal office of the Corporation addressed to the chairman of the board or the president. Unless otherwise specified therein, such resignation shall take effect upon receipt thereof by the chairman of the board or the president.

SECTION 9. VACANCIES. Any vacancy occurring in the board of directors may be filled only by the affirmative vote of a majority of the remaining directors although less than a quorum of the board of directors, or by a sole remaining director.

SECTION 10. COMPENSATION. Directors and members of standing and special committees of the board of directors, as such, may receive such compensation for their services as may be determined by the board of directors. Directors and members of standing and special committees of the board of directors may also be reimbursed for their reasonable expenses of attending any regular or special meeting of the board of directors or such committees.

SECTION 11. PRESUMPTION OF ASSENT. A director or member of a standing or special committee of the board of directors who is present at a meeting of the board of directors or the applicable committee thereof at which action on any corporate matter is taken shall be presumed to have assented to the action taken unless he votes against such action or abstains from voting in respect thereto.

SECTION 12. ADVISORY DIRECTORS. The board of directors may appoint advisory directors to the board, who shall have such authority and receive such compensation and reimbursement as the board of directors shall provide; provided, however, that advisory directors shall not have the authority to participate by vote in the transaction of business.

SECTION 13. CONFLICTS OF INTEREST. No contract or other transaction between the Corporation and one or more of its directors or any other corporation, firm, association or entity in which one or more of the directors are directors or officers or are financially interested, shall be either void or voidable because of such relationship or interest or because such director or directors are present at the meeting of the board of directors or a committee thereof which authorizes, approves or ratifies such contract or transaction or because his or their votes are counted for such purpose, if (a) the fact of such relationship or interest is disclosed or known to the board of directors or committee which authorizes, approves or ratifies the contract or transaction by a vote or consent sufficient for the purpose without counting the votes or consents of such interested directors, or (b) the fact of such relationship or interest is disclosed or known to the one or consent to the contract or transaction, if applicable, and the shareholders approve the contract or transaction by vote or written consent, or (c) the contract or transaction is fair and reasonable as to the Corporation at the time it is authorized by the board of directors or the shareholders. Common or interested directors may be counted in determining the presence of a quorum at a meeting of the board of directors or a committee thereof which authorizes, approves or ratifies such contract or transaction.

SECTION 14. EXECUTIVE AND OTHER COMMITTEES The board of directors may designate from among its members an executive committee and one or more other committees, including an audit committee, compensation committee and nominating/corporate governance committee, each comprised of at least two members and having the authority approved by the board of directors, subject to any restrictions on such authority as provided by applicable law. The board of directors may designate one or more directors as alternate members of any such committee, who may act in the place and stead of any absent member or members at any meeting of such committee. The provisions of this Article II regarding meetings of the board of directors, and notice, waiver of notice, quorum and voting requirements applicable thereto, including actions without a meeting, shall apply to committees and their members to the same extent as they apply to the board of directors and its members.

#### ARTICLE III OFFICERS

SECTION 1. POSITIONS. The board of directors shall designate and appoint such officers of the Corporation as the board of directors determines to be necessary or advisable from time to time, which may include, without limitation, an executive chairman, an executive vice chairman, a chief executive officer, a president, a chief financial officer, a chief accounting officer, a secretary, a treasurer, one or more assistant secretaries or treasurers, and one or

more vice presidents (including executive and/or senior vice presidents). The officers shall have such authority and perform such duties as the board of directors may from time to time authorize or determine. In the absence of action by the board of directors, the officers shall have such powers and duties as generally pertain to their respective offices.

SECTION 2. APPOINTMENT AND TERM OF OFFICE. The officers of the Corporation shall be appointed annually at the first meeting of the board of directors after each annual meeting of the shareholders. If the appointment of officers is not held at such meeting, such appointment shall occur as soon thereafter as possible. Each officer shall hold office until his successor shall have been duly elected and qualified or until his death or until he or she shall resign or shall have been removed in the manner hereinafter provided. Appointment of an officer, employee or agent shall not in and of itself create contract rights.

SECTION 3. REMOVAL. Any officer may be removed by the board of directors whenever, in its judgment, the best interests of the Corporation will be served thereby, but such removal, other than for cause, shall be without prejudice to the contract rights, if any, of the person so removed.

SECTION 4. VACANCIES. A vacancy in any office because of death, resignation, removal, disqualification or otherwise may be filled by the board of directors for the unexpired portion of the term.

SECTION 5. REMUNERATION. The remuneration of the officers shall be fixed from time to time by the board of directors (or any authorized committee thereof).

# ARTICLE IV

# CONTRACTS, CHECKS AND DEPOSITS

SECTION 1. CONTRACTS. Except as otherwise prescribed by these Bylaws (as amended and/or restated from time to time) with respect to certificates for shares (if any), the board of directors may authorize any officer, employee or agent of the Corporation to enter into any contract or execute and deliver any instrument in the name of and on behalf of the Corporation. Such authority may be general or confined to specific instances.

SECTION 2. CHECKS, DRAFTS, ETC. All checks, drafts or other orders for the payment of money, notes or other evidences of indebtedness issued in the name of the Corporation shall be signed by one or more officers, employees or agents of the Corporation in such manner as shall from time to time be determined by the board of directors.

SECTION 3. DEPOSITS. All funds of the Corporation not otherwise employed shall be deposited from time to time to the credit of the Corporation in any of its duly authorized depositories as the board of directors may select or authorize.

### ARTICLE V SHARES OF STOCK AND THEIR TRANSFER

SECTION 1. STOCK CERTIFICATES AND UNCERTIFICATED SHARES. Shares of capital stock of the Corporation may, but need not unless required by applicable law or authorized by the board of directors, be represented by certificates; provided that the foregoing shall not affect shares of stock already represented by certificates until and unless said certificates are surrendered to the Corporation or its transfer agent. If represented by a certificate, each certificate shall be in such form as shall be determined by the board of directors, shall be signed by the chief executive officer or by any other officer of the Corporation authorized by the board of directors, attested by the secretary or an assistant secretary, and may be sealed with the corporate seal or a facsimile thereof. The signatures of such officers upon a certificate may be facsimiles to the extent permitted by applicable law. Each certificate for shares of capital stock shall be consecutively numbered or otherwise identified. The name and address of the person to whom the shares are issued, with the number or shares and date of issue, shall be entered on the stock transfer books of the Corporation. All certificates surrendered to the Corporation for transfer shall be cancelled and no new certificate may be issued until the former certificate may, but need not, be issued therefor upon such terms and idmemnity to the Corporation as the board of directors may prescribe. Within a reasonable time after the issuance or transfer of shares without certificates of stock by applicable law or these Bylaws (as amended and/or restated from time to time).

SECTION 2. TRANSFER OF SHARES. Transfers of shares of capital stock of the Corporation shall be made only on its stock transfer books. Authority for such transfer shall be given only by the holder of record thereof or by his legal representative, who shall furnish evidence of such authority, or by his attorney thereunto authorized by power of attorney duly executed and filed with the Corporation. If the shares to be transferred are represented by certificates, such transfer shall be made only on surrender for cancellation of the certificate(s) for such shares. The person in whose name shares of capital stock stand on the books of the Corporation shall be deemed by the Corporation to be the owner therefor for all purposes and the Corporation shall not be bound to recognize any equitable or other claim to interest in such capital stock on the part of any other person, whether or not the Corporation shall have express or other notice thereof, except as otherwise provided by applicable law.

# ARTICLE VI

# BOOKS AND RECORDS

SECTION 1. MAINTENANCE OF BOOKS AND RECORDS. The Corporation shall keep correct and complete books and records of account and shall keep minutes of the proceedings of its shareholders, board of directors and committees of the board of directors. The Corporation shall keep at its registered office or principal place of business or at the office of its transfer agent a record of its shareholders, giving the names and addresses of all shareholders and the number, class and series of the shares held by each. Any books, records and minutes may be in written form or in any other form capable of being converted into written form within a reasonable time.

SECTION 2. SHAREHOLDER INSPECTION RIGHTS. Shareholders shall have such inspection rights as are specifically granted under applicable law.

### ARTICLE VII FISCAL YEAR

Unless otherwise determined by the Board of Directors, the fiscal year of the Corporation shall end on the 3 1st day of December of each year.

## ARTICLE VIII DIVIDENDS AND DISTRIBUTIONS

Subject to the terms of the Corporation's Articles of Incorporation (as amended and/or restated from time to time), the board of directors may, from time to time, declare dividends or distributions on outstanding shares of stock of the Corporation to be paid or distributed by the Corporation.

#### ARTICLE IX CORPORATE SEAL

The board of directors may adopt a corporate seal for the Corporation. Any corporate seal shall have inscribed thereon the name of the Corporation and the words "Corporate Seal, Florida" and may be used by causing it or a facsimile thereof to be impressed or affixed or reproduced on any document. Except as otherwise provided by applicable law, the failure to affix any corporate seal of the Corporation to a document shall not affect the validity thereof.

#### ARTICLE X AMENDMENTS

These Bylaws may be amended or repealed, and new bylaws may be adopted, by action of either the shareholders or the board of directors; provided, however, that the shareholders, in amending or repealing any bylaw or a particular bylaw provision, may provide expressly that the board of directors may not amend or repeal such bylaw or bylaw provision.

### ARTICLE XI EXCLUSIVE VENUE FOR CERTAIN LITIGATION

Unless a majority of the board of directors, acting on behalf of the Corporation, consents in writing to the selection of an alternative forum, the Circuit Court located in Miami-Dade County, Florida (or, if such Circuit Court does not have jurisdiction, another Circuit Court located within the State of Florida has jurisdiction, the federal district court for the Southern District of Florida) shall be the sole and exclusive forum for: (i) any derivative action or proceeding brought on behalf of the Corporation, (ii) any action asserting a claim of breach of a fiduciary duty owed by any director, officer or other employee of the Corporation to the Corporation or the Corporation's shareholders, (iii) any action asserting a claim against the Corporation or any of its directors, officers or other employees arising pursuant to any provision of the Florida Business Corporation Act (or any successor statute), the Corporation's Articles of Incorporation or these Bylaws (in each case, as amended and/or restated from time to time), or (iv) any action asserting a claim against the Corporation or any of its directors, officers or other employees governed by the internal affairs doctrine of the State of Florida (each, a "Covered Proceeding"), in all cases to the fullest extent permitted by law and subject to the court having personal jurisdiction over all indispensible parties named as defendants. If any Covered Proceeding is filed in a court other than a court located within the State of Florida (a "Foreign Action") in the name of any shareholder, such shareholder shall be deemed to have consented to (i) the personal jurisdiction of the state of Florida in connection with any action brought in any such Enforcement Action") and (ii) having service of procees made upon such shareholder in any such Enforcement Action") and (ii) having service of process made upon such shareholder.

### ARTICLE XII INDEMNIFICATION

Subject to the terms of the Corporation's Articles of Incorporation (as amended and/or restated from time to time), the Corporation shall indemnify any current or former officer, director, employee or agent of the Corporation, or any person who is or was serving at the request of the Corporation as a director, officer, employee, or agent of another corporation, partnership, joint venture, trust, or other enterprise, in each case, to the fullest extent permitted by applicable law; said indemnification to include, but not be limited to, the expenses, including the cost of any judgments, fines, settlements and counsel fees, actually paid or incurred in connection with any action, suit or proceeding, whether civil, criminal, administrative or investigative, and any appeals thereof, to which any such person or his or her legal representative may be made a party or may be threatened to be made a party by reason of his being or having been a director, officer, employee or agent as herein provided. The foregoing right of indemnification shall not be exclusive of any other rights which any director, officer, employee, agent or other person may be entitled as a matter of law or which he or she may be lawfully granted, including pursuant to any contract or agreement.

### TAX MATTERS AGREEMENT

THIS TAX MATTERS AGREEMENT (this "<u>Agreement</u>"), dated as of \_\_\_\_\_\_, 2020, is by and among BBX Capital Corporation, a Florida corporation ("<u>Parent</u>"), and BBX Capital Florida LLC, a Florida limited liability company ("<u>New BBX Capital</u>"). Each of Parent and New BBX Capital is sometimes referred to herein as a "<u>Party</u>" and, collectively, as the "<u>Parties</u>."

### RECITALS

WHEREAS, the Board of Directors of Parent has determined that it is advisable and in the best interests of Parent and its shareholders that New BBX Capital, which is currently a wholly owned subsidiary of Parent and holds (or in accordance with the terms of the Separation Agreement will hold) the subsidiaries and investments which comprise or operate the New BBX Capital Business, be converted into a Florida corporation and become a separate, public company through the spin-off of New BBX Capital, with Parent retaining the Bluegreen Business and continuing as a public company and "pure play" Bluegreen holding company;

WHEREAS, in furtherance of the foregoing, on the date hereof, Parent and New BBX Capital have entered into the Separation Agreement pursuant to which, subject to the terms and conditions thereof, the assets and liabilities of the Bluegreen Business will be separated from those of the New BBX Capital Business (the "Separation") and thereafter Parent will distribute 100% of the issued and outstanding shares of New BBX Capital Common Stock pro rata to holders of Parent Common Stock (the "Distribution" and, collectively with the Separation, the "Spin-Off"), all as more fully described in the Separation Agreement;

WHEREAS, in connection with the Spin-Off, the Parties wish to provide for the payment of Tax liabilities and entitlement to refunds thereof, allocate responsibility for, and cooperation in, the filing of Tax Returns, and provide for certain other matters relating to Taxes;

NOW, THEREFORE, in consideration of the foregoing and the representations, warranties, covenants and agreements contained herein, and intending to be legally bound hereby, the Parties hereby agree as follows:

## ARTICLE I

### DEFINITIONS

Section 1.01 General. As used in this Agreement, the following terms shall have the following meanings:

"Accounting Firm" has the meaning set forth in Section 7.01.

"Adjustment" means an adjustment of any item of income, gain, loss, deduction, credit or any other item affecting Taxes of a taxpayer pursuant to a Final Determination.

"Agreement" has the meaning set forth in the preamble to this Agreement.

"Ancillary Agreement" has the meaning set forth in the Separation Agreement.

"Bluegreen Business" has the meaning set forth in the Separation Agreement.

"Carryback" has the meaning set forth in Section 4.02.

"Code" means the Internal Revenue Code of 1986, as amended.

"Common Parent" means the "common parent corporation" of an "affiliated group" (in each case, within the meaning of Section 1504 of the Code) filing a U.S. federal consolidated Income Tax Return.

"Covered Taxes" has the meaning set forth in the Transition Services Agreement.

"Distribution" has the meaning set forth in the recitals to this Agreement.

"Distribution Date" has the meaning set forth in the Separation Agreement.

"<u>Due Date</u>" means (a) with respect to a Tax Return, the date (taking into account all valid extensions) on which such Tax Return is required to be filed under applicable Law and (b) with respect to a payment of Taxes, the date on which such payment is required to be made to the applicable Taxing Authority to avoid the incurrence of interest, penalties and/or additions to Tax.

"Employee Matters Agreement" means the Employee Matters Agreement by and among the Parties dated as of the date hereof.

"Extraordinary Transaction" means any action that is not in the Ordinary Course of Business, but shall not include (a) any action described in or contemplated by the Separation Agreement or any Ancillary Agreement, (b) any action that is otherwise undertaken in connection with the Spin-Off, or (c) any compensatory payment or compensatory transfer in respect of services made as a result of, or in connection with, the Spin-Off (which shall be treated as paid immediately before the Distribution on the Distribution Date).

"<u>Final Determination</u>" means the final resolution of liability for any Tax for any taxable period by or as a result of (a) a final decision, judgment, decree or other order by any court of competent jurisdiction that can no longer be appealed to a court other than the Supreme Court of the United States, (b) a final settlement with the IRS, a closing agreement or accepted offer in compromise under Sections 7121 or 7122 of the Code, or a comparable agreement under the Laws of other jurisdictions, which resolves the entire Tax liability for any taxable period, (c) any allowance of a refund or credit in respect of an overpayment of Tax, but only after the expiration of all periods during which such refund or credit may be recovered by the jurisdiction imposing the Tax, or (d) any other final resolution, including by reason of the expiration of the applicable statute of limitations or the execution of a pre-filing agreement with the IRS or other Taxing Authority.

"Group" of which a Person is a member means (i) the Parent Group if the Person is a member of the Parent Group, and (ii) the New BBX Capital Group if the Person is a member of the New BBX Capital Group.

"Income Tax Return" means any Tax Return on which Income Taxes are reflected or reported.

"Income Taxes" means any net income, net receipts, net profits, excess net profits or similar Taxes based upon, measured by, or calculated with respect to net income.

"Indemnified Party" means the Party which is entitled to seek indemnification from the other Party pursuant to the provisions of Article III.

"Indemnifying Party" means the Party from which the other Party is entitled to seek indemnification pursuant to the provisions of Article III.

"Information" has the meaning set forth in Section 6.01(a).

"IRS" means the U.S. Internal Revenue Service.

"Law" means any U.S. or non-U.S. federal, national, supranational, state, provincial, local or similar statute, law, ordinance, regulation, rule, code, administrative pronouncement, order, requirement or rule of law (including common law).

"Mixed Business Income Tax Return" means any Mixed Business Tax Return on which Income Taxes are reflected or reported.

"<u>Mixed Business Tax Return</u>" means any Tax Return (other than a Parent Consolidated Return), including any consolidated, combined or unitary Tax Return, that reflects or reports Taxes that relate to at least one asset or activity that is part of the Bluegreen Business, on the one hand, and at least one asset or activity that is part of the New BBX Capital Business, on the other hand.

"New BBX Capital" has the meaning set forth in the preamble to this Agreement.

"New BBX Capital Business" has the meaning set forth in the Separation Agreement.

"New BBX Capital Common Stock" has the meaning set forth in the Separation Agreement.

"New BBX Capital Entity" means any Subsidiary of New BBX Capital immediately after the Distribution.

"New BBX Capital Group" means, individually or collectively, as the case may be, New BBX Capital and any New BBX Capital Entity.

"<u>New BBX Capital Taxes</u>" means, without duplication, (a) any Taxes of (i) Parent or any Subsidiary or former Subsidiary of Parent attributable to assets or activities of the New BBX Capital Business, as determined pursuant to Section 2.09 or (ii) New BBX Capital or any Subsidiary of New BBX Capital and (b) any Taxes attributable to an Extraordinary Transaction occurring after the Distribution on the Distribution Date by New BBX Capital or a New BBX Capital Entity.

"Ordinary Course of Business" means an action taken by a Person only if such action is taken in the ordinary course of the normal operations of such Person, consistent with past practice.

"Parent" has the meaning set forth in the preamble to this Agreement.

"Parent Common Stock" has the meaning set forth in the Separation Agreement.

"Parent Consolidated Return" means the U.S. federal Income Tax Return required to be filed by Parent as the Common Parent.

"Parent Consolidated Taxes" means any U.S. federal Income Taxes attributable to any Parent Consolidated Return.

"Parent Entity" means any Subsidiary of Parent immediately after the Distribution.

"Parent Group" means, individually or collectively, as the case may be, Parent and any Parent Entity, excluding any member of the New BBX Capital Group.

"<u>Parent Taxes</u>" means, without duplication, (a) any Parent Consolidated Taxes, (b) any Taxes imposed on New BBX Capital or any member of the New BBX Capital Group under Treasury Regulations Section 1.1502-6 (or any similar provision of other Law) as a result of New BBX Capital or any such member being or having been included as part of a Parent Consolidated Return (or similar consolidated or combined Tax Return under any other provision of Law), (c) any Taxes of the Parent Group and any former Subsidiary of Parent (excluding any member of the New BBX Capital Group) for any Pre-Closing Period, (d) any Parent Transaction Taxes, and (e) any Transfer Taxes, in each case (x) other than New BBX Capital Taxes and (y) including any Taxes resulting from an Adjustment.

"<u>Parent Transaction Taxes</u>" means any Taxes (a) imposed on or by reason of the Separation or the Distribution and (b) payable by reason of the distribution of cash or other property from New BBX Capital to Parent (in each case, including Transfer Taxes imposed on such transactions described in (a) and (b)). For the avoidance of doubt, Parent Transaction Taxes include, without limitation, Taxes payable by reason of deferred intercompany transactions or excess loss accounts triggered by the Separation or the Distribution.

"Party" and "Parties" have the meaning set forth in the preamble to this Agreement.

"Past Practice" means past practices, accounting methods, elections and conventions.

"Person" has the meaning set forth in the Separation Agreement.

"Post-Closing Period" means any taxable period (or portion thereof) beginning after the Distribution Date, including for the avoidance of doubt, the portion of any Straddle Period beginning on the day after the Distribution Date.

"<u>Pre-Closing Period</u>" means any taxable period (or portion thereof) ending on or before the Distribution Date, including for the avoidance of doubt, the portion of any Straddle Period ending at the end of the day on the Distribution Date.

"Preparing Party" has the meaning set forth in Section 2.04(a)(ii).

"Privilege" means any privilege that may be asserted under applicable Law, including any privilege arising under or relating to the attorney-client relationship (including the attorney-client and work product privileges), the accountant-client privilege and any privilege relating to internal evaluation processes.

"<u>Refund</u>" means any refund (or credit in lieu thereof) of Taxes (including any overpayment of Taxes that can be refunded or, alternatively, applied to other Taxes payable), including any interest paid on or with respect to such refund of Taxes; <u>provided</u>, <u>however</u>, that for purposes of this Agreement, the amount of any Refund required to be paid to another Party shall be reduced by the net amount of any Income Taxes imposed on, related to, or attributable to, the receipt or accrual of such Refund.

"Retention Period" has the meaning set forth in Section 6.02.

"Reviewing Party" has the meaning set forth in Section 2.04(a)(ii).

"Separation" has the meaning set forth in the recitals to this Agreement.

"Separation Agreement" means the Separation and Distribution Agreement by and among Parent and New BBX Capital dated as of the date hereof.

"Single Business Return, means any Tax Return, including any consolidated, combined or unitary Tax Return, that reflects or reports Tax Items relating only to the Bluegreen Business, on the one hand, or the New BBX Capital Business, on the other (but not both).

"Single Business Return Preparing Party" has the meaning set forth in Section 2.04(b).

"Single Business Return Reviewing Party" has the meaning set forth in Section 2.04(b).

"Straddle Period" means any taxable period that begins on or before the Distribution Date and ends after the Distribution Date.

"Subsidiary" means, with respect to any Person (a) a corporation more than fifty percent (50%) of the voting or capital stock of which is owned, directly or indirectly, by such Person or (b) a limited liability company, partnership, joint venture, association, joint stock company, trust, unincorporated organization or other entity in which such Person, directly or indirectly, owns more than fifty percent (50%) of the equity economic interests thereof or for which such Person, directly or indirectly, has the power to elect or direct the election of more than fifty percent (50%) of the members of the governing body or which such Person otherwise has control (e.g., as the managing partner or managing member of a partnership or limited liability company, as the case may be).

"<u>Tax</u>" means (a) all taxes, charges, fees, duties, levies, imposts, or other similar assessments, imposed by any U.S. federal, state or local or foreign governmental authority, including net income, gross income, gross receipts, excise, real property, personal property, sales, use, service, service use, license, lease, capital stock, transfer, recording, franchise, business organization, occupation, premium, environmental, windfall profits, profits, customs, duties, payroll, wage, withholding, social security, employment, unemployment, insurance, severance, workers compensation, excise, stamp, alternative minimum, estimated, value added, ad valorem, hospitality, accommodations, transient accommodations, unclaimed property, escheat and other taxes, charges, fees, duties, levies, imposts, or other similar assessments, (b) any interest, penalties or additions attributable thereto and (c) all liabilities in respect of any items described in clauses (a) or (b) payable by reason of assumption, transfere or successor liability, operation of Law or Treasury Regulation Section 1.1502-6(a) (or any predecessor or successor thereof or any analogous or similar provision under Law).

"<u>Tax Attributes</u>" means net operating losses, capital losses, tax credit carryovers, earnings and profits, foreign tax credit carryovers, overall foreign losses, previously taxed income, tax bases, separate limitation losses and any other losses, deductions, credits or other comparable items that could affect a Tax liability for a past or future taxable period.

"<u>Tax Benefit</u>" means any refund, credit, or other reduction in Tax payments otherwise required to be made to a Taxing Authority, including for the avoidance of doubt, any actual Tax savings if, as and when realized arising from a step-up in Tax basis or an increase in a Tax Attribute.

"Tax Cost" means any increase in Tax payments otherwise required to be made to a Taxing Authority (or any reduction in any refund otherwise receivable from any Taxing Authority).

"<u>Tax Group</u>" means the members of a consolidated, combined, unitary or other tax group (determined under applicable U.S., state or foreign Income Tax law) which includes Parent or New BBX Capital, as the context requires, but for the avoidance of doubt, (i) Parent's Tax Group does not include any members of the New BBX Capital Group and (ii) New BBX Capital's Tax Group does not include any members of the Parent Group.

"Tax Item" means any item of income, gain, loss, deduction, credit, recapture of credit or any other item which increases or decreases Taxes paid or payable.

"Tax Matter" has the meaning set forth in Section 6.01(a).

"Tax Proceeding" means any audit, assessment of Taxes, pre-filing agreement, other examination by any Taxing Authority, proceeding, appeal of a proceeding or litigation relating to Taxes, whether administrative or judicial, including proceedings relating to competent authority determinations.

"<u>Tax Return</u>" means any return, report, certificate, form or similar statement or document (including any related or supporting information or schedule attached thereto and any information return, or declaration of estimated Tax) required to be supplied to, or filed with, a Taxing Authority in connection with the payment, determination, assessment or collection of any Tax or the administration of any Laws relating to any Tax and any amended Tax return or claim for refund.

"<u>Taxing Authority</u>" means any governmental authority or any subdivision, agency, commission or entity thereof or any quasi-governmental or private body having jurisdiction over the assessment, determination, collection or imposition of any Tax (including the IRS).

"Transfer Taxes" means all sales, use, transfer, real property transfer, intangible, recordation, registration, documentary, stamp or similar Taxes imposed on Separation or the Distribution.

"Transition Services Agreement" means the Transition Services Agreement by and among the Parties dated as of the date hereof.

"Treasury Regulations" means the final and temporary (but not proposed) Income Tax regulations promulgated under the Code, as such regulations may be amended from time to time (including corresponding provisions of succeeding regulations).

Section 1.02 <u>Additional Definitions</u>. Any other capitalized terms used but not defined in this Agreement shall have the meanings ascribed to them in the Separation Agreement.

### ARTICLE II

### PREPARATION, FILING AND PAYMENT OF TAXES SHOWN DUE ON TAX RETURNS

### Section 2.01 Parent Consolidated Returns.

(a) <u>Parent Consolidated Returns</u>. Parent shall prepare and file all Parent Consolidated Returns for aPre-Closing Period or a Straddle Period, and shall pay all Taxes shown to be due and payable on such Tax Returns; <u>provided</u> that New BBX Capital shall reimburse Parent for any such Taxes that are New BBX Capital Taxes.

(b) Extraordinary Transactions. Notwithstanding anything to the contrary in this Agreement, for all Tax purposes, the Parties shall report any Extraordinary Transactions that are caused or permitted by New BBX Capital or any New BBX Capital Entity on the Distribution Date after the Distribution as occurring on the day after the Distribution Date pursuant to Treasury Regulation Section 1.1502-76(b)(1)(ii)(B) or any similar or analogous provision of state, local or foreign Law.

#### Section 2.02 Mixed Business Tax Returns.

(a) Subject to Section 2.02(b), Parent shall prepare (or cause a Parent Entity to prepare) and Parent, a Parent Entity or New BBX Capital shall file (or cause to be filed) any Mixed Business Tax Returns for a Pre-Closing Period or a Straddle Period and shall pay, or cause such Parent Entity to pay, all Taxes shown to be due and payable on such Tax Returns; provided that New BBX Capital shall reimburse Parent for any such Taxes that are New BBX Capital Taxes.

(b) New BBX Capital shall prepare and file (or cause a New BBX Capital Entity to prepare and file) any Mixed Business Tax Returns for a Pre-Closing Period or a Straddle Period required to be filed by New BBX Capital or a New BBX Capital Entity after the Distribution Date, and New BBX Capital shall pay, or cause such New BBX Capital Entity to pay, all Taxes shown to be due and payable on such Tax Returns; provided that Parent shall reimburse New BBX Capital for any such Taxes that are Parent Taxes.

### Section 2.03 Single Business Returns.

(a) Parent shall prepare and file (or cause a Parent Entity to prepare and file) any Single Business Returns for aPre-Closing Period or a Straddle Period that reflects or reports Tax Items relating only to the Bluegreen Business and shall pay, or cause such Parent Entity to pay, all Taxes shown to be due and payable on such Tax Returns; provided that New BBX Capital shall reimburse Parent for any such Taxes that are New BBX Capital Taxes.

(b) New BBX Capital shall prepare and file (or cause a New BBX Capital Entity to prepare and file) any Single Business Returns for a Pre-Closing Period or a Straddle Period that reflects or reports Tax Items relating only to the New BBX Capital Business and shall pay, or cause such New BBX Capital Entity to pay, all Taxes shown to be due and payable on such Tax Returns; <u>provided</u> that Parent shall reimburse New BBX Capital for any such Taxes that are Parent Taxes.

### Section 2.04 Tax Return Procedures.

#### (a) Procedures relating to Tax Returns other than Single Business Returns

(i) <u>Parent Consolidated Returns</u>. With respect to all Parent Consolidated Returns for the taxable year which includes the Distribution Date, Parent shall use the closing of the books method under (A) Treasury Regulation Section 1.1502-76 (including adopting the "end of the day rule" described therein) and (B) Section 382

of the Code and any applicable Treasury Regulations promulgated thereunder. To the extent that the positions taken on any Parent Consolidated Tax Return would reasonably be expected to materially adversely affect the Tax position of New BBX Capital or a New BBX Capital Entity for any period after the Distribution Date, Parent shall prepare the portions of such Tax Return that relates to the New BBX Capital Business in a manner that is consistent with Past Practice unless otherwise required by applicable Law or agreed to in writing by the Parties, and shall provide a draft of such portion of such Tax Return to New BBX Capital for its review and comment at least thirty (30) days prior to the Due Date for such Tax Return, <u>provided</u>, <u>however</u>, that nothing herein shall prevent Parent from timely filing any such Tax Return. In the event that Past Practice is not applicable to a particular item or matter, Parent shall determine the reporting of such item or matter in good faith. The Parties shall negotiate in good faith to resolve all disputed issues. Any disputes that the Parties are unable to resolve shall be resolved by the Accounting Firm pursuant to Section 7.01. In the event that any dispute is not resolved (whether pursuant to good faith negotiations among the Parties or by the Accounting Firm) prior to the Due Date for the filing of any such Tax Return, such Tax Return as necessary to reflect the resolution of such dispute in a manner consistent with such resolution.

(ii) <u>Mixed Business Tax Returns</u> To the extent that the positions taken on any Mixed Business Tax Return would reasonably be expected to materially adversely affect the Tax position of the party other than the party that is required to prepare and file any such Tax Return pursuant to Section 2.02 (the "<u>Reviewing Party</u>") in any Post-Closing Period, the party required to prepare and file such Tax Return (the <u>Preparing Party</u>") shall prepare the portions of such Tax Return that relates to the business of the Reviewing Party (the New BBX Capital Business or the Bluegreen Business, as the case may be) in a manner that is consistent with Past Practice unless otherwise required by applicable Law or agreed to in writing by the Parties, and shall provide a draft of such portion of such Tax Return to the Reviewing Party for its review and comment at least thirty (30) days prior to the Due Date for such Tax Return, <u>provided</u>, <u>however</u>, that nothing herein shall prevent the Preparing Party from timely filing any such Tax Return. In the event that Past Practice is not applicable to a particular item or matter, the Preparing Party shall determine the reporting of such item or matter in good faith. The Parties shall negotiate in good faith to resolve all disputed issues. Any disputes that the Parties are unable to resolve shall be resolved by the Accounting Firm) prior to the Due Date for the filing of any such Tax Return, such Tax Return shall be timely filed by the Preparing Party and the Parties agree to amend such Tax Return as necessary to reflect the resolution of such dispute in a manner consistent with such resolution.

(b) <u>Procedures relating to Single Business Returns</u> The Party that is required to prepare and file any Single Business Return pursuant to Section 2.03 (the "<u>Single Business Return Preparing Party</u>") which reflects Taxes which are reimbursable by the other Party (the '<u>Single Business Return Reviewing Party</u>"), in whole or in part, shall (x) unless otherwise required by Law or agreed to in writing by the Single Business Return Reviewing Party, prepare such Tax Return in a manner consistent with Past Practice to the extent such items affect the Taxes for which the Single Business Return (or to the extent practicable the portion of such Tax Return that relates to Taxes for which the Single Business Return reimbursable by the Single Business Return reimbursable by the Single Business Return Reviewing Party is responsible pursuant to this Agreement, and (y) submit to the Single Business Return Reviewing Party is responsible pursuant to this Agreement) along with a statement setting forth the calculation of the Tax shown due and payable on such Tax Return reimbursable by the Single Business Return Reviewing Party under Section 2.03 at least thirty (30) days prior to the Due Date for such Tax Return. The Parties shall negotiate in good faith to resolve all disputed issues. Any disputes that the Parties are unable to resolve shall be resolved by the Accounting Firm pursuant to Section 7.01. In the event that any dispute is not resolved (whether pursuant to good faith negotiations among the Parties or by the Accounting Firm) prior to the Due Date for the filing of any Single Business Return Preparing Party and negotiations among the Parties or by the Accounting Firm) prior to the Due Date for the filing of any Single Business Return reparing Party and the Parties agree to amend such Single Business Return as necessary to reflect the resolution of such dispute in a manner consistent with such resolution.

Section 2.05 <u>Amended Returns</u>. Except as provided in Section 2.04 to reflect the resolution of any dispute by the Accounting Firm pursuant to Section 7.01, (a) except with the prior written consent of Parent (such consent not to be unreasonably withheld, delayed or conditioned), New BBX Capital shall not, and shall not permit any New BBX Capital Entity to, amend any Tax Return of New BBX Capital or any New BBX Capital Entity for any Pre-Closing Period or Straddle Period to the extent such amendment could reasonably be expected to result in

an indemnification obligation on the part of Parent pursuant to Article III or otherwise increase the Taxes of any member of the Parent Group and (b) except with the prior written consent of New BBX Capital (such consent not to be unreasonably withheld, delayed or conditioned), Parent shall not, and shall not permit any Parent Entity to, amend any Tax Return for any Pre-Closing Period or Straddle Period to the extent such amendment could reasonably be expected to result in an indemnification obligation on the part of New BBX Capital pursuant to Article III or otherwise increase the Taxes of any member of the New BBX Capital Group.

Section 2.06 <u>Straddle Period Tax Allocation</u>. Parent and New BBX Capital shall take all actions necessary or appropriate to close the taxable year of New BBX Capital and each New BBX Capital Entity for all Tax purposes as of the close of business on the Distribution Date to the extent permissible or required under applicable Law. If applicable Law does not require or permit New BBX Capital or a New BBX Capital Entity, as the case may be, to close its taxable year on close of business on the Distribution Date, then the allocation of income or deductions required to determine any Taxes or other amounts attributable to the portion of the Straddle Period ending on, or beginning after, the Distribution Date shall be made by means of a closing of the books and records of New BBX Capital or such New BBX Capital Entity as of the close of business on the Distribution Date; <u>provided</u> that exemptions, allowances or deductions that are calculated on an annual or periodic basis shall be allocated between such portions in proportion to the number of days in each such portion; <u>provided</u>, <u>further</u>, that real property and other property or similar periodic Taxes shall be apportioned on a per diem basis.

Section 2.07 <u>Timing of Payments</u>. All Taxes required to be paid or caused to be paid pursuant to this Article II by either Parent or a Parent Entity or New BBX Capital or a New BBX Capital Entity, as the case may be, to an applicable Taxing Authority or reimbursed by Parent or New BBX Capital to the other Party pursuant to this Agreement, shall, in the case of a payment to a Taxing Authority, be paid on or before the Due Date for the payment of such Taxes and, in the case of a reimbursement to the other Party, be paid at least two (2) business days before the Due Date for the payment of such Taxes by the other Party; <u>provided</u> that the Party seeking reimbursement shall furnish such other Party reasonably satisfactory documentation setting forth the basis for, and calculation of, the amount of such reimbursement obligation at least twenty (20) days before such Due Date.

Section 2.08 Expenses. Except as provided in Section 7.01 in respect of the expenses relating to the Accounting Firm, each Party shall bear its own expenses incurred in connection with this Article II.

Section 2.09 <u>Apportionment of New BBX Capital Taxes</u>. For all purposes of this Agreement, but subject to Section 4.03, Parent and New BBX Capital shall jointly determine in good faith which Tax Items are properly attributable to assets or activities of the New BBX Capital Business (and in the case of a Tax Item that is properly attributable to both the New BBX Capital Business and the Bluegreen Business, the allocation of such Tax Item between the New BBX Capital Business and the Bluegreen Business) in a manner consistent with the Past Practices of the Parties and the provisions of this Agreement, and any disputes shall be resolved by the Accounting Firm in accordance with Section 7.01.

# ARTICLE III

### INDEMNIFICATION

Section 3.01 <u>Indemnification by Parent</u>. Subject to Section 3.03, Parent shall pay, and shall indemnify and hold the New BBX Capital Group harmless from and against, without duplication, (a) all Parent Taxes, (b) all Taxes incurred by New BBX Capital or any New BBX Capital Entity arising out of, attributable to, or resulting from the breach by Parent of any of its covenants hereunder, and (c) any out-of-pocket costs and expenses related to the foregoing (including reasonable attorneys' fees and expenses).

Section 3.02 <u>Indemnification by New BBX Capital</u>. Subject to Section 3.03, New BBX Capital shall pay, and shall indemnify and hold the Parent Group harmless from and against, without duplication, (a) all New BBX Capital Taxes, (b) all Taxes incurred by Parent or any Parent Entity arising out of, attributable to, or resulting from the breach by New BBX Capital of any of its covenants hereunder, and (c) any out-of-pocket costs and expenses related to the foregoing (including reasonable attorneys' fees and expenses). In addition, to the extent, if

any, that New BBX Capital's market value at the time of the Distribution is greater than Parent's tax basis in New BBX Capital, New BBX Capital shall indemnify Parent for tax on gain taken into account as a result of the Distribution, determined as if no net operating losses or other tax attributes were available to shelter that gain and computed at an assumed tax rate of 25%.

#### Section 3.03 Characterization of and Adjustments to Payments.

(a) For all Tax purposes, Parent and New BBX Capital shall treat any payment by Parent to a member of the New BBX Capital Group or by New BBX Capital to a member of the Parent Group required by this Agreement (other than payments with respect to interest accruing after the Distribution Date) as either a contribution by Parent to New BBX Capital or a distribution by New BBX Capital to Parent, as the case may be, occurring immediately prior to the Distribution.

(b) Notwithstanding the foregoing, the amount that any Indemnifying Party is or may be required to provide indemnification to or on behalf of any Indemnified Party pursuant to Article III of this Agreement, the Separation Agreement or any other Ancillary Agreement shall be (i) decreased to take into account any Tax Benefit to the Indemnified Party (or any of its Affiliates) arising from the incurrence or payment of the relevant indemnified item and actually realized in or prior to the taxable year succeeding the taxable year in which the indemnified item is incurred (which Tax Benefit would not have arisen or been allowable but for such indemnified item), and (ii) increased to take into account any actual Tax Cost of the Indemnified Party (or any of its Affiliates) arising from the receipt of the relevant indemnity payment.

Section 3.04 <u>Timing of Indemnification Payments</u>. Indemnification payments in respect of any liabilities for which an Indemnified Party is entitled to indemnification pursuant to this Article III shall be paid by the Indemnifying Party to the Indemnified Party within ten (10) days after written notification thereof by the Indemnified Party, including reasonably satisfactory documentation setting forth the basis for, and calculation of, the amount of such indemnification payment, or within ten (10) days after resolution pursuant to Section 7.01.

# ARTICLE IV

# **REFUNDS, CARRYBACKS, TIMING DIFFERENCE AND TAX ATTRIBUTES**

### Section 4.01 Refunds and Credits.

(a) Except as provided in Section 4.02, Parent shall be entitled to all Refunds of Taxes for which Parent is responsible pursuant to Article III, and New BBX Capital shall be entitled to all Refunds of Taxes for which New BBX Capital is responsible pursuant to Article III. For the avoidance of doubt, to the extent that a particular Refund of Taxes may be allocable to a Straddle Period with respect to which the Parties may share responsibility pursuant to Article III, the portion of such Refund to which each Party will be entitled shall be determined by comparing the amount of payments made by a Party (or any of member of such Party's Group) to a Taxing Authority or to the other Party (and reduced by the amount of payments received from the other Party) pursuant to Articles II and III hereof with the Tax liability of such Party as determined under Section 2.06, taking into account the facts as utilized for purposes of claiming such Refund. If a Party (or any member of its Tax Group) receives a Refund to which each Party with respect to such Refund to which each Party is entitled (net of any Taxes imposed with respect to such Refund. If a Party (or any member of its Tax Group) receives a Refund to which the other Party is entitled net of any Taxes imposed with respect to such Refund and any other reasonable out-of-pocket costs incurred by such Party with respect (hereto) within ten (10) days after the receipt of the Refund.

(b) Notwithstanding Section 4.01(a), to the extent that a Party (or any member of its Tax Group) applies or causes to be applied an overpayment of Taxes as a credit toward or a reduction in Taxes otherwise payable (or a Taxing Authority requires such application in lieu of a Refund) and such overpayment of Taxes, if received as a Refund, would have been payable by such Party to the other Party pursuant to this Section 4.01, such Party shall pay such amount to the other Party no later than ten (10) days following the date on which the overpayment is reflected on a filed Tax Return.

(c) To the extent that the amount of any Refund under this Section 4.01 is later reduced by a Taxing Authority or in a Tax Proceeding, such reduction shall be allocated to the Party to which such Refund was allocated pursuant to this Section 4.01 and an appropriate adjusting payment shall be made.

Section 4.02 <u>Carrybacks</u>. Except to the extent otherwise consented to by Parent or prohibited by applicable Law, New BBX Capital (or the appropriate member of its Tax Group) shall elect to relinquish, waive or otherwise forgo the carryback of any loss, credit or other Tax Attribute from any Post-Closing Period to any Pre-Closing Period or Straddle Period with respect to members of the New BBX Capital Group (a <u>"Carryback</u>"). In the event that New BBX Capital (or the appropriate member of its Tax Group) is prohibited by applicable Law to relinquish, waive or otherwise forgo a Carryback (or Parent consents to a Carryback), Parent shall cooperate with New BBX Capital, at New BBX Capital's expense, in seeking from the appropriate Taxing Authority such Refund as reasonably would result from such Carryback, to the extent that such Refund is directly attributable to such Carryback, and shall pay over to New BBX Capital the amount of such Refund, net of any Taxes imposed on the receipt of such Refund and any other reasonable out-of-pocket costs, within ten (10) days after such Refund is received.

# Section 4.03 Tax Attributes.

(a) As soon as reasonably practicable after the Distribution Date, Parent shall reasonably determine in good faith the allocation of Tax Attributes, as well as any limitations on the use thereof, arising in a Pre-Closing Period to the Parent Group and the New BBX Capital Group in accordance with the Code and Treasury Regulations, including Treasury Regulations Sections 1.1502-9T(c), 1.1502-21, 1.1502-21, 1.1502-22, 1.1502-79 and, if applicable, 1.1502-95 (and any applicable state, local and foreign Tax Laws). Subject to the preceding sentence, Parent shall be entitled to make any determination as to (i) basis, and (ii) valuation, and shall make such determinations reasonably and in good faith and consistent with Past Practice, where applicable. Parent shall consult in good faith with New BBX Capital regarding such allocation of Tax Attributes and determinations. Parent and New BBX Capital hereby agree to compute all Taxes for Post-Closing Periods consistently with the determination of the allocation of Tax Attributes pursuant to this Section 4.03(a) unless otherwise required by a Final Determination.

(b) To the extent that the amount of any Tax Attribute is later reduced or increased by a Taxing Authority or Tax Proceeding, such reduction or increase shall be allocated to the Party to which such Tax Attribute was allocated pursuant to Section 4.03(a).

Section 4.04 <u>Timing Differences</u>. If pursuant to a Final Determination an Adjustment (i) increases the amount of liability for any Taxes for which a member of the Parent Group is responsible hereunder and a Tax Benefit is made allowable to New BBX Capital or a member of its Tax Group for any Tax period after the Distribution Date, which Tax Benefit would not have arisen or been allowable but for such Adjustment, and which Tax Benefit reduces Taxes in respect of a Tax period for which New BBX Capital or a member of its Tax Group is liable) or (ii) increases the amount of liability for any Taxes for which a member of the New BBX Capital Group is responsible hereunder and a Tax Benefit is made allowable to Parent or a member of its Tax Group for any Tax period prior to the Distribution Date, which Tax Benefit would not have arisen or been allowable but for such Adjustment, and which Tax Benefit reduces Taxes in respect of a Tax period for which no member of its Tax Group for any Tax period prior to the Distribution Date, which Tax Benefit would not have arisen or been allowable but for such Adjustment, and which Tax Benefit reduces Taxes in respect of a Tax period which Parent or a member of its Tax Group for any Tax period prior to the Distribution Date, which Tax Benefit would not have arisen or been allowable but for such Adjustment, and which Tax Benefit reduces Taxes in respect of a Tax period which Parent or a member of its Tax Group is liable (and for which no member of the New BBX Capital Group is liable), then New BBX Capital or Parent, as the case may be, shall make a payment to either Parent or New BBX Capital, as appropriate, within thirty (30) days of the date that such paying Party (or any of its Tax Group members) actually receives such Tax Benefit (determined by comparing its (and its Tax Group members') Tax liability with and without the Tax consequences of the Adjustment), which payment shall not exceed the increase in the amount of liability for any Taxes resulting from such Adjustment, for whi

Section 4.05 <u>Tax Benefit Determinations</u>. Notwithstanding anything herein to the contrary, if and to the extent a Party owns, directly or indirectly, less than 100% of the equity of any entity and as a result of such less-than-100% ownership interest in the entity such entity is not a member of the Party's Tax Group, then the amount of the Tax Benefit payment under this Article IV shall be appropriately adjusted to take into account the percentage ownership (based on value) of any such entity, and shall be determined and due and owing even if such entity is not a member of the Tax Group of a Party.

Section 4.06 <u>Supporting Documentation</u>. If a Party seeks any payment from the other Party pursuant to this Article IV, the requesting Party shall furnish such other Party reasonably satisfactory documentation setting forth the basis for, and the calculation of, the amount of such payment obligation. If such other Party disagrees with the determination of the amount of the payment obligation set forth therein, any disputes shall be resolved by the Accounting Firm in accordance with Section 7.01.

### ARTICLE V

### TAX PROCEEDINGS

Section 5.01 <u>Notification of Tax Proceedings</u>. Within ten (10) days after an Indemnified Party becomes aware of the commencement of a Tax Proceeding that may give rise to Taxes for which an Indemnifying Party is responsible pursuant to Article III, such Indemnified Party shall notify the Indemnifying Party of such Tax Proceeding, and thereafter shall promptly forward or make available to the Indemnifying Party copies of notices and communications relating to such Tax Proceeding. The failure of the Indemnified Party to notify the Indemnifying Party of the commencement of any such Tax Proceeding within such ten (10) day period or promptly forward any further notices or communications shall not relieve the Indemnifying Party of any obligation which it may have to the Indemnified Party under this Agreement except to the extent that the Indemnifying Party is actually prejudiced by such failure.

### Section 5.02 Tax Proceeding Procedures Generally.

(a) <u>Tax Proceedings Relating to Parent Consolidated Returns</u>. Parent shall be entitled to contest, compromise, control and settle any adjustment or deficiency proposed, asserted or assessed pursuant to any Tax Proceeding with respect to any Parent Consolidated Return; <u>provided</u> that to the extent such Tax Proceeding could reasonably be expected to adversely affect the amount of Taxes for which New BBX Capital is responsible pursuant to Article III less the amount payable to New BBX Capital pursuant to Section 4.04, Parent shall (i) defend such Tax Proceeding diligently and in good faith, (ii) keep New BBX Capital informed in a timely manner of all material actions proposed to be taken by Parent with respect to Such Tax Proceeding (or to the extent practicable the portion of such Tax Proceeding that relates to Taxes for which New BBX Capital is responsible pursuant to Article III), (iii) permit New BBX Capital to participate (at New BBX Capital's sole expense) in all proceedings with respect to such Tax Proceeding (or to the extent practicable the portion of such Tax Proceeding that relates to Taxes for which New BBX Capital is responsible pursuant to Article III), and (iv) not settle any such Tax Proceeding without the prior written consent of New BBX Capital, which shall not be unreasonably withheld, conditioned or delayed.

(b) <u>Tax Proceedings Relating to Other Returns.</u> The Preparing Party (in the case of a Mixed Business Tax Return) or the Single Business Return Preparing Party (in the case of a Single Business Return) shall be entitled to contest, compromise, control and settle any adjustment or deficiency proposed, asserted or assessed pursuant to any Tax Proceeding with respect to any Mixed Business Tax Return or Single Business Return; <u>provided</u> that to the extent such Tax Proceeding could reasonably be expected to adversely affect the amount of Taxes for which the Reviewing Party or Single Business Return Reviewing Party (as applicable) is responsible pursuant to Article III, the controlling party shall (i) defend such Tax Proceeding diligently and in good faith, (ii) keep the non-controlling party informed in a timely manner of all material actions proposed to be taken by the controlling party with respect to such Tax Proceeding (or to the extent practicable the portion of such Tax Proceeding that relates to Taxes for which the non-controlling party is responsible pursuant to Article III), (iii) permit the non-controlling party to participate (at the non-controlling party's sole expense) in all proceedings with respect to such Tax Proceeding (or to the extent practicable the portion of such Tax Proceeding that relates to Taxes for which the non-controlling party is responsible pursuant to Article III), and (iv) not settle any such Tax Proceeding without the prior written consent of the non-controlling party, which shall not be unreasonably withheld, conditioned or delayed.

### ARTICLE VI

#### COOPERATION

#### Section 6.01 General Cooperation.

(a) The Parties shall each cooperate (and each shall cause its respective Subsidiaries to cooperate) with all reasonable requests in writing from another Party hereto, or from an agent, representative or advisor to such Party, in connection with the preparation and filing of Tax Returns, claims for Refunds, Tax Proceedings, and calculations of amounts required to be paid pursuant to this Agreement, in each case, related or attributable to or arising in connection with Taxes of either of the Parties or their respective Subsidiaries covered by this Agreement and in connection with any financial reporting matter relating to Taxes (a "<u>Tax Matter</u>"). Such cooperation shall include the provision of any information reasonably necessary or helpful in connection with a Tax Matter ("<u>Information</u>") and shall include, without limitation:

(i) the provision of any Tax Returns, other than any Parent Consolidated Return, of the Parties and their respective Subsidiaries, books, records (including information regarding ownership and Tax basis of property), documentation and other information relating to such Tax Returns, including accompanying schedules, related work papers, and documents relating to rulings or other determinations by Taxing Authorities (or, in the case of any Mixed Business Income Tax Return, to the extent practicable, the portion of such Tax Return that relates to Taxes for which New BBX Capital is responsible pursuant to this Agreement);

(ii) the execution of any document (including any power of attorney) in connection with any Tax Proceedings of either of the Parties or their respective Subsidiaries, or the filing of a Tax Return or a Refund claim of the Parties or any of their respective Subsidiaries;

(iii) the use of the Party's commercially reasonable best efforts to obtain any documentation in connection with a Tax Matter;

(iv) the use of the Party's commercially reasonable best efforts to obtain any Tax Returns (including accompanying schedules, related work papers, and documents) (other than any Parent Consolidated Return), documents, books, records or other information in connection with the filing of any Tax Returns of either of the Parties or their Subsidiaries (or, in the case of any Mixed Business Income Tax Return, to the extent practicable, the portion of such Tax Return, documents, books, records or other information that relates to Taxes for which New BBX Capital is responsible pursuant to this Agreement); and

(v) the making of each Party's officers, employees, advisors, other representatives and facilities available on a reasonable and mutually convenient basis in connection with the foregoing matters.

(b) Notwithstanding anything in this Agreement to the contrary, neither Party shall be required to provide the other Party or any of such other Party's Subsidiaries access to or copies of information, documents or personnel if such action could reasonably be expected to result in the waiver of any Privilege. In addition, in the event that either Party determines that the provision of any information or documents to the other Party or any of such other Party's Subsidiaries could be commercially detrimental, violate any law or agreement or waive any Privilege, the Parties shall use commercially reasonable efforts to permit compliance with its obligations hereunder in a manner that avoids any such harm or consequence.

(c) The Parties shall perform all actions required or permitted under this Agreement in good faith. If one Party requests the cooperation of the other Party pursuant to this Section 6.01 or any other provision of this Agreement, except as otherwise expressly provided in this Agreement, the requesting Party shall reimburse such other Party for all reasonable out-of-pocket costs and expenses incurred by such other Party in complying with the requesting Party's request.

Section 6.02 <u>Retention of Records</u>. Parent and New BBX Capital shall retain or cause to be retained all Tax Returns, schedules and work papers, and all material records or other documents relating thereto in their possession, in each case, that relate to a Pre-Closing Period or a Straddle Period, until the later of the six-year anniversary of the filing of the relevant Tax Return or, upon the written request of the other Party, for a reasonable time thereafter (the "<u>Retention Period</u>"). Upon the expiration of the Retention Period, the foregoing information may be destroyed or disposed of by the Party previously retaining such documentation or other information unless the other Party otherwise requests in writing before the expiration of the Retention Period. In such case, the Party retaining such documentation or other information shall deliver such materials to the other Party or continue to retain such materials, in either case, at the expense of such other Party.

### ARTICLE VII

### MISCELLANEOUS

Section 7.01 Dispute Resolution. In the event of any dispute between the Parties as to any matter covered by this Agreement, the Parties shall appoint a nationally recognized public accounting firm reasonably acceptable to both of the Parties to resolve such dispute. If the Parties are unable to agree upon such a nationally recognized public accounting firm, then each Party shall select a nationally recognized public accounting firm and the nationally recognized public accounting firms selected by the Parties shall select a separate nationally recognized public accounting firm to resolve any dispute between the Parties as to any matter covered by this Agreement. The nationally recognized public accounting firm selected to resolve any dispute between the Parties pursuant to the foregoing provisions of this Section 7.01 is referred to as the "Accounting Firm." The Accounting Firm shall make determinations with respect to the disputed items based solely on representations made by Parent and New BBX Capital and their respective representatives, and not by independent review, and shall function only as an expert and not as an arbitrator and shall be required to make a determination within the ranges submitted by the Parties. The Parties shall require the Accounting Firm to resolve all disputes no later than thirty (30) days after the submission of such dispute to the Accounting Firm, and agree that all decisions by the Accounting Firm with respect thereto shall be final, conclusive and binding on the Parties. The Accounting Firm shall resolve all disputes in a manner consistent with this Agreement and, to the extent not inconsistent with this Agreement, in a manner consistent with the Past Practices of Parent and its Subsidiaries, except as otherwise required by applicable Law. The Parties shall require the Accounting Firm to render all determinations in writing and to set forth, in reasonable detail, the basis for such determination. The total costs and expenses of the Accounting Firm will be allocated and borne between Parent and New BBX Capital based upon that percentage of such fees and expenses equal to the percentage of the dollar value of the proposed determinations submitted to the Accounting Firm determined in favor of the applicable Party; provided, that if in light of the nature of the dispute the foregoing is not feasible, such costs and expenses shall be borne equally by the Parties. Any initial retainer required by the Accounting Firm shall be funded equally by the Parties (and, following the Accounting Firm's determination, the Parties shall make appropriate payments between themselves as are necessary to give effect to the preceding sentence).

Section 7.02 Interest on Late Payments. With respect to any payment between the Parties pursuant to this Agreement not made by the due date set forth in this Agreement for such payment, the outstanding amount will accrue interest at a rate per annum equal to the prime rate published in the Wall Street Journal for the relevant period.

Section 7.03 <u>Survival of Covenants</u>. The covenants and agreements of the Parties contained in this Agreement shall survive the Distribution and remain in full force and effect in accordance with their applicable terms.

Section 7.04 <u>Successors</u>. This Agreement shall be binding on and inure to the benefit of any successor by merger, acquisition of assets, or otherwise, to either of the Parties hereto (including, without limitation, any successor of Parent or New BBX Capital succeeding to the Tax Attributes of either under Section 381 of the Code), to the same extent as if such successor had been an original party to this Agreement.

Section 7.05 <u>Severability</u>. If any term or other provision of this Agreement is invalid, illegal or incapable of being enforced under any Law or as a matter of public policy, all other conditions and provisions of this Agreement shall remain in full force and effect. Upon such determination that any term or other provision is invalid, illegal or incapable of being enforced, the Parties to this Agreement shall negotiate in good faith to modify this Agreement so as to effect the original intent of the Parties as closely as possible in a mutually acceptable manner.

Section 7.06 Entire Agreement. Except as otherwise expressly provided in this Agreement, this Agreement, the Separation Agreement and the other Ancillary Agreements constitute the entire agreement of the Parties hereto with respect to the subject matter of this Agreement and supersedes all prior agreements and undertakings, both written and oral, between or on behalf of the Parties hereto with respect to the subject matter of this Agreement.

Section 7.07 <u>Assignment; No Third-Party Beneficiaries</u>. This Agreement shall not be assigned by either Party without the prior written consent of the other Party, except that each Party may assign (a) any or all of its rights and obligations under this Agreement to any of its Subsidiaries and (b) any or all of its rights and obligations under this Agreement in connection with a sale or disposition of any of its assets or entities or lines of business; <u>provided, however</u>, that, in each case, no such assignment shall release such Party from any liability or obligation under this Agreement and any assignee shall agree in writing to be bound by the terms and conditions contained in this Agreement. Any attempted assignment or delegation in breach of this Section 7.07 shall be null and void. Except as provided in Article III with respect to Indemnified Parties, this Agreement is for the sole benefit of the Parties to this Agreement and their respective Subsidiaries and their successors and permitted assigns and nothing in this Agreement, express or implied, is intended to or shall confer upon any other Person any legal or equitable right, benefit or remedy of any nature whatsoever under or by reason of this Agreement.

Section 7.08 Specific Performance. In the event of any actual or threatened default in, or breach of, any of the terms, conditions and provisions of this Agreement, the Party who is or is to be thereby aggrieved shall have the right to specific performance and injunctive or other equitable relief of its rights under this Agreement, in addition to any and all other rights and remedies at law or in equity, and all such rights and remedies shall be cumulative. The Parties agree that remedies at law for any breach or threatened breach, including monetary damages, may be inadequate compensation for any loss and that any defense in any action for specific performance that a remedy at law would be adequate is waived. Any requirements for the securing or posting of any bond with such remedy are waived by the Parties to this Agreement.

Section 7.09 <u>Amendment; Waiver</u>. Subject to any limitations expressly set forth in the Information Statement, except as expressly set forth to the contrary herein, prior to the Effective Time, this Agreement may be amended and any provision waived, in whole or in part, by Parent, in its sole discretion, by execution of a written document evidencing the same delivered to New BBX Capital. Following the Effective Time, no provision of this Agreement shall be waived or amended unless in writing and, in the case of a waiver, signed by an authorized representative of the waiving Party and, in the case of an amendment, signed by an authorized representative of each Party. No waiver by any of the Parties of any provision or breach hereunder, whether intentional or not, shall be deemed to extend to any prior or subsequent breach hereunder or affect in any way any rights arising by virtue of any prior or subsequent such occurrence.

Section 7.10 <u>Rules of Construction</u>. Interpretation of this Agreement shall be governed by the following rules of construction: (a) words in the singular shall be held to include the plural and vice versa and words of one gender shall be held to include the other gender as the context requires; (b) references to the terms Article, Section, paragraph, and clause are references to the Articles, Sections, paragraphs, and clauses, as the case may be, of this Agreement unless otherwise specified; (c) the terms "hereof," "herein," "hereby," "hereto," and derivative or similar words refer to this entire Agreement; (d) the word "including" and words of similar import when used in this Agreement shall mean "including, without limitation," unless otherwise specified; (e) the word "or" shall not be exclusive; (f) references to "written" or "in writing" include in electronic form; (g) provisions shall apply, when appropriate, to successive events and transactions; (h) the headings contained in this Agreement are for reference purposes only and shall not affect in any way the meaning or interpretation of this Agreement; (i) Parent and New BBX Capital have each participated in the negotiation and drafting of this Agreement and if an ambiguity or question of interpretation or burdening either Party by virtue of the authorship of any of the provisions in this Agreement or any interim drafts of this Agreement; and (j) a reference to any Person includes such Person's successors and permitted assigns.

Section 7.11 <u>Counterparts</u>. This Agreement may be executed in one or more counterparts, each of which when executed shall be deemed to be an original but all of which when taken together shall constitute one and the same agreement. Delivery of an executed counterpart of a signature page to this Agreement by facsimile or portable document format (PDF) shall be as effective as delivery of a manually executed counterpart of this Agreement.

Section 7.12 <u>Coordination with Ancillary Agreements</u>. To the extent any covenants or agreements between the Parties with respect to (a) employee withholding Taxes are set forth in the Employee Matters Agreement, such employee withholding Taxes shall be governed exclusively by the Employee Matters Agreement and not by this Agreement and (b) Covered Taxes as are set forth in the Transition Services Agreement, such Covered Taxes shall be governed exclusively by the Transition Services Agreement and not by this Agreement and not by this Agreement and not by this Agreement shall be the exclusive agreement among the Parties with respect to all Tax matters, including indemnification in respect of Tax matters, except as expressly set forth to the contrary in the Separation Agreement or any other Ancillary Agreement.

Section 7.13 <u>Confidentiality</u>. The Parties hereby agree that the confidentiality provisions of the Separation Agreement shall apply to all information and material furnished by any Party or its representatives hereunder to the other Party or any of its representatives (including any Information and any Tax Returns).

Section 7.14 <u>Expenses</u>. Except as otherwise provided in this Agreement or the Separation Agreement, whether or not the Distribution or the other transactions contemplated by the Separation Agreement are consummated, all costs and expenses incurred in connection with this Agreement and the transactions contemplated hereby shall be paid by the Party incurring such costs or expenses.

Section 7.15 <u>Notices</u>. All notices and other communications among the Parties shall be in writing and shall be deemed to have been duly given (a) when delivered in person, (b) when delivered after posting in the United States mail having been sent registered or certified mail return receipt requested, postage prepaid, (c) when delivered by FedEx or other nationally recognized overnight delivery service or (d) when delivered by facsimile (solely if receipt is confirmed) or email (so long as the sender of such email does not receive an automatic reply from the recipient's email server indicating that the recipient did not receive such email), addressed as follows:

If to Parent:

401 East Las Olas Boulevard, Suite 800 Fort Lauderdale, FL 33301 Attn: Chairman Email: Fax:

with a copy (which will not constitute notice) to:

Stearns Weaver Miller Weissler Alhadeff & Sitterson, P.A. 150 West Flagler Street, Suite 2200 Miami, FL 33130 Attn: Alison W. Miller Fax: Email:

If to New BBX Capital:

401 East Las Olas Boulevard, Suite 800 Fort Lauderdale, FL 33301 Attn: President Email: Fax:

with a copy (which will not constitute notice) to:

Stearns Weaver Miller Weissler Alhadeff & Sitterson, P.A. 150 West Flagler Street, Suite 2200 Miami, FL 33130 Attn: Alison W. Miller Fax: Email: or, in each case, to such other address as the Parties hereto may from time to time designate in writing. Any notice to Parent will be deemed notice to all members of the Parent Group, and any notice to New BBX Capital will be deemed notice to all members of the New BBX Capital Group.

Section 7.16 <u>Effectiveness; Termination</u>. The effectiveness of this Agreement and the obligations and rights created hereunder are subject to, and conditioned upon, the completion of the Distribution pursuant to the terms of the Separation Agreement and shall terminate automatically without any further action of the Parties upon a termination of the Separation Agreement prior to the Effective Time. Once effective, this Agreement shall remain in force and be binding so long as the applicable period for assessments or collections of Tax (including extensions) remains unexpired for any Taxes contemplated by, or indemnified against in, this Agreement, unless earlier terminated upon mutual written consent of the Parties.

[Signature Page Follows]

IN WITNESS WHEREOF, the Parties hereto have caused this Agreement to be executed on the date first written above by their respective duly authorized officers.

# BBX CAPITAL CORPORATION

By:

Name: Alan B. Levan Title: Chairman and Chief Executive Officer

# BBX CAPITAL FLORIDA LLC

By:

Name:Jarett S. LevanTitle:President and Chief Executive Officer

#### **EMPLOYEE MATTERS AGREEMENT**

This EMPLOYEE MATTERS AGREEMENT, dated as of \_\_\_\_\_\_, 2020 (this "<u>Agreement</u>"), is entered into by and among BBX Capital Corporation, a Florida corporation ("<u>Parent</u>"), and BBX Capital Florida LLC, a Florida limited liability company ("<u>New BBX Capital</u>"). Each of Parent and New BBX Capital is referred to herein as a "<u>Party</u>" and collectively as the "<u>Parties</u>." Capitalized terms used in this Agreement and not otherwise defined shall have the meanings ascribed to such terms in the Separation Agreement (as defined below).

### RECITALS

WHEREAS, pursuant to that certain Separation and Distribution Agreement (the 'Separation Agreement') dated as of the date hereof, by and among Parent and New BBX Capital, Parent and New BBX Capital have set out the terms on which, and the conditions subject to which, they wish to implement the Spin-Off of New BBX Capital, which prior to the Spin-Off is to be converted into a Florida corporation; and

WHEREAS, in connection with the foregoing, the Parties have entered into this Agreement to allocate, among Parent and New BBX Capital, Assets, Liabilities and responsibilities with respect to certain employee compensation, benefits, labor and other employment matters, all pursuant to the terms and conditions set forth herein.

NOW, THEREFORE, in consideration of the mutual covenants contained herein, and other valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Parties hereby agree as follows:

#### ARTICLE I DEFINITIONS

Section 1.01 Definitions. As used in this Agreement, the following terms shall have the meanings indicated below:

"Closing Plan Year" means the calendar year in which the Effective Time occurs.

"COBRA" shall have the meaning specified in Section 2.03(d).

"Code" means the Internal Revenue Code of 1986, as amended.

"<u>Continuing Employee</u>" means each of Alan B. Levan, John E. Abdo, Jarett S. Levan, Raymond S. Lopez and each other Employee of Parent to continue as an Employee of Parent following the Spin-Off as determined by Parent prior to the Spin-Off, in each case, in their capacities as Employees of Parent. For the avoidance of doubt, an Employee shall be deemed a "<u>Continuing Employee</u>" if he or she is expected to serve as an Employee of both Parent and New BBX Capital following the Spin-Off.

"Employee" means with respect to any entity, an individual who is considered, according to the payroll and other records of such entity, to be employed by such entity, whether active or inactive, on disability leave, or on other leave of absence.

"Employment Agreement" means each individual employment, offer, retention, consulting, change in control, split dollar life insurance, sale bonus, incentive bonus, severance, restrictive covenant or other employment related or individual compensatory agreement between any current or former employee and Parent or any of its Affiliates (including New BBX Capital), in each case, that is related to the New BBX Capital Business, other than those between Parent and any Continuing Employee, in his or her capacity as an employee of Parent.

"Employment Claim" means any actual, threatened or potential lawsuit, arbitration, ERISA claim, or federal, state, or local judicial or administrative proceeding of whatever kind involving a demand by or on behalf of or relating to an employee, former employee, job applicant, intern or volunteer, independent contractor, leased employee, or anyone claiming to be an employee or joint employee, or by or relating to a collective bargaining agent of employees, or by or relating to any federal, state, or local government agency alleging liability against an entity as an employee or against an employee pension, welfare or other benefit plan, or an administrator, trustee or fiduciary thereof.

"ERISA" means the Employee Retirement Income Security Act of 1974, as amended.

"Former New BBX Capital Employee" means former Employees of Parent or its Affiliates (including members of the New BBX Capital Group) whose last employment with Parent or its Affiliates before the Effective Time was with a New BBX Capital Entity or was not primarily related to the Bluegreen Business.

"IRS" means the United States Internal Revenue Service.

"New BBX Capital" has the meaning specified in the preamble of this Agreement.

"New BBX Capital Benefit Plans" means any Plan that is sponsored or maintained by New BBX Capital or a New BBX Capital Entity.

"<u>New BBX Capital Employee</u>" means each Employee of Parent or any member of the Parent Group or New BBX Capital or any member of the New BBX Capital Group immediately prior to the Effective Time other than Continuing Employees who, as indicated on <u>Schedule 1</u> hereto, will not be Employees of both Parent and New BBX Capital following the Spin-Off, in each case, in their respective capacities as Employees of New BBX Capital (and, for the avoidance of doubt with respect to Continuing Employees who will be Employees of both Parent and New BBX Capital following the Spin-Off, not in their respective capacities as Employees of Parent).

"New BBX Capital FSAs" has the meaning specified in Section 2.03(c).

"New BBX Capital Health and Welfare Benefit Plans" has the meaning specified in Section 2.03(b).

"New BBX Capital Retirement Plan" has the meaning specified in Section 2.02(b).

"Parent" has the meaning specified in the preamble of this Agreement.

"Parent Benefit Plan" means any of (i) the Parent Health and Welfare Benefit Plans, the Parent Retirement Plan, and (ii) any other Plan that, as of the close of business on the Business Day before the Effective Time, is sponsored or maintained solely by Parent or a Parent Group member.

"Parent FSAs" has the meaning specified in Section 2.03(c).

"Parent Health and Welfare Benefit Plans" means the health and welfare plans sponsored and maintained by Parent or any of its Subsidiaries or Affiliates, including any flexible benefit plan.

"Parent Retirement Plan" means the BBX Capital Corporation 401(k) Plan, as in effect immediately prior to the Effective Time.

"Party" and "Parties" have the meanings specified in the preamble of this Agreement.

"<u>Plan</u>" means any plan, policy, arrangement, contract or agreement providing compensation or benefits for any group of Employees or individual Employee, or the dependents or beneficiaries of any such Employee(s), whether formal or informal or written or unwritten, and including, without limitation, any means, whether or not legally required, pursuant to which any benefit is provided by an employer to any Employee or the beneficiaries of any such Employee. The term "Plan" as used in this Agreement does not include any Contract relating to settlement of actual or potential Employment Claims. Notwithstanding the foregoing, no Employment Agreement will constitute a "Plan" for purposes hereof.

"<u>Plan Payee</u>" means an individual who is entitled to payment of Plan benefits in his or her capacity as a beneficiary with respect to the benefits of a deceased participant in the Plan or an alternate payee under a qualified domestic relations order within the meaning of Section 414(p)(1)(A) of the Code and Section 206(d)(3)(B)(i) of ERISA with respect to the benefits of a participant in the Plan.

"Separation Agreement" has the meaning specified in the recitals of this Agreement.

"WARN" has the meaning specified in Section 3.01.

"Workers' Compensation Event," means the event, injury, illness or condition giving rise to a workers' compensation claim.

#### Section 1.02 Interpretation; Construction.

(a) Unless the context of this Agreement otherwise requires: (i) words of any gender include each other gender and neuter form; (ii) words using the singular or plural number also include the plural or singular number, respectively; (iii) derivative forms of defined terms will have correlative meanings; (iv) the terms "hereof," "herein," "hereby," "hereto," "herewith," "hereunder" and derivative or similar words refer to this entire Agreement; (v) the terms "Article," "Section," and "Schedule" refer to the specified Article, Section, or Schedule, as the case may be, of this Agreement and references to "paragraphs" or "clauses" shall be to separate paragraphs or clauses, respectively, of the section or subsection in this Agreement in which the reference occurs; (vi) the words "include," "includes" and "including" shall be deemed to be followed by the phrase "without limitation," (vii) the word "or" shall be disjunctive but not exclusive; (viii) the phrase "to the extent" shall mean the degree to which a subject or other thing extends, and such phrase shall not mean simply "if;" and (ix) the terms "writing," "written" and comparable terms refer to printing, typing and other means of reproducing words (including electronic media) in a visible form.

(b) Unless the context of this Agreement otherwise requires: references to Contracts (including this Agreement) and other documents or Laws shall be deemed to include references to such Contract or Law as amended, restated, supplemented or modified from time to time in accordance with its terms and the terms hereof, as applicable, and in effect at any given time (and, in the case of any Law, to any successor provisions).

(c) Unless the context of this Agreement otherwise requires, references to any federal, state, local, or foreign statute or Law shall include all regulations promulgated thereunder.

(d) Unless the context of this Agreement otherwise requires, references to any Person include references to such Person's successors and permitted assigns, and in the case of any Governmental Authority, to any Person succeeding to its functions and capacities.

(e) The language used in this Agreement shall be deemed to be the language chosen by the Parties to express their mutual intent. The Parties acknowledge that each Party and its attorneys have reviewed and participated in the drafting of this Agreement and that any rule of construction to the effect that any ambiguities are to be resolved against the drafting Party, or any similar rule operating against the drafter of a Contract, shall not be applicable to the construction or interpretation of this Agreement.

(f) Whenever this Agreement refers to a number of days, such number shall refer to calendar days unless Business Days are specified. If any action is to be taken or given on or by a particular day, and such day is not a Business Day, then such action may be deferred until the next Business Day.

(g) All accounting terms used herein and not expressly defined herein shall have the meanings given to them under GAAP unless the context otherwise requires.

Section 1.03 <u>Survival</u>. If the Spin-Off is consummated, the obligations set forth in this Agreement shall remain in full force and effect and shall survive the Effective Time.

#### ARTICLE II EMPLOYEES AND EMPLOYEE BENEFITS

Section 2.01 Employment.

(a) <u>Employment of Employees of New BBX Capital and Parent</u>. At or prior to the Effective Time, Parent and New BBX Capital shall take all steps necessary and appropriate to continue, or cause to become effective, (i) the employment of the New BBX Capital Employees by New BBX Capital or the applicable New BBX Capital Entity, and (ii) the employment of the Continuing Employees by Parent or the applicable Parent Entity. The Parties shall cooperate to effect any transfers of employment contemplated by this Section 2.01 in a manner that does not result in severance or termination payments or benefits becoming due to any affected Employee.

(b) <u>Continued Employment</u>. Between the date hereof and the Effective Time, neither Party shall, without the consent of the other Party, affirmatively terminate or cause its applicable Affiliate to affirmatively terminate, the employment of any Employees other than in the ordinary course of business and shall not transfer the employment of such Employees except as provided in Section 2.01(a).

(c) <u>Allocation of Responsibilities as Employer; Assumption of Employment-Related Liabilities</u>. At the Effective Time, New BBX Capital or the applicable member of the New BBX Capital Group shall retain or assume, as the case may be, responsibility as employer of the New BBX Capital Employees. In addition, at the Effective Time, New BBX Capital shall retain or assume all Liabilities related to the employment or retention of New BBX Capital Employees and Former New BBX Capital Employees, except as specifically provided herein, including Liabilities for any Employment Claim with respect to a New BBX Capital Employee or Former New BBX Capital Employee.

(d) Employment Agreements. At or prior to the Effective Time, the Parties shall cause New BBX Capital to assume, perform and be solely and exclusively responsible for all Employment Agreements of the New BBX Capital Employees and all obligations and Liabilities with respect thereto; provided, however, that employment agreements with Alan B. Levan, John E. Abdo, Jarett S. Levan and Seth M. Wise shall, as described in the Information Statement, be entered into following the Effective Time, subject to the approval of New BBX Capital's Compensation Committee following the Spin-Off. On and after the Effective Time, Parent and its Affiliates (other than New BBX Capital Entities) shall have no obligations or liabilities with respect to the Employment Agreements assumed by New BBX Capital shall fully indemnify Parent and any applicable Parent Group member with respect to all Liabilities associated with such Employment Agreement (including any termination thereof) to the extent arising out of events occurring following the Effective Time, New BBX Capital shall retain or assume all Liabilities under and perform all obligations under all New BBX Capital Benefit Plans.

(e) <u>Service Credit</u>. From and after the Effective Time, New BBX Capital shall give each New BBX Capital Employee full credit for determining the amount of paid time off, vacation or sick leave, and the level of employer contributions under any defined contribution retirement plan, and for purposes of eligibility to participate and vesting (but not benefit accruals (if applicable)) under any employee benefit plans, arrangements, collective agreements and employment-related entitlements (including under any applicable pension, defined contribution (for example, 401(k)), deferred compensation, savings, medical, dental, life insurance, disability, vacation, long-service leave or other leave entitlements, post-retirement health and life insurance, termination indemnity, severance or separation pay plans) provided, sponsored, maintained or by or contributed to New BBX Capital Employee is eligible to participate after the Effective Time for such New BBX Capital Employee's service with Parent, New BBX Capital or their respective Subsidiaries prior to the Effective Time, to the same extent recognized by any of Parent, New BBX Capital and their respective Subsidiaries immediately prior to the Effective Time, except to the extent such credit would result in the duplication of benefits for the same period of service.

(f) Independent Contractors. With respect to any independent contractor agreements or similar Contract with independent contractors that relate primarily to the Bluegreen Business and that are with New BBX Capital or a member of the New BBX Capital Group (and not with Parent or a Parent Group member), the Parties shall use commercially reasonable best efforts to assign the applicable Contract and related Liabilities to Parent or a Parent Group member designated by Parent. With respect to any independent contractor agreements or similar Contract with independent contractors that relate primarily to the New BBX Capital Business and that are with Parent or a member of the Parent Group (and are not with New BBX Capital or a New BBX Capital Group member), the Parties shall use commercially reasonable best efforts to assign the applicable Contract and related Liabilities to New BBX Capital or a New BBX Capital a member of the New BBX Capital Group or a New BBX Capital Group member designated by New BBX Capital.

#### Section 2.02 Retirement Plans.

(a) <u>Parent Retirement Plan</u>. Effective on the Effective Time, New BBX Capital Employees (other than those that are Continuing Employees) shall cease to be eligible to: (i) have elective deferrals contributed on their behalf to the Parent Retirement Plan with respect to pay paid after the Effective Time, (ii) be credited with future employer contributions (for example, matching contributions) in the Parent Retirement Plan, or (iii) make contributions (for example, rollovers or loan repayments) to the Parent Retirement Plan, and shall cease to be active participants in the Parent Retirement Plan. Effective on the Effective Time, each New BBX Capital Group member shall cease to be a participating employer in the Parent Retirement Plan.

(b) <u>New BBX Capital Retirement Plan</u>. Prior to Effective Time, New BBX Capital shall take all actions necessary or appropriate to establish or maintain for the benefit of New BBX Capital Employees (i) a defined contribution plan qualified under Section 401(a) of the Code that includes a cash or deferred arrangement qualified under Section 401(k) of the Code that is a participant-directed individual account plan that complies with Section 404(c) of ERISA, and (ii) a related trust or trusts exempt under Section 501(a) of the Code, each to be effective no later than the Effective Time (such plan and trust(s), the "<u>New BBX Capital Retirement Plan</u>").

(c) <u>401(k)</u> Transfer of Assets and Liabilities. New BBX Capital shall cause each New BBX Capital Employee who is covered under the Parent Retirement Plan immediately prior the Effective Time to be covered under the New BBX Capital Retirement Plan immediately following the Effective Time. Parent shall cause to be transferred from the Parent Retirement Plan to the New BBX Capital Retirement Plan the full cash value of the New BBX Capital Employees' account balances under the Parent Retirement Plan (or in the case of New BBX Capital Employees that are Continuing Employees, such portion of each such Continuing Employees' respective account balance under the Parent Retirement Plan as determined by the Continuing Employee), including any outstanding participant loans, and New BBX Capital shall cause the New BBX Capital Retirement Plan to accept such transfers. The transfers of Assets and the related Liabilities shall take place as soon as practicable following the Effective Time; provided, however, that in no event shall the transfers take place until New BBX Capital has provided Parent with a favorable determination letter from the IRS with respect to the qualification of the New BBX Capital Retirement Plan under Section 401(a) of the Code (or other evidence of qualification acceptable to Parent). Parent and the Parent Retirement Plan shall be relieved of the liability for the New BBX Capital Employees' accounts under the Parent Retirement Plan following the transfer of assets and liabilities described in this paragraph (except with respect to any balance retained with respect to a Continuing Employee).

# Section 2.03 Health and Welfare Benefits.

(a) <u>Parent Health and Welfare Benefit Plans</u>. Effective as of the Effective Time, New BBX Capital Employees (other than those that are Continuing Employees, in their capacities as such) will cease to participate in the Parent Health and Welfare Benefit Plans and each member of the New BBX Capital Group shall cease to be a participating employer in the Parent Health and Welfare Plans. The Parent Health and Welfare Benefit Plans shall continue to be responsible for the payments of any claims for benefits with respect to New BBX Capital Employees that occur prior to the Effective Time to the extent such claims are covered under applicable insurance.

(b) <u>Establishment of New BBX Capital Health and Welfare Benefit Plans</u>. Prior to the Effective Time, New BBX Capital shall or shall cause one of its Affiliates to take, or cause to be taken, or have taken, all action necessary and appropriate to establish or designate and administer a group welfare benefits plan for the benefit of all New BBX Capital Employees effective as of the Effective Time (the "<u>New BBX Capital Health and Welfare Benefit</u>]

<u>Plans</u>") and to provide benefits thereunder for all eligible New BBX Capital Employees who choose to enroll in such Plans that are substantially comparable to those provided under the Parent Health and Welfare Benefit Plans as of the Effective Time. New BBX Capital will cause such New BBX Capital Health and Welfare Benefit Plans to cover those New BBX Capital Employees and their dependents who immediately prior to the Effective Time were participating in, or entitled to present or future benefits under, the corresponding Parent Health and Welfare Benefit Plans. Except as otherwise provided in Section 2.03(a), New BBX Capital will be responsible for all Liabilities associated with claims incurred prior to the Effective Time by New BBX Capital Employees (other than Continuing Employees, in their capacities as Employees of Parent) and Former New BBX Capital Employees and their dependents under the Parent Health and Welfare Benefit Plans, which are paid on or after the Effective Time, regardless of when such claims are incurred, filed and/or paid, and shall promptly reimburse Parent for any such amounts following receipt from Parent of adequate documentation.

(c) Prior to the Effective Time, New BBX Capital shall establish or designate a dependent care spending account and a medical care spending account (the "New BBX Capital FSAs"). The Parties shall take all steps reasonably necessary or appropriate so that the account balances (positive or negative) under the dependent care spending account and a medical care spending account plans sponsored by Parent (the "Parent FSAs") of each New BBX Capital Employee who has elected to participate therein in the year in which the Effective Time occurs shall be transferred on, or as soon as practicable after, the Effective Time from the Parent FSAs to the corresponding New BBX Capital FSAs; provided that the account balances of each New BBX Capital Employee who is also a Continuing Employee may be transferred in such amount as the applicable Continuing Employee may designate. The New BBX Capital FSAs shall assume responsibility as of the Effective Time for all outstanding dependent care and medical care claims under the Parent FSAs of each New BBX Capital Employee for the year in which the Effective Time occurs and shall assume the rights of and agree to perform the obligations of the analogous Parent FSA from and after the day following the date of the Effective Time, in each case, other than in respect of claims under the Parent FSAs of a Continuing Employee, in his or her capacity as an Employee of Parent. The Parties shall cooperate to provide that the contribution elections of each such New BBX Capital Employee as in effect immediately before the Effective Time remain in effect under the New BBX Capital FSAs following the Effective Time. As soon as practicable after the Effective Time, Parent shall transfer to New BBX Capital an amount equal to the sum of (i) the total contributions made to the Parent FSAs by New BBX Capital Employees who are not also Continuing Employees and (ii) the contributions made to the Parent FSAs by New BBX Capital Employees who are also Continuing Employees in proportion to the percentage of their account balances are transferred to the New BBX Capital FSAs, in the case of each of clauses (i) and (ii), in respect of the plan year in which the Effective Time occurs, reduced by an amount equal to the total claims already paid in respect of such plan year. From and after the Effective Time, Parent shall (subject to applicable Law) provide New BBX Capital with such information as New BBX Capital may reasonably request to enable it to verify any claims information pertaining to a Parent FSA.

(d) <u>Continuation Coverage</u>. As of the Effective Time, New BBX Capital and the New BBX Capital Health and Welfare Benefit Plans shall assume or retain and shall be solely responsible for providing and meeting the continuation coverage requirements imposed by Section 4980B of the Code and Sections 601 through 608 of ERISA ("<u>COBRA</u>") or similar state law for all New BBX Capital Employees (other than those that are also Continuing Employees, in their capacities as Employees of Parent) and all Former New BBX Capital Employees, as well as their "qualified beneficiaries" (as defined under COBRA), regardless of whether such Liabilities arose before, on or after the Effective Time.

(e) 6055/6056 Reporting. New BBX Capital shall be solely responsible for ensuring that New BBX Capital complies with the reporting obligations under Section 6056 of the Code (Reporting of Offers of Coverage) with respect to New BBX Capital Employees for the Closing Plan Year (including while New BBX Capital was owned by Parent) and periods after the Effective Time, for which New BBX Capital has a reporting obligation, provided that Parent shall be responsible for complying with all reporting obligations with respect to the year prior to the Closing Plan Year. In this regard, New BBX Capital shall be responsible for distributing IRS Form 1095-C to applicable individuals and filing IRS Forms 1094-C and 1095-C with the IRS, all according to the applicable rules and regulations governing such forms. New BBX Capital shall also be solely responsible for ensuring that New BBX Capital complex with the reporting obligations under Section 6055 of the Code (Reporting of Enrollment in Minimum Essential Coverage) with respect to all New BBX Capital Employees who are enrolled in a self-insured medical plan under the Parent Health and Welfare Benefit Plans. New BBX Capital may meet this obligation either through IRS Forms 1094-C and 1095-C or IRS Forms 1094-B and 1095-B, all in accordance with applicable rules

and regulations. The reporting obligations under Section 6055 of the Code for New BBX Capital Employees who are enrolled in a fully insured medical plan under the Parent Health and Welfare Benefit Plans shall be met by the applicable insurance carrier or HMO. Parent shall cooperate with New BBX Capital to provide all necessary, pre-Effective Time information for New BBX Capital to meet its reporting obligation, which information shall be complete and accurate (in all material respects) and timely provided to New BBX Capital.

(f) <u>Credit for Benefits</u> New BBX Capital shall (i) waive for each New BBX Capital Employee and his or her dependents, any waiting period provision, payment requirement to avoid a waiting period, pre-existing condition limitation, actively-at-work requirement and any other restriction that would prevent immediate or full participation under the New BBX Capital Health and Welfare Benefit Plans to the extent such waiting period, pre-existing condition limitation, actively-at-work requirement or other restriction was satisfied by or would not have been applicable to such New BBX Capital Employee or dependent under the terms of the welfare plans of New BBX Capital and its Affiliates (including Parent) immediately prior to the Effective Time, and (ii) give full credit under the New BBX Capital Health and Welfare Benefit Plans applicable to each New BBX Capital Employee and his or her dependents for all co-payments and deductibles satisfied prior to the Effective Time in the Closing Plan Year, and for any lifetime maximums, as if there had been a single continuous employer.

Section 2.05 <u>Workers' Compensation</u>. Effective as of the Effective Time, New BBX Capital will be solely responsible for all workers' compensation claims of New BBX Capital Employees and Former New BBX Capital Employees with respect to all Workers' Compensation Events regardless of whether they occurred before, on or following the date of the Effective Time, other than to the extent the Workers' Compensation Event occurred before the Effective Time and is covered by a Parent workers' compensation insurance policy. The Parties shall cooperate with respect to any notification to appropriate governmental agencies of the disposition and the issuance of new, or the transfer of existing, workers' compensation insurance policies and contracts governing the handling of claims.

Section 2.06 <u>Vacation and Sick Pay Liabilities</u>. On and after the Effective Time, (i) New BBX Capital shall provide the New BBX Capital Employees with the same vested and unvested balances of vacation and sick leave as credited to the New BBX Capital Employees on Parent's or its Affiliate's payroll system immediately prior to the Effective Time and (ii) New BBX Capital shall continue to accrue vacation and sick leave in respect of each New BBX Capital Employee according to Parent's accrual schedule as in effect immediately prior to the Effective Time.

Section 2.07 <u>Severance</u>. Effective as of the Effective Time, New BBX Capital shall assume all severance obligations under any Parent Benefit Plan with respect to any Former New BBX Capital Employee.

Section 2.08 Preservation of Right To Amend or Terminate Plans Except as otherwise expressly provided in this Agreement or the Separation Agreement, no provisions of this Agreement shall be construed as a limitation on the right of Parent or New BBX Capital or any Affiliate thereof to amend any Plan or terminate its participation therein which Parent or New BBX Capital or any Affiliate thereof would otherwise have under the terms of such Plan or otherwise, and no provision of this Agreement shall be construed to create a right in any Employee or former Employee, or dependent or beneficiary of such Employee or former Employee, or any Plan Payee under a Plan which such person would not otherwise have under the terms of the Plan itself.

Section 2.09 No Right to Continued Employment or Engagement or Acceleration of Benefits Notwithstanding anything to the contrary set forth in this Agreement, no provision of this Agreement or the Separation Agreement shall be deemed to guarantee any employee, independent contractor or individual service provider continued employment or engagement (or any terms or benefits of employment or engagement) for any period of time or to grant any such person any rights as a third party beneficiary hereunder, including any right to any compensation or benefit whatsoever under any Parent Benefit Plan or New BBX Capital Benefit Plan or otherwise.

Section 2.10 <u>Cash Incentives</u>. At the Effective Time, the participation by each New BBX Capital Employee (other than those who are also Continuing Employees, in their capacities as Employees of Parent) in any cash annual bonus, commission, sign-on, retention, stay bonus, transaction bonus or similar plan or agreement of Parent or a Parent Group member shall end, and New BBX Capital shall assume all Liabilities with respect to such cash incentives provided to such New BBX Capital Employees.

#### Section 2.11 Equity Awards and Plans.

(a) <u>Parent Restricted Shares</u>. The vesting of all Parent Restricted Shares (as defined in the Separation Agreement) shall accelerate in connection with the Spin-off with all Parent Restricted Shares to vest on the date on which the vesting acceleration is approved by Parent's Compensation Committee. Parent shall be responsible for the compensation costs associated with such vesting acceleration and remain responsible for Parent's equity compensation plans, including, without limitation, Parent's Amended and Restated 2014 Incentive Plan, as amended, and all obligations and Liabilities related thereto.

(b) <u>New BBX Capital</u> Equity Compensation Plans. On and after the Distribution Date, New BBX Capital shall be solely responsible for its equity compensation plans and all awards granted thereunder, and, in each case, all obligations and Liabilities related thereto.

### ARTICLE III LABOR AND EMPLOYMENT MATTERS

Notwithstanding any other provision of this Agreement or any other agreement between New BBX Capital and Parent to the contrary, the Parties understand and agree as follows:

Section 3.01 <u>WARN Obligations</u>. Before and after the Effective Time, each Party shall comply in all material respects with the Worker Adjustment and Retraining Notification Act and similar state and local laws ("<u>WARN</u>"). As of the Effective Time, New BBX Capital and its Affiliates shall be responsible for all obligations and liabilities under WARN relating to the New BBX Capital Employees arising from mass layoffs or plant closings (each as defined under WARN) occurring prior to the Effective Time.

### Section 3.02 Last Payroll; Payroll Taxes and Reporting.

(a) On the applicable Parent Group member's first ordinary payroll date occurring on or after the Effective Time, Parent shall cause to be paid to all New BBX Capital Employees all unpaid wages and other compensation due and payable through the Effective Time.

(b) Parent and New BBX Capital (i) shall, to the extent practicable, treat New BBX Capital (or a New BBX Capital Group member designated by New BBX Capital) as a "successor employer" and Parent (or the appropriate Parent Group member) as a "predecessor," within the meaning of Sections 3121(a)(1) and 3306(b)(1) of the Code, with respect to New BBX Capital Employees for purposes of taxes imposed under the United States Federal Insurance Contributions Act, and (ii) hereby agree to use commercially reasonable efforts to implement the alternate procedure described in Section 5 of Revenue Procedure 2004-53. Without limiting in any manner the obligations and Liabilities of the Parties under the Tax Matters Agreement, New BBX Capital and each New BBX Capital Group member shall bear its responsibility for payroll tax obligations and for the proper reporting to the appropriate governmental authorities of compensation of New BBX Capital Employees earned after the Effective Time.

#### ARTICLE IV OTHER MATTERS

Section 4.01 Sharing of Information; Audit Rights with Respect to Information Provided; Privilege.

(a) Subject to applicable Law, Parent and New BBX Capital shall share, and shall cause each member of its respective Group to reasonably cooperate with the other Party hereto to (i) share, with each other and their respective agents and vendors all participant information reasonably necessary for the efficient and accurate administration of each of the Parent Benefit Plans and the New BBX Capital Benefit Plans, (ii) facilitate the transactions and activities contemplated by this Agreement and (iii) resolve any and all employment-related claims regarding Employees.

(b) Each of Parent and New BBX Capital, and their duly authorized representatives, shall have the right to conduct reasonable audits with respect to all information provided to it by the other Party. The Parties shall cooperate to determine the procedures and guidelines for conducting audits under this Section 4.01, which shall require reasonable advance written notice by the auditing Party. The auditing Party shall have the right to make copies of any records at its expense, subject to applicable Law.

(c) The foregoing paragraphs (a) and (b) and the other provisions herein requiring the Parties to cooperate shall not be deemed to be a waiver of the attorney-client privilege for the Parties nor shall it require the Parties to waive their attorney-client privilege. In the event of any conflict between the applicable terms of the Separation Agreement and the terms of this Agreement with respect to matters relating to attorney-client privilege, the work product doctrine and all other evidentiary privileges and nondisclosure doctrines, the applicable terms of the Separation Agreement, as applicable (including Section 6.8 of the Separation Agreement), shall prevail.

(d) The parties hereby agree that the confidentiality provisions of the Separation Agreement shall apply to all information and material furnished by either Party or its representatives hereunder to the other Party or any of its representatives, including, without limitation, any information shared pursuant to this Section 4.01.

Section 4.02 <u>Fiduciary Matters</u>. Each of Parent and New BBX Capital acknowledge that actions required to be taken pursuant to this Agreement may be subject to fiduciary duties or standards of conduct under ERISA or other applicable Law, and no Party shall be deemed to be in violation of this Agreement if it fails to comply with any provisions hereof based upon its good faith determination (as supported by advice from counsel experienced in such matters) that to do so would violate such a fiduciary duty or standard. Each Party shall be responsible for taking such actions as are reasonably deemed necessary and appropriate to comply with its own fiduciary responsibilities and shall release and indemnify the other Party for any Liabilities caused by the failure to satisfy any such responsibility.

Section 4.03 <u>Consent of Third Parties</u>. If any provision of this Agreement is dependent on the consent of any Third Party (including any Governmental Authority) and such consent is withheld, Parent and New BBX Capital shall use commercially reasonable best efforts to implement the applicable provisions of this Agreement to the full extent practicable. If any provision of this Agreement cannot be so implemented due to the failure of such Third Party to consent, Parent and New BBX Capital shall negotiate in good faith to implement the provision in a mutually satisfactory manner. The phrase "commercially reasonable best efforts" as used herein shall not be construed to require the incurrence of any non-routine or unreasonable expense or Liability or the waiver of any right.

Section 4.04 <u>Reimbursement</u>. From time to time after the Effective Time, the Parties shall promptly reimburse one another, upon reasonable request of the Party requesting reimbursement and the presentation by such Party of such substantiating documentation as the other Party shall reasonably request, for the cost of any Liabilities satisfied or assumed by the Party requesting reimbursement or its Affiliates that are made, pursuant to this Agreement, the responsibility of the other Party or any of its Affiliates.

#### ARTICLE V MISCELLANEOUS

Section 5.01 <u>Relationship of Parties</u>. Nothing in this Agreement shall be deemed or construed by the Parties or any third party as creating the relationship of principal and agent, partnership or joint venture between the Parties, it being understood and agreed that no provision contained herein, and no act of the Parties pursuant hereto, shall be deemed to create any relationship between the Parties other than the relationship set forth herein.

Section 5.02 <u>Assignment: No Third-Party Beneficiaries</u>. This Agreement shall not be assigned by either Party without the prior written consent of the other Party, except that each Party may assign (a) any or all of its rights and obligations under this Agreement to any of its Subsidiaries and (b) any or all of its rights and obligations under this Agreement in connection with a sale or disposition of any of its assets or entities or lines of business; provided, however, that, in each case, no such assignment shall release such Party from any liability or obligation under this Agreement and any assignee shall agree in writing to be bound by the terms and conditions contained in this Agreement. Any attempted assignment or delegation in breach of this Section 5.02 shall be null and void. This Agreement, express or implied, is intended to or shall confer upon any other Person any legal or equitable right, benefit or remedy of any nature whatsoever under or by reason of this Agreement.

Section 5.03 <u>Successors</u>. This Agreement shall be binding on and inure to the benefit of any successor by merger, acquisition of assets, or otherwise, to either of the Parties hereto to the same extent as if such successor had been an original party to this Agreement.

Section 5.04 <u>Survival of Covenants</u>. The covenants and agreements of the Parties contained in this Agreement shall survive the Distribution and remain in full force and effect in accordance with their applicable terms.

Section 5.05 <u>Captions</u>. The captions in this Agreement are for convenience only and shall not be considered a part of or affect the construction or interpretation of any provision of this Agreement.

Section 5.06 <u>Counterparts</u>. This Agreement may be executed in two or more counterparts (including by electronic or .pdf transmission), each of which shall be deemed an original, but all of which together shall constitute one and the same instrument. Delivery of any signature page by facsimile, electronic or pdf. transmission shall be binding to the same extent as an original signature page.

Section 5.07 <u>Severability</u>. If any term or other provision of this Agreement is invalid, illegal or incapable of being enforced under any Law or as a matter of public policy, all other conditions and provisions of this Agreement shall remain in full force and effect. Upon such determination that any term or other provision is invalid, illegal or incapable of being enforced, the Parties to this Agreement shall negotiate in good faith to modify this Agreement so as to effect the original intent of the Parties as closely as possible in a mutually acceptable manner.

Section 5.08 <u>Notices</u>. All notices and other communications among the Parties shall be in writing and shall be deemed to have been duly given (a) when delivered in person, (b) when delivered after posting in the United States mail having been sent registered or certified mail return receipt requested, postage prepaid, (c) when delivered by FedEx or other nationally recognized overnight delivery service or (d) when delivered by facsimile (solely if receipt is confirmed) or email (so long as the sender of such email does not receive an automatic reply from the recipient's email server indicating that the recipient did not receive such email), addressed as follows:

If to Parent:

401 East Las Olas Boulevard, Suite 800
Fort Lauderdale, FL 33301
Attn: Chairman
Email:
Fax:
with a copy (which will not constitute notice) to:
Stearns Weaver Miller Weissler Alhadeff & Sitterson, P.A. 150 West Flagler Street, Suite 2200
Miami, FL 33130
Attn: Alison W. Miller
Fax:
Email:

If to New BBX Capital:

401 East Las Olas Boulevard, Suite 800 Fort Lauderdale, FL 33301 Attn: President Email: Fax: with a copy (which will not constitute notice) to:

Stearns Weaver Miller Weissler Alhadeff & Sitterson, P.A. 150 West Flagler Street, Suite 2200 Miami, FL 33130 Attn: Alison W. Miller Fax: Email:

or, in each case, to such other address as the Parties hereto may from time to time designate in writing.

Section 5.09 <u>Further Assurances</u>. Each Party hereto agrees that it will execute and deliver or cause its respective Affiliates to execute and deliver such further instruments, and take (or cause their respective Affiliates to take) such other actions, as may be reasonably necessary to carry out the purposes and intents of this Agreement.

Section 5.10 <u>Amendment</u>; Waiver. Subject to any limitations expressly set forth in the Information Statement, except as expressly set forth to the contrary herein, prior to the Effective Time, this Agreement may be amended and any provision waived, in whole or in part, by Parent, in its sole discretion, by execution of a written document evidencing the same delivered to New BBX Capital. Following the Effective Time, no provision of this Agreement shall be waived or amended unless in writing and, in the case of a waiver, signed by an authorized representative of the waiving Party and, in the case of an amendment, signed by an authorized representative of each Party. No waiver by any of the Parties of any provision or breach hereunder, whether intentional or not, shall be deemed to extend to any prior or subsequent breach hereunder or affect in any way any rights arising by virtue of any prior or subsequent such occurrence.

Section 5.11 Entire Agreement. This Agreement, the other Ancillary Agreements and the Separation Agreement constitute the entire agreement among the Parties relating to the transactions contemplated hereby and supersede any other agreements, whether written or oral, that may have been made or entered into by or among any of the Parties or any of their respective Subsidiaries relating to the transactions contemplated hereby. No representations, warranties, covenants, understandings, agreements, oral or otherwise, relating to the transactions contemplated by this Agreement exist between the Parties, except as expressly set forth in this Agreement, the other Ancillary Agreements or the Separation Agreement.

Section 5.12 Expenses. Except as otherwise provided in this Agreement or the Separation Agreement, whether or not the Distribution or the other transactions contemplated by the Separation Agreement are consummated, all costs and expenses incurred in connection with this Agreement and the transactions contemplated hereby shall be paid by the Party incurring such costs or expenses.

Section 5.13 Specific Performance. In the event of any actual or threatened default in, or breach of, any of the terms, conditions and provisions of this Agreement, the Party who is or is to be thereby aggrieved shall have the right to specific performance and injunctive or other equitable relief of its rights under this Agreement, in addition to any and all other rights and remedies at law or in equity, and all such rights and remedies shall be cumulative. The Parties agree that remedies at law for any breach or threatened breach, including monetary damages, may be inadequate compensation for any loss and that any defense in any action for specific performance that a remedy at law would be adequate is waived. Any requirements for the securing or posting of any bond with such remedy are waived by the Parties to this Agreement.

Section 5.14 <u>Effectiveness; Termination</u>. The effectiveness of this Agreement and the obligations and rights created hereunder are subject to, and conditioned upon, the completion of the Distribution pursuant to the terms of the Separation Agreement and shall terminate automatically without any further action of the Parties upon a termination of the Separation Agreement prior to the Effective Time. Once effective, this Agreement shall remain in force and be binding so long as any obligations hereunder remain applicable, unless earlier terminated upon mutual written consent of the Parties.

[Signature Page Follows]

IN WITNESS WHEREOF, the Parties hereto have caused this Agreement to be executed on the date first written above by their respective duly authorized officers.

# BBX CAPITAL CORPORATION

By:

Name: Alan B. Levan Title: Chairman and Chief Executive Officer

# BBX CAPITAL FLORIDA LLC

By:

Name:Jarett S. LevanTitle:President and Chief Executive Officer

#### TRANSITION SERVICES AGREEMENT

THIS TRANSITION SERVICES AGREEMENT (this "<u>Agreement</u>"), dated as of \_\_\_\_\_\_, 2020, is by and among BBX Capital Corporation, a Florida corporation ("<u>Parent</u>"), and BBX Capital Florida LLC, a Florida limited liability company ("<u>New BBX Capital</u>"). Each of Parent and New BBX Capital is sometimes referred to herein as a "<u>Party</u>" and, collectively, as the "<u>Parties</u>." For purposes of this Agreement, capitalized terms used herein and not otherwise defined shall have the respective meanings ascribed to such terms in the Separation Agreement (as defined below).

### RECITALS

WHEREAS, the Board of Directors of Parent has determined that it is advisable and in the best interests of Parent and its shareholders that New BBX Capital, which is currently a wholly owned subsidiary of Parent and holds (or in accordance with the terms of the Separation Agreement will hold) the subsidiaries and investments which comprise or operate the New BBX Capital Business, be converted into a Florida corporation and become a separate, public company through the spin-off of New BBX Capital, with Parent retaining the Bluegreen Business and continuing as a public company and "pure play" Bluegreen holding company;

WHEREAS, in furtherance of the foregoing, on the date hereof, Parent and New BBX Capital have entered into a Separation and Distribution Agreement (the "<u>Separation Agreement</u>") pursuant to which, subject to the terms and conditions thereof, the assets and liabilities of the Bluegreen Business will be separated from those of the New BBX Capital Business (the "<u>Separation</u>") and thereafter Parent will distribute 100% of the issued and outstanding shares of New BBX Capital Common Stock pro rata to holders of Parent Common Stock (the "<u>Distribution</u>" and, collectively with the Separation, the "<u>Spin-Off</u>"), all as more fully described in the Separation Agreement;

WHEREAS, to facilitate and provide for an orderly transition in connection with the Spin-Off, the Parties desire to enter into this Agreement to set forth the terms pursuant to which each of the Parties shall provide Services to the other Party for a transitional period;

NOW, THEREFORE, in consideration of the mutual agreements, provisions and covenants contained in this Agreement, and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Parties, intending to be legally bound, hereby agree as follows:

#### Article I. Services

#### Section 1.01 Services.

- (a) With respect to each applicable service set forth on Schedule 1 hereto (the '<u>Services</u>"), the Party identified on Schedule 1 hereto as the "Provider" of such Service (in such capacity, the "<u>Provider</u>") agrees to provide, or to cause one or more members of its Group to provide, such Service to the other Party (in such capacity, the "<u>Recipient</u>"), or any members of the Recipient's Group, in each case, for the period commencing on the date on which the Effective Time occurs (the "<u>Effective Date</u>") and ending on the earlier of (i) the date that a Party terminates the provision of such Service pursuant to Section 4.02 and (ii) the date set forth on Schedule 1 as the expiration date with respect to the provision of such Service (the "<u>Service Period</u>"). The Parties acknowledge and agree that the "Service" as described on Schedule 1 may be amended or modified, or added to with greater specificity, by the Parties following the Effective Date, via a revision of such Schedule 1 duly executed by an authorized officer of each of the Parties.
- (b) At any time during the term of this Agreement, either Party may request that the other Party provide or cause its Group or any member thereof to provide additional services hereunder (<u>Additional Services</u>") by providing written notice of such request, it being understood that the Party that receives such request may in its sole discretion decline to provide such requested Additional Services. If a Provider agrees to undertake to provide the Additional Services, upon the mutual written agreement as to the nature, cost, duration and scope of such Additional Services, the Parties shall supplement in writing the Services set forth on Schedule 1 to include such Additional Services. Except where the context otherwise indicates or requires, any such Additional Services specified on Schedule 1 or so agreed upon in writing by the Parties shall be deemed to be "Services" under this Agreement.

#### Section 1.02 Performance of Services.

- (a) The Provider shall perform, or shall cause one or more members of its Group to perform, all Services to be provided by the Provider in a manner that is based on its past practice and that is substantially similar in all material respects to such Services (or analogous services) provided by or on behalf of Parent or any of its Subsidiaries (including for these purposes New BBX Capital and its Subsidiaries) with respect to the Bluegreen Business or the New BBX Capital Business, as applicable, generally during the twelve (12) months prior to the Effective Date (collectively referred to as the "Level of Service"). Subject to the performance Level of Service, the Provider may make changes from time to time in the manner of performing the Services if the Provider is making similar changes in performing analogous services for itself or its Group and if the Provider furnishes to the Recipient reasonable prior written notice of such changes. No such change shall materially adversely affect the timeliness or quality of the applicable Service. The Provider shall not be obligated to perform or to cause to be performed any Service in a manner that is materially more burdensome (with respect to service quality, service quantity, or allocation of personnel or resources) than the Level of Service, except as may otherwise be agreed to in writing by the Parties. Without limiting the generality of the foregoing, except as may otherwise be agreed to in writing by the Parties, the Provider shall not be required by any provision hereunder to maintain the employment of any specific employee(s), hire additional employees or Third-Party service providers or purchase, lease or license any additional equipment, software or other assets or properties in order to provide the Services hereunder.
- (b) Nothing in this Agreement shall require the Provider to perform or cause to be performed any Service to the extent that the manner of such performance would constitute a violation of any applicable Law or any existing Contract with a Third Party. As between the Parties, the Provider shall be the party that determines, in its sole discretion, whether to communicate with and, if so determined, shall be the party that communicates with Third Parties in connection with any necessary Third Party consents required under any existing Contract with a Third Party to allow the Provider to perform, or cause to be performed, the applicable Services to be provided to the Recipient (or any member of its Group) hereunder, with any such communications to be in the sole discretion of Provider. Unless otherwise agreed in writing by the Parties, all reasonable and documented out-of-pocket costs and expenses (if any) incurred by any Party or any member of its Group in connection with obtaining any Third Party consent that is required to allow the Provider to performed any Services hereunder shall be paid for by the Recipient (or a member of its Group).
- (c) Each Party shall perform all Services required to be performed by it hereunder in compliance with any and all applicable Laws and shall obtain and/or maintain in force all licenses, consents, permits and regulatory approvals that are necessary in connection with this Agreement. Neither Party assumes any responsibility for compliance by the other Party with any Laws applicable to the other Party (and, for the avoidance of doubt, New BBX Capital shall be responsible for ensuring that the operations of the New BBX Capital Business complies with all applicable Laws following the Effective Time).
- (d) Neither the Provider nor any member of its Group shall be required to perform or to cause to be performed any of the Services for the benefit of any Third Party or any other Person other than the Recipient and the members of its Group in accordance with the terms hereof. EXCEPT AS EXPRESSLY PROVIDED IN THIS SECTION 1.02 OR IN SECTION 6.03, EACH PARTY ACKNOWLEDGES AND AGREES THAT ALL SERVICES ARE PROVIDED ON AN "AS-IS" BASIS, THAT THE RECIPIENT ASSUMES ALL RISK AND LIABILITY ARISING FROM OR RELATING TO ITS USE OF AND RELIANCE UPON THE SERVICES, AND THAT THE PROVIDER MAKES NO OTHER REPRESENTATIONS OR GRANTS ANY WARRANTIES, EXPRESS OR IMPLIED, EITHER IN FACT OR BY OPERATION OF LAW, BY STATUTE OR OTHERWISE, WITH RESPECT TO THE SERVICES. EACH PARTY SPECIFICALLY DISCLAIMS ANY OTHER WARRANTIES, WHETHER WRITTEN OR ORAL, OR EXPRESS OR IMPLIED, INCLUDING ANY WARRANTY OF QUALITY, MERCHANTABILITY, OR FITNESS FOR A PARTICULAR USE OR PURPOSE OR THE NON-INFRINGEMENT OF ANY INTELLECTUAL PROPERTY RIGHTS OF THIRD PARTIES.

#### Section 1.03 Fees; Payment.

- (a) Recipient shall pay or cause its Group member to pay to Provider the fees set forth on Schedule 1 with respect to each Service. Notwithstanding the fees set forth on Schedule 1, in the event that the Provider determines that a different fee for a Service is required as a result of a change in applicable Law (and results from changes or developments generally applicable to the Provider or its Affiliates), then such different fee may be charged with respect to such Service starting with the billing month immediately following the billing month in which the Provider provides written notice to the Recipient of such change if provided no later than two (2) weeks prior to the first day of such billing month, and, otherwise, on the next succeeding billing month. In addition, the Recipient will also be responsible for payment of all Covered Taxes applicable to the fees paid to the Provider incurred in providing the Services in accordance with the terms hereof.
- (b) The Provider shall provide the Recipient with invoices on a monthly basis for the applicable Services rendered by the Provider (or a member of its Group) during the preceding calendar month. Such invoices shall be paid by the Recipient within thirty (30) days of the date thereof. Amounts invoiced that remain unpaid after thirty (30) days will bear interest, accruing daily and being calculated and payable monthly in arrears on the last day of each and every month, at the lesser of ten percent (10%) per annum and the maximum rate allowed by applicable Law. Each Party may, in good faith, dispute any invoice listing all disputed items and providing a description of the dispute (it being agreed that all amounts not so disputed shall be timely paid). Each Party shall negotiate such invoice dispute in good faith for the purposes of resolving such dispute.

Section 1.04 Transitional Nature of Services; Cooperation. The Parties acknowledge the transitional nature of the Services and agree to use commercially reasonable efforts in good faith to cooperate with the other Party in all matters relating to the provision and receipt of the Services. Neither Party will have any liability for any failure to perform (or to timely perform) its obligations if such failure results from any member of the other Party's Group's failure to cooperate in any applicable matter relating to the provision and receipt of the Services hereunder, and any such failure to provide Services in such circumstances will not be deemed a breach of this Agreement. Notwithstanding anything to the contrary in this Agreement, in no event shall either Party's obligation to cooperate with the other Party require such first Party to (a) advance funds to, or on behalf of, the other Party, (b) assume any liability or obligation of the other Party, upon written notice by such first Party (which such notice may be based on an estimated amount subject to a subsequent "true-up" to the actual amount disbursed by such first Party), the other Party shall provide such funds to such first Party (subject, in the case of any estimated amount, to any subsequent "true-up"), in advance of such disbursement by such first Party.

Section 1.05 Subcontracting. A Provider may hire or engage one or more Third Parties to perform any or all of its obligations under this Agreement; provided, however, that (a) such Provider shall use the same degree of care (but at least reasonable care) in selecting each such Third Party as it would if such Third Party was being retained to provide similar services to the Provider or its Group and (b) such Provider shall in all cases remain primarily responsible for all of its obligations under this Agreement with respect to the Services.

### Article II. OTHER ARRANGEMENTS

Section 2.01 Access. The Recipient shall, and shall cause the members of its Group to, allow the Provider and the members of its Group and their respective Representatives reasonable access to the facilities of the Recipient and the members of its Group that is necessary for the Provider to fulfill its obligations under this Agreement. In addition to the foregoing right of access, the Recipient shall, and shall cause the members of its Group to, afford the Provider and the members of its Group and their respective Representatives, upon reasonable advance written notice, reasonable access during normal business hours to the facilities, Information, systems, infrastructure and personnel of the Recipient and the members of its Group as reasonably necessary for the Provider to verify the adequacy of internal controls over information technology, reporting of financial data and related processes employed in connection with the Services being provided by the Provider or the members of the Provider Group, including in connection with

verifying compliance with Section 404 of the Sarbanes-Oxley Act of 2002; provided that (i) such access shall not unreasonably interfere with any of the business or operations of the Recipient or any member of its Group and (ii) in the event that the Recipient determines that providing such access could be commercially detrimental, violate any applicable Law or agreement or waive any attorney-client privilege, then the Parties shall use commercially reasonable efforts to permit such access in a manner that avoids such harm and consequence. The Provider agrees that all of its and its Group's employees shall, and that it shall use commercially reasonable efforts to cause its Representatives' employees to, when on the property of the Recipient or a member of the Recipient's Group, or when given access to any facilities, Information, systems, infrastructure or personnel of the Recipient or a member of the Recipient's Group, conform to the policies and procedures of the Recipient and the members of the Recipient's Group, as applicable, concerning health, safety, conduct and security which are made known or provided to the Provider from time to time.

Section 2.02 Audit Assistance. Each of the Parties and the members of their respective Groups are or may be subject to regulation, examination and audit by a Governmental Authority (including a Governmental Authority with respect to Taxes) or parties to Contracts with such Parties or the members of their Groups. If such a Third Party (including any Governmental Authority) exercises its right to examine or audit such Party's or a member of its Group's books, records, documents or accounting practices and procedures pursuant to such applicable Law or Contract provisions, and such examination or audit relates to the Services, then the other Party shall provide, at the sole cost and expense of the requesting Party (except if related to the Recipient's receipt of Services, in which case such cost and expense shall be the Recipient's responsibility), all assistance reasonably requested by the Party that is subject to the examination or audit to reasonable control of the cooperating Party and is related to the Services. The requesting Party shall consult and cooperate with the cooperating Party to limit the scope of any such examination or audit to the extent reasonably possible.

Section 2.03 Title to Intellectual Property. Except as otherwise expressly provided for under this Agreement or the Separation Agreement, the Recipient acknowledges that it shall acquire no right, title or interest (including any license rights or rights of use) in any Intellectual Property which is owned or licensed by the Provider, by reason of the provision of the Services hereunder (other than the receipt and use of the Services by the Recipient during the term of this Agreement as contemplated hereunder). The Recipient shall not remove or alter any copyright, trademark, confidentiality or other proprietary notices that appear on any Intellectual Property owned or licensed by the Provider, and the Recipient shall not attempt to decompile, translate, reverse engineer or make unnecessary copies of any Intellectual Property owned or licensed by the Provider of any such attempt, regardless of whether by the Recipient or any Third Party, of which the Recipient becomes aware.

Section 2.04 Information Transmission. The Provider, on behalf of itself and the members of its Group, shall use commercially reasonable efforts to provide or make available, or cause to be provided or made available, to the Recipient, in accordance with and subject to the terms and conditions hereof and of the Separation Agreement, any Information received or computed by the Provider for the benefit of the Recipient concerning the relevant Service during the Service Period.

#### Article III. TAXES

#### Section 3.01 Taxes.

- (a) The Recipient shall pay, or reimburse the Provider for, any and all sales, use, value-added, goods and services, services, excise, consumption, transfer or similar Taxes, and any related penalties and interest, arising from the payment of fees to the Provider under this Agreement (other than any taxes measured by or imposed on the Provider's gross or net income, or franchise or other similar Taxes of the Provider) ("<u>Covered Taxes</u>").
- (b) Where required by applicable Law, the Recipient shall pay any Covered Taxes directly to the relevant Governmental Authority in compliance with applicable Law. If any Covered Taxes are assessed on the receipt of fees by the Provider under this Agreement, the Provider shall notify the Recipient, pay such Covered Taxes directly to the applicable Governmental Authority and promptly provide the Recipient with an official receipt showing such payment, and the Recipient shall (without duplication) reimburse the Provider for such Covered Taxes.

- (c) In the event that applicable Law requires any Covered Taxes to be withheld from a payment of fees under this Agreement, the Recipient shall make such required withholding, pay such withheld amounts over to the applicable Governmental Authority in compliance with applicable Law, and increase the amount payable to the Provider as necessary so that, after the Recipient has withheld such amounts, the Provider receives an amount equal to the amount the Provider would have received had no such withholding been required.
- (d) The Recipient and the Provider shall use commercially reasonable efforts, and shall cooperate with each other in good faith, to secure (and to enable the Recipient to claim) any exemption from, or otherwise to minimize, any Covered Taxes or to claim a Tax Refund therefor or tax credit in respect thereof, and the Recipient shall not be responsible for any Covered Taxes to the extent that such Covered Taxes would not have been imposed if (i) the Provider was eligible to claim an exemption from or reduction of such Covered Taxes, (ii) the Recipient used commercially reasonable efforts to notify the Provider of such eligibility reasonably in advance and (iii) the Provider failed to claim such exemption or reduction. If the Provider receives a Refund with respect to any Covered Taxes and expenses (including any additional Taxes) incurred by the Provider in connection with the receipt of such Refund or the payment of such Refund to the Recipient to the Recipient to the Recipient and expenses (including any additional Taxes) incurred by the Provider in connection with the receipt of such Refund to the Recipient.
- (e) Except as mutually agreed to in writing by the Parties, neither Party or any member of its Group shall have any right ofset-off or other similar rights with respect to (a) any amounts received pursuant to this Agreement or (b) any other amounts claimed to be owed to the other Party or any of member of its Group arising out of this Agreement.

### Article IV. TERM AND TERMINATION

Section 4.01 Term. This Agreement shall commence upon the Effective Date and shall terminate upon the earliest to occur of :(a) the last date on which either Party is obligated to provide any Service to the other Party in accordance with the terms of this Agreement; (b) termination of this Agreement in its entirety at the election of either Party by delivery of written notice of termination to the other Party at least 90 days prior to the effective Date); and (c) the mutual written agreement of the Parties to terminate this Agreement in its entirety. In addition, unless otherwise terminated pursuant to Section 4.02, this Agreement shall terminate with respect to each Service as of the close of business on the last day of the Service Period for such Service or earlier upon the mutual written agreement of the Parties.

#### Section 4.02 Early Termination.

- (a) The Recipient may from time to time terminate this Agreement in its entirety or with respect to any individual Service if the Provider has failed to perform any of its material obligations under this Agreement with respect to such Service, and such failure shall continue to be uncured for a period of thirty (30) days (or ninety (90) days if Provider is using good-faith efforts to so cure during such thirty (30) day period and thereafter) after receipt by the Provider of written notice of such failure from the Recipient; provided, however, that any such termination may only be effective as of the last day of a month; provided, further, that the Recipient shall not be entitled to terminate this Agreement with respect to the applicable Service if, as of the end of such period, there remains a good-faith Dispute between the Parties as to whether the Provider has breached this Agreement or cured any such breach.
- (b) The Provider may from time to time terminate this Agreement in its entirety or with respect to any individual Service if the Recipient has failed to perform any of its material obligations under this Agreement relating to such Service, including making undisputed payments when due, and such failure shall continue to be uncured for a period of thirty (30) days (or ninety (90) days if Recipient is using good-faith efforts to so cure during such thirty (30) day period and thereafter; provided such extended cure period shall not apply to the failure to pay any undisputed payments) after receipt by the Recipient of a written notice of such failure from the Provider; provided, however, that any such termination may only be effective as of the last day of a month; provided, further, that the Provider shall not be entitled to terminate this Agreement with respect to the applicable Service if, as of the end of such period, there remains a good-faith Dispute between the Parties as to whether the Recipient has breached this Agreement or cured any such breach.

Section 4.03 Interdependencies. The Parties acknowledge and agree that: (a) there may be interdependencies among the Services being provided under this Agreement; (b) upon the request of either Party, the Parties shall cooperate and act in good faith to determine whether (i) any such interdependencies exist with respect to the particular Service that a Party is seeking to terminate pursuant to Section 4.02 and (ii) in the case of such termination, the Provider's ability to provide a particular Service in accordance with this Agreement would be materially and adversely affected by such termination of another Service; and (c) in the event that the Parties have determined that such interdependencies exist (and, in the case of such termination), the Provider's ability to provide a particular Service in accordance with this Agreement would be materially and adversely affected by such termination), the Provider's ability to provide a particular Service in accordance with this Agreement would be materially and adversely affected by such termination), the Parties shall negotiate in good faith to amend Schedule 1 with respect to such termination of such impacted Service, which amendment shall be consistent with the terms of comparable Services. To the extent that the Provider's ability to provide a Service is dependent on the continuation of a specified Service, the Provider's obligation to provide such dependent Service shall terminate automatically with the termination of such supporting Service.

Section 4.04 Effect of Termination. Upon the termination of any Service pursuant to this Agreement, the Provider of the terminated Service shall have no further obligation to provide the terminated Service.

### Article V. CONFIDENTIALITY

Section 5.01 Confidentiality. The Parties hereby agree that the confidentiality provisions of the Separation Agreement shall apply to all information and material furnished or otherwise made available by any Party or any member of its Group, or any of their respective Representatives, to the other Party or any member of its Group, or any of their respective Representatives.

### Article VI. LIMITED LIABILITY AND INDEMNIFICATION

#### Section 6.01 Limitations on Liability.

- (a) EXCEPT IN THE CASE OF WILLFUL MISCONDUCT OR FRAUD, THE LIABILITIES OF THE PROVIDER AND ITS GROUP MEMBERS, COLLECTIVELY, UNDER THIS AGREEMENT FOR ANY AND ALL ACTS OR FAILURES TO ACT IN CONNECTION HEREWITH (INCLUDING THE PERFORMANCE OR BREACH OF THIS AGREEMENT), OR FROM THE SALE, DELIVERY, PROVISION OR USE OF ANY AND ALL SERVICES PROVIDED UNDER OR CONTEMPLATED BY THIS AGREEMENT, WHETHER IN CONTRACT, TORT (INCLUDING NEGLIGENCE AND STRICT LIABILITY) OR OTHERWISE, SHALL NOT IN THE AGGREGATE EXCEED FIFTY (50%) PERCENT OF THE FEES PAID OR PAYABLE TO THE PROVIDER HEREUNDER. IN NO EVENT SHALL THE PROVIDER OR ANY OF ITS GROUP MEMBERS BE LIABLE FOR THE ACTS, FAILURE TO ACT, OR OMISSIONS OF ANY THIRD PARTY PROVIDER (OR THE EMPLOYEES OR REPRESENTATIVES THEREOF) OTHER THAN IN RESPECT OF ANY SUBCONTRACTOR ENGAGED PURSUANT TO SECTION 1.05.
- (B) OTHER THAN ANY SUCH LIABILITY EXPRESSLY PERMITTED BY THE SEPARATION AGREEMENT, IN NO EVENT SHALL EITHER PARTY OR THE MEMBERS OF ITS GROUP BE LIABLE TO THE OTHER PARTY OR THE MEMBERS OF ITS GROUP FOR ANY INDIRECT, PUNITIVE, EXEMPLARY, REMOTE, SPECULATIVE OR SIMILAR DAMAGES IN EXCESS OF COMPENSATORY DAMAGES OF THE OTHER PARTY IN CONNECTION WITH THE PERFORMANCE OF THIS AGREEMENT (SUBJECT TO THE LIMITATIONS SET FORTH IN SECTION 6.01(a)), AND EACH PARTY HEREBY WAIVES ON BEHALF OF ITSELF AND THE MEMBERS OF ITS GROUP ANY CLAIM FOR SUCH DAMAGES, WHETHER ARISING IN CONTRACT, TORT OR OTHERWISE.

Section 6.02 Recipient Indemnity. In addition to (but not in duplication of) any other indemnification obligations under the Separation Agreement, this Agreement or any other Ancillary Agreement, but subject to the limitations set forth in Section 6.01, the Recipient shall indemnify, defend and hold harmless the Provider, the members of the Provider's Group and each of their respective Representatives, and each of the successors and permitted assigns of any of the foregoing (collectively, the "Provider Indemnitees"), from and against any and all claims of Third Parties to the extent relating to, arising out of or resulting from the Provider's provision of the Services hereunder, other than Third Party Claims to the extent arising out of the gross negligence, willful misconduct or fraud of Provider or a member of Provider's Group.

Section 6.03 Provider Indemnity. In addition to (but not in duplication of) any other indemnification obligations under the Separation Agreement, this Agreement or any other Ancillary Agreement, but subject to the limitations set forth in Section 6.01, the Provider shall indemnify, defend and hold harmless the Recipient, the members of the Recipient's Group and each of their respective Representatives, and each of the successors and permitted assigns of any of the foregoing (collectively, the "<u>Recipient Indemnitees</u>"), from and against any and all Liabilities to the extent relating to, arising out of or resulting from the gross negligence, willful misconduct or fraud of Provider or a member of Provider's Group in connection with the provision of Services hereunder.

Section 6.04 Indemnification Procedures. The procedures for indemnification set forth in Separation Agreement shall govern claims for indemnification under this Agreement, *mutatis mutandis*.

#### Article VII. MISCELLANEOUS

Section 7.01 Independent Contractors. The Parties each acknowledge and agree that they are separate entities, each of which has entered into this Agreement for independent business reasons. The relationships of the Parties hereunder are those of independent contractors and nothing contained herein shall be deemed to create a joint venture, partnership or any other relationship between the Parties or the respective members of its Group. Employees performing Services hereunder do so on behalf of, under the direction of, and as employees of, the Provider, and neither the Recipient nor any member of its Group shall have any right, power or authority to direct such employees with respect to the provision of such Services.

Section 7.02 Assignment; No Third-Party Beneficiaries. This Agreement shall not be assigned by either Party without the prior written consent of the other Party, except that each Party may assign (a) any or all of its rights and obligations under this Agreement to any of its Subsidiaries or other members of its Group and (b) any or all of its rights and obligations under this Agreement in connection with a sale or disposition of any of its assets or entities or lines of business; provided, however, that no such assignment shall release such Party from any liability or obligation under this Agreement and any assignee (other than any assignee of obligations expressly contemplated hereby) shall agree in writing to be bound by the terms and conditions contained in this Agreement. Any attempted assignment or delegation in breach of this Section 7.02 shall be null and void. Except as provided in Article VI with respect to Provider Indemnities and Recipient Indemnities, this Agreement is for the sole benefit of the Parties to this Agreement and the members of their respective Groups and their respective successors and permitted assigns and nothing in this Agreement, express or implied, is intended to or shall confer upon any other Person any legal or equitable right, benefit or remedy of any nature whatsoever under or by reason of this Agreement.

Section 7.03 Successors. This Agreement shall be binding on and inure to the benefit of any successor by merger, acquisition of assets, or otherwise, to either of the Parties hereto to the same extent as if such successor had been an original party to this Agreement.

Section 7.04 Survival of Covenants. The covenants and agreements of the Parties contained in this Agreement shall survive the Distribution and remain in full force and effect in accordance with their applicable terms.

Section 7.05 Counterparts. This Agreement may be executed in two or more counterparts (including by electronic or .pdf transmission), each of which shall be deemed an original, but all of which together shall constitute one and the same instrument. Delivery of any signature page by facsimile, electronic or pdf. transmission shall be binding to the same extent as an original signature page.

Section 7.06 Severability. If any term or other provision of this Agreement is invalid, illegal or incapable of being enforced under any Law or as a matter of public policy, all other conditions and provisions of this Agreement shall remain in full force and effect. Upon such determination that any term or other provision is invalid, illegal or incapable of being enforced, the Parties to this Agreement shall negotiate in good faith to modify this Agreement so as to effect the original intent of the Parties as closely as possible in a mutually acceptable manner.

Section 7.07 Notices. All notices and other communications among the Parties shall be in writing and shall be deemed to have been duly given (a) when delivered in person, (b) when delivered after posting in the United States mail having been sent registered or certified mail return receipt requested, postage prepaid, (c) when delivered by FedEx or other nationally recognized overnight delivery service or (d) when delivered by facsimile (solely if receipt is confirmed) or email (so long as the sender of such email does not receive an automatic reply from the recipient's email server indicating that the recipient did not receive such email), addressed as follows:

If to Parent:

401 East Las Olas Boulevard, Suite 800 Fort Lauderdale, FL 33301 Attn: Chairman Email: Fax: with a copy (which will not constitute notice) to:

Stearns Weaver Miller Weissler Alhadeff & Sitterson, P.A. 150 West Flagler Street, Suite 2200 Miami, FL 33130 Attn: Alison W. Miller Fax: Email:

If to New BBX Capital:

401 East Las Olas Boulevard, Suite 800 Fort Lauderdale, FL 33301 Attn: President Email: Fax:

with a copy (which will not constitute notice) to:

Stearns Weaver Miller Weissler Alhadeff & Sitterson, P.A. 150 West Flagler Street, Suite 2200 Miami, FL 33130 Attn: Alison W. Miller Fax: Email:

or, in each case, to such other address as the Parties hereto may from time to time designate in writing.

Section 7.08 Further Assurances. Each Party hereto agrees that it will execute and deliver or cause each member of its respective Groups to execute and deliver such further instruments, and take (or cause each member of their respective Groups to take) such other actions, as may be reasonably necessary to carry out the purposes and intents of this Agreement.

Section 7.09 Amendment; Waiver. Subject to any limitations expressly set forth in the Information Statement, except as expressly set forth to the contrary herein, prior to the Effective Time, this Agreement may be amended and any provision waived, in whole or in part, by Parent, in its sole discretion, by execution of a written document evidencing the same delivered to New BBX Capital. Following the Effective Time, no provision of this Agreement shall be waived or amended unless in writing and, in the case of a waiver, signed by an authorized representative of the waiving Party and, in the case of an amendment, signed by an authorized representative of each Party. No waiver by any of the Parties of any provision or breach hereunder, whether intentional or not, shall be deemed to extend to any prior or subsequent breach hereunder or affect in any way any rights arising by virtue of any prior or subsequent such occurrence.

Section 7.10 Entire Agreement. This Agreement (including Schedule 1 hereto), the other Ancillary Agreements and the Separation Agreement constitute the entire agreement among the Parties relating to the transactions contemplated hereby and supersede any other agreements, whether written or oral, that may have been made or entered into by or among any of the Parties or any of their respective Subsidiaries relating to the transactions contemplated hereby.

Section 7.11 Rules of Construction. Interpretation of this Agreement shall be governed by the following rules of construction: (a) words in the singular shall be held to include the plural and vice versa and words of one gender shall be held to include the other gender as the context requires; (b) references to the terms Article, Section, Schedule, paragraph, and clause are references to the Articles, Sections, Schedules, paragraphs, and clauses, as the case may be, of this Agreement unless otherwise specified; (c) the terms "hereof," "herein," "hereby," "hereto," and derivative or similar words refer to this entire Agreement; (d) the word "including" and words of similar import when used in this Agreement shall mean "including, without limitation," unless otherwise specified; (e) the word "or" shall not be exclusive; (f) references to "written" or "in writing" include in electronic form; (g) provisions shall apply, when appropriate, to successive events and transactions; (h) the headings contained in this Agreement are for reference purposes only and shall not affect in any way the meaning or interpretation of this Agreement; (i) Parent and New BBX Capital have each participated in the negotiation and drafting of this Agreement and if an ambiguity or question of interpretation should arise, this Agreement shall be construed as if drafted jointly by the parties hereto and no presumption or burden of proof shall arise favoring or burdening either Party by virtue of the authorship of any of the provisions in this Agreement or any interim drafts of this Agreement; and (j) a reference to any Person includes such Person's successors and permitted assigns.

Section 7.12 Effectiveness. The effectiveness of this Agreement and the obligations and rights created hereunder are subject to, and conditioned upon, the completion of the Distribution pursuant to the terms of the Separation Agreement and shall terminate automatically without any further action of the Parties upon a termination of the Separation Agreement prior to the Effective Time.

[Signature Page Follows]

IN WITNESS WHEREOF, the Parties hereto have caused this Agreement to be executed on the date first written above by their respective duly authorized officers.

# BBX CAPITAL CORPORATION

By: Alan B. Levan Title: Chairman and Chief Executive Officer

### BBX CAPITAL FLORIDA LLC

By:

 Name:
 Jarett S. Levan

 Title:
 President and Chief Executive Officer

# Schedule 1

Services\*

| Service                               | Provider<br>(Parent, New<br>BBX Capital or<br>Both) |
|---------------------------------------|---|
| Executive Office:                     |   |
| ABL and JEA Administrative Staff:     |   |
| Finance:                              |   |
| Taxation:                             |   |
| Legal/Compliance:                     |   |
| Investor Relations:                   |   |
| Risk:                                 |   |
| Information Technology:               |   |
| Marketing & Product Management:       |   |
| Operations:                           |   |
| Human Resources:                      |   |
| Payroll:                              |   |
| Back Office/Computers/Communications: |   |
| Websites and Domains:                 |   |
| Software:                             |   |
| Regulatory:                           |   |
| SEC and OTC Compliance:               |   |
| Asset maintenance:                    |   |
| Real Estate:                          |   |

All services will continue until termination as provided in the Agreement. Any services provided will be billed at cost unless otherwise mutually agreed upon by the parties. \*



Pine Valley Commercial Banking Center 4499 Highway #7, 2nd Floor Woodbridge, Ontario L4L 9A9 Tel # 905 264 6723 Fax #905 851 8209

May 12, 2017

RENIN CANADA CORP. RENIN US LLC 110 Walker Drive Brampton, Ontario L6T 4H6

Attention: Joe Ruffo, Chief Operating Officer

Dear Sir,

We are pleased to offer the Borrower the following credit facilities (the "Facilities"), subject to the following terms and conditions.

#### **BORROWER**

RENIN CANADA CORP. RENIN US LLC

#### LENDER

The Toronto-Dominion Bank (the "Bank"), through its Pine Valley branch, in Vaughan, ON.

### CREDIT LIMIT

- 1 (A) (B) The lesser of:
  - i) USD\$15,000,000 «or its CAD\$ Equivalent», AND
    - The Total of

A) 90% of the insured portion of Receivable Value (net of discounts, rebates, over 90 day accounts), insured with COFACE, AND

(the "Borrower A")

(the "Borrower B")

B) 85% of the non-insured Receivable Value, (net of discounts, rebates, over 90 day accounts) for companies with a satisfactory investment credit rating to the Bank, AND

C) 75% of the non-insured Receivable Value (net of discounts, rebates, over 90 day accounts, related party accounts and holdbacks), AND

D) 50% of the Inventory Value except that the amount calculated under (D) will not exceed 50% of the outstanding balance on the facility. Inventory value to include raw materials and finished goods with inventory in transit limited to USD \$1,500,000; inventory value to be net of returned inventory, defective inventory, damaged goods, and obsolete inventory and / or appropriate provision to be provided for same. Inventory aged over 12 months is ineligible for margining.

1

LESS:

E) Three months' rental payments on warehouses located at Brampton, Ontario and Tupelo, Mississippi if Landlord Waivers for these warehouses are not on hand.

For purposes of calculating the Credit Limit, no value will be given to any uninsured foreign accounts receivables and any insured trade account receivable exceeding any individual receivable/buyer/credit limit set out in the applicable policy.

Available Credit Limit to be forward margined

2 (A) (B) USD\$1,800,000 «or its CAD\$ Equivalent», as reduced pursuant to the section headed "Repayment and Reduction of Amount of Credit Facility".

### **TYPE OF CREDIT AND BORROWING OPTIONS**

- 1 (A) (B) Operating Loan available at the Borrower's option by way of:
  - Prime Rate Based Loans in CAD\$ ("Prime Based Loans")
  - Bankers Acceptances in CAD\$ ("B/As")
  - United States Base Rate Loans in USD\$ ("USBR Loans")
  - London Interbank Offered Rate Loans in USD\$ ("LIBOR Loans")
  - Letters of Credit in CAD\$ or USD\$ ("L/Cs")
  - Stand-by Letters of Guarantee in CAD\$ or USD\$ ("L/Gs")
- 2 (A) (B) Committed Reducing Term Facility (Multiple Draw) available at the Borrower's option by way of:
  - Fixed Rate Term Loan in CAD\$
  - Floating Rate Term Loan available by way of:
    - Prime Rate Based Loans in CAD\$ ("Prime Based Loans")
    - Bankers Acceptances in CAD\$ ("B/As")
    - United States Base Rate Loans in USD\$ ("USBR Loans")
    - London Interbank Offered Rate Loans in USD\$ ("LIBOR Loans")

2

### **PURPOSE**

- 1 (A) (B) To finance working capital
- 2 (A) (B) To payout existing term credit facility and finance capital asset needs at 100% Loan to Value.

### **TENOR**

- 1 (A) (B) Uncommitted
- 2 (A) (B) Committed

### <u>CONTRACTUAL</u> <u>TERM</u>

IEKM

1 (A) (B) No term

2 (A) (B) 60 months from the date of drawdown.

# **RATE TERM** (FIXED RATE TERM LOAN)

2(A), 2(B) Fixed rate: 6 month, 12-60 months but never to exceed the Contractual Term Maturity Date Floating rate: No term

### AMORTIZATION

2(A), 2(B) 60 months.

### **INTEREST RATES AND FEES**

Advances shall bear interest and fees as follows:

### 1 (A) (B) **Operating Loan:**

- Prime Based Loans: Prime Rate + 0.500% per annum
- USBR Loans: USBR + 0.500% per annum
- LIBOR Loans: LIBOR + 2.250% per annum
- B/As: Stamping Fee at 2.250% per annum
- L/Cs: As advised by the Bank at the time of issuance of the L/C
- L/Gs: 2.000% per annum

# 2 (A) (B) Committed Reducing Term Facility:

- Fixed Rate Term Loans: as determined by the Bank, in its sole discretion, for the Rate Term selected by the Borrower, and as set out in the Rate and Payment Terms Notice applicable to that Fixed Rate Term Loan.
- Floating Rate Term Loans available by way of:
  - Prime Based Loans: Prime Rate + 1.000% per annum
  - USBR Loans: USBR + 1.000% per annum
  - LIBOR Loans: LIBOR + 2.750% per annum
  - B/As: Stamping Fee at 2.750% per annum

For all Facilities, interest payments will be made in accordance with Schedule "A" attached hereto unless otherwise stated in this Letter or in the Rate and Payment Terms Notice applicable for a particular drawdown. Information on interest rate and fee definitions, interest rate calculations and payment is set out in the Schedule "A" attached hereto.

Interest on Fixed Rate Term Loans under Facility 2 is compounded monthly and payable monthly in arrears.

### ARRANGEMENT

#### FEE

The Borrower has paid or will pay prior to any drawdown hereunder a non-refundable arrangement fee of CAD\$45,000 (50% has been received as of this loan agreement date).

3

### **ADMINISTRATION FEE**

CAD\$250 per month.

#### RENEWAL FEE

CAD\$22,500 per annum.

#### DRAWDOWN

1 (A) (B) L/C and L/G on a revolving basis, limited to USD \$1,500,000 + 1 year term Upon satisfaction of Disbursement Conditions, on a revolving basis.

LIBOR availability to a maximum of 90 days with minimum drawdown of USD \$1,000,000 and multiples of US\$100,000 thereafter

BA availability to a maximum of 90 days with minimum drawdown of CAD \$1,000,000 and multiples of CAD \$100,000 thereafter.

2 (A) (B) All Bank covenants to be in compliance at time of drawdown on a post funding pro forma basis.

Bank to provide financing to a maximum of 100% of the value of new and used capital assets net of all refundable taxes.

Minimum drawdown USD \$500,000 or its CAD equivalent.

Provide invoice and/or evidence of payment for capital assets to be financed for new purchases (not including existing loans to be paid out).

Subject to Disbursement conditions being met. The term loan will be available by way of multiple drawdowns ("the drawdown") prior to April 30/2018 after which any amount not drawn is cancelled. Amounts repaid may not be redrawn.

Each drawdown under 2 will be a "tranche" and each tranche will bear its own interest rate and repayment terms as set out in the Rate and Payment Terms Notice delivered by the Bank to the Borrower in respect of that drawdown.

Notice periods, minimum amounts of draws, interest periods and contract maturity for LIBOR Loans, terms for Banker's Acceptances and other similar details are set out in the Schedule "A" attached hereto.

#### BUSINESS CREDIT SERVICE

The Borrower will have access to the Operating Loan (Facility 1) via Loan Account Number 1890-9529209 (the "Loan Account") up to the Credit Limit of the Operating Loan by withdrawing funds from the Borrower's Current Account Number 1890-5292117 (the "Current Account"). The Borrower agrees that each advance from the Loan Account will be in an amount equal to CAD \$10,000 (the "Transfer Amount") or a multiple thereof. If the Transfer Amount is NIL, the Borrower agrees that an advance from the Borrower's Loan Account may be in an amount sufficient to cover the debits made to the Current Account.

The Borrower agrees that:

a) all other overdraft privileges which have governed the Borrower's Current Account are hereby cancelled.

4

b) all outstanding overdraft amounts under any such other agreements are now included in indebtedness under this Agreement.

The Bank may, but is not required to, automatically advance the Transfer Amount or a multiple thereof or any other amount from the Loan Account to the Current Account in order to cover the debits made to the Current Account if the amount in the Current Account is insufficient to cover the debits. The Bank may, but is not required to, automatically and without notice apply the funds in the Current Account in amounts equal to the Transfer Amount or any multiple thereof or any other amount to repay the outstanding amount in the Loan Account.

#### **OVERDRAFTS**

The Borrower will have access to USBR Loans under the Operating Loan via overdraft from Current Account Number 7323688 at Branch 1890 and Current Account Number 7321995 1890 (the "Current Account") up to a maximum of USD\$15,000,000 in the aggregate. The total of USD\$ loans and CAD equivalent of USBR Loans under the Operating Loan via overdrafts cannot exceed the limits defined under "Credit Limit" above.

### REPAYMENT AND REDUCTION OF AMOUNT OF CREDIT FACILITY

1 (A) (B) L/C and L/G upon payout or cancellation by the beneficiary.

The borrower agrees to repay the bank on demand.

2 (A) (B) Payout of existing Term Loan:

Fixed rate : Up to 3 years from date of drawdown

Floating Rate: One year from date of drawdown

Additional Drawdowns:

Fixed rate : Up to 5 years from date of drawdown

Floating Rate: One year from date of drawdown

# PREPAYMENT

2 (A) (B) The Borrower has selected the 10% Prepayment Option and accordingly, Fixed Rate Term Loans under this Facility may be prepaid in accordance with Section 4a) and 4b) of Schedule A.

Floating Rate Term Loan: No prepayment penalty.

#### **SECURITY**

The following security shall be provided, shall, unless otherwise indicated, support all present and future indebtedness and liability of the Borrower and the grantor of the security to the Bank including without limitation indebtedness and liability under guarantees, foreign exchange contracts, cash management products, and derivative contracts, shall be registered in first position, and shall be on the Bank's standard form, supported by resolutions and solicitor's opinion, all acceptable to the Bank.

a) General Security Agreement ("GSA") issued by RENIN HOLDINGS LLC representing a First charge on all the Borrower's present and after acquired personal property. - To Be Obtained



- b) General Security Agreement ("GSA") issued by RENIN CANADA CORP. representing a First charge on all the Borrower's present and after acquired personal property. To Be Obtained
- c) General Security Agreement ("GSA") issued by RENIN US LLC representing a First charge on all the Borrower's present and after acquired personal property. To Be Obtained
- d) Unlimited Guarantee of Advances in support of RENIN CANADA CORP.—Executed by RENIN HOLDINGS LLC (the "Guarantor") -To Be Obtained
- e) Unlimited Guarantee of Advances in support of RENIN US LLC
  - Executed by RENIN CANADA CORP. (the "Guarantor") To Be Obtained
- f) Unlimited Guarantee of Advances in support of RENIN US LLC
  - Executed by RENIN HOLDINGS LLC (the "Guarantor") To Be Obtained
- g) Unlimited Guarantee of Advances in support of RENIN CANADA CORP
  - Executed by RENIN US LLC (the "Guarantor") -To Be Obtained
- h) Account Receivable Insurance (Non-EDC) from RENIN CANADA CORP. To Be Obtained
- i) Assignment of Fire Insurance with Business Interruption Insurance, TD Loss Payee from RENIN CANADA CORP.- To Be Obtained
- j) Assignment of Fire Insurance with Business Interruption Insurance, TD Loss Payee from RENIN US LLC. To Be Obtained
- k) Section 427 Bank Act Security/Notice of Intention issued by RENIN CANADA CORP. registered in First position, regarding Brampton, Ontario. -To Be Obtained
- I) Landlord's Letter of Non-Disturbance / Landlord's Waiver from RENIN CANADA CORP. regarding Brampton, Ontario- To Be Obtained
- m) Landlord's Letter of Non-Disturbance / Landlord's Waiver from RENIN US LLC Tupelo, Mississippi To Be Obtained
- n) US Security Agreement issued by RENIN US LLC representing First charge on all present and after acquired personal property. UCC filing/registered in Florida, Mississippi. To be guided by lawyer acting for the Bank. To Be Obtained
- US Security Agreement issued by RENIN HOLDINGS LLC representing First charge on all present and after acquired personal property. UCC filing/registered in Florida, Mississippi. To be guided by lawyer acting for the Bank. To Be Obtained
- p) Assignment of Marine Insurance in the amount of USD \$1,500,000 issued by RENIN CANADA CORP., RENIN US LLC, RENIN HOLDINGS LLC - To Be Obtained

All persons and entities required to provide a guarantee shall be referred to in this Agreement individually as a "Surety" and/or "Guarantor" and collectively as the "Guarantors";

All of the above security and guarantees shall be referred to collectively in this Agreement as "Bank Security".

# DISBURSEMENT

# **CONDITIONS**

The obligation of the Bank to permit any drawdown hereunder is subject to the Standard Disbursement Conditions contained in Schedule "A" and the following additional drawdown conditions:

Delivery to the Bank of the following, all of which must be satisfactory to the Bank:

 Bank's solicitor to review and advise on security, including, but not limited to, marine insurance, appropriate security and registration of US companies (Renin Holdings LLC and Renin US LLC) and that TD has been named as beneficiary/loss payee on the COFACE Accounts Receivable Insurance Policy.

6

- Borrower to provide management prepared financial statements for Renin US LLC and for Renin Canada Corp for the fiscal year ending December 31, 2016. Financial statements to be satisfactory to the Bank.
- 3) All conditions of credit to be in compliance prior to drawdown.
- 4) Bank to complete a Property Site visit of Brampton warehouse located at 110 Walker Dr, Brampton, ON L6T 4H6
- 5) Completed Borrowers Environmental Questionnaire on the Bank's standard forms on both locations (Brampton and Tupelo).
- 6) Confirmation that TD has been named as beneficiary/loss payee on the Account Receivable Insurance policy.
- 7) Copy of the Borrower's finalized audited financial statements for Renin Holdings LLC for Fiscal 2016.
- Executed loan agreement, security, and related account documentation. To be satisfactory to the Bank.
- 9) Most recent monthly reporting package and quarterly financial statements confirming all covenants in compliance.
- 10) Solicitor to obtain COFACE Accounts Receivable Insurance Policy Collateral Benefit "A" Rider document signed/executed.

## **REPRESENTATIONS AND WARRANTIES**

All representations and warranties shall be deemed to be continually repeated so long as any amounts remain outstanding and unpaid under this Agreement or so long as any commitment under this Agreement remains in effect. The Borrower makes the Standard Representations and Warranties set out in Schedule "A".

# POSITIVE COVENANTS

So long as any amounts remain outstanding and unpaid under this Agreement or so long as any commitment under this Agreement remains in effect, the Borrower will and will ensure that its subsidiaries and each of the Guarantors will observe the Standard Positive Covenants set out in Schedule "A" plus:

Borrower to maintain compliance with all terms and conditions of the Account Receivable Insurance Policy.

## **REPORTING COVENANTS**

- 1) Annual management prepared financial statements for Renin Canada Corp to be provided within 120 calendar days of fiscal year end.
- 2) Annual audited consolidated financial statements for Renin Holdings LLC to be provided within 120 calendar days of fiscal year end

- 3) Annual management prepared financial statements for Renin US LLC to be provided within 120 calendar days of fiscal year end.
- 4) Quarterly rolling four quarter management prepared consolidated financial statements for Renin Holdings LLC to be provided within 45 days of each quarter end. Quarterly financial statements to be accompanied by a compliance certificate.
- 5) An aged Accounts Receivable, Accounts Payable and Inventory listing to be provided monthly with details on insured and non-insured receivables, holdbacks, raw materials, work in progress, inventory in transit and finished goods. Monthly reporting to be accompanied by compliance certificate provided within 20 days of each month end.
- 6) Borrower to provide a monthly Compliance Certificate outlining each insured buyer and their respective Buyer Credit Limits.
- Provide a copy of current COFACE Accounts Receivable Insurance Policy within 120 calendar days of fiscal year end along with confirmation annually that the insurance premium is paid and remitted by the borrower.

#### **NEGATIVE COVENANTS**

So long as any amounts remain outstanding and unpaid under this Agreement or so long as any commitment under this Agreement remains in effect, the Borrower will and will ensure that its subsidiaries and each of the Guarantors will observe the Standard Negative Covenants set out in Schedule "A". In addition the Borrower will not and will ensure that its subsidiaries and each of the Guarantors will not:

- 1) Make any shareholder or related party distributions without the Bank's prior written consent, excluding USD tax sharing payments'
- Create, incur, assume, or suffer to exist, any additional debt, pledge, lien, security interest, assignment, charge, or encumbrance without the Bank's prior written consent.
- 3) Merge or amalgamate with or acquire any other entity, permit any change of ownership, or change its capital structure without the Bank's prior written consent.

## PERMITTED LIENS

Permitted Liens as referred to in Schedule "A" are:

Purchase Money Security Interests in equipment which Purchase Money Security Interests exist on the date of this Agreement ("Existing PMSIs") which are known to the Bank and all future Purchase Money Security Interests on equipment acquired to replace the equipment under Existing PMSIs, provided that the cost of such replacement equipment may not exceed the cost of the equipment subject to the Existing PMSI by more than 10%

## FINANCIAL COVENANTS

The Borrower agrees at all times to:

- 1) 1. USD \$15,000,000 <or its CAD\$ Equivalent>, AND
  - 2. The Total of

A) 90% of the insured portion of Receivable Value (net of discounts, rebates, over 90 day accounts), insured with COFACE, AND

B) 85% of the non-insured Receivable Value, (net of discounts, rebates, over 90 day accounts) for companies with a satisfactory investment credit rating to the Bank, AND

C) 75% of the non-insured Receivable Value (net of discounts, rebates, over 90 day accounts, related party accounts and holdbacks), AND

D) 50% of the Inventory Value except that the amount calculated under (D) will not exceed 50% of the outstanding balance on the facility. Inventory value to include raw materials and finished goods with inventory in transit limited to USD \$1,500,000; inventory value to be net of returned inventory, defective inventory, damaged goods, and obsolete inventory and / or appropriate provision to be provided for same. Inventory aged over 12 months ineligible for margining.

LESS:

E) Three months' rental payments on warehouses located at Brampton, Ontario and Tupelo, Mississippi if Landlord Waivers for these warehouses are not on hand.

For purposes of calculating the Credit Limit, no value will be given to any uninsured foreign accounts receivables and any insured trade account receivable exceeding any individual receivable/buyer/credit limit set out in the applicable policy.

Available Credit Limit to be forward margined

 Debt Service Coverage ratio (DSCR) of not less than 110% to be maintained at all times based on consolidated financial results of Renin Holdings LLC tested Quarterly on a rolling four quarter basis.

DSCR is calculated as follows:

(EBITDA -Cash Taxes—Unfinanced capital expenditures—Distributions\*)/(Principal + Interest)

EBITDA is defined as : Earnings before Interest, Taxes, Depreciation, and Amortization "Distributions include dividends, share redemptions, repayments of shareholder loans / notes, and advances to shareholders or related parties, etc.

 Total Debt to Tangible Net Worth ratio for Renin Holdings LLC of not greater than 2.75:1, to be tested based on consolidated financial results of Renin Holdings LLC Quarterly.

Debt is defined as the Borrower's total indebtedness less loans made by the shareholders to the Borrower and postponed in favour of the Bank.

Tangible Net Worth is defined as shareholder's equity plus loans made by the shareholders to the Borrower and postponed in favour of the Bank, less loans to its shareholders, employees and other related parties and less intangible assets including without limitation, goodwill, research and development, franchises, patents and trademarks.

#### <u>EVENTS OF</u> <u>DEFAULT</u>

The Bank may accelerate the payment of principal and interest under any committed credit facility hereunder and cancel any undrawn portion of any committed credit facility hereunder, at any time after the occurrence of any one of the Standard Events of Default contained in Schedule "A" attached hereto.

# ANCILLARY FACILITIES

As at the date of this Agreement, the following uncommitted ancillary products are made available. These products may be subject to other agreements.

3 (A) (B) TD Visa Business card (or cards) for an aggregate amount of CAD \$100,000.

- 4 (A) Spot Foreign Exchange Facility which allows the Borrower to enter into USD \$2,000,000 for settlement on a spot basis.
- 4 (B) Spot Foreign Exchange Facility which allows the Borrower to enter into USD \$2,000,000 for settlement on a spot basis.
- 5 (A) (B) Certain treasury products, such as forward foreign exchange transactions, and/or interest rate and currency and/or commodity swaps.

The Borrower agrees that treasury products will be used to hedge its risk and will not be used for speculative purposes.

The paragraph headed "FX CLOSE OUT" as set out in Schedule "A" shall apply to FX Transactions.

For the Borrower's information only, the Bank advises the Borrower that, as at the day of this Agreement only, the Bank would, if requested by the Borrower, make available to the Borrower forward foreign exchange contracts in an aggregate amount of up to USD \$1,000,000 for periods of up to 12 months. This limit and term is subject to change at any time at the discretion of the Bank

and without prior notice to the Borrower. The Borrower must contact the Bank from time to time, to obtain information about the Borrower's then current forward foreign exchange limit.

# AVAILABILITY OF OPERATING LOAN

The Operating Loan is uncommitted, made available at the Bank's discretion, and is not automatically available upon satisfaction of the terms and conditions, conditions precedent, or financial tests set out herein.

The occurrence of an Event of Default is not a precondition to the Bank's right to accelerate repayment and cancel the availability of the Operating Loan.

## <u>SCHEDULE "A" -</u> <u>STANDARD TERMS</u> <u>AND CONDITIONS</u>

Schedule "A" sets out the Standard Terms and Conditions ("Standard Terms and Conditions") which apply to these credit facilities. The Standard Terms and Conditions, including the defined terms set out therein, form part of this Agreement, unless this letter states specifically that one or more of the Standard Terms and Conditions do not apply or are modified.

We trust you will find these facilities helpful in meeting your ongoing financing requirements. We ask that if you wish to accept this offer of financing (which includes the Standard Terms and Conditions), please do so by signing and returning the attached duplicate copy of this letter to the undersigned. This offer will expire if not accepted in writing and received by the Bank on or before May 30, 2017.

Yours truly,

# THE TORONTO-DOMINION BANK

/s/ Vito Cramarossa Vito Cramarossa District Vice-President Commercial Banking /s/ Jack Borges Jack Borges Account Manager

# THE TORONTO-DOMINION BANK

RENIN CANADA CORP hereby accepts the foregoing offer this 18 day of May, 2017. The Borrower confirms that, except as may be set out above, the credit facility(ies) detailed herein shall not be used by or on behalf of any third party.

| /s/ Joe Ruffo         | /s/ Shawn Pearson       |
|-----------------------|-------------------------|
| Signature             | Signature               |
| Joe Ruffo, COO        | Shawn Pearson, Chairman |
| Print Name & Position | Print Name & Position   |

# THE TORONTO-DOMINION BANK

RENIN US LLC hereby accepts the foregoing offer this 18 day of May, 2017. The Borrower confirms that, except as may be set out above, the credit facility(ies) detailed herein shall not be used by or on behalf of any third party.

/s/ Joe Ruffo Signature Joe Ruffo, COO

Print Name & Position

/s/ Shawn Pearson Signature

Shawn Pearson, Chairman

Print Name & Position

## cc. Guarantor(s)

The Bank is providing the guarantor(s) with a copy of this letter as a courtesy only. The delivery of a copy of this letter does not create any obligation of the Bank to provide the guarantor(s) with notice of any changes to the credit facilities, including without limitation, changes to the terms and conditions, increases or decreases in the amount of the credit facilities, the establishment of new credit facilities or otherwise. The Bank may, or may not, at its option, provide the guarantor(s) with such information, provided that the Bank will provide such information upon the written request of the guarantor.

## SCHEDULE A STANDARD TERMS AND CONDITIONS

## **1. INTEREST RATE DEFINITIONS**

Prime Rate means the rate of interest per annum (based on a 365 day year) established and reported by the Bank to the Bank of Canada from time to time as the reference rate of interest for determination of interest rates that the Bank charges to customers of varying degrees of creditworthiness in Canada for Canadian dollar loans made by it in Canada.

The Stamping Fee rate per annum for CAD B/As is based on a 365 day year and the Stamping Fee is calculated on the Face Amount of each B/A presented to the Bank for acceptance. The Stamping Fee rate per annum for USD B/As is based on a 360 day year and the Stamping Fee is calculated on the Face Amount of each B/A presented to the Bank for acceptance.

CDOR means, for any day, the annual rate for B/As denominated in Canadian Dollars for a specified term that appears on the Reuters Screen CDOR Page as of 10:00 a.m. (Toronto time) on such day (or, if such day is not a Business Day, then on the immediately preceding Business Day).

LIBOR means the rate of interest per annum (based on a 360 day year) as determined by the Bank (rounded upwards, if necessary to the nearest whole multiple of 1/16th of 1%) at which the Bank may make available United States dollars which are obtained by the Bank in the Interbank Euro Currency Market, London, England at approximately 11:00 a.m. (Toronto time) on the second Business Day before the first day of, and in an amount similar to, and for the period similar to the interest period of, such advance.

USBR means the rate of interest per annum (based on a 365 day year) established by the Bank from time to time as the reference rate of interest for the determination of interest rates that the Bank charges to customers of varying degrees of creditworthiness for US dollar loans made by it in Canada.

If Prime Rate, CDOR, LIBOR, USBR or any other applicable base rate is less than zero, such base rate shall be deemed to be zero for purposes of this Agreement.

Any interest rate based on a period less than a year expressed as an annual rate for the purposes of the Interest Act (Canada) is equivalent to such determined rate multiplied by the actual number of days in the calendar year in which the same is to be ascertained and divided by the number of days in the period upon which it was based.

## 2. INTEREST CALCULATION AND PAYMENT

Interest on Prime Based Loans and USBR Loans is calculated daily (including February 29 in a leap year) and payable monthly in arrears based on the number of days the subject loan is outstanding unless otherwise provided in the Rate and Payment Terms Notice. Interest is charged on February 29 in a leap year.

The Stamping Fee is calculated based on the amount and the term of the B/A and is payable upon acceptance by the Bank of the B/A. The net proceeds received by the Borrower on a B/A advance will be equal to the Face Amount of the B/A discounted at the Bank's then prevailing B/A discount rate for CAD B/As or USD B/As as the case may be, for the specified term of the B/A less the B/A Stamping Fee. If the B/A discount rate (or the rate used to determine the B/A discount rate) is less than zero, it shall instead be deemed to be zero for purposes of this Agreement.

Interest on LIBOR Loans and CDOR Loans is calculated and payable on the earlier of contract maturity or quarterly in arrears, for the number of days in the LIBOR or CDOR interest period, as applicable.

L/C and L/G fees are payable at the time set out in the Letter of Credit Indemnity Agreement applicable to the issued L/C or L/G.

Interest on Fixed Rate Term Loans is compounded monthly and payable monthly in arrears unless otherwise provided in the Rate and Payment Terms Notice.

Interest is payable both before and after maturity or demand, default and judgment.

Each payment under this Agreement shall be applied first in payment of costs and expenses, then interest and fees and the balance, if any, shall be applied in reduction of principal.

For loans not secured by real property, all overdue amounts of principal and interest and all amounts outstanding in excess of the Credit Limit shall bear interest from the date on which the same became due or from when the excess was incurred, as the case may be, until the date of payment or until the date the excess is repaid at the Bank's standard rate charged from time to time for overdrafts, or such lower interest rate if the Bank agrees to a lower interest rate in writing. Nothing in this clause shall be deemed to authorize the Borrower to incur loans in excess of the Credit Limit.

If any provision of this Agreement would oblige the Borrower to make any payment of interest or other amount payable to the Bank in an amount or calculated at a rate which would be prohibited by law or would result in a receipt by the Bank of "interest" at a "criminal rate" (as such terms are construed under the Criminal Code (Canada)), then, notwithstanding such provision, such amount or rate shall be deemed to have been adjusted with retroactive effect to the maximum amount or rate of interest, as the case may be, as would not be so prohibited by applicable law or so result in a receipt by the Bank of "interest" at a "criminal rate", such adjustment to be effected, to the extent necessary (but only to the extent necessary), as follows: first, by reducing the amount or rate of interest, and, thereafter, by reducing any fees, commissions, costs, expenses, premiums and other amounts required to be paid to the Bank which would constitute interest for purposes of section 347 of the Criminal Code (Canada).

### 3. DRAWDOWN PROVISIONS

## Prime Based and USBR Loans

There is no minimum amount of drawdown by way of Prime Based Loans and USBR Loans, except as stated in this Agreement. The Borrower shall provide the Bank with 3 Business Days' notice of a requested Prime Based Loan or USBR Loan over \$1,000,000.

#### <u>B/As</u>

The Borrower shall advise the Bank of the requested term or maturity date for B/As issued hereunder. The Bank shall have the discretion to restrict the term or maturity dates of B/As. In no event shall the term of the B/A exceed the Contractual Term Maturity Date or Maturity Date, as applicable. Except as otherwise stated in this Agreement, the minimum amount of a drawdown by way of B/As is \$1,000,000 and in multiples of \$100,000 thereafter. The Borrower shall provide the Bank with 3 Business Days' notice of a requested B/A drawdown.

The Borrower shall pay to the Bank the full amount of the B/A at the maturity date of the B/A.

The Borrower appoints the Bank as its attorney to and authorizes the Bank to (i) complete, sign, endorse, negotiate and deliver B/As on behalf of the Borrower in handwritten form, or by facsimile or mechanical signature or otherwise, (ii) accept such B/As, and (iii) purchase, discount, and/or negotiate B/As.

#### LIBOR and CDOR

The Borrower shall advise the Bank of the requested LIBOR or CDOR contract maturity period. The Bank shall have the discretion to restrict the LIBOR or CDOR contract maturity. In no event shall the term of the LIBOR or CDOR contract exceed the Contractual Term Maturity Date. Except as otherwise stated in this Agreement, the minimum amount of a drawdown by way of a LIBOR Loan or a CDOR Loan is \$1,000,000, and shall be in multiples of \$100,000 thereafter. The Borrower will provide the Bank with 3 Business Days' notice of a requested LIBOR Loan or CDOR Loan.

## L/C and/or L/G

The Bank shall have the discretion to restrict the maturity date of L/Gs or L/Cs.

## B/A, LIBOR and CDOR - Conversion

Any portion of any B/A, LIBOR or CDOR Loan that is not repaid, rolled over or converted in accordance with the applicable notice requirements hereunder shall be converted by the Bank to a Prime Based Loan effective as of the maturity date of the B/A or the last day in the interest period of the LIBOR or CDOR contract, as applicable. The Bank may charge interest on the amount of the Prime Based Loan at the rate of 115% of the rate applicable to Prime Based Loans for the 3 Business Day period immediately following such maturity. Thereafter, the rate shall revert to the rate applicable to Prime Based Loans.

## B/A, LIBOR and CDOR - Market Disruption

If the Bank determines, in its sole discretion, that a normal market in Canada for the purchase and sale of B/As or the making of CDOR or LIBOR Loans does not exist, any right of the Borrower to request a drawdown under the applicable borrowing option shall be suspended until the Bank advises otherwise. Any drawdown request for B/As, LIBOR or CDOR Loans, as applicable, during the suspension period shall be deemed to be a drawdown notice requesting a Prime Based Loan in an equivalent amount.

## Cash Management

The Bank may, and the Borrower hereby authorizes the Bank to, drawdown under the Operating Loan, Agriculture Operating Line or Farm Property Line of Credit to satisfy any obligations of the Borrower to the Bank in connection with any cash management service provided by the Bank to the Borrower. The Bank may drawdown under the Operating Loan, Agriculture Operating Line or Farm Property Line of Credit even if the drawdown results in amounts outstanding in excess of the Credit Limit.

### **Notice**

Prior to each drawdown under a Fixed Rate Term Loan, other than a Long Term Farm Loan, an Agriculture Term Loan, a Canadian Agricultural Loans Act Loan, a Dairy Term Loan or a Poultry Term Loan and at least 10 days prior to the maturity of each Rate Term, the Borrower will advise the Bank of its selection of drawdown options from those made available by the Bank. The Bank will, after each drawdown, other than drawdowns by way of BA, CDOR, or LIBOR Loan or under the operating loan, send a Rate and Payment Terms Notice to the Borrower.

## 4. PREPAYMENT

## Fixed Rate Term Loans

### 10% Prepayment Option Chosen.

- (a) Once, each calendar year, ("Year"), the Borrower may, provided that an Event of Default has not occurred, prepay in one lump sum, an amount of principal outstanding under a Fixed Rate Term Loan not exceeding 10% of the original amount of the Fixed Rate Term Loan, upon payment of all interest accrued to the date of prepayment without paying any prepayment charge. If the prepayment privilege is not used in one Year, it cannot be carried forward and used in a later Year.
- (b) Provided that an Event of Default has not occurred, the Borrower may prepay more than 10% of the original amount of a Fixed Rate Term Loan in any Year, upon payment of all interest accrued to the date of prepayment and an amount equal to the greater of:
  - i) three months' interest on the amount of the prepayment (the amount of prepayment is the amount of prepayment exceeding the 10% limit described in Section 4(a)) using the interest rate applicable to the Fixed Rate Term Loan being prepaid; and
  - ii) the Yield Maintenance, being the difference between:
    - a. the current outstanding principal balance of the Fixed Rate Term Loan; and

b. the sum of the present values as of the date of the prepayment of the future payments to be made on the Fixed Rate Term Loan until the last day of the Rate Term, plus the present value of the principal amount of the Fixed Rate Term Loan that would have been due on the maturity of the Rate Term, when discounted at the Government of Canada bond yield rate with a term which has the closest maturity to the unexpired term of the Fixed Rate Term Loan.

### 10% Prepayment Option Not Chosen.

- (c) The Borrower may, provided that an Event of Default has not occurred, prepay all or any part of the principal then outstanding under a Fixed Rate Term Loan upon payment of all interest accrued to the date of prepayment and an amount equal to the greater of:
  - i) three months' interest on the amount of the prepayment using the interest rate applicable to the Fixed Rate Term Loan being prepaid; and
  - ii) the Yield Maintenance, being the difference between:
    - a. the current outstanding principal balance of the Fixed Rate Term Loan; and
    - b. the sum of the present values as of the date of the prepayment of the future payments to be made on the Fixed Rate Term Loan until the last day of the Rate Term, plus the present value of the principal amount of the Fixed Rate Term Loan that would have been due on the maturity of the Rate Term, when discounted at the Government of Canada bond yield rate with a term which has the closest maturity to the unexpired term of the Fixed Rate Term Loan.

## Floating Rate Term Loans

The Borrower may prepay the whole or any part of the principal outstanding under a Floating Rate Term Loan, at any time without the payment of prepayment charges.

## 5. STANDARD DISBURSEMENT CONDITIONS

The obligation of the Bank to permit any drawdowns hereunder at any time is subject to the following conditions precedent:

- a) The Bank shall have received the following documents which shall be in form and substance satisfactory to the Bank:
  - i) A copy of a duly executed resolution of the Board of Directors of the Borrower empowering the Borrower to enter into this Agreement;
  - ii) A copy of any necessary government approvals authorizing the Borrower to enter into this Agreement;
  - iii) All of the Bank Security and supporting resolutions and solicitors' letter of opinion required hereunder;
  - iv) The Borrower's compliance certificate certifying compliance with all terms and conditions hereunder;
  - v) All operation of account documentation; and
  - vi) For drawdowns under the Facility by way of L/C or L/G, the Bank's standard form Letter of Credit Indemnity Agreement
- b) The representations and warranties contained in this Agreement are correct.
- c) No event has occurred and is continuing which constitutes an Event of Default or would constitute an Event of Default, but for the requirement that notice be given or time elapse or both.
- d) The Bank has received the arrangement fee payable hereunder (if any) and the Borrower has paid all legal and other expenses incurred by the Bank in connection with the Agreement or the Bank Security.

### 6. STANDARD REPRESENTATIONS AND WARRANTIES

The Borrower hereby represents and warrants, which representations and warranties shall be deemed to be continually repeated so long as any amounts remain outstanding and unpaid under this Agreement or so long as any commitment under this Agreement remains in effect, that:

- a) The Borrower is a duly incorporated corporation, a limited partnership, partnership, or sole proprietorship, duly organized, validly existing and in good standing under the laws of the jurisdiction where the Branch/Centre is located and each other jurisdiction where the Borrower has property or assets or carries on business and the Borrower has adequate corporate power and authority to carry on its business, own property, borrow monies and enter into agreements therefore, execute and deliver the Agreement, the Bank Security, and documents required hereunder, and observe and perform the terms and provisions of this Agreement.
- b) There are no laws, statutes or regulations applicable to or binding upon the Borrower and no provisions in its charter documents or in any by-laws, resolutions, contracts, agreements, or arrangements which would be contravened, breached, violated as a result of the execution, delivery, performance, observance, of any terms of this Agreement.
- c) No Event of Default has occurred nor has any event occurred which, with the passage of time or the giving of notice, would constitute an Event of Default under this Agreement or which would constitute a default under any other agreement.
- d) There are no actions, suits or proceedings, including appeals or applications for review, or any knowledge of pending actions, suits, or proceedings against the Borrower and its subsidiaries, before any court or administrative agency which would result in any material adverse change in the property, assets, financial condition, business or operations of the Borrower.
- e) All material authorizations, approvals, consents, licenses, exemptions, filings, registrations and other requirements of governmental, judicial and public bodies and authorities required to carry on its business have been or will be obtained or effected and are or will be in full force and effect.
- f) The financial statements and forecasts delivered to the Bank fairly present the present financial position of the Borrower, and have been prepared by the Borrower and its auditors in accordance with the International Financial Reporting Standards or GAAP for Private Enterprises.
- g) All of the remittances required to be made by the Borrower to the federal government and all provincial and municipal governments have been made, are currently up to date and there are no outstanding arrears. Without limiting the foregoing, all employee source deductions (including income taxes, Employment Insurance and Canada Pension Plan), sales taxes (both provincial and federal), corporate income taxes, corporate capital taxes, payroll taxes and workers' compensation dues are currently paid and up to date.
- h) If the Bank Security includes a charge on real property, the Borrower or Guarantor, as applicable, is the legal and beneficial owner of the real property with good and marketable title in fee simple thereto, free from all easements, rights-of-way, agreements, restrictions, mortgages, liens, executions and other encumbrances, save and except for those approved by the Bank in writing.
- i) All information that the Borrower has provided to the Bank is accurate and complete respecting, where applicable:
  - i) the names of the Borrower's directors and the names and addresses of the Borrower's beneficial owners;
  - ii) the names and addresses of the Borrower's trustees, known beneficiaries and/or settlors; and
  - iii) the Borrower's ownership, control and structure.

### 7. STANDARD POSITIVE COVENANTS

So long as any amounts remain outstanding and unpaid under this Agreement or so long as any commitment under this Agreement remains in effect, the Borrower will, and will ensure that its subsidiaries and each of the Guarantors will:

a) Pay all amounts of principal, interest and fees on the dates, times and place specified herein, under the Rate and Payment Terms Notice, and under any other agreement between the Bank and the Borrower.

- b) Advise the Bank of any change in the amount and the terms of any credit arrangement made with other lenders or any action taken by another lender to recover amounts outstanding with such other lender.
- c) Advise promptly after the happening of any event which will result in a material adverse change in the financial condition, business, operations, or prospects of the Borrower or the occurrence of any Event of Default or default under this Agreement or under any other agreement for borrowed money.
- d) Do all things necessary to maintain in good standing its corporate existence and preserve and keep all material agreements, rights, franchises, licenses, operations, contracts or other arrangements in full force and effect.
- e) Take all necessary actions to ensure that the Bank Security and its obligations hereunder will rank ahead of all other indebtedness of and all other security granted by the Borrower.
- f) Pay all taxes, assessments and government charges unless such taxes, assessments, or charges are being contested in good faith and appropriate reserves shall be made with funds set aside in a separate trust fund.
- g) Provide the Bank with information and financial data as it may request from time to time, including, without limitation, such updated information and/or additional supporting information as the Bank may require with respect to any or all the matters in the Borrower's representation and warranty in Section 6(i).
- h) Maintain property, plant and equipment in good repair and working condition.
- i) Inform the Bank of any actual or probable litigation and furnish the Bank with copies of details of any litigation or other proceedings, which might affect the financial condition, business, operations, or prospects of the Borrower.
- j) Provide such additional security and documentation as may be required from time to time by the Bank or its solicitors.
- k) Continue to carry on the business currently being carried on by the Borrower its subsidiaries and each of the Guarantors at the date hereof.
- I) Maintain adequate insurance on all of its assets, undertakings, and business risks.
- m) Permit the Bank or its authorized representatives full and reasonable access to its premises, business, financial and computer records and allow the duplication or extraction of pertinent information therefrom.
- n) Comply with all applicable laws.

### **8. STANDARD NEGATIVE COVENANTS**

So long as any amounts remain outstanding and unpaid under this Agreement or so long as any commitment under this Agreement remains in effect, the Borrower will not and will ensure that its subsidiaries and each of the Guarantors will not:

- a) Create, incur, assume, or suffer to exist, any mortgage, deed of trust, pledge, lien, security interest, assignment, charge, or encumbrance (including without limitation, any conditional sale, or other title retention agreement, or finance lease) of any nature, upon or with respect to any of its assets or undertakings, now owned or hereafter acquired, except for those Permitted Liens, if any, set out in the Letter.
- b) Create, incur, assume or suffer to exist any other indebtedness for borrowed money (except for indebtedness resulting from Permitted Liens, if any) or guarantee or act as surety or agree to indemnify the debts of any other Person.
- c) Merge or consolidate with any other Person, or acquire all or substantially all of the shares, assets or business of any other Person.
- d) Sell, lease, assign, transfer, convey or otherwise dispose of any of its now owned or hereafter acquired assets (including, without limitation, shares of stock and indebtedness of subsidiaries, receivables and leasehold interests), except for inventory disposed of in the ordinary course of business.
- e) Terminate or enter into a surrender of any lease of any property mortgaged under the Bank Security.
- f) Cease to carry on the business currently being carried on by each of the Borrower, its subsidiaries, and the Guarantors at the date hereof.
- g) Permit any change of ownership or change in the capital structure of the Borrower.

### 9. ENVIRONMENTAL

The Borrower represents and warrants (which representation and warranty shall continue throughout the term of this Agreement) that the business of the Borrower, its subsidiaries and each of the Guarantors is being operated in compliance with applicable laws and regulations respecting the discharge, omission, spill or disposal of any hazardous materials and that any and all enforcement actions in respect thereto have been clearly conveyed to the Bank.

The Borrower shall, at the request of the Bank from time to time, and at the Borrower's expense, obtain and provide to the Bank an environmental audit or inspection report of the property from auditors or inspectors acceptable to the Bank.

The Borrower hereby indemnifies the Bank, its officers, directors, employees, agents and shareholders, and agrees to hold each of them harmless from all loss, claims, damages and expenses (including legal and audit expenses) which may be suffered or incurred in connection with the indebtedness under this Agreement or in connection with the Bank Security.

#### **10. STANDARD EVENTS OF DEFAULT**

The Bank may accelerate the payment of principal and interest under any committed credit facility hereunder and cancel any undrawn portion of any committed credit facility hereunder, at any time after the occurrence of any one of the following Events of Default:

- a) Non-payment of principal outstanding under this Agreement when due or non-payment of interest or fees outstanding under this Agreement within 3 Business Days of when due.
- b) If any representation, warranty or statement made hereunder or made in connection with the execution and delivery of this Agreement or the Bank Security is false or misleading at any time.
- c) If any representation or warranty made or information provided by the Guarantor to the Bank from time to time, including without limitation, under or in connection with the Personal Financial Statement and Privacy Agreement provided by the Guarantor, is false or misleading at any time.
- d) If there is a breach or non-performance or non-observance of any term or condition of this Agreement or the Bank Security and, if such default is capable to being remedied, the default continues unremedied for 5 Business Days after the occurrence.
- e) If the Borrower, any one of its subsidiaries, or, if any of the Guarantors makes a general assignment for the benefit of creditors, files or presents a petition, makes a proposal or commits any act of bankruptcy, or if any action is taken for the winding up, liquidation or the appointment of a liquidator, trustee in bankruptcy, custodian, curator, sequestrator, receiver or any other officer with similar powers or if a judgment or order shall be entered by any court approving a petition for reorganization, arrangement or composition of or in respect of the Borrower, any of its subsidiaries, or any of the Guarantors is insolvent or declared bankrupt.
- f) If there exists a voluntary or involuntary suspension of business of the Borrower, any of its subsidiaries, or any of the Guarantors.
- g) If action is taken by an encumbrancer against the Borrower, any of its subsidiaries, or any of the Guarantors to take possession of property or enforce proceedings against any assets.
- h) If any final judgment for the payment of monies is made against the Borrower, any of its subsidiaries, or any of the Guarantors and it is not discharged within 30 days from the imposition of such judgment.
- If there exists an event, the effect of which with lapse of time or the giving of notice, will constitute an event of default or a default under any other agreement for borrowed money in excess of the Cross Default Threshold entered into by the Borrower, any of its subsidiaries, or any of the Guarantors.
- j) If the Borrower, any one of its subsidiaries, or any of the Guarantors default under any other present or future agreement with the Bank or any of the Bank's subsidiaries, including without limitation, any other loan agreement, forward foreign exchange transactions, interest rate and currency and/or commodity swaps.
- k) If the Bank Security is not enforceable or if any party to the Bank Security shall dispute or deny any liability or any of its obligations under the Bank Security, or if any Guarantor terminates a guarantee in respect of future advances.

- If, in the Bank's determination, a material adverse change occurs in the financial condition, business operations or prospects of the Borrower, any of the Borrower's subsidiaries, or any of the Guarantors.
- m) If the Borrower or a Guarantor is an individual, the Borrower or such Guarantor dies or is found by a court to be incapable of managing his or her affairs.

## **11. ACCELERATION**

If the Bank accelerates the payment of principal and interest hereunder, the Borrower shall immediately pay to the Bank all amounts outstanding hereunder, including without limitation, the amount of unmatured B/As, CDOR and LIBOR Loans and the amount of all drawn and undrawn L/Gs and L/Cs. All cost to the Bank of unwinding CDOR and LIBOR Loans and all loss suffered by the Bank in re-employing amounts repaid will be paid by the Borrower.

The Bank may demand the payment of principal and interest under the Operating Loan, Agriculture Operating Line or Farm Property Line of Credit (and any other uncommitted facility) hereunder and cancel any undrawn portion of the Operating Loan, Agriculture Operating Line or Farm Property Line of Credit (and any other uncommitted facility) hereunder, at any time whether or not an Event of Default has occurred.

## 12. INDEMNITY

The Borrower agrees to indemnify the Bank from and against any and all claims, losses and liabilities arising or resulting from this Agreement. USD loans must be repaid with USD and CAD loans must be repaid with CAD and the Borrower shall indemnify the Bank for any loss suffered by the Bank if USD loans are repaid with CAD or vice versa, whether such payment is made pursuant to an order of a court or otherwise. In no event will the Bank be liable to the Borrower for any direct, indirect or consequential damages arising in connection with this Agreement.

## **13. TAXATION ON PAYMENTS**

All payments made by the Borrower to the Bank will be made free and clear of all present and future taxes (excluding the Bank's income taxes), withholdings or deductions of whatever nature. If these taxes, withholdings or deductions are required by applicable law and are made, the Borrower, shall, as a separate and independent obligation, pay to the Bank all additional amounts as shall fully indemnify the Bank from any such taxes, withholdings or deductions.

### **14. REPRESENTATION**

No representation or warranty or other statement made by the Bank concerning any of the Facilities shall be binding on the Bank unless made by it in writing as a specific amendment to this Agreement.

## **15. CHANGING THE AGREEMENT**

- a) The Bank may, from time to time, unilaterally change the provisions of this Agreement where (i) the provisions of the Agreement relate to the Operating Loan, Agriculture Operating Line or Farm Property Line of Credit (and any other uncommitted facility) or (ii) such change is for the benefit of the Borrower, or made at the Borrower's request, including without limitation, decreases to fees or interest payable hereunder or (iii) where such change makes compliance with this Agreement less onerous to the Borrower, including without limitation, release of security. These changes can be made by the Bank providing written notice to the Borrower of such changes in the form of a specific waiver or a document constituting an amending agreement. The Borrower is not required to execute such waiver or amending agreement, unless the Bank requests the Borrower to sign such waiver or amending agreement. A change in the Prime Rate and USBR is not an amendment to the terms of this Agreement that requires notification to be provided to the Borrower.
- b) Changes to the Agreement, other than as described in a) above, including changes to covenants and fees payable by the Borrower, are required to be agreed to by the Bank and the Borrower in writing, by the Bank and the Borrower each signing an amending agreement.
- c) The Bank is not required to notify a Guarantor of any change in the Agreement, including any increase in the Credit Limit.

## 16. ADDED COST

If the introduction of or any change in any present or future law, regulation, treaty, official or unofficial directive, or regulatory requirement, (whether or not having the force of law) or in the interpretation or application thereof, relates to:

- i) the imposition or exemption of taxation of payments due to the Bank or on reserves or deemed reserves in respect of the undrawn portion of any Facility or loan made available hereunder; or,
- any reserve, special deposit, regulatory or similar requirement against assets, deposits, or loans or other acquisition of funds for loans by the Bank; or,
- iii) the amount of capital required or expected to be maintained by the Bank as a result of the existence of the advances or the commitment made hereunder;

and the result of such occurrence is, in the sole determination of the Bank, to increase the cost of the Bank or to reduce the income received or receivable by the Bank hereunder, the Borrower shall, on demand by the Bank, pay to the Bank that amount which the Bank estimates will compensate it for such additional cost or reduction in income and the Bank's estimate shall be conclusive, absent manifest error.

## **17. EXPENSES**

The Borrower shall pay, within 5 Business Days following notification, all fees and expenses (including but not limited to all legal fees) incurred by the Bank in connection with the preparation, registration and ongoing administration of this Agreement and the Bank Security and with the enforcement of the Bank's rights and remedies under this Agreement and the Bank Security whether or not any amounts are advanced under the Agreement. These fees and expenses shall include, but not be limited, to all outside counsel fees and expenses and all in-house legal fees and expenses, if in-house counsel are used, and all outside professional advisory fees and expenses. The Borrower shall pay interest on unpaid amounts due pursuant to this paragraph at the All-In Rate plus 2% per annum.

Without limiting the generality of Section 25, the Bank or the Bank's agent, is authorized to debit any of the Borrower's accounts with the amount of the fees and expenses owed by the Borrower hereunder, including the registration fee in connection with the Bank Security, even if that debiting creates an overdraft in any such account. If there are insufficient funds in the Borrower's accounts to reimburse the Bank or it's agent for payment of the fees and expenses owed by the Borrower hereunder, the amount debited to the Borrower's accounts shall be deemed to be a Prime Based Loan under the Operating Loan, the Agriculture Operating Line or Farm Property Line of Credit.

The Borrower will, if requested by the Bank, sign a Pre-Authorized Payment Authorization in a format acceptable to the Bank to permit the Bank's agent to debit the Borrower's accounts as contemplated in this Section.

### 18. NON WAIVER

Any failure by the Bank to object to or take action with respect to a breach of this Agreement or any Bank Security or upon the occurrence of an Event of Default shall not constitute a waiver of the Bank's right to take action at a later date on that breach. No course of conduct by the Bank will give rise to any reasonable expectation which is in any way inconsistent with the terms and conditions of this Agreement and the Bank Security or the Bank's rights thereunder.

#### **19. EVIDENCE OF INDEBTEDNESS**

The Bank shall record on its records the amount of all loans made hereunder, payments made in respect thereto, and all other amounts becoming due to the Bank under this Agreement. The Bank's records constitute, in the absence of manifest error, conclusive evidence of the indebtedness of the Borrower to the Bank pursuant to this Agreement.

The Borrower will sign the Bank's standard form Letter of Credit Indemnity Agreement for all L/Cs and UGs issued by the Bank.

With respect to chattel mortgages taken as Bank Security, this Agreement is the Promissory Note referred to in same chattel mortgage, and the indebtedness incurred hereunder is the true indebtedness secured by the chattel mortgage.

## **20. ENTIRE AGREEMENTS**

This Agreement replaces any previous letter agreements dealing specifically with terms and conditions of the credit facilities described in the Letter. Agreements relating to other credit facilities made available by the Bank continue to apply for those other credit facilities. This Agreement, and if applicable, the Letter of Credit Indemnity Agreement, are the entire agreements relating to the Facilities described in this Agreement.

#### 21. NON-MERGER

Notwithstanding the execution, delivery or registration of the Bank Security and notwithstanding any advances made pursuant thereto, this Agreement shall continue to be valid, binding and enforceable and shall not merge as a result thereof. Any default under this Agreement shall constitute concurrent default under the Bank Security. Any default under the Bank Security shall constitute concurrent default under this Agreement. In the event of an inconsistency between the terms of this Agreement and the terms of the Bank Security, the terms of this Agreement shall prevail and the inclusion of any term in the Bank Security that is not dealt with in this Agreement shall not be an inconsistency.

## 22. ASSIGNMENT

The Bank may assign or grant participation in all or part of this Agreement or in any loan made hereunder without notice to and without the Borrower's consent.

The Borrower may not assign or transfer all or any part of its rights or obligations under this Agreement.

#### 23. RELEASE OF INFORMATION

The Borrower hereby irrevocably authorizes and directs the Borrower's accountant, (the "Accountant") to deliver all financial statements and other financial information concerning the Borrower to the Bank and agrees that the Bank and the Accountant may communicate directly with each other.

## 24. FX CLOSE OUT

The Borrower hereby acknowledges and agrees that in the event any of the following occur: (i) Default by the Borrower under any forward foreign exchange contract ("FX Contract"); (ii) Default by the Borrower in payment of monies owing by it to anyone, including the Bank; (iii) Default in the performance of any other obligation of the Borrower under any agreement to which it is subject; or (iv) the Borrower is adjudged to be or voluntarily becomes bankrupt or insolvent or admits in writing to its inability to pay its debts as they come due or has a receiver appointed over its assets, the Bank shall be entitled without advance notice to the Borrower to close out and terminate all of the outstanding FX Contracts entered into hereunder, using normal commercial practices employed by the Bank, to determine the gain or loss for each terminated FX contract. The Bank shall then be entitled to calculate a net termination value for all of the terminated FX Contracts which hall be the termination of the FX Contracts which net sum shall be the "Close Out Value" of the terminated FX Contracts. The Borrower acknowledges that it shall be required to forthwith pay any positive Close Out Value owing to the Bank and the Bank shall be required to pay any negative Close Out Value owing to the Borrower, subject to any rights of set-off to which the Bank is entitled or subject.

## 25. SET-OFF

In addition to and not in limitation of any rights now or hereafter granted under applicable law, the Bank may at any time and from time to time without notice to the Borrower or any other Person, any notice being expressly waived by the Borrower, set-off and compensate and apply any and all deposits, general or special, time or demand, provisional or final, matured or unmatured, in any currency, and any other indebtedness or amount payable by the Bank (irrespective of the place of payment or booking office of the obligation), to or for the credit of or for the Borrower's account, including without limitation, any amount owed by the Bank to the Borrower under any FX Contract or other treasury or derivative product, against and on account of the indebtedness and liability under this Agreement notwithstanding that any of them are contingent or unmatured or in a different currency than the indebtedness and liability under this Agreement. When applying a deposit or other obligation in a different currency than the indebtedness and liability under this Agreement, the Bank will convert the deposit or other obligation to the currency of the indebtedness and liability under this Agreement, the Bank will convert the deposit or other obligation to the currency of the indebtedness and liability under this Agreement, the Bank will convert the deposit or other obligation to the currency of the indebtedness and liability under this Agreement using the exchange rate determined by the Bank at the time of the conversion.

## 26. SEVERABILITY

In the event any one or more of the provisions of this Agreement shall for any reason, including under any applicable statute or rule of law, be held to be invalid, illegal or unenforceable, that part will be severed from this Agreement and will not affect the enforceability of the remaining provisions of this Agreement, which shall remain in full force and effect.

#### 27. MISCELLANEOUS

- i) The Borrower has received a signed copy of this Agreement;
- ii) If more than one Person, firm or corporation signs this Agreement as the Borrower, each party is jointly and severally liable hereunder, and the Bank may require payment of all amounts payable under this Agreement from any one of them, or a portion from each, but the Bank is released from any of its obligations by performing that obligation to any one of them;
- Accounting terms will (to the extent not defined in this Agreement) be interpreted in accordance with accounting principles established from time to time by the Canadian Institute of Chartered Accountants (or any successor) consistently applied, and all financial statements and information provided to the Bank will be prepared in accordance with those principles;
- iv) This Agreement is governed by the law of the Province or Territory where the Branch/Centre is located;
- v) Unless stated otherwise, all amounts referred to herein are in Canadian dollars

## **28. DEFINITIONS**

Capitalized Terms used in this Agreement shall have the following meanings:

"All-In Rate" means the greater of the interest rate that the Borrower pays for Floating Rate Loans or the highest fixed rate paid for Fixed Rate Term Loans.

"Agreement" means the agreement between the Bank and the Borrower set out in the Letter and this Schedule "A"-Standard Terms and Conditions.

"Business Day" means any day (other than a Saturday or Sunday) that the Branch/Centre is open for business.

"Branch/Centre" means The Toronto-Dominion Bank branch or banking centre noted on the first page of the Letter, or such other branch or centre as may from time to time be designated by the Bank.

*"Contractual Term Maturity Date"* means the last day of the Contractual Term period. If the Letter does not set out a specific Contractual Term period but rather refers to a period of time up to which the Contractual Term Maturity Date can occur, the Bank and the Borrower must agree on a Contractual Term Maturity Date before first drawdown, which Contractual Term Maturity Date will be set out in the Rate and Payments Terms Notice.

"Cross Default Threshold" means the cross default threshold set out in the Letter. If no such cross default threshold is set out in the Letter it will be deemed to be zero.

"Face Amount" means, in respect of:

- (i) a B/A, the amount payable to the holder thereof on its maturity;
- A L/C or L/G, the maximum amount payable to the beneficiary specified therein or any other Person to whom payments may be required to be made pursuant to such L/C or L/G.

"Fixed Rate Term Loan" means any drawdown in Canadian dollars under a Facility at an interest rate which is fixed for a Rate Term at such rate as is determined by the Bank at its sole discretion.

"Floating Rate Loan" means any loan drawn down, converted or extended under a Facility at an interest rate which is referenced to a variable rate of interest, such as the Prime Rate.

*"Inventory Value"* means, at any time of determination, the total value (based on the lower of cost or market) of the Borrower's inventories that are subject to the Bank Security (other than (i) those inventories supplied by trade creditors who at that time have not been fully paid and would have a right to repossess all or part of such inventories if the Borrower were then either bankrupt or in receivership, (ii) those inventories comprising work in process and (iii) those inventories that the Bank may from time to time designate in its sole discretion) minus the total amount of any claims, liens or encumbrances on those inventories having or purporting to have priority over the Bank.

"Letter" means the letter from the Bank to the Borrower to which this Schedule "A"-Standard Terms and Conditions is attached.

"Letter of Credit" or "L/C" means a documentary letter of credit or similar instrument in form and substance satisfactory to the Bank.

"Letter of Guarantee" or "L/G" means a stand-by letter of guarantee or similar instrument in form and substance satisfactory to the Bank.

"Maturity Date" for a Facility, means the date on which all amounts outstanding under such Facility are due and payable to the Bank.

"*Person*" includes any individual, sole proprietorship, corporation, partnership, joint venture, trust, unincorporated association, association, institution, entity, party, or government (whether national, federal, provincial, state, municipal, city, county, or otherwise and including any instrumentality, division, agency, body, or department thereof).

"Purchase Money Security Interest" means a security interest on an asset which is granted to a lender or to the seller of such asset in order to secure the purchase price of such asset or a loan incurred to acquire such asset, provided that the amount secured by the security interest does not exceed the cost of the asset and provided that the Borrower provides written notice to the Bank prior to the creation of the security interest, and the creditor under the security interest has, if requested by the Bank, entered into an inter-creditor agreement with the Bank, in a format acceptable to the Bank.

"*Rate Term*" means that period of time as selected by the Borrower from the options offered to it by the Bank, during which a Fixed Rate Term Loan will bear a particular interest rate. If no Rate Term is selected, the Borrower will be deemed to have selected a Rate Term of 1 year.

"Rate and Payment Terms Notice" means the written notice sent by the Bank to the Borrower setting out the interest rate and payment terms for a particular drawdown.

*"Receivable Value"* means, at any time of determination, the total value of those of the Borrower's trade accounts receivable that are subject to the Bank Security other than (i) those accounts then outstanding for 90 days, (ii) those accounts owing by Persons, firms or corporations affiliated with the Borrower, (iii) those accounts that the Bank may from time to time designate in its sole discretion, (iv) those accounts subject to any claim, liens, or encumbrance having or purporting to have priority over the Bank, (v) those accounts which are subject to a claim of set-off by the obligor under such account, MINUS the total amount of all claims, liens, or encumbrances on those receivables having or purporting to have priority over the Bank.

"Receivables/Inventory Summary" means a summary of the Borrower's trade account receivables and inventories, in form as the Bank may require and certified by a senior officer/representative of the Borrower.

"USS" or "USD Equivalent" means, on any date, the equivalent amount in United States Dollars after giving effect to a conversion of a specified amount of Canadian Dollars to United States Dollars at the exchange rate determined by the Bank at the time of the conversion.



Pine Valley Commercial Banking Center 4499 Highway #7, 2nd Floor Woodbridge, Ontario L4L 9A9 Tel # 905 264 6723 Fax #905 851 8209

September 22, 2017

RENIN CANADA CORP. RENIN US LLC 110 Walker Drive Brampton, Ontario L6T 4H6

Attention: Joe Ruffo, Chief Operating Officer

Dear Sir,

The following amending agreement (the "Amending Agreement") amends the terms and conditions of the credit facilities (the "Facilities") provided to the Borrower pursuant to the Agreement dated April 21, 2017 and the subsequent Amending Agreement dated May 12, 2017.

### BORROWER

RENIN CANADA CORP. RENIN US LLC

#### LENDER

The Toronto-Dominion Bank (the "Bank"), through its Pine Valley branch, in Vaughan, ON.

## CREDIT LIMIT

1 (A) (B) The lesser of:

i) USD\$18,000,000 «or its CAD Equivalent», AND

The Total of

A) 90% of the insured portion of Receivable Value (net of discounts, rebates, over 90 day accounts), insured with COFACE, AND

(the "Borrower A")

(the "Borrower B")

B) 85% of the non-insured Receivable Value, (net of discounts, rebates, over 90 day accounts) for companies with a satisfactory investment credit rating to the Bank, AND

C) 75% of the non-insured Receivable Value (net of discounts, rebates, over 90 day accounts, related party accounts and holdbacks), AND

D) 50% of the Inventory Value except that the amount calculated under (D) will not exceed 50% of the outstanding balance on the facility. Inventory value to include raw materials and finished goods with inventory in transit limited to USD \$1,500,000; inventory value to be net of returned inventory, defective inventory, damaged goods, and obsolete inventory and / or appropriate provision to be provided for same. Inventory aged over 12 months ineligible for margining.



LESS:

E) Three months' rental payments on warehouses located at Brampton, Ontario and Tupelo, Mississippi if Landlord Waivers for these warehouses are not on hand.

For purposes of calculating the Credit Limit, no value will be given to any uninsured foreign accounts receivables and any insured trade account receivable exceeding any individual receivable/buyer/credit limit set out in the applicable policy.

Available credit limit to be forward margined.

2 (A) (B) USD\$1,745,829 as reduced pursuant to the section headed "Repayment and Reduction of Amount of Credit Facility".

## **TYPE OF CREDIT AND BORROWING OPTIONS**

٠

- 1 (A) (B) **Committed Revolving Operating Line** available at the Borrower's option by way of:
  - Prime Rate Based Loans in CAD\$ ("Prime Based Loans")
  - Bankers Acceptances in CAD\$ ("B/As")
  - United States Base Rate Loans in USD\$ ("USBR Loans")
  - London Interbank Offered Rate Loans in USD\$ ("LIBOR Loans")
  - Letters of Credit in CAD\$ or USD\$ ("L/Cs")
  - Stand-by Letters of Guarantee in CAD\$ or USD\$ ("L/Gs")
- 2 (A) (B) Committed Reducing Term Facility (Multiple Draw) available at the Borrower's option by way of:
  - Fixed Rate Term Loan in CAD\$
  - Floating Rate Term Loan available by way of:
    - Prime Rate Based Loans in CAD\$ ("Prime Based Loans")
    - Bankers Acceptances in CAD\$ ("B/As")
    - United States Base Rate Loans in USD\$ ("USBR Loans")
    - London Interbank Offered Rate Loans in USD\$ ("LIBOR Loans")

## TENOR

- 1 (A) (B) Committed, 1 year from date that Disbursement Conditions have been satisfied.
- 2 (A) (B) Committed

## CONTRACTUAL TERM

- 1 (A) (B) 1 year from date that Disbursement Conditions have been satisfied.
- 2 (A) (B) 60 months from the date of drawdown.

## **INTEREST RATES AND FEES**

Advances shall bear interest and fees as follows

## 1 (A) (B) Committed Revolving Operating Line:

- Prime Based Loans: Prime Rate + 1.000% per annum
- USBR Loans: USBR + 1.000% per annum
- LIBOR Loans: LIBOR + 2.750% per annum
- B/As: Stamping Fee at 2.750% per annum

- L/Cs: As advised by the Bank at the time of issuance of the L/C
- L/Gs: 2.000% per annum

## 2 (A) (B) Committed Reducing Term Facility:

Fixed Rate Term Loans: as determined by the Bank, in its sole discretion, for the Rate Term selected by the Borrower, and as set out in the Rate and Payment Terms Notice applicable to that Fixed Rate Term Loan.

Floating Rate Term Loans available by way of:

- Prime Based Loans: Prime Rate + 1.000% per annum
- USBR Loans: USBR + 1.000% per annum
- LIBOR Loans: LIBOR + 2.750% per annum
- B/As: Stamping Fee at 2.750%.per annum

For all Facilities, interest payments will be made in accordance with Schedule "A" unless otherwise stated in this Letter or in the Rate and Payment Terms Notice applicable for a particular drawdown. Information on interest rate and fee definitions, interest rate calculations and payment is set out in the Schedule "A".

Interest on Fixed Rate Term Loans under Facility 2 is compounded monthly and payable monthly in arrears.

## ARRANGEMENT FEE

The Borrower has paid or will pay prior to any drawdown hereunder a non-refundable arrangement fee of CAD\$9,000.

#### ADMINISTRATION FEE

CAD\$250 per month

#### **COMMITMENT FEE**

On the third Business Day following the last Business Day of March, June, September, and December, in each year, the Borrower shall pay to the Bank a Commitment Fee for the Committed Revolving Operating Line in an amount equal to 0.7000 % per annum calculated on the daily average amount of the undrawn portion of the Committed Revolving Operating Line during the quarter just ended.

#### **DRAWDOWN**

(A) (B) Upon satisfaction of Disbursement Conditions, on a revolving basis, as required. L/C and L/G on a revolving basis, limited to USD \$1,500,000 + 1 year term BA & LIBOR based borrowings available to a maximum of 90 days with minimum drawdown of USD \$1,000,000 or its Canadian equivalent and in multiples of USD \$100,000 or its Canadian equivalent thereafter.

Any L/C's and L/G's scheduled to be outstanding beyond the maturity of the Committed Revolving Operating Line, at time of issuance, must, on issuance, be cash collateralized.

## 2 (A) (B) Fully Drawn.

Each drawdown under 2 will be a "tranche" and each tranche will bear its own interest rate and repayment terms as set out in the Rate and Payment Terms Notice delivered by the Bank to the Borrower in respect of that drawdown.

Notice periods, minimum amounts of draws, interest periods and contract maturity for LIBOR Loans, terms for Banker's Acceptances and other similar details are set out in the Schedule "A" attached hereto.

## REPAYMENT AND REDUCTION OF AMOUNT OF CREDIT FACILITY

| 1 (A) (B) | In full at maturity.   |
|-----------|--|
|           | L/C and L/G upon payout or cancellation by the beneficiary.                          |
| 2 (A) (B) | Loan 1: USD \$495,000  |
|           | Amortization: 3 years, from June 1, 2017 to June 1, 2020                             |
|           | Fixed Rate: Equal monthly blended payments of USD \$ 14,580.73 until June 1, 2018.   |
|           | (Blended payments to change thereafter as per the new rate)                          |
|           | Loan 2: USD \$180,000  |
|           | Amortization: 3 years, from June 1, 2017 to June 1, 2020                             |
|           | Fixed Rate: Equal monthly blended payments of USD \$ 5,302.09 until June 1, 2018.    |
|           | (Blended payments to change thereafter as per the new rate)                          |
|           | Loan 3: USD \$1,125,000  |
|           | Amortization: 5 years, from July 12, 2017 to July 12, 2022                           |
|           | Fixed Rate: Equal monthly blended payments of USD \$ 20,861.78 until August 1, 2018. |
|           | (Blended payments to change thereafter as per the new rate)                          |
|           |  |

#### **PREPAYMENT**

- 1 (A) (B) Permitted in whole or in part at any time; B/A's may not be prepaid.
- 2 (A) (B) The Borrower has selected the 10% Prepayment Option and accordingly, Fixed Rate Term Loans under this Facility may be prepaid in accordance with Section 4a) and 4b) of Schedule A.

Floating Rate Term Loan: No prepayment penalty.

## **SECURITY**

The following security shall be provided, shall, unless otherwise indicated, support all present and future indebtedness and liability of the Borrower and the grantor of the security to the Bank including without limitation indebtedness and liability under guarantees, foreign exchange contracts, cash management products, and derivative contracts, shall be registered, in first position, and shall be on the Bank's standard form, supported by resolutions and solicitor's opinion, all acceptable to the Bank.

a) General Security Agreement ("GSA") issued by RENIN CANADA COPR. representing a First charge on all the Borrower's present and after acquired personal property. — On hand

b) General Security Agreement ("GSA") issued by RENIN US LLC representing a First charge on all the Borrower's present and after acquired personal property. — On hand

c) Unlimited Guarantee of Advances in support of RENIN CANADA CORP.

• Executed by RENIN HOLDINGS LLC (the "Guarantor") — On hand

d) Unlimited Guarantee of Advances in support of RENIN US LLC

• Executed by RENIN CANADA CORP. (the "Guarantor") — On hand

e) Unlimited Guarantee of Advances in support of RENIN US LLC

• Executed by RENIN HOLDING LLC (the "Guarantor) ") -On hand

f) Unlimited Guarantee of Advances in support of RENIN CANADA CORP.

- Executed by RENIN US LLC (the "Guarantor") ") On hand
- g) Account Receivable Insurance (Non-EDC) from RENIN CANADA CORP.") -On hand
- h) Assignment of Fire Insurance WITH Business Interruption Insurance, TD Loss Payee from RENIN CANADA CORP. -On hand
- i) Assignment of Fire Insurance WITH Business Interruption Insurance, TD Loss Payee from RENIN US LLC. On hand
- j) Landlord's Letter of Non-Disturbance / Landlord's Waiver from RENIN CANADA CORP. regarding Brampton, Ontario On hand
- k) Landlord's Letter of Non-Disturbance / Landlord's Waiver from RENIN US LLC Tupelo, Mississippi -On hand
- l) US Security Agreement issued by RENIN US LLC representing First charge on all present and after acquired personal property. UCC filing/registered in Florida. To be guided by lawyer acting for the Bank. Amended
- m) US Security Agreement issued by RENIN HOLDINGS LLC representing First charge on all present and after acquired personal property. UCC filing/registered in Florida. To be guided by lawyer acting for the Bank. **Amended**
- n) Section 427 Bank Act Security/Notice of Intention issued by RENIN CANADA CORP. registered in First position, regarding Brampton, Ontario On hand
- o) Business Insurance Assignment of "Marine Insurance in the amount of USD \$1,500,000 from RENIN CANADA CORP. To be Obtained
- p) Business Insurance Assignment of "Marine Insurance in the amount of USD \$1,500,000 from RENIN HOLDINGS LLC To be Obtained
- q) Business Insurance Assignment of "Marine Insurance in the amount of USD \$1,500,000 from RENIN US LLC To be Obtained

All persons and entities required to provide a guarantee shall be referred to in this Agreement individually as a "Surety" and/or "Guarantor" and collectively as the "Guarantors";

All of the above security and guarantees shall be referred to collectively in this Agreement as "Bank Security".

## **DISBURSEMENT CONDITIONS**

The obligation of the Bank to permit any drawdown hereunder is subject to the Standard Disbursement Conditions contained in Schedule "A" and the following additional drawdown conditions:

1 (A) (B) Delivery to the Bank of the following, all of which must be satisfactory to the Bank:

Executed loan agreement, security, and related account documentation, to be satisfactory to the Bank.

Most recent monthly reporting package and quarterly financial statements confirming all covenants in compliance, to be satisfactory to the Bank.

## FINANCIAL COVENANTS

The Borrower agrees at all times to:

#### 1) 1. USD \$18,000,000 <or its CAD\$ Equivalent>, AND

2. The Total of

A) 90% of the insured portion of Receivable Value (net of discounts, rebates, over 90 day accounts), insured with COFACE, AND

B) 85% of the non-insured Receivable Value, (net of discounts, rebates, over 90 day accounts) for companies with a satisfactory investment credit rating to the Bank, AND

C) 75% of the non-insured Receivable Value (net of discounts, rebates, over 90 day accounts, related party accounts and holdbacks), AND

D) 50% of the Inventory Value except that the amount calculated under (D) will not exceed 50% of the outstanding balance on the facility. Inventory value to include raw materials and finished goods with inventory in transit limited to USD \$1,500,000; inventory value to be net of returned inventory, defective inventory, damaged goods, and obsolete inventory and / or appropriate provision to be provided for same. Inventory aged over 12 months ineligible for margining.

LESS:

E) Three months' rental payments on warehouses located at Brampton, Ontario and Tupelo, Mississippi if Landlord Waivers for these warehouses are not on hand.

For purposes of calculating the Credit Limit, no value will be given to any uninsured foreign accounts receivables and any insured trade account receivable exceeding any individual receivable/buyer/credit limit set out in the applicable policy.

Available credit limit to be forward margined

## Amended

 Total Debt to Tangible Net Worth ratio for Renin Holdings LLC of not greater than 2.75:1, to be tested based on consolidated financial results of Renin Holdings LLC Quarterly.

Debt is defined as the Borrower's total indebtedness less loans made by the shareholders to the Borrower and postponed in favor of the Bank.

Tangible Net Worth is defined as shareholder's equity plus loans made by the shareholders to the Borrower and postponed in favor of the Bank, less loans to its shareholders, employees and other related parties and less intangible assets including without limitation, goodwill, research and development, franchises, patents and trademarks.

3) Debt Service Coverage ratio (DSC) of not less than 110% to be maintained at all times based on consolidated financial results of Renin Holdings LLC tested Quarterly on a rolling four quarter basis.

DSC is calculated as follows:

(EBITDA\* -Cash Taxes-Unfinanced capital expenditures-Distributions\*\*)/(Principal Interest)

EBITDA is defined as: Earnings before Interest, Taxes, Depreciation, and Amortization

Note:

\*The following amounts for non-recurring expenses may be added back:

Fiscal 2016: USD\$1,770,000

Q1 2017: USD \$200,000 Q2 2017: USD \$300,000 Q3 2017: USD \$250,000 Q4 2017: USD \$250,000 Q1 2018: USD \$125,000 Q2 2018: USD \$125,000

\*\*Distributions include dividends, share redemptions, repayments of shareholder loans / notes, and advances to shareholders or related parties, etc.

## AVAILABILITY OF OPERATING LOAN

The Operating Loan is uncommitted, made available at the Bank's discretion, and is not automatically available upon satisfaction of the terms and conditions, conditions precedent, or financial tests set out herein.

The occurrence of an Event of Default is not a precondition to the Bank's right to accelerate repayment and cancel the availability of the Operating Loan.

#### <u>SCHEDULE "A" -</u> <u>STANDARD TERMS</u> <u>AND CONDITIONS</u>

Schedule "A" sets out the Standard Terms and Conditions ("Standard Terms and Conditions") which apply to these credit facilities. The Standard Terms and Conditions, including the defined terms set out therein, form part of this Agreement, unless this letter states specifically that one or more of the Standard Terms and Conditions do not apply or are modified.

We ask that the Borrower acknowledges agreement to these amendments by signing and returning the attached duplicate copy of this Amending Agreement to the undersigned on or before **October 15, 2017**.

#### ACCURACY OF INFORMATION

The Borrower hereby represents and warrants that all information that it has provided to the Bank is accurate and complete respecting, where applicable:

- (i) the names of the Borrower's directors and the names and addresses of the Borrower's beneficial owners;
- (ii) the names and addresses of the Borrower's trustees, known beneficiaries and/or settlors; and
- (iii) the Borrower's ownership, control and structure.

The Borrower will provide, or cause to be provided, such updated information and/or additional supporting information as the Bank may require from time to time with respect to any or all the matters in the Borrower's foregoing representation and warranty.

Yours truly,

# THE TORONTO-DOMINION BANK

/s/ Vito Cramarossa

Vito Cramarossa District Vice-President Commercial Banking /s/ Jack Borges

Jack Borges Relationship Manager

# THE TORONTO-DOMINION BANK:

RENIN CANADA CORP hereby accepts the foregoing offer this 29 day of September, 2017. The Borrower confirms that, except as may be set out above, the credit facilities detailed herein shall not be used by or on behalf of any third party.

/s/ Joe Ruffo Signature Joe Ruffo, COO

Print Name & Position

## THE TORONTO-DOMINION BANK:

RENIN US LLC hereby accepts the foregoing offer this 29 day of September, 2017. The Borrower confirms that, except as may be set out above, the credit facilities detailed herein shall not be used by or on behalf of any third party.

/s/ Joe Ruffo Signature

Joe Ruffo, COO

Print Name & Position

/s/ Shawn Pearson Signature

/s/ Shawn Pearson

Shawn Pearson, Chairman

Print Name & Position

Signature

Shawn Pearson, Chairman

Print Name & Position



Pine Valley 4499 Highway 7 At Pine Valley Drive 2<sup>nd</sup> Floor Vaughan, Ontario L4L 9A9 Telephone No: (905) 264 6723 Fax No: (905) 851 8209

March 29, 2018

RENIN CANADA CORP. RENIN US LLC 110 Walker Drive Brampton, Ontario L6T 4H6

Attention: Mr. Joe Ruffo, Chief Operating Officer

The following amending agreement (the "Amending Agreement") amends the terms and conditions of the credit facilities (the "Facilities") provided to the Borrower pursuant to the Agreement dated May 12, 2017 and the subsequent Amending Agreement(s) September 22, 2017.

## BORROWER

| RENIN CANADA CORP. | (the "Borrower A") |
|--------------------|--------------------|
| RENIN US LLC       | (the "Borrower B") |

## LENDER

The Toronto-Dominion Bank (the "Bank"), through its Pine Valley Branch, in Vaughan, Ontario.

## CREDIT LIMIT

A1) The lesser of:

i) USD \$18,000,000 or its CAD \$ Equivalent, AND

2. The Total of

A) 90% of the insured portion of Receivable Value (net of discounts, rebates, over 90 day accounts), insured with COFACE, AND

B) 85% of the non-insured Receivable Value, (net of discounts, rebates, over 90 day accounts) for companies with a satisfactory investment credit rating to the Bank, AND

C) 75% of the non-insured Receivable Value (net of discounts, rebates, over 90 day accounts, related party accounts and holdbacks), AND

D) 50% of the Inventory Value except that the amount calculated under (D) will not exceed 50% of the outstanding balance on the facility. Inventory value to include raw materials and finished goods with inventory in transit limited to USD \$1,500,000; inventory value to be net of returned inventory, defective inventory, damaged goods, and obsolete inventory and / or appropriate provision to be provided for same. Inventory aged over 12 months ineligible for margining.

LESS:

E) Three months' rental payments on warehouses located at Brampton, Ontario and Tupelo, Mississippi if Landlord Waivers for these warehouses are not on hand.

ii) For purposes of calculating the Credit Limit, no value will be given to any uninsured foreign accounts receivables and any insured trade account receivable exceeding any individual receivable/buyer/credit limit set out in the applicable policy.

Borrowing Base Covenant to be forward margined.

A2) USD \$1,498,410 as reduced pursuant to the section headed "Repayment and Reduction of Amount of Credit Facility".

For all Facilities, interest payments will be made in accordance with Schedule "A" unless otherwise stated in this Letter or in the Rate and Payment Terms Notice applicable for a particular drawdown. Information on interest rate and fee definitions, interest rate calculations and payment is set out in the Schedule "A".

## **NEGATIVE COVENANTS**

So long as any amounts remain outstanding and unpaid under this Agreement or so long as any commitment under this Agreement remains in effect, the Borrower will and will ensure that its subsidiaries and each of the Guarantors will observe the Standard Negative Covenants set out in Schedule "A". In addition the Borrower will not and will ensure that its subsidiaries and each of the Guarantors will not:

a) Make any shareholder or related party distributions without the Bank's prior written consent, excluding USD tax sharing payments'

Borrower can issue the following dividends as long as all financial covenants are in compliance on a pre and post basis:

Q1 2018: Up to USD \$250,000 Q2 2018: Up to USD \$250,000

Q3 2018: Up to USD \$250,000

Q4 2018: Up to USD \$250,000

- b) Create, incur, assume, or suffer to exist, any additional debt, pledge, lien, security interest, assignment, charge, or encumbrance without the Bank's prior written consent.
- c) Merge or amalgamate with or acquire any other entity, permit any change of ownership, or change its capital structure without the Bank's prior written consent.

#### ANCILLARY FACILITIES

As at the date of this Agreement, the following uncommitted ancillary products are made available. These products may be subject to other agreements.

- 3 (A) (B) TD Visa Business card (or cards) for an aggregate amount of CAD \$200,000.
- 4 (A) Spot Foreign Exchange Facility which allows the Borrower to enter into USD \$2,000,000 for settlement on a spot basis.
- 4 (B) Spot Foreign Exchange Facility which allows the Borrower to enter into USD \$2,000,000 for settlement on a spot basis.

5 (A) (B) Certain treasury projects, such as forward foreign exchange transactions, and/or interest rate and currency and/or commodity swaps.

The Borrower agrees that treasury products will be used to hedge its risk and will not be used for speculative purposes.

The paragraph headed "FX CLOSE OUT" as set out in Schedule "A" shall apply to FX Transactions.

For the Borrower's information only, the Bank advises the Borrower that, as at the day of this Agreement only, the Bank would, if requested by the Borrower, make available to the Borrower forward foreign exchange contracts in an aggregate amount of up to USD \$6,500,000 for periods of up to 12 months. This limit and term is subject to change at any time at the discretion of the Bank and without prior notice to the Borrower. The Borrower must contact the Bank from time to time, to obtain information about the Borrower's then current forward foreign exchange limit.

## AVAILABILITY OF OPERATING LOAN

The Operating Loan is uncommitted, made available at the Bank's discretion, and is not automatically available upon satisfaction of the terms and conditions, conditions precedent, or financial tests set out herein.

The occurrence of an Event of Default is not a precondition to the Bank's right to accelerate repayment and cancel the availability of the Operating Loan.

## LANGUAGE PREFERENCE

This Agreement has been drawn up in the English language at the request of all parties.

#### SCHEDULE "A"-STANDARD TERMS AND CONDITIONS

Schedule "A" sets out the Standard Terms and Conditions ("Standard Terms and Conditions") which apply to these credit facilities. The Standard Terms and Conditions, including the defined terms set out therein, form part of this Agreement, unless this letter states specifically that one or more of the Standard Terms and Conditions do not apply or are modified.

## ACCURACY OF INFORMATION

The Borrower hereby represents and warrants that all information that it has provided to the Bank is accurate and complete respecting where applicable:

- i) the names of the Borrower's directors and the names and addresses of the Borrower's beneficial owners;
- ii) the names and addresses of the Borrower's trustees, known beneficiaries and/or settlors; and
- iii) the Borrower's ownership, control and structure.

The Borrower will provide, or cause to be provided, such updated information and/or additional supporting information as the Bank may require from time to time with respect to any or all the matters in the Borrower's foregoing representation and warranty.

Yours truly,

# THE TORONTO-DOMINION BANK

/s/ Jack Borges Jack Borges Relationship Manager /s/ Vito Cramarossa Vito Cramarossa District Vice President

# TO THE TORONTO-DOMINION BANK:

RENIN CANADA CORP. hereby accepts the forgoing offer this \_\_\_\_\_\_ day of \_\_\_\_\_\_, 2018. The Borrower confirms that, except as may be set out above, the credit facilities detailed herein shall not be used by or on behalf of any third party.

| /s/ Joseph Ruffo   | /s/ Elizabeth Skinner  |  |
|--|--|--|
| Signature  | Signature  |  |
| Joseph Ruffo, President                                    | Elizabeth Skinner, VP Finance  |  |
| Print Name & Position                                      | Print Name & Position  |  |
| RENIN US LLC hereby accepts the forgoing offer this day or | f, 2018. The Borrower confirms that, except as may be set out above, the |  |

credit facilities detailed herein shall not be used by or on behalf of any third party.

/s/ Joseph Ruffo

Signature

Joseph Ruffo, President Print Name & Position

/s/ Elizabeth Skinner

Signature

Elizabeth Skinner, VP Finance Print Name & Position



Pine Valley Commercial Banking Center 4499 Highway 7 At Pine Valley Drive, 2<sup>nd</sup> Floor Vaughan, ON L4L 9A9 Telephone No.: (905) 264 6723 Fax No.: (905) 851 8209

October 1, 2018

RENIN CANADA CORP. RENIN US LLC 110 Walker Drive Brampton, Ontario L6T 4H6

Attention: Joe Ruffo, President Chief Executive Officer

Dear Sir,

The following amending agreement (the "Amending Agreement") amends the terms and conditions of the credit facilities (the "Facilities") provided to the Borrower pursuant to the Agreement dated April 21, 2017 and the subsequent Amending Agreements dated September 22, 2017 and March 29, 2018.

### BORROWER

| RENIN CANADA CORP. | (the "Borrower A") |
|--------------------|--------------------|
| RENIN US LLC       | (the "Borrower B") |

## **LENDER**

The Toronto-Dominion Bank (the "Bank"), through its Pine Valley branch, in Vaughan, ON.

#### CREDIT LIMIT

1 (A) (B) The lesser of:

USD\$18,000,000 or its CAD\$ Equivalent, AND The Total of

A) 85% of the Receivable Value, (net of discounts, rebates, over 90 day accounts) for companies with a satisfactory investment credit rating to the Bank, AND

C) 80% of the non-insured Receivable Value (net of discounts, rebates, over 90 day accounts, related party accounts and holdbacks), AND

D) 50% of the Inventory Value except that the amount calculated under (D) will not exceed 50% of the outstanding balance on the facility. Inventory value to include raw materials and finished goods with inventory in transit limited to USD \$1,500,000; inventory value to be net of returned inventory, defective inventory, damaged goods, and obsolete inventory and / or appropriate provision to be provided for same. Inventory aged over 12 months ineligible for margining.

LESS:

E) Three months' rental payments on warehouses located at Brampton, Ontario and Tupelo, Mississippi if Landlord Waivers for these warehouses are not on hand.

Available credit limited to be forward margined.

2 (A) (B) USD\$1,283,021.36 as reduced pursuant to the section headed "Repayment and Reduction of Amount of Credit Facility":

#### **TENOR**

- 1 (A) (B) Committed, 1 year to September 29, 2019.
- 2 (A) (B) Committed

## **CONTRACTURAL TERM**

- 1 (A) (B) 1 year to September 29, 2019.
- 2 (A) (B) 60 months from date of drawdowns.

#### SECURITY

The following security shall be provided, shall, unless otherwise indicated, support all present and future indebtedness and liability of the Borrower and the grantor of the security to the Bank including without limitation indebtedness and liability under guarantees, foreign exchange contracts, cash management products, and derivative contracts, shall be registered in first position, and shall be on the Bank's standard form, supported by resolutions and solicitor's opinion, all acceptable to the Bank.

#### h) Account Receivable Insurance from RENIN CANADA CORP. This Security Item has been Deleted.

All persons and entities required to provide a guarantee shall be referred to in this Agreement individually as a "Surety" and/or "Guarantor" and collectively as the "Guarantors";

All of the above security and guarantees shall be referred to collectively in this Agreement as "Bank Security".

## **POSITIVE COVENANTS**

So long as any amounts remain outstanding and unpaid under this Agreement or so long as any commitment under this Agreement remains in effect, the Borrower will and will ensure that its subsidiaries and each of the Guarantors will observe the Standard Positive Covenants set out in Schedule "A" and in addition will:

1) Annual audited consolidated financial statements for Renin Holdings LLC to be provided within 120 calendar days of fiscal year end.

2) An aged Accounts Receivable, Accounts Payable and Inventory listing to be provided monthly with details of holdbacks, raw materials, work in progress, inventory in transit and finished goods. Monthly reporting to be accompanied by compliance certificate provided within 20 days of each month end.



3) Annual management prepared financial statements for Renin US LLC to be provided within 120 calendar days of fiscal year end.

4) Annual management prepared financial statements for Renin Canada Corp to be provided within 120 calendar days of fiscal year end.

5) Quarterly rolling four quarter management prepared consolidated financial statements for Renin Holdings LLC to be provided within 45 days of each quarter end. Quarterly financial statements to be accompanied by a compliance certificate.

### <u>SCHEDULE "A" -</u> <u>STANDARD TERMS</u> <u>AND CONDITIONS</u>

Schedule "A" sets out the Standard Terms and Conditions ("Standard Terms and Conditions") which apply to these credit facilities. The Standard Terms and Conditions, including the defined terms set out therein, form part of this Agreement, unless this letter states specifically that one or more of the Standard Terms and Conditions do not apply or are modified.

We ask that the Borrower acknowledges agreement to these amendments by signing and returning the attached duplicate copy of this Amending Agreement to the undersigned on or before September 30, 2018.

## ACCURACY OF INFORMATION

The Borrower hereby represents and warrants that all information that it has provided to the Bank is accurate and complete respecting, where applicable:

(i) the names of the Borrowers directors and the names and addresses of the Borrower s beneficial owners;

(ii) the names and addresses of the Borrowers trustees, known beneficiaries and/or settlors; and

(iii) the Borrower's ownership, control and structure.

The Borrower will provide, or cause to be provided, such updated information and/or additional supporting information as the Bank may require from time to time with respect to any or all the matters in the Borrower's foregoing representation and warranty.

Yours truly,

## THE TORONTO-DOMINION BANK

/s/ Vito Cramarossa Vito Cramarossa District Vice-President Commercial Banking /s/ Jack Borges Jack Borges Relationship Manager

### THE TORONTO-DOMINION BANK:

RENIN CANADA CORP hereby accepts the foregoing offer this 1 day of October, 2018. The Borrower confirms that, except as may be set out above, the credit facilities detailed herein shall not be used by or on behalf of any third party.

/s/ Joseph Ruffo Signature

Joseph Ruffo, President and Chief Executive Officer Print Name & Position

## THE TORONTO-DOMINION BANK:

RENIN US LLC hereby accepts the foregoing offer this 1 day of October, 2018. The Borrower confirms that, except as may be set out above, the credit facilities detailed herein shall not be used by or on behalf of any third party.

/s/ Joseph Ruffo Signature

Joseph Ruffo, President and Chief Executive Officer Print Name & Position /s/ Elizabeth Skinner Signature

/s/ Elizabeth Skinner

Print Name & Position

Elizabeth Skinner, VP Finance

Signature

Elizabeth Skinner, VP Finance Print Name & Position

Commercial Banking

Pine Valley Commercial Banking Center 4499 Highway 7 At Pine Valley Drive, 2<sup>nd</sup> Floor Vaughan, ON L4L 9A9 Telephone No.: (905) 264 6723 Fax No.: (905) 851 8209

September 23, 2019

RENIN CANADA CORP. RENIN US LLC 110 Walker Drive Brampton, Ontario L6T 4H6

Attention: Joe Ruffo, President / CEO

Dear Sir,

The following amending agreement (the "Amending Agreement") amends the terms and conditions of the credit facilities (the "Facilities") provided to the Borrower pursuant to the Agreement dated May 12, 2017 and the subsequent Amending Agreements dated September 22, 2017, March 29, 2018 and October 1, 2018.

#### BORROWER

RENIN CANADA CORP. RENIN US LLC (the "Borrower A") (the "Borrower B")

#### LENDER

The Toronto-Dominion Bank (the "Bank"), through its Pine Valley branch, in Vaughan, ON.

#### CREDIT LIMIT

1 (A) (B) The lesser of:

USD\$18,000,000 or its CAD\$ Equivalent, AND

The Total of

A) 85% of the Receivable Value, (net of discounts, rebates, over 90 day accounts, related party accounts and holdbacks) for companies with a satisfactory investment credit rating to the Bank, AND

C) 80% of the non-insured Receivable Value (net of discounts, rebates, over 90 day accounts, related party accounts and holdbacks), AND



C) 50% of the Inventory Value except that the amount calculated under (C) will not exceed 50% of the outstanding balance on the facility. Inventory value to include raw materials and finished goods and to be net of goods in transit, returned inventory, defective inventory, damaged goods, inventory held outside Canada & USA, obsolete inventory , unsaleable inventory and slow-moving inventory. For clarity, Inventory Value to be held in a warehouse where the bank holds a landlord waiver, otherwise a deduction of three months rent will be taken.

\* Slow -moving inventory is defined as inventory where part number has not been sold for greater than 12 months

For purposes of calculating the Credit Limit, no value will be given to any uninsured foreign accounts receivables and any insured trade account receivable exceeding any individual receivable/buyer/credit limit set out in the applicable policy.

Note:

Available credit limited to be forward margined. (This covenant has been amended)

2 (A) (B) USD\$847,274 as reduced pursuant to the section headed "Repayment and Reduction of Amount of Credit Facility".

## **TENOR**

- 1 (A) (B) Committed, 1 year to September 29, 2020.
- 2 (A) (B) Committed

### CONTRACTURAL TERM

- 1 (A) (B) 1 year to September 29, 2020.
- 2 (A) (B) 60 months from date of drawdowns.

#### **NEGATIVE COVENANTS**

So long as any amounts remain outstanding and unpaid under this Agreement or so long as any commitment under this Agreement remains in effect, the Borrower will and will ensure that its subsidiaries and each of the Guarantors will observe the Standard Negative Covenants set out in Schedule "A". In addition the Borrower will not and will ensure that its subsidiaries and each of the Guarantors will not:

1) Make any shareholder or related party distributions without the Bank's prior written consent, excluding USD tax sharing payments.

Borrower can issue the following dividends up to USD \$2,000,000 during Fiscal Year 2019 as long as all financial covenants are in compliance on a pre and post basis:

Q1 2019: Up to \$500,000 USD

Q2 2019: Up to \$500,000 USD

Q3 2019: Up to \$500,000 USD

Q4 2019: Up to \$500,000 USD

#### (This Covenant has been amended)

2) Create, incur, assume, or suffer to exist, any additional debt, pledge, lien, security interest, assignment, charge, or encumbrance without the Bank's prior written consent,

3) Merge or amalgamate with or acquire any other entity, permit any change of ownership, or change its capital structure without the Bank's prior written consent.

#### FINANCIAL COVENANTS

The borrower agrees at all times to:

1) Total Debt to Tangible Net Worth ratio for Renin Holdings LLC of not greater than 2.75:1, to be tested based on consolidated financial results of Renin Holdings LLC Quarterly.

Debt is defined as the Borrower's total indebtedness less loans made by the shareholders to the Borrower and postponed in favor of the Bank.

Tangible Net Worth is defined as shareholder's equity plus loans made by the shareholders to the Borrower and postponed in favor of the Bank, less loans to its shareholders, employees and other related parties and less intangible assets including without limitation, goodwill, research and development, franchises, patents and trademarks.

2) Debt Service Coverage ratio (DSC) of not less than 110% to be maintained at all times based on consolidated financial results of Renin Holdings LLC tested quarterly on a rolling four quarter basis.

DSC is calculated as follows:

(EBITDA\*---Unfinanced capital expenditure- Cash taxes-Distributions\*\*) / (Principal + Interest)

\* EBITDA defined as Earnings before Interest, Taxes, Depreciation, and Amortization

\*\* Distributions include dividends, share redemptions, repayments of shareholder loans/notes, and advances to shareholders or related parties etc. (This covenant has been amended)

#### <u>SCHEDULE "A" -</u> <u>STANDARD TERMS</u> <u>AND CONDITIONS</u>

Schedule "A" sets out the Standard Terms and Conditions ("Standard Terms and Conditions") which apply to these credit facilities. The Standard Terms and Conditions, including the defined terms set out therein, form part of this Agreement, unless this letter states specifically that one or more of the Standard Terms and Conditions do not apply or are modified.

We ask that the Borrower acknowledges agreement to these amendments by signing and returning the attached duplicate copy of this Amending Agreement to the undersigned on or before **September 30, 2018**.

## ACCURACY OF INFORMATION

The Borrower hereby represents and warrants that all information that it has provided to the Bank is accurate and complete respecting, where applicable:

- (i) the names of the Borrower's directors and the names and addresses of the Borrower's beneficial owners;
- (ii) the names and addresses of the Borrower's trustees, known beneficiaries and/or settlors; and
- (iii) the Borrower's ownership, control and structure.

The Borrower will provide, or cause to be provided, such updated information and/or additional supporting information as the Bank may require from time to time with respect to any or all the matters in the Borrower's foregoing representation and warranty.

Yours truly,

# THE TORONTO-DOMINION BANK

/s/ Thomas Gouliaras

Thomas Gouliaras Relationship Manager /s/ Krystal Reabel Krystal Reabel

Manager of Commercial Services

### THE TORONTO-DOMINION BANK:

RENIN CANADA CORP hereby accepts the foregoing offer this 30 day of September, 2019. The Borrower confirms that, except as may be set out above, the credit facilities detailed herein shall not be used by or on behalf of any third party.

/s/ Joseph Ruffo Signature

Joseph Ruffo, President and Chief Executive Officer Print Name & Position

## THE TORONTO-DOMINION BANK:

RENIN US LLC hereby accepts the foregoing offer this \_\_\_\_\_ day of September, 2019. The Borrower confirms that, except as may be set out above, the credit facilities detailed herein shall not be used by or on behalf of any third party.

/s/ Joseph Ruffo Signature

Joseph Ruffo, President and Chief Executive Officer Print Name & Position /s/ Elizabeth Skinner Signature

/s/ Elizabeth Skinner

Print Name & Position

Elizabeth Skinner, VP Finance

Signature

Elizabeth Skinner, VP Finance Print Name & Position

Commercial Banking

Pine Valley Commercial Banking Center 4499 Highway 7 At Pine Valley Drive, 2<sup>nd</sup> Floor Vaughan, ON L4L 9A9 Telephone No.: (905) 264 6723 Fax No.: (905) 851 8209

February 26, 2020

RENIN CANADA CORP. RENIN US LLC 110 Walker Drive Brampton, Ontario L6T 4H6

Attention: Joe Ruffo, President / CEO

Dear Sir,

The following amending agreement (the "Amending Agreement") amends the terms and conditions of the credit facilities (the "Facilities") provided to the Borrower pursuant to the Agreement dated May 12, 2017 and the subsequent Amending Agreements September 22, 2017, March 29, 2018, October 1, 2018 and September 23, 2019.

### BORROWER

| RENIN CANADA CORP. | (the "Borrower A") |
|--------------------|--------------------|
| RENIN US LLC       | (the "Borrower B") |

#### LENDER

The Toronto-Dominion Bank (the "Bank"), through its Pine Valley branch, in Vaughan, ON.

### FINANCIAL COVENANTS

The Borrower agrees at all times to:

 Debt Service Coverage ratio (DSC) of not less than 110% to be maintained at all times based on consolidated financial results of Renin Holdings LLC tested quarterly on a rolling four quarter basis.

DSC is calculated as follows:

\*EBITDA defined as Earnings before Interest, Taxes, Depreciation, and Amortization

\*\*Distributions include dividends, share redemptions, repayments of shareholder loans/notes, and advances to shareholders or related parties etc. This Covenant has been removed.

4) Amend the Minimum Interest Coverage Ratio Description to as follows: 'Maintain an Interest Coverage Ratio of not less than 3.00:1. To be tested quarterly based on rolling four quarter consolidated financial results of Renin Holdings LLC.

Interest Coverage ratio is defined as follows:

EBITDA\*/ Interest paid

\*EBITDA is defined as Earnings before Interest, Taxes, Depreciation and Amortization . This Covenant has been added.

#### <u>SCHEDULE "A" –</u> <u>STANDARD TERMS</u> <u>AND CONDITIONS</u>

Schedule "A" sets out the Standard Terms and Conditions ("Standard Terms and Conditions") which apply to these credit facilities. The Standard Terms and Conditions, including the defined terms set out therein, form part of this Agreement, unless this letter states specifically that one or more of the Standard Terms and Conditions do not apply or are modified.

### AMENDMENTS TO SCHEDULE "A" TERMS AND CONDITIONS

Unless otherwise stated, the amendments outlined above are in addition to the Terms and Conditions of the existing Agreement. All other terms and conditions remain unchanged.

We ask that the Borrower acknowledges agreement to these amendments by signing and returning the attached duplicate copy of this Amending Agreement to the undersigned on or before March 20,2020.

### ACCURACY OF INFORMATION

The Borrower hereby represents and warrants that all information that it has provided to the Bank is accurate and complete respecting, where applicable:

- (i) the names of the Borrower's directors and the names and addresses of the Borrower's beneficial owners;
- (ii) the names and addresses of the Borrower's trustees, known beneficiaries and/or settlors; and
- (iii) the Borrower's ownership, control and structure.

The Borrower will provide, or cause to be provided, such updated information and/or additional supporting information as the Bank may require from time to time with respect to any or all the matters in the Borrower's foregoing representation and warranty.

Yours truly,

# THE TORONTO-DOMINION BANK

/s/ Thomas Gouliaras Thomas Gouliaras Relationship Manager /s/ Krystal Reabel

Krystal Reabel Manager of Commercial Services

### THE TORONTO-DOMINION BANK:

RENIN CANADA CORP hereby accepts the foregoing offer this 5th day of March, 2020. The Borrower confirms that, except as may be set out above, the credit facilities detailed herein shall not be used by or on behalf of any third party.

 /s/ Joseph Ruffo
 /s/ Elizabeth Skinner

 Signature
 Signature

 Joseph Ruffo, President and Chief Executive Officer
 Elizabeth Skinner, VP Finance

 Print Name & Position
 Print Name & Position

## THE TORONTO-DOMINION BANK:

RENIN US LLC hereby accepts the foregoing offer this 5th day of March, 2020. The Borrower confirms that, except as may be set out above, the credit facilities detailed herein shall not be used by or on behalf of any third party.

/s/ Joseph Ruffo Signature

Joseph Ruffo, President and Chief Executive Officer Print Name & Position /s/ Elizabeth Skinner Signature

Elizabeth Skinner, VP Finance Print Name & Position



Pine Valley Commercial Banking Center 4499 Highway 7 At Pine Valley Drive, 2<sup>nd</sup> Floor Vaughan, ON L4L 9A9 Telephone No.: (905) 264 6723 Fax No.: (905) 851 8209

June 05, 2020

RENIN CANADA CORP. RENIN US LLC 110 Walker Drive Brampton, Ontario L6T 4H6

Attention: Joe Ruffo

Dear Sir,

The following amending agreement (the "Amending Agreement') amends the terms and conditions of the credit facilities (the "Facilities") provided to the Borrower pursuant to the Agreement dated May 12, 2017 and the subsequent Amending Agreements September 22, 2017, March 29, 2017, October 1, 2018, September 23, 2019 and February 26, 2020.

## **BORROWER**

| RENIN CANADA CORP. | (the "Borrower A") |
|--------------------|--------------------|
| RENIN US LLC       | (the "Borrower B") |

#### LENDER

The Toronto-Dominion Bank (the "Bank"), through its Pine Valley branch, in Vaughan, ON.

#### CREDIT LIMIT

 1(A) (B) To be calculated on monthly basis as the lesser of: USD \$18,000,000 <or its CAD\$ Equivalent>, AND The Total of

A) 85% of the Receivable Value, (net of discounts, rebates, over 90 day accounts, related party accounts and holdbacks) for companies with a satisfactory investment credit rating to the Bank, AND C) 80% of the non-insured Receivable Value (net of discounts, rebates, over 90 day accounts, related party accounts and holdbacks), AND

C) 50% of the Inventory Value except that the amount calculated under (C) will not exceed \$9,000,000. Inventory value to include raw materials and finished goods and to be net of goods in transit, returned inventory, defective inventory, damaged goods, inventory held outside Canada & USA, obsolete inventory, unsaleable inventory and slow-moving inventory. For clarity, Inventory Value to be held in a warehouse where the bank holds a landlord waiver, otherwise a deduction of three months rent will be taken.

\* Slow -moving inventory is defined as inventory where part number has not been sold for greater than 12 months

For purposes of calculating the Credit Limit, no value will be given to any uninsured foreign accounts receivables and any insured trade account receivable exceeding any individual receivable/buyer/credit limit set out in the applicable policy.

Note:

Available credit limited to be forward margined. (This covenant has been amended)

## **TENOR**

1 (A) (B) Committed, 2 years to September 29, 2022

#### **CONTRACTUAL TERM**

1(A) (B) 2 years to September 29, 2022

### **INTEREST RATES AND FEES**

1(A) (B) Advances shall bear interest as follows with "Leverages" based on Total Debt to Tangible Net Worth and reset with quarterly results.

| Leverages  | Prime | BA/LIBOR | USBR  |
|--|-------|----------|-------|
| <2.0x  | 1.00% | 2.75%    | 1.00% |
| 2.0x <x<2.50x< td=""><td>1.25%</td><td>3.00%</td><td>1.25%</td></x<2.50x<> | 1.25% | 3.00%    | 1.25% |
| 2.50x<   | 1.50% | 3.25%    | 1.50% |

### COMMITMENT FEE

On the third Business Day following the last Business Day of March, June, September, and December, in each year, the Borrower shall pay to the Bank a Commitment Fee for the Committed Revolving/Reducing Multiple Draw Facility in an amount equal to 0.7000 % per annum calculated on the daily average amount of the undrawr portion of the Committed Revolving/Reducing Multiple Draw Facility during the quarter just ended.

#### ADMINISTRATION FEE

CAD\$250 per month.

#### **NEGATIVE COVENANTS**

So long as any amounts remain outstanding and unpaid under this Agreement or so long as any commitment under this Agreement remains in effect, the Borrower will and will ensure that its subsidiaries and each of the Guarantors will observe the Standard Negative Covenants set out in Schedule "A". In addition the Borrower will not and will ensure that its subsidiaries and each of the Guarantors will not:

- 1) Make any shareholder or related party distributions without the Bank's prior written consent, excluding USD tax sharing payments
- 2) Borrower can issue the dividends up to USD \$2,000,000 during any fiscal year as long as all financial covenants are in compliance on a pre and post basis. (This covenant has been amended)

#### **FINANCIAL COVENANTS**

The Borrower agrees at all times to:

- 2) Debt Service Coverage ratio (DSC) of not less than 110% to be maintained at all times based on consolidated financial results of Renin Holdings LLC tested quarterly on a rolling four quarter basis.
- 3 DSC is calculated as follows:
- 4 (EBITDA—Unfinanced capital expenditure—Cash taxes Distributions\*\*) / (Principal + Interest)
- 5 (EBITDA defined as Earnings before Interest, Taxes, Depreciation, and Amortization.

#### Note:

\*\*Distributions include dividends, share redemptions, repayments of shareholder loans / notes, and advances to shareholders or related parties, etc. (This Covenant has been removed).

#### EVENTS OF DEFAULT

The Bank may accelerate the payment of principal and interest under any committed credit facility hereunder and cancel any undrawn portion of any committed credit facility hereunder, at any time after the occurrence of any one of the Standard Events of Default contained in Schedule "A".

### <u>SCHEDULE "A" -</u> <u>STANDARD TERMS</u> <u>AND CONDITIONS</u>

Schedule "A" sets out the Standard Terms and Conditions ("Standard Terms and Conditions") which apply to these credit facilities. The Standard Terms and Conditions, including the defined terms set out therein, form part of this Agreement, unless this letter states specifically that one or more of the Standard Terms and Conditions do not apply or are modified.

## ACCURACY OF INFORMATION

The Borrower hereby represents and warrants that all information that it has provided to the Bank is accurate and complete respecting, where applicable:

- (i) the names of the Borrower's directors and the names and addresses of the Borrower's beneficial owners;
- (ii) the names and addresses of the Borrower's trustees, known beneficiaries and/or settlors; and
- (iii) the Borrower's ownership, control and structure.

The Borrower will provide, or cause to be provided, such updated information and/or additional supporting information as the Bank may require from time to time with respect to any or all the matters in the Borrower's foregoing representation and warranty.

Yours truly,

## THE TORONTO-DOMINION BANK

/s/ Thomas Gouliaras Thomas Gouliaras Relationship Manager /s/ Krystal Reabel Krystal Reabel Manager of Commercial Services

### THE TORONTO-DOMINION BANK:

RENIN CANADA CORP hereby accepts the foregoing offer this \_\_\_\_\_\_ day of \_\_\_\_\_\_, 2020. The Borrower confirms that, except as may be set out above, the credit facilities detailed herein shall not be used by or on behalf of any third party.

/s/ Joseph Ruffo Signature

Joseph Ruffo, Chief Executive Officer Print Name & Position /s/ Elizabeth Skinner Signature Elizabeth Skinner, VP Finance

Print Name & Position

### THE TORONTO-DOMINION BANK:

RENIN US LLC hereby accepts the foregoing offer this \_\_\_\_\_ day of \_\_\_\_\_, 2020. The Borrower confirms that, except as may be set out above, the credit facilities detailed herein shall not be used by or on behalf of any third party.

/s/ Joseph Ruffo Signature

Joseph Ruffo, Chief Executive Officer Print Name & Position /s/ Elizabeth Skinner Signature

Elizabeth Skinner, VP Finance Print Name & Position

## OPERATING AGREEMENT

# among

## THE ALTMAN COMPANIES, LLC

and

## JOEL L. ALTMAN, AMC HOLDINGS FLORIDA, INC., ALTMAN DEVELOPMENT CORPORATION, THE ALTMAN COMPANIES, INC.,

and

# **BBX ALTMAN OPERATING ENTITIES, LLC**

**EFFECTIVE NOVEMBER 30, 2018** 

| SECTION 1 DEFINITIONS  | Page<br>4  |
|--|--|
| 1.01. Definitions<br>1.02. Interpretation  | 4<br>21  |
| SECTION 2 ORGANIZATION   | 21   |
| <ul> <li>2.01. Formation</li> <li>2.02. Name</li> <li>2.03. Principal Office</li> <li>2.04. Registered Office; Registered Agent</li> <li>2.05. Purpose; Powers</li> <li>2.06. Term</li> </ul>  | 21<br>22<br>22<br>22<br>22<br>22<br>22<br>23                               |
| SECTION 3 UNITS; CAPITAL CONTRIBUTIONS; CAPITAL ACCOUNTS   | 23   |
| <ul> <li>3.01. Units; Initial Capital Contributions</li> <li>3.02. Additional Capital Contributions and Special Capital Contributions</li> <li>3.03. Maintenance of Capital Accounts</li> <li>3.04. Succession Upon Transfer</li> <li>3.05. Negative Capital Accounts</li> <li>3.06. No Withdrawals From Capital Accounts</li> <li>3.07. Loans From Members</li> <li>3.08. Modifications</li> </ul>  | 23<br>23<br>27<br>28<br>28<br>28<br>28<br>28<br>28<br>28<br>29             |
| SECTION 4 MEMBERS  | 29   |
| <ul> <li>4.01. Admission of New Members</li> <li>4.02. No Personal Liability</li> <li>4.03. No Withdrawal</li> <li>4.04. Meetings of Members</li> <li>4.05. Quorum</li> <li>4.06. Action without a Meeting</li> <li>4.07. Power of Members</li> <li>4.08. No Interest in Company Property</li> <li>4.09. Certification of Units</li> <li>4.10. Other Activities; Business Opportunities</li> <li>4.11. Actions with Respect to Related Party Agreements</li> <li>4.12. Actions Requiring Unanimous Consent of Members</li> </ul> | 29<br>29<br>29<br>30<br>30<br>30<br>30<br>30<br>30<br>31<br>32<br>33<br>33 |
| SECTION 5 ALLOCATIONS  | 33   |
| <ul> <li>5.01. Allocation of Net Income and Net Loss</li> <li>5.02. Regulatory and Special Allocations</li> <li>5.03. Tax Allocations</li> <li>5.04. Allocations in Respect of Transferred Units</li> </ul>  | 33<br>33<br>34<br>35   |

| SECTION  | 6 DISTRIBUTIONS  | 35   |
|--|--|--|
| 6.02.<br>6.03.   | General<br>Tax Advances<br>Tax Withholding; Withholding Advances<br>Distributions in Kind  | 35<br>36<br>36<br>37   |
| SECTION  | 7 MANAGEMENT   | 37   |
| 7.02.<br>7.03.<br>7.04.<br>7.05.<br>7.06.<br>7.07.<br>7.08.<br>7.09.<br>7.10.<br>7.11. | Management of the Company<br>Number, Election and Term of the Members of the Executive Committee<br>Number, Election and Term of the Managers<br>Action by the Executive Committee<br>Action by the Board of Managers<br>Actions Requiring Unanimous Approval of EC Members<br>Business Plan and Budgets<br>Officers<br>Other Activities of the EC Members and Managers<br>Compensation and Reimbursement of EC Members and Managers; No Employment<br>No Personal Liability<br>Sponsored Projects | 37<br>38<br>40<br>43<br>44<br>45<br>45<br>45<br>46<br>46<br>46<br>46<br>47<br>47 |
| SECTION  | 8 PHASE 2 AND PHASE 3 PURCHASES  | 49   |
| 8.02.<br>8.03.<br>8.04.  | Phase 2 Class A Units Purchase<br>Phase 3 Class A Units Purchase<br>Class B Member Option to Accelerate Phase 2 Class A Units Purchase and Phase 3 Class A Units Purchase<br>Timing<br>AGC Ownership Changes   | 49<br>52<br>56<br>57<br>57   |
| SECTION  | 9 TRANSFER   | 58   |
| 9.01.<br>9.02.   | General Restrictions on Transfer<br>Transfers by Class B Member; Class A Member Option to Accelerate   | 58<br>59   |
| SECTION  | 10 EXCULPATION AND INDEMNIFICATION   | 60   |
| 10.02.   | <ul> <li>Exculpation of Covered Persons</li> <li>Intentionally omitted</li> <li>Indemnification</li> </ul>   | 60<br>61<br>61   |
| SECTION  | 11 ACCOUNTING; TAX MATTERS   | 63   |
| 11.02.<br>11.03.<br>11.04.<br>11.05.   | <ul> <li>Financial Statements</li> <li>Inspection Rights</li> <li>Income Tax Status</li> <li>Partnership Representative</li> <li>Tax Returns</li> <li>Company Funds</li> </ul>   | 63<br>64<br>64<br>64<br>65<br>65   |

-ii-

| SECTION 12 DISSOLUTION AND LIQUIDATION  | 66                               |
|---|----------------------------------|
| <ul> <li>12.01. Events of Dissolution</li> <li>12.02. Effectiveness of Dissolution</li> <li>12.04. Filing of Articles of Dissolution</li> <li>12.05. Survival of Rights, Duties and Obligations</li> <li>12.06. Recourse for Claims</li> </ul>                                | 66<br>66<br>67<br>67<br>67       |
| SECTION 13 MISCELLANEOUS  | 68                               |
| <ul> <li>13.01. Expenses</li> <li>13.02. Further Assurances</li> <li>13.03. Confidentiality</li> <li>13.04. Notices</li> <li>13.05. Headings</li> <li>13.07. Entire Agreement</li> <li>13.08. Successors and Assigns</li> <li>12.00. Nu Third Party Destinguistics</li> </ul> | 68<br>68<br>69<br>70<br>70<br>71 |
| <ul> <li>13.09. No Third-Party Beneficiaries</li> <li>13.10. Amendment</li> <li>13.11. Waiver</li> <li>13.12. Governing Law; Arbitration</li> <li>13.13. Equitable Remedies</li> <li>13.14. Remedies Cumulative</li> </ul>  | 71<br>71<br>71<br>72<br>72<br>73 |
| <b>13.15.</b> Conflict of Interest  | 73                               |

-iii-

#### **OPERATING AGREEMENT**

This Operating Agreement is entered into and effective as of November 30, 2018 (the 'Effective Date') by and among The Altman Companies, LLC, a Florida limited liability company (the 'Company'), Joel L. Altman ('JLA''), AMC Holdings Florida, Inc., a Florida corporation ('AMC Holdings'), Altman Development Corporation, a Michigan corporation ('Old ADC'), The Altman Companies, Inc., a Michigan corporation ('Old TAC''), and BBX Altman Operating Entities, LLC, a Florida limited liability company ('BBXAOE'). JLA, AMC Holdings, Old ADC and Old TAC are collectively called the ''Class A Members'' and BBXAOE is called the ''Class B Member'' and together the Class A Members and the Class B Member are called the ''Members.''

#### Background Statement

1. The Company was formed under the laws of the State of Florida by the filing of Articles of Organization with the Florida Department of State (the "Department of State") on October 26, 2018 (the "Articles of Organization").

2. Prior to the execution and delivery of this Agreement, BBXAOE purchased Fifty Percent (50%) of JLA's Sixty Percent (60%) membership interests in Altman Glenewinkel Construction, LLC, a Florida limited liability company ("AGC"), for a purchase price of \$3,424,320.00 (the "BBXAOE/AGC Purchase") pursuant to a Membership Interest Purchase Agreement between JLA and BBXAOE dated the Effective Date (the "BBXAOE/AGC Purchase Agreement").

3. Immediately following the BBXAOE/AGC Purchase, (a) JLA contributed his remaining Thirty Percent (30%) membership interests in AGC to AGC Member, LLC, a Florida limited liability company ("AGC Member"), in exchange for membership interests representing Fifty Percent (50%) of the membership interests in AGC Member, and (b) BBXAOE contributed its Thirty Percent (30%) membership interests in AGC to AGC Member in exchange for membership interests representing Fifty Percent (50%) of the membership interests in AGC to AGC Member in exchange for membership interests representing Fifty Percent (50%) of the membership interests in AGC to AGC Member in exchange for membership interests are called the "AGC Member Interests").

4. Simultaneously with the execution and delivery of this Agreement, (a) JLA contributed his AOC Member Interests to the Company in exchange for 14.572 of the Company's Class A Units (as defined in <u>Section 1.01</u>), valued at \$3,424,320.00, and (b) BBXAOE contributed its AOC Member Interests to the Company in exchange for 14.572 of the Company's Class B Units (as defined in <u>Section 1.01</u>), valued at \$3,424,320.00 (collectively, the "AGC Contribution").

5. Prior to the execution and delivery of this Agreement, JLA transferred all of his ownership interests in Altman Management Company, a Florida corporation ("AMC"), to AMC Holdings, in exchange for One Hundred Percent of AMC Holdings' capital stock, and AMC Holdings elected for AMC to be treated as a "Qualified Subchapter S Subsidiary" as defined in the Code (as defined in<u>Section 1.01</u>). AMC then converted into Altman Management, LLC, a Florida limited liability company ("Altman Management").

6. Following the conversion of AMC into Altman Management and prior to the execution and delivery of this Agreement, BBXAOE purchased Fifty Percent (50%) of AMC Holdings' membership interests in Altman Management for a purchase price of \$1,035,000, pursuant to a purchase agreement between AMC Holdings and BBXAOE (the "AMC Purchase Agreement") and, simultaneously with such purchase, Altman Management elected to be taxed as a "Partnership" as defined in the Code.

7. Simultaneously with the execution and delivery of this Agreement, (a) AMC Holdings contributed its membership interests in Altman Management to the Company in exchange for 4.404 Class A Units, valued at \$1,035,000, and (b) BBXAOE contributed its membership interests in Altman Management to the Company in exchange for 4.404 Class B Units, valued at \$1,035,000 (collectively, the **"Management Contribution"**).

8. Prior to the execution and delivery of this Agreement, Old TAC contributed certain of its assets to New TAC, LLC, a Florida limited liability company ("New TAC"), in exchange for all of the membership interests in New TAC (the 'Old TAC/New TAC Contribution"). In connection with the Old TAC/New TAC Contribution, Old TAC retained all of its liabilities except as specifically provided for in the related contribution agreement.

9. Prior to the execution and delivery of this Agreement, BBXAOE purchased Fifty Percent (50%) of Old TAC's membership interests in New TAC for a purchase price of \$1,000 pursuant to a purchase agreement between BBXAOE and Old TAC (the "**New TAC Purchase Agreement**").

10. Simultaneously with the execution and delivery of this Agreement, (a) Old TAC contributed its New TAC membership interests to the Company in exchange for 0.004 Class A Units, valued at \$1,000 and (b) BBXAOE contributed its New TAC membership interests to the Company in exchange for 0.004 Class B Units, valued at \$1,000 (collectively, the **"TAC Contribution"**).

11. Prior to the execution and delivery of this Agreement, Old ADC contributed certain of its assets to New ADC, LLC, a Florida limited liability company ("New ADC"), in exchange for all of the membership interests in New ADC (the 'Old ADC/New ADC Contribution"). In connection with the Old ADC/New ADC Contribution, Old ADC retained all of its liabilities except as specified in the related contribution agreement pursuant to which New ADC assumed a portion of Old ADC's debt to JLA. The portion of the debt of Old ADC to JLA assumed by New ADC was represented by a promissory note in the amount of \$7,289,680 to JLA (the "JLA Note").

12. Prior to the execution and delivery of this Agreement, BBXAOE purchased from New ADC a membership interest in New ADC equal to Fifty Percent (50%) of the total outstanding membership interests in New ADC (after giving effect to the purchase) for a purchase price of \$7,289,680, pursuant to a purchase agreement among BBXAOE, Old ADC and New ADC (the "New ADC Purchase Agreement"). New ADC used the purchase price to pay the JLA Note in full.

-2-

13. Simultaneously with the execution and delivery of this Agreement, (a) Old ADC contributed its New ADC membership interests to the Company in exchange for 31.020 Class A Units, valued at \$7,289,680, and (b) BBXAOE contributed its New ADC membership interests to the Company in exchange for 31.020 Class B Units, valued at \$7,289,680 (collectively, the "**ADC Contribution**").

14. Simultaneously or prior to the execution and delivery of this Agreement, Code Section 754 elections have or will be made by the appropriate parties as described in the contribution agreements relating to the AGC Contribution, the Management Contribution, the TAC Contribution and the ADC Contribution (collectively the "**Company Contributions**").

#### 15. As a result of the Company Contributions:

(a) Each of JLA, AMC Holdings, Old TAC and Old ADC own that number of Class A Units, and the Class B Member owns that number of Class B Units, set forth on *Exhibit A* attached to this Agreement, and the respective capital accounts of the Members have been credited with the values ascribed to the interests contributed to the Company as set forth in this Background Statement and on *Exhibit A*; and

(b) The Company's ownership interest in each of AGC Member, Altman Management, New TAC and New ADC is as set forth or <u>Exhibit B</u> attached to this Agreement.

16. Simultaneously with the execution and delivery of this Agreement, JLA, AMC Holdings, Old TAC, Old ADC, the Company, Joel L. Altman, as Trustee of the Joel L. Altman Revocable Trust U/T/I dated February 6, 1998, as amended and restated as of October 3, 2016, as amended, each of the Specified Project Participants (as identified in the Allocation Agreement), BBX Altis Projects, LLC, a Florida limited liability company ("BBXAP"), and BBXAOE entered into an Offset, Assignment of Rights to Distributions and Payments and Allocation Agreement (the "Allocation Agreement").

17. Simultaneously with the execution and delivery of this Agreement, (a) JLA and the Company entered into an Employment Agreement (the '**JLA Employment Agreement**'). Prior to the execution of this Agreement, (x) Jeff Roberts ('**JR**'), Old ADC and Old TAC (whose assets and contract rights are transferred to the Company) entered into an Employment Agreement (the "**JR Employment Agreement**'), and (y) Tim Peterson ("**TP**"), Old ADC and Old TAC (whose assets and contract rights are transferred to the Company) entered into an Employment Agreement (the "**JR Employment Agreement**').

18. Promptly after the execution and delivery of this Agreement, the Company intends to cause New TAC to be merged into New ADC, in accordance with applicable Florida law.

**NOW THEREFORE**, for good and valuable consideration, the receipt and sufficiency of which are conclusively acknowledged, the parties to this Agreement, intending to be legally bound, agree as follows:

-3-

#### SECTION 1 DEFINITIONS

1.01. Definitions. Capitalized terms used in this Agreement and not otherwise defined shall have the meanings set forth in this Section 1.01:

"Accelerated Closing" has the meaning set forth in Section 8.03(c).

"Act" means the Florida Revised Limited Liability Company Act, Chapter 605 of Florida Statutes, as it may be amended from time to time.

"ADC Contribution" has the meaning set forth in the Background Statement. "Additional Capital Contribution" has the meaning set forth in Section 3.02.

"Adjusted Capital Account Deficit" means, with respect to any Member, the deficit balance, if any, in such Member's Capital Account as of the end of the relevant Fiscal Year, after giving effect to the following adjustments:

(a) crediting to such Capital Account any amount that such Member is obligated to restore or is deemed to be obligated to restore pursuant to Treasury Regulations Sections 1.704-1(b)(2)(ii)(c), 1.704-2(g)(1) and 1.704-2(i); and

(b) debiting to such Capital Account the items described in Treasury Regulations Section 1.704-1(b)(2)(ii)(d)(4), (5) and (6).

"Adjusted Taxable Income" of a Member for a Fiscal Year (or portion thereof) with respect to the Units held by such Member means the federal taxable income allocated by the Company to the Member with respect to its Units (as adjusted by any final determination in connection with any tax audit or other proceeding) for such Fiscal Year (or portion thereof); provided, that such taxable income shall be computed (a) minus any excess taxable loss or excess taxable credits of the Company for any prior period allocable to such Member with respect to its Units that were not previously taken into account for purposes of determining such Member's Adjusted Taxable Income in a prior Fiscal Year to the extent such Joss or credit would be available under the Code to offset income of the Member (or, as appropriate, the direct or indirect owners of the Member) determined as if the income, loss, and credits from the Company were the only income, loss, and credits of the Member (or, as appropriate, the direct or indirect members of the Member) in such Fiscal Year and all prior Fiscal Years, and (b) taking into account any special basis adjustment with respect to such Member resulting from an election by the Company under Code Section 754.

"Affiliate" means, with respect to any Person, any other Person who, directly or indirectly (including through one or more intermediaries), Controls, is Controlled by, or is under common Control with, such Person.

"AGC" has the meaning set forth in the Background Statement.

"AGC Contribution" has the meaning set forth in the Background Statement.

-4-

"AGC Fifth Manager" has the meaning set forth in Section 7.03(b).

"AGC Member" has the meaning set forth in the Background Statement.

"AGC Member Interests" has the meaning set forth in the Background Statement.

"Agreement" means this Operating Agreement, as executed and as it may be amended, modified, supplemented or restated from time to time, as provided herein.

"Allocation Agreement" has the meaning set forth in the Background Statement.

"Altis Manager" has the meaning set forth in Section 7.12(e).

"Altman Management" has the meaning set forth in the Background Statement.

"AMC" has the meaning set forth in the Background Statement.

"AMC Holdings" has the meaning set forth in the Preamble.

"AMC Purchase Agreement" has the meaning set forth in the Background Statement. "Amendment to the Future Participation Note" means the amendment to the Future Participation Note dated the Effective Date.

"Amendment to the Other NMV Note" means the amendment to the Other NMV Note dated the Effective Date.

"Applicable Law" means all applicable provisions of (a) constitutions, treaties, statutes, laws (including the common law), rules, regulations, decrees, ordinances, codes, proclamations, declarations or orders of any Governmental Authority; (b) any consents or approvals of any Governmental Authority; and (c) any orders, decisions, advisory or interpretative opinions, injunctions, judgments, awards, decrees of, or agreements with, any Governmental Authority.

"Arbitrator" has the meaning set forth in Section 13.12(b).

"Articles of Organization" has the meaning set forth in the Background Statement.

"BBA" has the meaning set forth in Section 11.04(a).

"BBA Procedures" has the meaning set forth in Section 11.04(c).

"BBXAOE" has the meaning set forth in the Preamble.

"BBXAOE/AGC Purchase" has the meaning set forth in the Background Statement.

"BBXAOE/AGC Purchase Agreement" has the meaning set forth in the Background Statement.

"BBXAP" has the meaning set forth in the Background Statement.

"BBXCAM" means BBX Capital Asset Management, LLC, a Florida limited liability company.

"BBXCC" means BBX Capital Corporation, a Florida corporation.

"BBXCRE" means BBX Capital Real Estate, LLC, a Florida limited liability company.

"BBXCC Change in Control" means a transaction (or series of transactions) which results in the Controlling stock of BBXCC (or a successor entity in which the Controlling stock or equivalent equity is owned and Controlled by one or more of the Controlling Shareholders) no longer being owned and Controlled by one or more of the Controlling Shareholders.

"BBX Indemnitees" has the meaning set forth in each of the Company Purchase Agreements.

"BBX Permitted Transfer" means a Transfer by BBX to (i) any Controlled Affiliate or (ii) any other OFAC compliant Transferee if the Person(s) having Control of the Class B Member prior to the Transfer of the Membership Interests and/or any other Controlled Affiliate(s) continues to Control the Class B Member following the Transfer.

"Board of Managers" has the meaning set forth in Section 7.01.

"Book Depreciation" means, with respect to any Company asset for each Fiscal Year, the Company's depreciation, amortization, or other cost recovery deductions determined for federal income tax purposes, except that if the Book Value of an asset differs from its adjusted tax basis at the beginning of such Fiscal Year, Book Depreciation shall be an amount which bears the same ratio to such beginning Book Value as the federal income tax depreciation, amortization, or other cost recovery deduction for such Fiscal Year bears to such beginning adjusted tax basis; provided, that if the adjusted basis for federal income tax purposes of an asset at the beginning of such Fiscal Year is zero and the Book Value of the asset is positive, Book Depreciation shall be determined with reference to such beginning Book Value using any permitted method selected by the Board of Managers in accordance with Treasury Regulations Section 1.704-1(b)(2)(iv)(g)(3).

"Book Value" means, with respect to any Company asset, the adjusted basis of such asset for federal income tax purposes, except as follows:

(a) the initial Book Value of any Company asset contributed by a Member to the Company shall be the gross Fair Market Value of such Company asset as of the date of such contribution ;

(b) immediately prior to the distribution by the Company of any Company asset to a Member, the Book Value of such asset shall be adjusted to its gross Fair Market Value as of the date of such distribution;

-6-

(c) the Book Value of all Company assets may, in the sole discretion of the Board of Managers, be adjusted to equal their respective gross Fair Market Values, as determined by the Board of Managers, as of the following times:

(i) the acquisition of an additional Units in the Company by a new or existing Member in consideration for more than *ade minimis* Capital Contribution;

(ii) the distribution by the Company to a Member of more than a *de minimis* amount of property (other than cash) as consideration for all or a part of such Member's Units; and

(iii) the liquidation of the Company within the meaning of Treasury RegulationsSection 1.704-1(b)(2)(ii)(g);

(d) the Book Value of each Company asset shall be increased or decreased, as the case may be, to reflect any adjustments to the adjusted tax basis of such Company asset pursuant to Code Section 734(b) or Code Section 743(b), but only to the extent that such adjustments are taken into account in determining Capital Account balances pursuant to Treasury Regulations Section 1.704-1(b)(2)(iv)(m); *provided*, that Book Values shall not be adjusted pursuant to this paragraph (d) to the extent that an adjustment pursuant to paragraph (c) above is made in conjunction with a transaction that would otherwise result in an adjustment pursuant to this paragraph (d); and

(e) if the Book Value of a Company asset has been determined pursuant to paragraph (a) or adjusted pursuant to paragraphs (c) or (d) above, such Book Value shall thereafter be adjusted to reflect the Book Depreciation taken into account with respect to such Company asset for purposes of computing Net Income and Net Losses.

"Business" means the business of the Company as described in the Business Plans and Operating Budgets or otherwise approved budgets pursuant to <u>Section 7.07(c)</u>, or reasonably contemplated by the Company as likely investment opportunities.

"Business Day" means a day other than a Saturday, Sunday or other day on which commercial banks in Broward County, Florida are authorized or required to close.

"Business Plan and Operating Budgets" has the meaning set forth in Section 7.07(a).

"Capital Account" has the meaning set forth in Section 3.03.

"Capital Contribution" means, for any Member, the total amount of cash and cash equivalents and the Book Value of any property contributed to the Company by such Member.

"**Cause**" means the Fifth Manager's or the AGC Fifth Manager's (a) death; (b) disability resulting in the Fifth Manager's or the AGC Fifth Manager's inability to make decisions contemplated in <u>Section 7.05</u>; (c) commission of fraud against the Company or theft of material Company assets; (d) material breach of any of the terms and conditions of this Agreement, or any other agreement entered into between the Fifth Manager or the AGC Fifth Manager, on the one hand, and the Company, on the other hand; (e) violation of the general policies of the Company applicable to its employees and independent contractors; or (f) conviction of a crime of moral turpitude.

-7-

"Certificates" shall have the meaning set forth in Section 4.09(a).

"Change in Control Notice" has the meaning set forth in Section 9.02(a).

"Class A Managers" has the meaning set forth in Section 7.03(b).

"Class A Member Permitted Transfers" means, with respect to any Class A Member, any Transfer for estate planning purposes to one or more Family Members of such Class A Member or to one or more trusts, limited liability companies, partnerships or other vehicles for the benefit of Family Members of such Class A Member, and which otherwise complies with the provisions of <u>Section 4.01(b)</u> and in connection with which the Transferee joins in and assumes the obligations of the Altman Indemnitors as described and provided for in the Allocation Agreement.

"Class A Members" has the meaning set forth in the Preamble and their successors and permitted assigns.

"Class A EC Members" has the meaning set forth in Section 7.02(b).

"Class A Units" has the meaning set forth in Section 3.01(b).

"Class B Managers" has the meaning set forth in Section 7.03(b).

"Class B Member" has the meaning set forth in the Preamble and its successors and permitted assigns.

"Class B EC Members" has the meaning set forth in Section 7.02(b).

"Class B Units" has the meaning set forth in Section 3.01(b).

"Closing Agent" has the meaning set forth in Section 8.01(b).

"Code" means the Internal Revenue Code of 1986, as amended.

"Company" has the meaning set forth in the Preamble.

"Company Contributions" has the meaning set forth in the Background Statement.

"Company Purchase Agreements" mean the BBXAOE/AGC Purchase Agreement, the AMC Purchase Agreement, the New TAC Purchase Agreement, the New ADC Purchase Agreement and the Specified Entity Purchase Agreement.

"Company Interest Rate" has the meaning set forth in Section 6.03(b).

"**Company Minimum Gain**" means "partnership minimum gain" as defined in Treasury RegulationsSection 1.704-2(b)(2), substituting the term "Company" for the term "partnership" as the context requires.

"Confidential Information" has the meaning set forth in Section 13.03(a).

-8-

"Contributing Member" has the meaning set forth in Section 3.02(b).

"Contribution Ratio" has the meaning set forth in Section 3.02(a).

"**Control**" with respect to any specified Person shall mean the power, directly or indirectly, to direct or cause the direction of the management and policies of such Person, whether through ownership of voting securities or partnership or other ownership interests, by contract or otherwise; and the terms "Controlling" and "Controlled" shall have the correlative meanings.

"Controlled Affiliate" means any OFAC compliant Person Controlled by or under common Control with BBXCC, as long as the Controlling stock (presently Class B stock, but including any equivalent equity) of BBXCC is owned and Controlled by one or more of the Controlling Shareholders.

"Controlled Entity" means AGC Member, Altman Management, New TAC and New ADC and any other Person in which the Company directly or indirectly owns a Controlling beneficial interest or may otherwise exercise Control under its Governing Documents. For the sake of clarity, each Specified Project Participant and each Person that holds an ownership interest in a Sponsored Project shall not be a Controlled Entity.

"**Controlling Shareholder**" means Alan B. Levan, Jarett S. Levan, John E. Abdo, and Seth M. Wise (each, a '**Specified Person**") and any Person to whom an interest in BBXCC is transferred for estate planning purposes to one or more Family Members of any Specified Person or one or more trusts, limited liability companies, partnerships or other vehicles for the benefit of any Specified Person or any Family Members of any such Specified Person.

"Corporate Opportunity" has the meaning set forth in Section 4.10(b).

"Corporate Opportunity Approval" has the meaning set forth in Section 4.10(b).

"Corporate Opportunity Notice" has the meaning set forth in Section 4.10(b).

"Corporate Opportunity Presenter" has the meaning set forth in Section 4.10(b).

"Covered Losses" has the meaning set forth in Section 10.03(a).

"Covered Person" has the meaning set forth in Section 10.01(a).

"Deadlocked Issue" has the meaning set forth in Section 7.04(g).

"Default Loan" has the meaning set forth in Section 3.02(b).

"Default Loan Conversion Option" has the meaning set forth in Section 3.02(d).

"Default Loan Conversion Units" has the meaning set forth in Section 3.02(e).

"Default Loan Phase 2 Purchase Price" has the meaning set forth in Section 8.01(a).

"Default Loan Phase 3 Purchase Price" has the meaning set forth in Section 8.02(a).

"Deficit Amount" has the meaning set forth in Section 3.02(b).

"Definitive Agreements" mean agreements entered between or among the Company, any Controlled Entity on the one hand and any other Person on the other, approved in accordance with <u>Section 7.04</u>, <u>Section 7.05</u> or <u>Section 7.06</u>.

"Department of State" has the meaning set forth in the Background Statement.

"Designated HUD Person" has the meaning set forth in Section 7.01.

"EC Members" means each Person identified as of the Effective Date as an EC Member in Section 7.02(a) or Section 7.02(b). EC Members need not be Members of the Company or residents of the State of Florida.

"EC Members' Schedule" has the meaning set forth in Section 7.02(j).

"Effective Date" has the meaning set forth in the Preamble.

"Electronic Transmission" means any form of communication not directly involving the physical transmission of paper that creates a record that may be retained, retrieved and reviewed by a recipient thereof and that may be directly reproduced in paper form by such a recipient through an automated process.

"Emergency Situation" means a situation in which a Majority in Interest of the Class A Members or the Class B Member, in their respective reasonable business judgement, concludes that the expenditure of funds (whether to make an emergency repair or replacement or otherwise, either directly or with respect to any Controlled Entity or the obligations of such Controlled Entity) are immediately necessary (a) to avoid imminent material damage to all or any portion of an asset owned or controlled by the Company or the Controlled Entity, (b) to protect the safety of any person from imminent harm, or (c) to avoid the imminent unforeseen and unforeseeable suspension of any necessary material service in or to the Company or the Controlled Entity, if the suspension of such service would have a material adverse effect on the Company or the Controlled Entity.

"Employee Entity" has the meaning set forth on Exhibit D.

"Estimated Tax Amount" means an amount equal to the estimated income tax liabilities of a Member arising from the lesser of: (1) the allocation of taxable income to such Member pursuant to this Agreement and (2) the cumulative net taxable income allocated to such Member over the period of time in which such Member has been a Member of the Company. The estimated income tax liabilities for each Member shall be computed: (i) on the assumption that such Member is an individual resident of the State of Florida and subject to the maximum federal and state income tax rates, and (ii) by taking into account the ordinary income or capital gains character of items of income, gain, loss, deduction and credit at the Company level.

-10-

"Excess Distributable Cash" means the lesser of the amount by which (a) aggregate Tangible Net Worth of New ADC, New TAC, Altman Management and AOC (with respect to AOC, calculated based upon AGC Member's pro-rata share of AOC's Tangible Net Worth based on AGC Member's ownership of AOC), as of the date the calculation is to be made, exceeds \$300,000, or (b) aggregate Working Capital of New ADC, New TAC, Altman Management and AOC (with respect to AGC, calculated based upon AOC Member's pro-rata share of AOC's Working Capital based on AOC Member's ownership of AOC) exceeds zero, or if an Excess Distributable Cash Adjustment is applicable, both the Tangible Net Worth and Working Capital requirements of \$300,000 and \$0, respectively, shall be increased by the aggregate amount of such Excess Distributable Cash Adjustment, provided that the amount of such increase shall be reduced (but not below zero) by the amount of any Working Capital in excess of zero that cannot be included as Excess Distributable Cash in the Phase 2 Purchase Price or Phase 3 Purchase Price, as applicable, if such excess is required to meet the above \$300,000 minimum Tangible Net Worth (prior to the applicable Excess Distributable Cash Adjustment). For the sake of clarity, to the extent that the aggregate Tangible Net Worth is less than \$300,000 or the aggregate Working Capital is less than \$0 (or both), Excess Distributable Cash shall be a negative amount equal to the greater of the absolute value of the applicable deficits (or in the case where only one of Tangible Net Worth or Working Capital is lower than the applicable test, Excess Distributable Cash shall be a negative amount equal to the applicable deficit) and shall be a reduction of the Phase 2 Purchase Price or Phase 3 Purchase Price, as applicable. The aggregate Tangible Net Worth provided for in clause (a) of the immediately preceding sentence is based on the AOC Member owning 60% of the issued and outstanding membership interests of AOC at the time of the relevant calculation of aggregate Tangible Net Worth, and, to the extent the membership interests of the AOC Member in AGC is other than 60% of the issued and outstanding membership interests of AOC at the time of the relevant calculation of aggregate Tangible Net Worth, such aggregate Tangible Net Worth shall be increased or decreased accordingly. The calculations of Tangible Net Worth and Working Capital mean those amounts calculated in accordance with Exhibit F attached to this Agreement from the books and records of the relevant operating companies in accordance with OAAP Exhibit F presents the calculation of Tangible Net Worth and Working Capital, pro forma as of June 30, 2018, subject to certain deviations from OAAP, and all subsequent calculations of Excess Distributable Cash shall be made in a manner consistent with the calculations presented on such Exhibit, calculated in accordance with OAAP without exceptions, and shall be subject to review by the Company's regular auditors and their concurrence with such calculations based on specified procedures as outlined in such Exhibit. Excess Distributable Cash initially shall be calculated as of the last day of the prior calendar month on which the Company closes its books (on a basis consistent with prior practices).

"Excess Distributable Cash Adjustment" means, as of the date of the relevant calculation, the aggregate amount of projected negative operating cash flow of New ADC, New TAC, Altman Management and AOC (with respect to AGC, calculated based upon AOC Member's pro-rata share of AGC's operating cash flows based on AOC Member's ownership of AOC) for the succeeding three (3) calendar month period, provided that such Excess Distributable Cash Adjustment shall apply only if, as of the date of the relevant calculation, the aggregate operating cash flow of New ADC, New TAC, Altman Management and AOC for the prior twelve (12) calendar month period and any interim period is positive. For the avoidance of doubt, operating cash flow shall not include capital investments or predevelopment funding.

-11-

"Excess Distributable Cash Recalculation" means the amount of the Excess Distributable Cash which revises the calculation of Excess Distributable Cash (calculated in accordance with GAAP and without exceptions) to be as of the last day of the calendar month in which the Phase 2 Class A Units Purchase and Phase 3 Class A Units Purchase occurs, as applicable, and which revises the Excess Distributable Cash Adjustment to be calculated no later than the 30 days after the last day of the last calendar month included in the initial calculation of the Excess Distributable Cash Adjustment based on the actual operations of New ADC, New TAC, Altman Management and AGC, provided that the Excess Distributable Cash Recalculation shall be subject to review by the Company's regular auditors and their concurrence with such calculations based on specified procedures as outlined on <u>Exhibit F</u>.

"Executive Committee" or "EC Committee" has the meaning set forth in <u>Section 7.01</u>. "Executive Officer" means an Officer of the Company designated by the Executive Committee as an Executive Officer.

"Extraordinary Expense" shall have the meaning in Section 7.12(i).

"Fair Market Value" of any asset as of any date means the purchase price that a willing buyer having all relevant knowledge would pay a willing seller for such asset in an arms length transaction, as determined in good faith by the Board of Managers based on such factors as the Board of Managers, in the exercise of their reasonable business judgment, consider relevant.

"Family Member" means a spouse, parent, child (including a step child), brother, sister, grandparent, grandchild (including a step grandchild), uncle, aunt, niece, nephew, mother-in-law, father-in-law, sister-in-law, brother-in-law, son-in-law or daughter-in-law, in each case natural or adopted, of the person in question.

"Fifth Manager" has the meaning set forth in Section 7.03(b).

"Fiscal Year" means the calendar year, unless the Company is required to have a taxable year other than the calendar year, in which case Fiscal Year shall be the period that conforms to its taxable year.

"FARG" means Florida Asset Resolution Group, LLC, a Delaware limited liability company.

"FPA" means the Future Participation Agreement among Northside, Old ADC, BBXCAM, and FARG dated as of July 15, 2014, as amended by an amendment dated the Effective Date.

"Future Participation Note" means the Restated and Bifurcated Renewal Promissory Note (Future Participation Note) by and between Northside, as maker, and FARG as payee, issued pursuant to the FPA, and subsequently restated and then amended by an amendment dated the Effective Date.

"GAAP" means United States generally accepted accounting principles in effect from time to time.

"Glenewinkel" has the meaning set forth in the New AOC Operating Agreement.

"Glenewinkel AGC Capital Call Deficiency" has the meaning set forth in Section 3.02(h)(i).

-12-

"Governing Documents" means with respect to any Controlled Entity, the documents establishing such entity in the jurisdiction of its organization and the documents adopted by such Controlled Entity providing for its governance and management or any other agreements entered into between the Company and the Controlled Entity if and to the extent if provides for its Control by the Company.

"Governmental Authority" means any federal, state, local or foreign government or political subdivision thereof, or any agency or instrumentality of such government or political subdivision, or any self-regulated organization or other non-governmental regulatory authority or quasi-governmental authority (to the extent that the rules, regulations or orders of such organization or authority have the force of law), or any arbitrator, court or tribunal of competent jurisdiction.

"HUD" has the meaning set forth in Section 7.01.

"HUD Matters" has the meaning set forth in Section 7.01.

"HUD Period" has the meaning set forth in Section 7.01.

"HUD Properties" has the meaning set forth in Section 7.01.

"Indebtedness" means, without duplication, all (a) indebtedness for borrowed money; (b) obligations for the deferred purchase price of property or services; (c) long or short-term obligations evidenced by notes, bonds, debentures or other similar instruments; (d) obligations under any interest rate, currency swap or other hedging agreement or arrangement; (e) capital lease obligations; (f) reimbursement obligations with respect to any amount outstanding under any letter of credit, banker's acceptance or similar credit transactions (for the sake of clarity, the amount of Indebtedness attributed to an undrawn letter of credit shall be zero); and (g) accrued liabilities with respect to guarantees made by AOC on behalf of any third party in respect of obligations of the kind referred to in the foregoing clauses (a) through (f).

"Indemnitee" has the meaning set forth in Section 10.03(a).

"Identified PC Asset" has the meaning set forth in the New AOC Operating Agreement.

"JLA" has the meaning set forth in the Preamble.

"JLA Employment Agreement" has the meaning set forth in the Background Statement.

"JLA Note" has the meaning set forth in the Background Statement.

"JLA Put Option" means the option of JLA (or his estate, as applicable), exercisable at any time after January 17, 2023, by JLA's delivery of written notice to BBXAOE, to require BBXAOE, directly or indirectly through the Company, to purchase the Phase 3 Class A Units.

-13-

"JLA's Attorneys' Fees" means, with regard to any arbitration or litigation brought to enforce this Agreement, the reasonable attorneys' fees incurred by JLA, AMC Holdings, Old ADC, Old TAC or their respective Affiliates in connection with such arbitration or litigation, which attorneys' fees shall be based on standard hourly rates charged to JLA, AMC Holdings, Old ADC, Old TAC or their respective Affiliates.

"JR" has the meaning set forth in the Background Statement.

"JR Employment Agreement" has the meaning set forth in the Background Statement.

"Lien" means any mortgage, pledge, security interest, option, right of first offer, encumbrance or other restriction or limitation of any nature whatsoever. "Liquidator " has the meaning set forth in <u>Section 12.03(a)</u>.

"Losses" means losses, damages, liabilities, deficiencies, interest, awards, penalties, fines, costs or expenses of whatever kind, including the costs of pursuing any insurance providers; *provided*, *however*, that (a) "Losses" shall not include (i) punitive or consequential damages, except to the extent actually awarded to a Governmental Authority or other third party, or (ii) any reduction in stock price or other diminution of value with respect to any BBX Indemnitee or any JLA Indemnitee, and (b) if any arbitration or litigation is brought to enforce any rights under this Agreement, the prevailing party shall be entitled to an attorneys' fee award not to exceed JLA's Attorneys' Fees, which amount shall be included in "Losses." For the sake of clarity, if BBXAOE is the party seeking indemnification and is the prevailing party in an arbitration, the award of attorneys' fees to BBXAOE shall be the lesser of the award given for attorneys' fees in such arbitration and JLA's Attorneys' Fees in such arbitration.

"Majority in Interest" means with respect to any class of Units, the holders of a majority of the issued and outstanding Units in such class.

"Management Contribution" has the meaning set forth in the Background Statement.

"Manager" means (a) each Person identified as of the Effective Date as a Manager in <u>Section 7.03</u>, and (b) each Person who is subsequently appointed or elected as a Manager in accordance with <u>Section 7.03</u>. A Manager need not be a Member of the Company or a resident of the State of Florida.

"Managers' Schedule" has the meaning set forth in Section 7.03(i).

"Meeting Originator" has the meaning set forth in Section 4.04(a).

"Member" means (a) each Person identified on the Members' Schedule as of the Effective Date as a Member who has executed this Agreement or a counterpart thereof (each, an "Initial Member"); and (b) each Person who is hereafter admitted as a Member in accordance with the terms of this Agreement and the Act, in each case so long as such Person is shown on the Company's books and records as the owner of Units. The Members shall constitute "members" (as that term is defined in the Act) of the Company.

"Member Nonrecourse Debt" means "partner nonrecourse debt" as defined in Treasury Regulations Section 1.704-2(b)(4), substituting the term "Company" for the term "partnership" and the term "Member" for the term "partner" as the context requires.

-14-

"Member Nonrecourse Debt Minimum Gain" means an amount, with respect to each Member Nonrecourse Debt, equal to the Company Minimum Gain that would result if the Member Nonrecourse Debt were treated as a Nonrecourse Liability, determined in accordance with Treasury Regulations Section 1.704-2(i)(3).

"Member Nonrecourse Deduction" means "partner nonrecourse deduction" as defined in Treasury Regulations Section 1.704-2(i), substituting the term "Member" for the term "partner" as the context requires.

"Members' Schedule" has the meaning set forth in Section 3.01.

"Membership Interest" means an interest in the Company owned by a Member, including such Member's right (a) to its distributive share of Net Income, Net Losses and other items of income, gain, loss and deduction of the Company; (b) to its distributive share of the assets of the Company; (c) to vote on, consent to or otherwise participate in any decision of the Members as provided in this Agreement; and (d) to any and all other benefits to which such Member may be entitled as provided in this Agreement or the Act.

"Necessary Expenditure" means with respect to the Company and any Controlled Entity (a) all debt service payments and all other nondiscretionary monetary obligations owing to any third party, (b) all ad valorem and other taxes payable, (c) all insurance premiums (d) all costs and expenses incurred in connection with an Emergency Situation, and (e) any other payment obligations or expenses which, if not paid, would put the Company or the Controlled Entity in default under any agreement or judgment, or if such failure to pay such obligations or expenses (or resulting default) could reasonably be expected to have a material adverse effect on the Company or such Controlled Entity.

"Net Cash Flow from Identified PC Assets" has the meaning set forth in the New AGC Operating Agreement.

"Net Income" and "Net Loss" mean, for each Fiscal Year or other period specified in this Agreement, an amount equal to the Company's taxable income or taxable loss, or particular items thereof, determined in accordance with Code Section 703(a) (where, for this purpose, all items of income, gain, loss or deduction required to be stated separately pursuant to Code Section 703(a)(1) shall be included in taxable income or taxable loss), but with the following adjustments:

(a) any income realized by the Company that is exempt from federal income taxation, as described in Code Section 705(a)(l)(B), shall he added to such taxable income or taxable loss, notwithstanding that such income is not includable in gross income;

(b) any expenditures of the Company described in Code Section 705(a)(2)(B), including any items treated under Treasury Regulations Section 1.704-1(b)(2)(iv)(I) as items described in Code Section 705(a)(2)(B), shall be subtracted from such taxable income or taxable loss, notwithstanding that such expenditures are not deductible for federal income tax purposes;

-15-

(c) any gain or loss resulting from any disposition of Company property with respect to which gain or loss is recognized for federal income tax purposes shall be computed by reference to the Book Value of the property so disposed, notwithstanding that the adjusted tax basis of such property differs from its Book Value;

(d) any items of depreciation, amortization and other cost recovery deductions with respect to Company property having a Book Value that differs from its adjusted tax basis shall be computed by reference to the property's Book Value (as adjusted for Book Depreciation) in accordance with Treasury Regulations Section 1.704-1(b)(2)(iv)(g);

(e) if the Book Value of any Company property is adjusted as provided in the definition of Book Value, then the amount of such adjustment shall be treated as an item of gain or loss and included in the computation of such taxable income or taxable loss; and

(f) to the extent an adjustment to the adjusted tax basis of any Company property pursuant to Code Sections 732(d), 734(b) or 743(b) is required, pursuant to Treasury Regulations Section 1.704-1(b)(2)(iv)(m), to be taken into account in determining Capital Accounts, the amount of such adjustment to the Capital Accounts shall be treated as an item of gain (if the adjustment increases the basis of the asset) or loss (if the adjustment decreases such basis).

"New ADC" has the meaning set forth in the Background Statement.

"New ADC Purchase Agreement" has the meaning set forth in the Background Statement.

"New AGC Operating Agreement" means the Amended and Restated AGC Operating Agreement attached to and defined in the BBXAOE/AGC Purchase Agreement.

"New TAC" has the meaning set forth in the Background Statement.

"New TAC Purchase Agreement" has the meaning set forth in the Background Statement.

"Noncontributing Member" has the meaning set forth in Section 3.02(b).

"Nonrecourse Deductions" has the meaning set forth in Treasury RegulationsSection 1.704-2(b).

"Nonrecourse Liability" has the meaning set forth in Treasury RegulationsSection 1.704-2(b)(3).

"Northside" means Northside Marina Venture, LLC, a Florida limited liability company.

"Notes" means the Future Participation Note and the Other NMV Note.

"OFAC" means the Office of Foreign Assets Control of the United States Department of the Treasury.

-16-

"Officers" has the meaning set forth in Section 7.08.

"Old ADC" has the meaning set forth in the Preamble.

"Old ADC/New ADC Contribution" has the meaning set forth in the Background Statement.

"Old TAC" has the meaning set forth in the Preamble.

"Old TAC/New TAC Contribution" has the meaning set forth m the Background Statement.

"Other NMV Note" means the Restated and Bifurcated Renewal Promissory Note (Other NMV Note) by and between Northside, as maker, and FARG as payee, issued pursuant to the FPA, and subsequently restated and then amended by an amendment dated the Effective Date.

"Outline of Participation" means the outline and description (attached to this Agreement as <u>Exhibit D</u>) of the terms upon which JLA and BBXAOE, certain employees of the Company or their respective Affiliates may participate in Sponsored Projects.

"Partnership Representative" has the meaning set forth in Section 11.04.

"PC Loss Indemnity Claim" has the meaning set forth in Section 3.02(h).

"PC Losses" has the meaning set forth in the New AGC Operating Agreement.

"Permitted Transfer" means a Transfer of Units carried out pursuant to Section 9.

"Permitted Transferee" means a recipient of a Permitted Transfer.

"Person" means an individual, corporation, partnership, joint venture, limited liability company, Governmental Authority, unincorporated organization, trust, association or other entity.

"Phase 1 Project(s)" shall mean any Sponsored Projects entered into (and the members of such Altis Manager have funded their initial capital contributions in such Sponsored Project and Sponsored Projects where there is Extraordinary Expense where such Extraordinary Expense was contributed to such Altis Manager) prior to the Phase 2 Closing Date.

"Phase 2 Class A Units" has the meaning set forth in Section 8.01(a).

"Phase 2 Class A Units Purchase" has the meaning set forth in Section 8.01(a).

"Phase 2 Class B Units" has the meaning set forth in Section 8.01(c)(i).

"Phase 2 Closing" has the meaning set forth in Section 8.01(b).

"Phase 2 Closing Date" has the meaning set forth in Section 8.01(b).

-17-

"Phase 2 Project(s)" shall mean any Sponsored Projects entered into (and to the members of such Altis Manager have funded their initial capital contributions in such Sponsored Project and Sponsored Projects where there is Extraordinary Expense where such Extraordinary Expense was contributed to such Altis Manager) between the Phase 2 Closing Date until up to the Phase 3 Closing Date.

"Phase 2 Purchase Price" has the meaning set forth in Section 8.01(a).

"Phase 2 Selling Members" has the meaning set forth in Section 8.01(a).

"Phase 3 Class A Units" has the meaning set forth in Section 8.02(a).

"Phase 3 Class A Units Purchase" has the meaning set forth in Section 8.02(a).

"Phase 3 Class B Units" has the meaning set forth in Section 8.02(c)(i).

"Phase 3 Closing" has the meaning set forth in Section 8.02(b).

"Phase 3 Closing Date" has the meaning set forth in Section 8.02(b).

"Phase 3 Project(s)" shall mean any Sponsored Projects entered into from and after the Phase 3 Closing Date.

"Phase 3 Purchase Price" has the meaning set forth in Section 8.02(a).

"Phase 3 Selling Members" has the meaning set forth in Section 8.02(a).

"Proceeding" has the meaning set forth in Section 10.03(a).

"Priority Amount" has the meaning set forth in Section 7.12(i).

"Pursuit Costs" means costs, deposits and other amounts advanced by the Company or any Controlled Entity with respect to a Sponsored Project or project that may become a Sponsored Project.

"Quarterly Estimated Tax Amount" of a Member as of any calendar quarter of a Fiscal Year means the excess, if any of (a) the product of (i) one quarter (1/4) in the case of the first calendar quarter of the Fiscal Year, one-half (1/2) in the case of the second calendar quarter of the Fiscal Year, three-quarters (3/4) in the case of the third calendar quarter of the Fiscal Year, and one (1) in the case of the fourth calendar quarter of the Fiscal Year and (ii) the Member's Estimated Tax Amount for such Fiscal Year over (b) all distributions previously made during such Fiscal Year to such Member.

"Regulatory Allocations" has the meaning set forth in Section 5.02(e).

"**REIA**" shall mean the (i) Real Estate Investment Agreement entered into by JR, Old ADC and Old TAC (whose assets and contract rights were transferred to the Company or its Subsidiary), and (ii) Real Estate Investment Agreement entered into by TP, Old ADC and Old TAC (whose assets and contract rights were transferred to the Company or its Subsidiary).

-18-

"Related Party Agreement" means any agreement, arrangement or understanding between the Company or any Controlled Entity, on the one hand, and any Member or any Affiliate of a Member or any EC Member, Manager, Officer or employee of the Company or any Controlled Entity, on the other, as such agreement may be amended, modified, supplemented or restated in accordance with the terms of this Agreement.

"Representative" means, with respect to any Person, any and all directors, officers, employees, consultants, financial advisors, counsel, accountants and other agents of such Person.

"Schedule B-1 Candidates" has the meaning set forth in Section 7.03(g)(ii).

"Schedule B-2 Candidates" has the meaning set forth in Section 7.03(g)(iii).

"Securities Act" means the Securities Act of 1933.

"Sellers' Phase 2 Certificates" has the meaning set forth in Section 8.01(c)(i).

"Sellers' Phase 3 Certificates" has the meaning set forth in Section 8.02(c)(i).

"Special Capital Account" means a separate and specific capital account established by the Company for the benefit of JLA, BBXAOE or any of the other Members in order to provide for the funding by JLA, BBXAOE or the other Members through capital contributions to the Company, of the Unfunded PC Liability Capital Account and related matters as provided for and defined in the New AGC Operating Agreement, or otherwise provided for in such agreement or in Section 3.02(h), or in the case of BBXAOE, the exercise by BBXAOE, through the AGC Member, of the rights provided to the AGC Member under Section 9.7 of the New AGC Operating Agreement. The Special Account shall be treated separately from the Capital Accounts defined in this Agreement but, except as provided for in the New AGC Operating Agreement, shall be otherwise independently subject to the provisions of this Agreement, including without limitation the provisions of <u>Section 8</u>.

"Special Capital Contribution" means any capital contributions on account of the Special Capital Account.

"Special Distribution" shall have the meaning set forth in Section 7.12(i).

"Special Equity Purchase Agreement" means the Purchase and Sale Agreement between JLA and BBXAP, with the joinder of the JLA Indemnitors (as defined in the Allocation Agreement) with respect to the purchase of Fifty Percent (50%) of the direct and indirect interest of JLA in the Specified Projects.

"Specified Projects" has the meaning set forth in the Allocation Agreement.

"**Sponsored Project**" means the Specified Projects and any real estate investment (a) in which JLA and BBXAP, certain employees of the Company, or any of their respective Affiliates participate as provided for in the Outline of Participation, and (b) the syndication of which has been approved by the Executive Committee or the Board of Managers.

-19-

"Subsidiary "means, with respect to any Person, any other Person of which a majority of the outstanding shares or other equity interests having the power to vote for directors or comparable managers are owned, directly or indirectly, by the first Person.

"TAC Contribution " has the meaning set forth in the Background Statement.

"Tangible Net Worth" means tangible net worth as calculated in accordance with GAAP, but, in the case of AOC, shall exclude all Identified PC Assets, Unfunded PC Liability Capital Accounts and PC Losses (all of which shall be excluded from the calculation of Tangible Net Worth). For purposes of applying the \$300,000 test described in the definition of Excess Distributable Cash and calculating any adjustment to the Phase 2 Purchase Price or the Phase 3 Purchase Price based on Excess Distributable Cash, assets included in Tangible Net Worth need not include assets included in the calculation of Working Capital, but, for purposes of calculating any applicable adjustment, assets included in the calculation of Tangible Net Worth and not included in Working Capital shall not exceed the \$300,000 test amount.

"Tax Advances" has the meaning set forth in Section 6.02.

- "Taxing Authority" has the meaning set forth in Section 6.03(b).
- "TP" has the meaning set forth in the Background Statement.
- "TP Employment Agreement" has the meaning set forth in the Background Statement.

"Transfer" means to, directly or indirectly, sell, transfer, assign, pledge, encumber, hypothecate or similarly dispose of, either voluntarily or involuntarily, by operation of law or otherwise, or to enter into any contract, option or other arrangement or understanding with respect to the sale, transfer, assignment, pledge, encumbrance, hypothecation or similar disposition of, any Units owned by a Person or any interest (including any beneficial interest, regardless of whether such interest constitutes all of a portion of the Units ) in any Units owned by a Person. "Transfer" when used as a noun shall have a correlative meaning. "Transferor" and "Transferee" mean a Person who makes or receives a Transfer, respectively.

"Treasury Regulations" means the final or temporary regulations issued by the United States Department of Treasury pursuant to its authority under the Code, and any successor regulations.

"Unacceptability Notice" has the meaning set forth in Section 9.02(a).

"Unanimous Decisions" has the meaning set forth in Section 7.06.

"Unfunded PC Liability Capital Account" has the meaning set forth in the New AOC Operating Agreement.

"Unfunded PC Liability Capital Contributions" has the meaning set forth in the New AOC Operating Agreement.

-20-

"Unit" means a unit representing a fractional part of the Membership Interests of the Members and shall include all types and classes of Units; provided, that any type or class of Unit shall have the privileges, preference, duties, liabilities, obligations and rights set forth in this Agreement and the Membership Interests represented by such type or class or series of Unit shall be determined in accordance with such privileges, preference, duties, liabilities, obligations and rights.

# "Withholding Advances" has the meaning set forth in Section 6.03(b).

"Working Capital" means (a) in the case of New ADC, New TAC and Altman Management, the sum of all current assets, MINUS the sum of all current liabilities, and all Indebtedness (unless such Indebtedness is nonrecourse indebtedness that is secured by assets which are excluded from the calculation of Working Capital), and (b) in the case of AOC, the sum of (i) all cash, (ii) contract receivables (including draw receivables and retainage receivables), and (iii) costs in excess of billing (to the extent billable and reasonably determined to be collectable) MINUS the sum of (A) accounts payable, including retainage, (B) accrued expenses, (C) billings in excess of costs and estimated earnings on uncompleted contracts, and (D) all Indebtedness (unless such Indebtedness is nonrecourse indebtedness that is secured by assets which are excluded from the current liabilities included in the calculation of Working Capital).

**1.02. Interpretation**. For purposes of this Agreement: (a) the words "include," "includes" and "including" shall be deemed to be followed by the words "without limitation"; (b) the word "or" is not exclusive; and (c) the words "herein," "hereof," "hereby," "hereto" and "hereunder" refer to this Agreement as a whole. The definitions given for any defined terms in this Agreement shall apply equally to both the singular and plural forms of the terms defined. Whenever the context may require, any pronoun shall include the corresponding masculine, feminine and neuter forms. Unless the context otherwise requires, references herein: (i) to Sections, and Exhibits mean the Sections of, and Exhibits attached to, this Agreement; (ii) to an agreement, instrument or other document means such agreement, instrument or other document as amended, supplemented or modified from time to time to the extent permitted by the provisions thereof; and (iii) to a statute means such statute as amended from time to time and includes any successor legislation thereto and any regulations promulgated thereunder. This Agreement shall be construed without regard to any presumption or rule requiring construction or interpretation against the party drafting an instrument or causing any instrument to be drafted. The Exhibits and Schedules referred to herein shall be construed with, and as an integral part of, this Agreement to the same extent as if they were set forth verbatim herein.

# SECTION 2 ORGANIZATION

#### 2.01. Formation.

The Company was formed on October 26, 2018, pursuant to the provisions of the Act, upon the filing of the Articles of Organization with the Department of State.

## -21-

This Agreement constitutes the "operating agreement" (as that term is used in the Act) of the Company. The rights, powers, duties, obligations and liabilities of the Members shall be determined pursuant to the Act and this Agreement. To the extent that the rights, powers, duties, obligations and liabilities of any Member are different by reason of any provision of this Agreement than they would be under the Act in the absence of such provision, this Agreement, to the extent permitted by the Act, controls.

**2.02.** Name. The name of the Company is The Altman Companies, LLC or such other name or names as may be designated by the Executive Committee; provided, that the name shall always contain the words "Limited Liability Company" or the abbreviation "L.L.C." or the designation "LLC". The Managers shall give prompt notice to each of the Members of any change to the name of the Company. The Company shall retain the right to use the name of the Company (including the name "Altman") following any sale or other disposition of the Membership Interests of any of the Class A Members (and regardless of whether any Member's name contains the word "Altman").

**2.03.** Principal Office. The principal office of the Company is located at 1515 S. Federal Highway, Suite 300, Boca Raton, FL 33431, or such other place as may from time to time be determined by the Board of Managers. The Board of Managers shall give prompt notice of any such change to each of the Members.

### 2.04. Registered Office; Registered Agent.

The registered office of the Company shall be the office of the initial registered agent named in the Articles of Organization or such other office (which need not be a place of business of the Company) as the Executive Committee may designate from time to time in the manner provided by the Act and Applicable Law.

The registered agent for service of process on the Company in the State of Florida shall be the initial registered agent named in the Articles of Organization or such other Person or Persons as the Board of Managers may designate from time to time in the manner provided by the Act and Applicable Law. Each Member shall have the right to be a notice party with the registered agent, and to receive copies of any service of process received by the registered agent on behalf of the Company. Each Member shall promptly provide the other Member with a copy of any other material notices or correspondence that it receives regarding the Company or any Controlled Entity.

# 2.05. Purpose; Powers.

(a) The purposes of the Company are to engage in any lawful act or activity for which limited liability companies may be formed under the Act and to engage in any and all activities necessary or incidental thereto, including, without limitation, entering into and concluding the transactions in which it participated as described in the Background Statement resulting in the ownership of the equity interests and related voting rights in each of AOC Member, Altman Management, New TAC and New ADC.

(b) The Company shall have all the powers necessary or convenient to carry out the purposes for which it is formed, including the powers granted by the Act.

<sup>-22-</sup>

**2.06.** Term. The term of the Company commenced on the date the Articles of Organization was filed with the Department of State and shall continue in existence perpetually until the Company is dissolved in accordance with the provisions of this Agreement.

### SECTION 3 UNITS; CAPITAL CONTRIBUTIONS; CAPITAL ACCOUNTS

# 3.01. Units; Initial Capital Contributions.

(a) The Membership Interests of the Members shall be represented by issued and outstanding Units, which may be divided into one or more types, classes or series. Each type, class or series of Units shall have the privileges, preference, duties, liabilities, obligations and rights, including voting rights, if any, set forth in this Agreement with respect to such type, class or series. The Executive Committee shall maintain a schedule of all Members, their respective mailing addresses and the amount and series of Units held by them (the "**Members' Schedule**"), and shall update the Members' Schedule upon the issuance or Transfer of any Units to any new or existing Member in compliance with the requirements of this Agreement. A copy of the Members' Schedule as of the Effective Date of this Agreement, after giving effect to the consummation of the transactions set forth in the Background Statement above, is attached to this Agreement as <u>Exhibit A</u>.

(b) The Company is authorized to issue Fifty (50) Units denominated Class A Units (**'Class A Units**'') and Fifty (50) Units denominated Class B Units (**'Class B Units**''). Each Member shall be entitled to One (1) vote per Unit on all matters upon which the Member has the right to vote under this Agreement, except with respect to (i) the provisions of <u>Section 4.10</u> regarding Corporate Opportunity, (ii) the voting provisions contained in <u>Section 7</u> and elsewhere in this Agreement, and (iii) the provisions of <u>Section 9</u> regarding Transfers. In all other respects, the Class A Units and the Class B Units are identical. As of the Effective Date and after giving effect to the transactions contemplated in the Background Statement, Fifty (50) Class A Units and Fifty (50) Class B Units are issued and outstanding in the amounts set forth on the Members' Schedule opposite each Member's name.

(c) As of the Effective Date, after giving effect to the consummation of the transactions set forth in the Background Statement, each Member's initial Capital Account balance is set forth opposite such Member's name on the Members' Schedule. The Company shall also establish a Special Capital Account in connection with the BBXAOE/AOC Purchase.

**3.02.** Additional Capital Contributions and Special Capital Contributions. Except as provided for in this <u>Section 3.02</u>, including the provisions of <u>Section 3.02(h)</u> relating to the funding of a Glenewinkel AGC Capital Call Deficiency, no Member shall be required to make any additional Capital Contributions to the Company and any future Capital Contributions made by any Member shall only be made with the consent of the Executive Committee, subject to the provisions of <u>Section 7.04(g)</u>. If at any time either a Majority in Interest of the Class A Members or the Class B Member determines that the Company requires additional funds to pay costs and expenses related to Necessary Expenditures, the Member or Members making such determination shall request in writing an additional Capital Contribution from each Member (an "Additional Capital Contribution") no later than Five (5) days after determination is made that such

-23-

Additional Capital Contribution is required, specifying in reasonable detail the basis for such determination, the aggregate amount of the Additional Capital Contributions, and each Member's obligation to fund the Additional Capital Contribution based on the Contribution Ratio as defined in <u>Section 3.02(a)</u>. The Additional Capital Contributions shall be made in accordance with the following procedure:

(a) Each Member shall be required to contribute to the capital of the Company in cash that percentage of the aggregate Additional Capital Contribution obtained by dividing the number of Units owned by such Member by the aggregate number of Units outstanding (the "Contribution Ratio").

(b) If any Member fails to make its share of the Additional Capital Contribution (in whole or in part) within Thirty (30) days (Five (5) days in the case of an Emergency Situation) after being notified of the need for any required Additional Capital Contribution (any such Member is referred to as a "**Noncontributing Member**" and the unfunded amounts are referred to as the "**Deficit Amount**"), then as the sole remedy for such breach, the provisions of this <u>Section 3.02</u> shall be applicable, and the other Members, on a pro rata basis based on their Contribution Ratio or as otherwise agreed to by the Members that have made their respective Additional Capital Contributions (any such Member"), may make a loan to the Noncontributing Member equal to the Deficit Amount (a "**Default Loan**") on the terms and conditions set forth below, the proceeds of which shall be advanced to the Company on behalf of the Noncontributing Member.

(c) A Default Loan shall be a non-recourse obligation of the Noncontributing Member, and the Default Loan shall bear interest at an annual rate equal to the lesser of Eighteen Percent (18%) per annum or the maximum interest rate permitted by applicable law. The Contributing Member(s) shall be entitled to receive all distributions due the Noncontributing Member under this Agreement until all interest and principal due under the Default Loan is paid; however, such distributions shall be treated as being received by the Noncontributing Member for all purposes.

(d) If the entire amount of Default Loan, with applicable interest, is not repaid on or before Three (3) months following the making of such Default Loan by a Contributing Member, then at any time after such Three (3) month period so long as any portion of the Default Loan remains outstanding, the Contributing Member may cause the outstanding balance of the Default Loan (including any accrued but unpaid interest and costs and expenses) to be deemed an Additional Capital Contribution, in lieu of any other remedy which such Contributing Member may have under this Agreement or otherwise, either at law or at equity (the "**Default Loan Conversion Option**"). A Contributing Member may exercise the Default Loan Conversion Option by delivering written notice to the other Members of its election to exercise such option.

(e) Upon the exercise of a Default Loan Conversion Option, the number of Units of each Noncontributing Member shall be reduced by the number of Units which result from multiplying (x) the product of (A) 2.00 and (B) the quotient (expressed as a percentage) of: (i) the outstanding balance of the Default Loan (including any accrued but unpaid interest and costs and expenses) divided by (ii) the sum of the aggregate Capital Contributions made to the Company by all Members from the Effective Date through the applicable date of determination (but not

-24-

including the Default Loan or any Capital Contribution made by any Member at the time that the Noncontributing Member failed to contribute the Deficit Amount) times (y) the total number of Units outstanding. The number of Units of each Contributing Member making such Default Loan and electing the Default Loan Conversion Option shall be increased by its share, calculated based on its proportionate contribution of the Deficit Amount, of the amount that the number of Units of the Noncontributing Member is reduced (the "**Default Loan Conversion Units**"). For illustration purposes only, assume that: (*i*) an Additional Capital Contribution was requested; (*ii*) the Noncontributing Member's number of Units is Fifty (50); (*iii*) the Contributing Members' number of Units is Fifty (50); (*iv*) the total Additional Capital Contribution requested from all Members was \$1,000,000 and the Deficit Amount is \$500,000; and (*v*) prior to the request for the Additional Capital Contribution from which the Deficit Amount resulted, the sum of the aggregate Capital Contributions made to the Company by the Members was \$10,000,000. Under these circumstances, the Noncontributing Member's number of Units obtained by subtracting from the original 50 Units held by the Noncontributing Member is obtained by multiplying (x) the total number of Units outstanding (100) by (y) 2.00 times the quotient (expressed as a percentage) of \$500,000 divided by \$10,000,000, and (z) subtracting the resulting number of Units from the original 50 Units owned by the Noncontributing Member; i.e.,

### 50 Units minus ((2 x (\$500,000/\$10,000,000)) x 100 Units) = 40 Units

and the Contributing Members' number of Units would increase collectively (but would be allocated among such Contributing Members pursuant to the above), from 50 to 60. The Units received by the Contributing Members shall be Class A Units, in the case of a Class A Member that is a Contributing Member, or Class B Units, in the case of the Class B Member that is a Contributing Member. Upon any adjustment made pursuant to this <u>Section 3.02</u> of the number of Units owned by a Member, the Member shall surrender any Certificate issued to it pursuant to <u>Section 4.09(a)</u> and a new Certificate shall be issued to such Member reflecting such adjustment.

(f) THE MEMBERS ACKNOWLEDGE AND AGREE THAT THE MEMBERSHIP INTEREST OF A NONCONTRIBUTING MEMBER MAY BE SUBSTANTIALLY DILUTED FOR FAILING (OR ELECTING NOT) TO MAKE CAPITAL CONTRIBUTIONS UNDER THIS <u>SECTION</u> <u>3.02</u>.

#### (g) Intentionally omitted.

(h) Promptly upon receipt of notice from any BBX Indemnitee asserting a claim for indemnity for a PC Loss (as defined in the New AOC Operating Agreement) pursuant to the provisions of <u>Section 6.05</u> or <u>Section 6.08</u> of the BBXAOE/AOC Purchase Agreement (a **'PC Loss Indemnity Claim**''), JLA shall promptly either fund the AOC Member's uncontested portion of such claim into the Special Capital Account or give BBXAOE and the BBX Indemnitee written notice of its intention to contest such claim.

-25-

(i) If JLA funds the AOC Member's portion of the PC Loss Indemnity Claim, the AOC Member shall deliver to Glenewinkel a Capital Notice, as defined and provided for in <u>Section 4.3</u> of the New AOC Operating Agreement requesting Glenewinkel to make an Unfunded PC Liability Capital Contribution with respect to the PC Loss Indemnity Claim. Unless Glenewinkel fails to make the Unfunded PC Liability Capital Contribution (such failure, a "Glenewinkel AGC Capital Call Deficiency"), the AGC Member and Glenewinkel shall then make their respective Unfunded PC Liability Capital Contributions to AOC.

(ii) If Glenewinkel fails to make the Unfunded PC Liability Capital Contribution provided for in<u>Section 3.02(h)(i)</u>, and JLA has funded the AOC Member's portion of the PC Loss Indemnity Claim as provided for in <u>Section 3.2(h)(i)</u>, the Executive Committee shall determine whether and on what terms to fund the Glenewinkel AOC Capital Call Deficiency. If the Executive Committee determines to fund the Glenewinkel AOC Capital Call Deficiency. If the Executive Committee determines to fund the Glenewinkel AOC Capital Call Deficiency, at the direction of the Executive Committee, the AOC Member shall deliver a Funding Notice (as defined in <u>Section 4.3</u> of the New AOC Operating Agreement) to Glenewinkel and request the Members of the Company to fund the amount provided for in the Funding Notice pursuant to the provisions of <u>Section 3.02(a)</u> through and including <u>Section 3.02(g)</u> of this Agreement as a Special Capital Contribution. The Funding Notice shall set forth those terms and conditions, as determined by the Executive Committee, in its sole discretion, or the Management Committee, if it is a Deadlocked Issued, under which the AOC Member will fund the Glenewinkel AOC Capital Call Deficiency. The Special Capital Contribution of each Member on account of the Glenewinkel AOC Capital Call Deficiency will be paid into the Special Capital Accounts of the Members participating in such funding at the time the Funding Notice is delivered to Glenewinkel. Any increase in the AOC Member's interest in AOC resulting from the transactions provided for in the Funding Notice shall be allocated pro rata to the participating Members' Special Capital Account.

(iii) If JLA contests whether any PC Loss Indemnity Claim is a PC Loss subject to <u>Section 6.08(c)</u> and <u>Section 6.09(c)</u> of the BBXAOE/AGC Purchase Agreement, then JLA shall give prompt notice of such contest to the Members. If and to the extent that the payment of such claim is a Necessary Expense, the provisions of <u>Section 3.02(a)</u> through and including <u>Section 3.02(f)</u> relating to Additional Capital Contributions shall apply. The determination that the payment of such claim is a Necessary Expense and the payment of any related Capital Contribution shall not be an admission or waiver of any right of any BBX Indemnitee for indemnification pursuant to the BBXAOE/AOC Purchase Agreement.

(iv) PC Loss Indemnity Claims which are Third Party Claims, as defined in Section 6.05(a) of the BBXAOE/AGC Purchase Agreement, shall be subject to the provisions of Section 6.05(a) and the related provisions of the BBXAOE/AGC Purchase Agreement, including Section 6.08(c) and Section 6.08(d). Provided such PC Loss Indemnity Claims are funded in accordance with the provisions of Section 3.02(h)(i) and Section 3.02(h)(ii) and contributed to AGC as an Unfunded PC Liability Capital Contribution, JLA shall have the right to direct and defend such litigation in the name of AGC, as provided for in Section 6.05 of the BBXAOE/AGC Purchase Agreement, including, without limitation, making claims pursuant to any relevant insurance policy or warranty, so long as the pursuit of such claims is currently funded pursuant to Section 3.01(h)(i) and 3.02(h)(ii). Any recoveries by AGC with respect to such matters shall be Identified PC Assets and allocated to the relevant portion of the Special Capital Account of JLA or the other Members as provided for in this Agreement, including Section 6.01(b).

-26-

(v) If a request for an Additional Capital Contribution is made by any Member on account of Necessary Expenditures with respect to the payment of liabilities of AGC which arise after the Effective Date and which are not asserted to be PC Loss Indemnity Claims, then, subject to the payment of the Additional Capital Contribution of the Members of the Company pursuant to this <u>Section 3.02</u>, AGC shall deliver a Capital Notice to Glenewinkel with respect to such payment and, if Glenewinkel fails to make the related Capital Contribution pursuant to <u>Section 4.3</u> of the New AGC Operating Agreement, the provisions of <u>Section 3.2(h)(ii)</u> shall apply.

(vi) Notwithstanding anything in this Agreement to the contrary, JLA shall have the sole right on behalf of AGC to make the determination to dissolve AGC as provided for in the last sentence of <u>Section 4.3</u> of the New AOC Operating Agreement, subject to the provisions of Section 6.08(e) of the BBXAOE/AOC Purchase Agreement. Unless JLA gives notice of his intention to contest such claim, any election by JLA to dissolve AGC made pursuant to this <u>Section 3.02(h)(vi)</u> shall be made by delivering written notice of such election to each of the EC Members, the Managers and the other Members no later than twenty-five (25) days following the receipt by JLA from any BBX Indemnitee of the notice regarding a PC Loss provided for in the first sentence of <u>Section 3.02(h)</u>.

(i) BBXAOE, in its sole and absolute discretion, may at any time cause AGC Member to exercise any of the rights provided to it under Section 9.7 of the New AOC Operating Agreement, provided that (i) BBXAOE shall be solely responsible to advance all costs and expenses involved in the exercise of such rights through the Special Capital Account established for BBXAOE and (ii) BBXAOE shall retain all rights with respect to Membership Interests (as defined in the New AOC Operating Agreement) purchased by the Company from Glenewinkel on account of the exercise of such rights. After the acquisition of Glenewinkel's Membership Interests in AGC, (A) the provisions of Section 3.02(h)(i) though 3.02(h)(iii) inclusive, and Section 3.02(h)(v) shall no longer be applicable, (B) prior to the Phase 2 Closing, the governance provisions of Section 7.01 through 7.06 shall continue to apply to actions taken by AOC Member regarding AOC, and (C) Article VII of the New AOC Operating Agreement will be amended to reflect AGC Member as the sole manager of AGC.

**3.03. Maintenance of Capital Accounts.** The Company shall establish and maintain for each Member a separate capital account (a **'Capital Account**'), and for BBXAOE and JLA, the Special Capital Account, on its books and records in accordance with this <u>Section 3.03</u>. Each Capital Account shall be established and maintained in accordance with the following provisions:

(a) Each Member's Capital Account or Special Capital Account, if applicable, shall be increased by the amount of:

(i) such Member's Capital Contributions, or contributions on account of the Special Capital Account, including such Member's initial Capital Contribution and any Additional Capital Contributions or any like contributions to the Special Capital Account, if applicable;

-27-

(ii) any Net Income or other item of income or gain allocated to such Member pursuant to Section 5.01 or Net Cash Flow from Identified PC Assets (as defined in the New AOC Operating Agreement) allocated to such Member; and

(iii) any liabilities of the Company that are assumed by such Member or secured by any property distributed to such Member.

(b) Each Member's Capital Account or Special Capital Account, if applicable, shall be decreased by:

(i) the cash amount or Book Value of any property distributed to such Member pursuant to Section 6.01 and Section 12.03(c) with respect to such account.

(ii) the amount of any Net Loss or PC Loss allocated to such Member or other item of loss or deduction allocated to such Member pursuant to Section 5.01; and

(iii) the amount of any liabilities of such Member assumed by the Company or that is secured by any property contributed by such Member to the Company.

**3.04.** Succession Upon Transfer. In the event that any Units are Transferred in accordance with the terms of this Agreement, the Transferee shall succeed to the Capital Account and, if and to the extent specifically provided for in connection with the Transfer, the Special Capital Account of the Transferret Units, and, subject to <u>Section 5.04</u>, shall receive allocations and distributions pursuant to <u>Section 5</u>, <u>Section 6</u> and <u>Section 12</u> in respect of such Units.

**3.05. Negative Capital Accounts.** In the event that any Member shall have a deficit balance in its Capital Account or Special Capital Account, such Member shall have no obligation, during the term of the Company or upon dissolution or liquidation of the Company, to restore such negative balance or make any Capital Contributions or contribution with respect to the Special Capital Account to the Company by reason thereof, except as may be required by Applicable Law or in respect of any negative balance resulting from a withdrawal of capital or dissolution in contravention of this Agreement.

**3.06.** No Withdrawals From Capital Accounts. No Member shall be entitled to withdraw any part of its Capital Account or Special Capital Account or to receive any distribution from the Company, except as otherwise provided in this Agreement. No Member shall receive any interest, salary, management or service fees or draw with respect to its Capital Contributions or its Capital Account or on account of the Special Capital Account, except as otherwise provided in this Agreement. The Capital Accounts are maintained for the sole purpose of allocating items of income, gain, loss and deduction among the Members and shall have no effect on the amount of any distributions to any Members, in liquidation or otherwise.

**3.07.** Loans From Members. Loans by any Member to the Company shall not be considered Capital Contributions and shall not affect the maintenance of such Member's Capital Account, other than to the extent provided in <u>Sections 5.01</u>, <u>5.02</u> and <u>5.03</u> if and to the extent applicable.

-28-

**3.08. Modifications**. The foregoing provisions and the other provisions of this Agreement relating to the maintenance of Capital Accounts and Special Capital Account are intended to comply with Treasury Regulations Section 1.704-1(b) and shall be interpreted and applied in a manner consistent with such Treasury Regulations. If the Managers determine that it is prudent to modify the manner in which the Capital Accounts or the Special Capital Account, or any increases or decreases to the Capital Accounts or Special Capital Account, are computed in order to comply with such Treasury Regulations, the Managers may authorize such modifications without the consent any Member.

# SECTION 4 MEMBERS

### 4.01. Admission of New Members.

(a) New Members may be admitted from time to time (i) in connection with the issuance of Units by the Company, and (ii) in connection with a Transfer of Units, subject to compliance with the provisions of <u>Section 9.01</u>, and in either case, following compliance with the provisions of <u>Section 4.01(b)</u>.

(b) In order for any Person not already a Member of the Company to be admitted as a Member, whether pursuant to an issuance or Transfer of Units in accordance with the terms of this Agreement, such Person shall have executed and delivered to the Company a written undertaking, in form and substance reasonably acceptable to the Executive Committee, to be bound by the terms of this Agreement. Upon the amendment of the Members' Schedule by the Executive Committee and the satisfaction of any other applicable conditions, including the receipt by the Company of payment for the issuance of Units, if applicable, such Person shall be admitted as a Member and listed (or deemed listed) as such on the books and records of the Company. The Executive Committee shall also adjust the Capital Accounts and Special Capital Accounts of the Members as necessary.

**4.02.** No Personal Liability. Except as otherwise provided in the Act, by Applicable Law or expressly in this Agreement or in a separate agreement executed and delivered by such Member, no Member will be obligated personally for any debt, obligation or liability of the Company or other Members, whether arising in contract, tort or otherwise, solely by reason of being a Member.

**4.03.** No Withdrawal. So long as a Member continues to hold any Units, such Member shall not have the ability to withdraw or resign as a Member, other than in accordance with this Agreement, prior to the dissolution and winding up of the Company and any such withdrawal or resignation or attempted withdrawal or resignation by a Member prior to the dissolution or winding up of the Company shall be null and void. As soon as any Person who is a Member ceases to hold any Units, such Person shall no longer be a Member.

# 4.04. Meetings of Members.

(a) Meetings of the Members may be called by (i) the Executive Committee, (ii) the Board of Managers, or (iii) any Member (the **Meeting** Originator").

-29-

(b) Written notice stating the place, date and time of the meeting and, the purposes for which the meeting is called, shall be delivered not fewer than Ten (10) days and not more than Thirty (30) days before the date of the meeting to each Member, by or at the direction of the Meeting Originator. The Members may hold meetings at the Company's principal office or at such other place in Broward County or Palm Beach County, Florida that the Meeting Originator calling the meeting may designate in the notice for such meeting or as may be agreed upon by or as otherwise agreed to by all Members.

(c) Any Member may participate in a meeting of the Members by means of conference telephone or other communications equipment by means of which all Persons participating in the meeting can hear each other, and participation in a meeting by such means shall constitute presence in person at such meeting.

(d) On any matter that is to be voted on by Members, a Member may vote in person or by proxy, and such proxy may be granted in writing, by means of Electronic Transmission or as otherwise permitted by Applicable Law. Every proxy shall be revocable in the discretion of the Member executing it unless otherwise provided in such proxy; provided, that such right to revocation shall not invalidate or otherwise affect actions taken under such proxy prior to such revocation; and provided further that no Class A Member shall designate TP or JR as its proxy to vote in respect of matters relating to the employment of TP or JR, respectively.

(e) The business to be conducted at such meeting shall be limited to the purpose(s) described in the notice. Attendance of a Member at any meeting shall constitute a waiver of notice of such meeting, except where a Member attends a meeting for the express purpose of objecting to the transaction of any business on the ground that the meeting is not lawfully called or convened:

**4.05.** Quorum. A quorum of any meeting of the Members shall require the presence of all of the Members. No action at any meeting may be taken by the Members unless the appropriate quorum is present. Subject to <u>Section 4.06</u>, no action may be taken by the Members at any meeting at which a quorum is present without the affirmative vote of Members holding all of the outstanding Units.

**4.06.** Action without a Meeting. Notwithstanding the provisions of <u>Section 4.05</u>, any matter that is to be voted on, consented to or approved by Members may be taken without a meeting, without prior notice and without a vote if consented to, in writing or by Electronic Transmission, by all of the Members. A record shall be maintained by the Managers of each such action taken by written consent of a Member or Members.

**4.07.** Power of Members. The Members shall have the power to exercise any and all rights or powers granted to Members pursuant to the express terms of this Agreement and the Act. Except as otherwise specifically provided by this Agreement or required by the Act, no Member, in its capacity as a Member, shall have the power to act for or on behalf of, or to bind, the Company.

**4.08.** No Interest in Company Property. No real or personal property of the Company shall be deemed to be owned by any Member individually, but shall be owned by, and title shall be vested solely in, the Company. Without limiting the foregoing, each Member hereby irrevocably waives during the term of the Company any right that such Member may have to maintain any action for partition with respect to the property of the Company.

-30-

#### 4.09. Certification of Units.

(a) The Executive Committee shall issue certificates (the '**Certificates**') to the Members representing the Units held by such Member, as such Units may be adjusted from time to time in accordance with this Agreement.

(b) In addition to any other legend required by Applicable Law, all Certificates shall bear a legend substantially in the following form:

THE UNITS REPRESENTED BY THIS CERTIFICATE ARE SUBJECT TO, AND THE NUMBER OF UNITS REFLECTED ON IT MAY BE ADJUSTED AS PROVIDED FOR IN, THE OPERATING AGREEMENT AMONG THE COMPANY AND ITS MEMBERS, A COPY OF WHICH IS ON FILE AT THE PRINCIPAL EXECUTIVE OFFICE OF THE COMPANY. NO TRANSFER, SALE, ASSIGNMENT, PLEDGE, HYPOTHECATION OR OTHER DISPOSITION OF THE UNITS REPRESENTED BY THIS CERTIFICATE MAY BE MADE EXCEPT IN ACCORDANCE WITH THE PROVISIONS OF SUCH OPERATING AGREEMENT.

NEITHER THE OFFER NOR SALE OF UNITS REPRESENTED BY THIS CERTIFICATE HAS BEEN REGISTERED UNDER THE SECURITIES ACT OF 1933, AS AMENDED, OR UNDER ANY OTHER APPLICABLE SECURITIES LAWS. THE UNITS MAY NOT BE TRANSFERRED, SOLD, ASSIGNED, PLEDGED, HYPOTHECATED OR OTHERWISE DISPOSED EXCEPT PURSUANT TO (A) A REGISTRATION STATEMENT EFFECTIVE UNDER SUCH ACT AND LAWS, OR (B) AN EXEMPTION FROM SUCH REGISTRATION.

(c) The Certificates representing the Class A Units shall bear an additional legend substantially in the following form:

THE CLASS A UNITS REPRESENTED BY THIS CERTIFICATE ARE SUBJECT TO PURCHASE RIGHTS CONTAINED IN THE OPERATING AGREEMENT REFERRED TO IN THE LEGEND ABOVE. NO TRANSFER, SALE, ASSIGNMENT, PLEDGE, HYPOTHECATION OR OTHER DISPOSITION OF THE UNITS REPRESENTED BY THIS CERTIFICATE MAY BE MADE WHICH WOULD IN ANY WAY AFFECT THE APPLICABLE PROVISIONS OF THE OPERATING AGREEMENT RELATING TO SUCH PURCHASE RIGHTS.

-31-

### 4.10. Other Activities; Business Opportunities.

(a) Except with respect to a Corporate Opportunity as provided in <u>Section 4.10(b)</u>, and except as otherwise provided in an employment agreement between the Company and/or its Affiliate(s), on the one hand, and any Member, EC Member or Manager, on the other hand, nothing contained in this Agreement shall prevent any Member, EC Member or Manager from engaging in any other activities or businesses, regard less of whether those activities or businesses are similar to or competitive with those of the Company, and none of the Members, EC Members or Managers shall be obligated to account to the Company or to the other Members for any profits or income earned or derived from such other activities or businesses.

(b) Except as otherwise provided for in the JLA Employment Agreement, or Section 4.10(c), no Member shall directly or indirectly pursue on behalf of itself or on behalf of any of its Affiliates any material business opportunity that a reasonable individual with knowledge of the business of the Company, and the Company's or any Controlled Entity's reasonably identified business plans would conclude could be pursued in a commercially reasonable manner to the benefit of the Company or any Controlled Entity or would be competitive with the business of the Company or any Controlled Entity (a "Corporate Opportunity") without (i) providing written notice to the Company of such Corporate Opportunity with such reasonable specificity that the EC Members (other than the EC Members nominated by the Member presenting the Corporate Opportunity (the "Corporate Opportunity Presenter"), who shall not be eligible to vote with respect to such matter) can determine if it is in the Company's commercially reasonable best interest to pursue such Corporate Opportunity (the "Corporate Opportunity Notice") and, (ii) to the extent commercially reasonable, making such Corporate Opportunity available to the Company. Within Twenty (20) Business Days following the date on which the Corporate Opportunity Notice is received by the Company, the Executive Committee shall give written notice to the Corporate Opportunity Presenter of its decision (which shall be made solely by the EC Members appointed by the Members other than the Corporate Opportunity Presenter) whether to pursue the Corporate Opportunity. If the Executive Committee determines not to pursue the Corporate Opportunity or does not respond within such Twenty (20) Business Day period, the Corporate Opportunity Presenter shall be free to pursue the Corporate Opportunity (a "Corporate Opportunity Approval"), unless otherwise provided in any employment agreement between the Company and/or its Affiliate(s), on the one hand, and such Corporate Opportunity Presenter on the other hand. If the Executive Committee determines to pursue the Corporate Opportunity, it must promptly initiate commercially reasonable action to implement the Corporate Opportunity. Following the consummation of the investment provided for in such Corporate Opportunity, the provisions of Section 7.06 shall apply to such investment, and each aspect of an investment in a Corporate Opportunity must be approved pursuant to the provisions of Section 7.06, to the extent applicable.

(c) Notwithstanding anything to the contrary set forth in<u>Section 4.10(b)</u>, the provisions of <u>Section 4.10(b)</u> shall apply to the Class B Member only if the location of the proposed Corporate Opportunity is (i) within five (5) miles of either any Sponsored Project, or any proposed Sponsored Project as to which the Company or any Controlled Entity has expended Pursuit Costs within the prior one hundred eighty (180) days, (ii) not covered by clause (i) of this <u>Section 4.10(c)</u>, but is nevertheless in Florida and the Class B Member or its Affiliate is the procuring source of a proposed multifamily apartment development site (for the sake of clarity, not including the acquisition of an existing multifamily apartment project to be operated substantially as purchased) that would be the subject of a Corporate Opportunity, or (iii) in any of the following four (4) Core Based Standard Metropolitan Areas: (A) Austin-Round Rock, Texas, (B) Raleigh, North Carolina, (C) Charlotte-Concord, North Carolina, or (D) Dallas-Fort Worth, Texas. **4.11. Actions with Respect to Related Party Agreements**. The Company shall not enter into, amend, waive or terminate any Related Party Agreement, or take any action taken to enforce the provisions of any Related Party Agreement without the approval and direction of the Class A EC Members or Class B EC Members appointed by the Member which itself or through an Affiliate is a not party to the Related Party Agreement in question, which approval or direction, notwithstanding the provisions of <u>Section 7.04(a)</u>, shall be at the sole and absolute discretion of the Class A EC Members or the Class B EC Members, as the case may be.

**4.12. Actions Requiring Unanimous Consent of Members.** Prior to the Phase 2 Closing, the Company shall not, without the unanimous consent of the Members, issue additional Membership Interests, issue additional Units, admit additional Members to the Company, or, with respect to any Controlled Entity, issue any additional equity security (including stock, general and limited partnership interests, membership interest, profits interests or promotes, and warrants, options or convertible debt). Subsequent to the Phase 2 Closing any such action shall be subject to the approval of the holders of a majority of the outstanding Class B Units, voting as a single class.

# SECTION 5 ALLOCATIONS

**5.01. Allocation of Net Income and Net Loss** For each Fiscal Year (or portion of such Fiscal Year), after giving effect to the special allocations set forth in <u>Section 5.02</u>, Net Income and Net Loss of the Company shall be allocated among the Members pro rata in accordance with their Units and in accordance with their Special Capital Accounts, if applicable.

5.02. Regulatory and Special Allocations. Notwithstanding the provisions of Section 5.01:

(a) If there is a net decrease in Company Minimum Gain (determined according to Treasury RegulationsSection 1.704-2(d)(1)) during any Fiscal Year, each Member shall be specially allocated Net Income for such Fiscal Year (and, if necessary, subsequent Fiscal Years) in an amount equal to such Member's share of the net decrease in Company Minimum Gain, determined in accordance with Treasury Regulations Section 1.704-2(g). The items to be so allocated shall be determined in accordance with Treasury Regulations Section 1.704-2(j)(2). This Section 5.02 is intended to comply with the "minimum gain chargeback" requirement in Treasury Regulations Section 1.704-2(f) and shall be interpreted consistently with such regulation.

(b) Member Nonrecourse Deductions shall be allocated in the manner required by Treasury RegulationsSection 1.704-2(i). Except as otherwise provided in Treasury Regulations Section 1.704-2(i)(4), if there is a net decrease in Member Nonrecourse Debt Minimum Gain during any Fiscal Year, each Member that has a share of such Member Nonrecourse Debt Minimum Gain shall be specially allocated Net Income for such Fiscal Year (and, if necessary,

-33-

subsequent Fiscal Years) in an amount equal to that Member's share of the net decrease in Member Nonrecourse Debt Minimum Gain. Items to be allocated pursuant to this paragraph shall be determined in accordance with Treasury Regulations Sections 1.704-2(i)(4) and 1.704-2(j)(2). This Section 5.02(b) is intended to comply with the "minimum gain chargeback" requirements in Treasury RegulationsSection 1.704-2(i)(4) and shall be interpreted consistently with such regulation.

(c) Nonrecourse Deductions shall be allocated to the Members in accordance with their Units or as may be provided for in the Special Capital Accounts.

(d) In the event any Member unexpectedly receives any adjustments, allocations or distributions described in Treasury Regulations Section 1.704-l(b)(2)(ii)(d)(4), (5) or (6), Net Income shall be specially allocated to such Member in an amount and manner sufficient to eliminate the Adjusted Capital Account Deficit created by such adjustments, allocations or distributions as quickly as possible. This <u>Section 5.02(d)</u> is intended to comply with the "qualified income offset" requirement in Treasury Regulations Section 1.704-l(b)(2)(ii)(d) and shall be interpreted consistently with such regulation.

(e) The allocations set forth in paragraphs <u>5.02(a)</u>, (b), (c) and (d) above (the "**Regulatory Allocations**") are intended to comply with certain requirements of the Treasury Regulations under Code Section 704. Notwithstanding any other provisions of this <u>Section 5</u> (other than the Regulatory Allocations), the Regulatory Allocations shall be taken into account in allocating Net Income and Net Losses among Members so that, to the extent possible, the net amount of such allocations of Net Income and Net Losses and other items and the Regulatory Allocations to each Member shall be equal to the net amount that would have been allocated to such Member if the Regulatory Allocations had not occurred.

# 5.03. Tax Allocations.

(a) Subject to Section 5.03(b), Section 5.03(c) and Section 5.03(d), all income, gains, losses and deductions of the Company shall be allocated, for federal, state and local income tax purposes, among the Members in accordance with the allocation of such income, gains, losses and deductions pursuant to Section 5.01 and Section 5.02, except that if any such allocated among the Members for tax purposes, to the extent permitted by the Code or other Applicable Law, the Company's subsequent income, gains, losses and deductions shall be allocated among the Members for tax purposes, to the extent permitted by the Code and other Applicable Law, so as to reflect as nearly as possible the allocation set forth in Section 5.01 and Section 5.02.

(b) Items of Company taxable income, gain, loss and deduction with respect to any property contributed to the capital of the Company shall be allocated among the Members in accordance with Code Section 704(c) and the traditional method with curative allocations of Treasury Regulations Section 1.704-3(c), so as to take account of any variation between the adjusted basis of such property to the Company for federal income tax purposes and its Book Value.

-34-

(c) If the Book Value of any Company asset is adjusted pursuant to Treasury RegulationsSection 1.704-1(b)(2)(iv)(f) as provided in clause (c) of the definition of Book Value in <u>Section 1.01</u>, subsequent allocations of items of taxable income, gain, loss and deduction with respect to such asset shall take account of any variation between the adjusted basis of such asset for federal income tax purposes and its Book Value in the same manner as under Code Section 704(c).

(d) Allocations of tax credit, tax credit recapture and any items related thereto shall be allocated to the Members according to their interests in such items as determined by the General Manager taking into account the principles of Treasury Regulations Section 1.704-1(b)(4)(ii).

(e) Allocations pursuant to this <u>Section 5.03</u> are solely for purposes of federal, state and local taxes and shall not affect, or in any way be taken into account in computing, any Member's Capital Account or share of Net Income, Net Losses, distributions or other items pursuant to any provisions of this Agreement.

**5.04.** Allocations in Respect of Transferred Units. In the event of a Transfer of Units, including the related Special Capital Account, during any Fiscal Year made in compliance with the provisions of <u>Section 9</u> and <u>Section 4.01(b)</u>. Net Income, Net Losses and other items of income, gain, loss and deduction of the Company attributable to such Units for such Fiscal Year shall be determined using the interim closing of the books method.

# SECTION 6 DISTRIBUTIONS

#### 6.01. General.

(a) Distributions of available cash (other than with respect to the Special Capital Account) shall be made to the Members when and in such amounts as determined by the Executive Committee in its sole discretion. Distributions determined to be made by the Executive Committee pursuant to this <u>Section 6.01(a)</u> shall be paid to the Members pro rata in accordance with their respective Units as adjusted pursuant to <u>Section 3.02</u> of this Agreement or as provided for in the Allocation Agreement.

(b) Distributions of available cash attributed to the Special Capital Account shall, to the extent reasonably feasible, be allocated to the Member or Members (pro rata) to which the related Identified PC Assets and Net Cash Flow from Identified PC Assets (as defined in the BBXAOE/AGC Purchase Agreement) have been allocated, either initially as described on *Exhibit G* attached to this Agreement, or in connection with the funding of Unfunded PC Liability Capital Contributions. Exhibit G establishes the original Identified PC Assets as of the Effective Date. As new claims and expenses for PC Losses are funded through the Special Capital Account, any related assets will also be identified, as provided for in the New AGC Operating Agreement.

(c) Notwithstanding any provision to the contrary contained in this Agreement, the Company shall not make any distribution to Members if such distribution would violate the Act or other Applicable Law.

-35-

6.02. Tax Advances. Notwithstanding the foregoing, to the extent that the Executive Committee determines that the Company has available cash, the Executive Committee shall distribute to each Member, within thirty (30) days after the end of each calendar quarter, such Member's Quarterly Estimated Tax Amount (the "Tax Advances"). In the event that the entire amount of the Tax Advances required by this<u>Section 6.02</u> is not distributed with respect to a calendar quarter, the shortfall shall be distributed at the earliest opportunity in the next succeeding calendar quarter, before any other distributions are made under any of the other provisions of this Agreement. All Tax Advances received by any Member shall be treated as advances of distribution amounts otherwise distributable to such Member relating to such calendar quarter pursuant to the other provisions of this Agreement. The Executive Committee shall endeavor to operate the business of the Company in a manner that will permit the Company to have adequate available cash to make timely Tax Advances in each calendar quarter.

### 6.03. Tax Withholding; Withholding Advances.

(a) Each Member agrees to furnish the Company with any representations and forms as shall be reasonably requested by the Executive Committee to assist it in determining the extent of, and in fulfilling, any withholding obligations it may have.

(b) The Company is hereby authorized at all times to make payments ('Withholding Advances'') with respect to each Member in amounts required to discharge any obligation of the Company (as determined by the Partnership Representative based on the advice of legal or tax counsel to the Company) to withhold or make payments to any federal, state, local or foreign taxing authority (a "Taxing Authority") with respect to any distribution or allocation by the Company of income or gain to such Member and to withhold the same from distributions to such Member. Any funds withheld from a distribution by reason of this Section 6.03(b) shall nonetheless be deemed distributed to the Member in question for all purposes under this Agreement. If the Company makes any Withholding Advance in respect of a Member hereunder that is not immediately withheld from actual distributions to the Member, then the Member shall promptly reimburse the Company for the amount of such payment, plus interest at a rate equal to the prime rate published in the Wall Street Journal on the date of payment plus Two Percent (2.0%) per annum (the "Company Interest Rate"), compounded annually, on such amount from the date of such payment until such amount is repaid (or deducted from a distribution) by the Member (any such payment shall not constitute a Capital Contribution). Each Member's reimbursement obligation under this Section 6.03(b) shall continue after such Member Transfers its Units.

(c) Each Member hereby agrees to indemnify and hold harmless the Company and the other Members from and against any liability with respect to taxes, interest or penalties that may be asserted by reason of the Company's failure to deduct and withhold tax on amounts distributable or allocable to such Member. The provisions of this <u>Section 6.03(c)</u> and the obligations of a Member pursuant to <u>Section 6.03(b)</u> shall survive the termination, dissolution, liquidation and winding up of the Company and the withdrawal of such Member from the Company or Transfer of its Units. The Company may pursue and enforce all rights and remedies it may have against each Member under this <u>Section 6.03</u>, including bringing a lawsuit to collect repayment with interest of any Withholding Advances.

-36-

(d) In the event of an over withholding that is actually paid by the Company to a Taxing Authority, a Member's sole recourse with respect to such over withholding shall be to apply for a refund from the appropriate Taxing Authority.

### 6.04. Distributions in Kind.

(a) With the unanimous approval of the Members, in each instance, the Executive Committee may make distributions to the Members in the form of securities or other property held by the Company; provided, that (a) Tax Advances shall only be made in cash, and (b) a distribution of any interest in AOC acquired by the AOC Member on behalf of BBXAOE pursuant to <u>Section 3.02(i)</u> shall be made solely at the direction and in the discretion of BBXAOE. In any non-cash distribution, the securities or property so distributed will be distributed among the Members on a pro rata basis or in accordance with their Special Capital Accounts. In addition, at JLA's request, the Executive Committee shall make distributions in kind to the Class A Members having an interest in Identified PC Assets, pro-rata in accordance with such interests, solely in respect of such Identified PC Assets, provided that such Class A Members confirm their responsibility for and assume the PC Losses relating to such Identified PC Assets.

(b) Any distribution of securities shall be subject to such conditions and restrictions as the Members unanimously determine are required or advisable to ensure compliance with Applicable Law. In furtherance of the foregoing, the Members may unanimously require that the Members execute and deliver such documents as the Members may unanimously deem necessary or appropriate to ensure compliance with all federal and state securities laws that apply to such distribution and any further Transfer of the distributed securities, and may appropriately legend the certificates that represent such securities to reflect any restriction on Transfer with respect to such laws.

# SECTION 7 MANAGEMENT

**7.01. Management of the Company**. Except as otherwise provided in this Agreement with respect to HUD Matters, the business and affairs of the Company shall be managed, operated and controlled by or under the direction of an executive committee (the "**Executive Committee**" or the "**EC Committee**") and a board of managers (the "**Board of Managers**"). Except as otherwise provided in this Agreement, including with respect to HUD Matters, and subject to the provisions of <u>Section 3.02(h)</u> and <u>Section 7.04</u>, <u>Section 7.05</u> and <u>Section 7.06</u>, the Executive Committee and the Board of Managers shall have, and are granted, full and complete power, authority and discretion for, on behalf of and in the name of the Company, to take such actions as they may deem necessary or advisable to carry out any and all of the objectives and purposes of the Company. Except as otherwise provided in this Agreement, including with respect to HUD Matters, all actions taken by the Company in its capacity as the manager of a Controlled Entity shall be governed by, and taken in accordance with, the provisions of <u>Sections 7.02</u> through <u>7.06</u>. Until another Person or Persons designated by the EC Committee (each a "**Designated HUD Person**") is/are approved by the United States Department of Huozing and Urban Development (**HUD**") to have control and decision-making authority with respect to the HUD Matters on behalf of Altman Management for the properties (the "**HUD Properties**") for which Altman Management provides property management services and which are subject to the rules and regulations of HUD

<sup>-37-</sup>

as a result of the existence of a HUD insured loan or otherwise (the period ending upon issuance of such approval, the "**HUD Period**"), JLA or his designee (from time to time), in his capacity as CEO of Altman Management, CEO of the Company, an EC Member, a Manager, or other applicable capacity, shall have (a) financial and operational control, (b) control over day-to-day operations, (c) significant involvement, and (d) control over HUD regulatory and contract compliance, in each case solely with respect to the HUD Properties (collectively, the "**HUD Matters**"). Further, until the expiration of the HUD Period, no other officer of Altman Management or the Company, no other EC Member, no other Manager or other Person shall have any control or decision-making authority with respect to any of the HUD Matters. Promptly following the Effective Date, the Company shall initiate the process, and JLA shall cooperate with management of the Company, to cause the Designated HUD Period, so to be approved by HUD to act on behalf of Altman Management, the EC Committee shall have the right to designate a Person approved by HUD to have control and decision-making authority with respect to the HUD Matters.

# 7.02. Number, Election and Term of the Members of the Executive Committee

(a) Prior to the Phase 2 Closing, there shall be Four (4) members of the Executive Committee all of whom shall be natural persons (such members, and the members appointed pursuant to <u>Sections 7.02(d)</u> and <u>7.02(e)</u> are individually called an "**EC Member**" and collectively called the "**EC Members**").

(b) Prior to the Phase 2 Closing, Two (2) of the EC Members shall be appointed by the holders of a Majority in Interest of the Class A Units (the "**Class A EC Members**"), and Two (2) of the EC Members shall be appointed by the Class B Member (together with the EC Members appointed by the Class B Member pursuant to <u>Sections 7.02(d)</u> and <u>7.02(e)</u>, the "**Class B EC Members**").

(c) The holders of the Class A Units, by the execution and delivery of this Agreement, unanimously appoint Joel L. Altman and Timothy A. Peterson as initial Class A EC Members. The Class B Member, by its execution and delivery of this Agreement, appoints Alan B. Levan and Seth M. Wise as initial Class B EC Members.

(d) Concurrently with the Phase 2 Closing, and until the Phase 3 Closing, the Executive Committee, automatically and without further amendment to this Agreement, shall be increased to Five (5) EC Members, all of whom shall be natural persons. During such period, Two (2) of the EC Members shall be Class A EC Members and appointed by the holders of a Majority in Interest of the Class A Units, and Three (3) of the EC Members shall be Class B EC Members and appointed by the Class B Member.

(e) Concurrently with the Phase 3 Closing, the term of the Class A EC Members shall automatically terminate and thereafter all Five (5) of the EC Members shall be Class B EC Members appointed solely by the Class B Member.

-38-

(f) Subject to the provisions of <u>Sections 7.02(d)</u> and <u>7.02(e)</u> with respect to the Class A EC Members, EC Members shall serve until their death, resignation, removal or replacement by the Class A Members or the Class B Member, as applicable.

(i) A Class A EC Member may only be removed and/or replaced by the holders of a Majority in Interest of the Class A Units, with or without cause upon, and by the delivery of written notice of such removal or replacement signed by the holders of a Majority in Interest of the Class A Units to the Company and each EC Member, provided that the appointment of any new Class A EC Member shall be subject to the approval of the Class B Member, which approval shall not be unduly delayed or unreasonably withheld. If any Class A EC Member who is not a Class A Member and who is an employee of a Class A Member or its Affiliate at the time of appointment as a Class A EC Member subsequently ceases to be employed by the Class A Member or its Affiliate for any reason, the Class B Member may, in its sole discretion and without the consent of any Class A Member, remove such Class A EC Member as an EC Member. The Class B Member hereby pre-approves the appointment of any of the following individuals as a Class A EC Member: Louis Beck and Eric Zeitlin.

(ii) A Class B EC Member may only be removed and/or replaced by the Class B Member, with or without cause upon, and by the delivery of written notice of such removal or replacement signed by the Class B Member to the Company and each EC Member, provided that the appointment of any new Class B EC Member shall be subject to the approval of the holders of a Majority in Interest of the Class A Units, which approval shall not be unduly delayed or unreasonably withheld. The Class A Members hereby pre-approve the appointment of any of the following individuals as a Class B EC Member: Andrew Meran, John Abdo, Jarett Levan, Bruce Parker and Ray Lopez. If any Class B EC Member ceases to be employed by the Class B Member or its Affiliates for any reason, such Class B EC Member shall immediately and with no further action cease to be a Class B EC Member.

(g) An EC Member may resign at any time by delivering written notice of such resignation to the Company and to each of the other EC Members. Any such resignation shall be effective upon its receipt unless it is specified to be effective at some other time or upon the occurrence of some other event. The acceptance of a resignation by the other EC Members shall not be necessary to make it effective. If an EC Member dies, resigns or is removed, the holders of a Majority in Interest of the Class A Units, or the Class B Member, as the case may be, shall appoint a successor EC Member in accordance with the provisions of this <u>Section 7</u> as promptly as reasonably possible.

(h) Upon the death of JLA, or his Disability (as defined in the JLA Employment Agreement) or his termination for Cause (as defined in the JLA Employment Agreement) pursuant to the terms of the JLA Employment Agreement, the Class A Members shall continue to have the right to designate the Class A EC Members as provided in this <u>Section 7.02</u>, provided that (i) JLA shall not serve as a Class A EC Member until he is no longer suffering from a Disability, if applicable, and (ii) any Class A EC Member appointed by the holders of a Majority in Interest of the Class A Units shall be subject to the approval of the Class B Member, which approval shall not be unduly delayed or unreasonably withheld.

-39-

(i) If at any time there is a vacancy of a Class A EC Member on the Executive Committee, the remaining Class A EC Member shall be afforded an additional vote on all matters brought before the Executive Committee until such vacancy is filled. If at any time there is a vacancy of a Class B EC Member on the Executive Committee, the remaining Class B EC Member(s) shall be afforded an additional vote per vacancy on all matters brought before the Executive Committee until such vacancy (is) is(are) filled.

(j) The Executive Committee shall maintain a schedule of all EC Members with their respective mailing addresses (the **'EC Members'** Schedule"), and shall update the EC Members' Schedule upon the removal or replacement of any EC Member in accordance with this<u>Section 7.02</u>. A copy of the EC Members' Schedule as of the execution of this Agreement is attached to this Agreement as <u>Schedule A</u>.

# 7.03. Number, Election and Term of the Managers

(a) There shall be Five (5) members of the Board of Managers, all of whom shall be natural persons (each of such members are individually called a "Manager" and collectively called the "Managers").

(b) Prior to the Phase 2 Closing, Two (2) of the Managers shall be appointed by the holders of a Majority in Interest of the Class A Units (the "**Class A Managers**"), Two (2) of the Managers shall be appointed by the Class B Member (together with the Managers appointed by the Class B Member pursuant to <u>Sections 7.03(d)</u> and <u>7.03(e)</u>, the "**Class B Managers**"), and One (1) of the Managers shall be appointed by the holders of a Majority in Interest of the Class A Units and the Class B Member (the "**Fifth Manager**" or, solely for purposes of taking any action by the AGC Member as a manager or as a member of AGC, the "**AGC Fifth Manager**") in accordance with the provisions of this <u>Section 7.03</u>.

(c) The holders of the Class A Units, by the execution and delivery of this Agreement, unanimously appoint Joel L. Altman and Timothy A. Peterson as the Class A Managers. The Class B Member, by the execution and delivery of this Agreement, appoints Alan B. Levan and Seth M. Wise as the Class B Managers. The holders of all of the Class A Units and the Class B Member, by the execution and delivery of this Agreement, unanimously appoint Harry Posin as the Fifth Manager, *provided, however*, that, solely for purposes of taking any action by the AGC Member as a manager or as a member of AOC, the AGC Fifth Manager shall be Harry Posin.

(d) Concurrently with the Phase 2 Closing, the office of the Fifth Manager and the AGC Fifth Manager shall be eliminated and the term of the Fifth Manager and the AGC Fifth Manager shall automatically terminate. Thereafter until the Phase 3 Closing, Two (2) of the Managers shall be appointed by the holders of a Majority in Interest of the Class A Units, and Three (3) of the Managers shall be appointed solely by the Class B Member.

(e) Concurrently with the Phase 3 Closing, the term of the Class A Managers shall automatically terminate and all Five (5) of the Managers shall be appointed by the Class B Member.

-40-

(f) Subject to the provisions of <u>Sections 7.03(d)</u> and <u>7.03(e)</u> with respect to the Class A Managers and the Fifth Manager, Managers shall serve until their death, resignation, removal or replacement (with respect to the Class A Managers, by the holders of a Majority in Interest of the Class A Units, and with respect to the Class B Managers, by the Class B Member).

(i) A Class A Manager may only be removed and/or replaced by the holders of a Majority in Interest of the Class A Units, with or without cause, upon, and by the delivery of written notice of such removal or replacement signed by the holders of a Majority in Interest of the Class A Units to the Company and each Manager; provided that the appointment of any new Class A Manager shall be subject to the approval of the Class B Member, which approval shall not be unduly delayed or unreasonably withheld. If any Class A Manager ceases to be employed by a Class A Member or its Affiliates for any reason, such Class A Manager shall immediately and with no further action cease to be a Class A Manager.

(ii) A Class B Manager may only be removed and/or replaced by the Class B Member, with or without cause upon, and by the delivery of written notice of such removal or replacement signed by the Class B Member to the Company and each Manager; provided that the appointment of any new Class B Manager shall be subject to the approval of the holders of a Majority in Interest of the Class A Units, which approval shall not be unduly delayed or unreasonably withheld. The Class A Members hereby pre-approve the appointment of any of the following individuals as a Class B Manager: Andrew Meran, John Abdo, Jarett Levan, Bruce Parker and Ray Lopez. If any Class B Manager ceases to be employed by the Class B Member or. its Affiliates for any reason, such Class B Manager shall immediately and with no further action cease to be a Class B Manager.

(iii) Prior to the Phase 2 Closing, the Fifth Manager or the AGC Fifth Manager may be removed by the holders of a Majority in Interest of the Class A Units and the Class B Member (acting together but voting as separate classes), with or without cause upon, and by the delivery of written notice of such removal or replacement signed by the holders of a Majority in Interest of the Class A Units and the Class B Member to the Company and each Manager. Prior to the Phase 2 Closing, a Fifth Manager or AGC Fifth Manager may be removed by the holders of a Majority in Interest of the Class A Units or the Class B Member for Cause by the delivery of written notice of such removal signed by the removing Class A Members or the Class B Member to the Company and each Manager.

(g) Any Manager may resign at any time by delivering his/her written resignation to the Company and to each of the other Managers. Any such resignation shall be effective upon its receipt unless it is specified to be effective at some other time or upon the occurrence of some other event. The acceptance of a resignation by the other Managers shall not be necessary to make it effective. If a Manager dies, resigns or is removed, then:

(i) Subject to the provisions of <u>Section 7.03(f)(i)</u> or <u>(ii)</u>, as applicable, in the case of a Class A Manager or a Class B Manager, the holders of a Majority in Interest of the Class A Units or the Class B Member, respectively (in each case being the Member(s) who appointed the resigning Manager), shall appoint a successor Manager as promptly as reasonably possible; and

-41-

(ii) In the case of a Fifth Manager, a successor Fifth Manager shall be automatically appointed without any further action by the Members from the list of potential Fifth Managers attached to this Agreement as <u>Schedule B-1</u> (the "Schedule B-1 Candidates"). The <u>Schedule B</u> Candidates shall be appointed in the order appearing on Schedule B-1. If for any reason none of the Schedule B-1 Candidates accepts appointment, or is not eligible or is unavailable for appointment, the holders of a Majority in Interest of the Class A Units and the Class B Member (acting together but voting as separate classes) shall agree on a new Schedule B-1 and the Fifth Manager shall be appointed from such new <u>Schedule B</u> in the manner provided for in this <u>Section 7.03(g)(ii)</u>. If the Members are unable to agree on a new list of Schedule B-1 Candidates, as provided for in the prior sentence, the proposed list of Schedule B-1 Candidates shall be submitted to the Arbitrator pursuant to <u>Section 13.12</u> and the Arbitrator shall select such Schedule B-1 Candidates mended at any time upon the approval of both (A) the holders of a Majority in Interest of the Class A Units and (B) the Class B Member.

(iii) in the case of an AGC Fifth Manager, a successor AOC Fifth Manager shall be automatically appointed without any further action by the Members from the list of potential AOC Fifth Managers attached to this Agreement as Schedule B-2. (the "Schedule B-2 Candidates"). The Schedule B-2 Candidates shall be appointed in the order appearing on ScheduleB-2. If for any reason none of the Schedule B-2 Candidates accepts appointment, or is not eligible or is unavailable for appointment, the holders of a Majority in Interest of the Class A Units and the Class B Member (acting together but voting as separate classes) shall agree on a new Schedule B-2 and the AOC Fifth Manager shall be appointed from such new Schedule8-2 in the manner provided for in this Section 7.03(g)(ii). If the Members are unable to agree on a new list of Schedule B-2 Candidates, as provided for in the prior sentence, the proposed list of Schedule B-2 Candidates shall be submitted to the Arbitrator pursuant to Section 13.12 and the Arbitrator shall select such Schedule B-2 Candidates from among them, and list them in such order as the Arbitrator may deem appropriate in his/her sole discretion. Schedule B-2 may be amended at any time upon the approval of both (A) the holders of a Majority in Interest of the Class A Units and (B) the Class B Member.

(h) Upon the death of JLA, or his Disability (as defined in the JLA Employment Agreement) or his termination for Cause (as defined in the JLA Employment Agreement) pursuant to the terms of the JLA Employment Agreement, the Class A Members shall continue to have the right to designate the Class A Managers as provided in this <u>Section 7.03</u>, provided that (i) JLA shall not serve as a Class A Manager until he is no longer suffering from a Disability, if applicable, and (ii) any Class A Manager subsequently appointed by the holders of a Majority in Interest of the Class A Units shall be subject to the approval of the Class B Member, which approval shall not be unduly delayed or unreasonably withheld.

(i) The Board of Managers shall maintain a schedule of all Managers with their respective mailing addresses (the 'Managers' Schedule"), and shall update the Managers' Schedule upon the removal or replacement of any Manager in accordance with this <u>Section 7.03</u>. A copy of the Managers' Schedule as of the execution of this Agreement is attached to this Agreement as <u>Schedule C</u>.

-42-

### 7.04. Action by the Executive Committee.

(a) Subject to Sections 4.10, 4.11, 7.05, 7.06, and 7.12(b), (c) and (d), and as otherwise set forth in this Agreement, all decisions requiring action of the Executive Committee or otherwise relating to the business or affairs of the Company shall be decided by the affirmative vote or consent of a majority of the EC Members. On any matter that is to be voted on by the EC Members, an EC Member may vote in person or by proxy, and such proxy may be granted in writing, by means of Electronic Transmission or as otherwise permitted by Applicable Law. Every proxy shall be revocable in the discretion of the EC Member executing it unless otherwise provided in such proxy; provided, that such right to revocation shall not invalidate or otherwise affect actions taken under such proxy prior to such revocation, and provided further that no EC Member appointed by a Class A Member shall designate TP or JR as his or her proxy to vote in respect of matters relating to the employment of TP or JR, respectively.

(b) Meetings of the Executive Committee may be called by any EC Member by delivering to each other EC Member written notice stating the place, date and time of the meeting and, the purposes for which the meeting is called. The notice shall be delivered not less than Three (3) Business Days and not more than Ten (10) Business Days before the date of the meeting to each of the EC Members by or at the direction of the EC Member calling the meeting. The Executive Committee may hold meetings at the Company's principal office or at such other reasonable location in Broward County or Palm Beach County, Florida as may be designated in the notice for such meeting or as may be agreed upon by or as otherwise agreed to by all EC Members.

(c) The business to be conducted at each meeting of the EC Committee shall be limited to the purpose described in the notice unless all EC Members are present for such meeting.

(d) Attendance of an EC Member at any meeting shall constitute a waiver of notice of such meeting, except where an EC Member attends a meeting for the express purpose of objecting to the transaction of any business on the ground that the meeting is not lawfully called or convened.

(e) Any EC Member may participate in a meeting of the Executive Committee by means of conference telephone or other communications equipment by means of which all Persons participating in the meeting can hear each other, and participation in a meeting by such means shall constitute presence in person at such meeting.

(f) Any action of the EC Members may be taken without a meeting if a written consent constituting all of the EC Members shall approve such action. Such consent shall have the same force and effect as a vote at a meeting and may be stated as such in any document or instrument filed with the Department of State.

(g) Except as provided for in Section 4.10 or Section 4.11, or for matters that are Unanimous Decisions, if any matter comes before the Executive Committee for approval by the Executive Committee, including, without limitation, the approval of any Definitive Agreement or the taking of any action with respect to any Definitive Agreement, the matter shall be determined by majority vote of the EC Members, and if, prior to the Phase 2 Closing, the EC Members are

-43-

deadlocked in respect of such matter (i.e., two EC Members vote in favor of and two EC Members vote against such matter) and remain deadlocked after a period of not less than Ten (10) Business Days during which the EC Members shall meet and discuss such matter in good faith and reasonably (a "**Deadlocked Issue**"), the EC Members in favor of approval thereof may submit the Deadlocked Issue to the Board of Managers in writing for consideration. Following such submission, any related approvals by the Board of Managers (which approvals may specify such modifications to the proposal or conditions to its approval as the Board of Managers, in its discretion, determines are reasonably appropriate) and the determination of the Board of Managers with respect to such approvals shall be conclusive in all respects. The Class A EC Members and the Class B EC Members shall each be afforded a reasonable opportunity to present their views on the Deadlocked Issue to the Board of Managers making a determination thereon and none of the Class A EC Members or the Class B EC Members, or their respective Affiliates, representatives or agents, may discuss the Deadlocked Issue with the Fifth Manager on an individual basis prior to resolution thereof by the Board of Managers. The Class A EC Members and the Class B EC Members shall agree upon specific procedures for presentation of the Deadlocked Issue to the Board of Managers. Unanimous Decisions may not serve as the basis for a Deadlocked Issue and may not be presented to the Board of Managers for determination.

# 7.05. Action by the Board of Managers.

(a) The Board of Managers shall consider all Deadlocked Issues as provided for in<u>Section 7.04(g)</u>. All decisions requiring action of the Board of Managers pursuant to this <u>Section 7.05</u> shall be decided by the affirmative vote or consent of a majority of the Managers. On any matter that is to be voted on by Managers, a Manager may vote in person or by proxy, and such proxy may be granted in writing, by means of Electronic Transmission or as otherwise permitted by Applicable Law. Every proxy shall be revocable in the discretion of the Manager such as otherwise provided in such right to revocation shall not invalidate or otherwise affect actions taken under such proxy prior to such revocation, and provided further that no Manager appointed by a Class A Member shall designate TP or JR as its proxy to vote in respect of matters relating to the employment of TP or JR, respectively.

(b) Meetings of the Board of Managers may be called by any Manager by delivering to each other Manager written notice stating the place, date and time of the meeting and, the purposes for which the meeting is called. The notice shall be delivered not less than Three (3) Business Day and not more than Ten (10) Business Days before the date of the meeting to each of the Managers by or at the direction of the Manager calling the meeting. The Board of Managers may hold meetings at the Company's principal office or at reasonable location in Broward County or Palm Beach County, Florida as may be designated in the notice for such meeting or as may be agreed upon by or as otherwise agreed to by all Managers. The business to be conducted at such meeting shall be limited to the purpose described in the notice unless all Managers are present for such meeting.

(c) Attendance of a Manager at any meeting of the Board of Managers shall constitute a waiver of notice of such meeting, except when a Manager attends a meeting for the express purpose of objecting to the transaction of any business on the ground that the meeting is not lawfully called or convened.

-44-

(d) Any Manager may participate in a meeting of the Board of Managers by means of conference telephone or other communications equipment by means of which all Persons participating in the meeting can hear each other, and participation in a meeting by such means shall constitute presence in person at such meeting.

(e) Any action of the Managers may be taken without a meeting if a written consent is executed by all of the Managers. Such consent shall have the same force and effect as a vote at a meeting and may be stated as such in any document or instrument filed with the Department of State.

**7.06. Actions Requiring Unanimous Approval of EC Members.** Subject to the provisions of <u>Section 4.10</u> and <u>Section 4.11</u>, and notwithstanding anything to the contrary contained in this Agreement, until (and only until) the Phase 2 Closing, without the unanimous written approval of all EC Members, or pursuant to (and to the extent approved in) any Definitive Agreements, the Company (which, for purposes of this <u>Section 7.06</u>, includes any Controlled Entity) shall not, and shall not enter into any commitment to:

(a) Amend, modify or waive any provision of the Certificate of Formation, or any of the Governing Documents of any Controlled Entity; provided the Company may, without the consent of the EC Members, amend the Members' Schedule following any new issuance, redemption, repurchase or Transfer of Units in accordance with this Agreement;

(b) Except with respect to Sponsored Projects, establish a Subsidiary or enter into any joint venture or similar business arrangement, or enter into any material agreement relating to investments in new or existing projects, other than with respect to the Sponsored Projects and/or as required pursuant to Definitive Agreements;

(c) Except as provided in any Definitive Agreement or in connection with a Sponsored Project, make any investment or capital contribution in any other Person;

(d) Merge, consolidate, dissolve, wind-up or liquidate the Company or initiate a bankruptcy proceeding involving the Company; or

(e) Require or accept any Capital Contributions other than those provided for in <u>Exhibit A</u> to this Agreement or as provided for in <u>Section 3.02</u>.

The approvals provided for in Sections (a) through (f), inclusive, are called 'Unanimous Decisions."

# 7.07. Business Plan and Budgets.

(a) Not later than Thirty (30) days prior to the commencement of each Fiscal Year, the Executive Committee, acting by majority vote of the EC Members, shall adopt a business plan and monthly and annual operating budgets for the Company, on both a consolidated end consolidating basis, in detail for the upcoming Fiscal Year, including capital and operating expense budgets, cash flow projections, covenant compliance calculations to the extent applicable of all outstanding and projected indebtedness, and profit and loss projections, all itemized in reasonable detail (the "**Business Plan and Operating Budgets**"). Acting by majority vote of the EC

-45-

Members, the Executive Committee may amend the Business Plan and Operating Budgets when material changes occur and otherwise as it determines appropriate or necessary. If a majority of the Executive Committee is unable to agree on any of the matters provided for in this <u>Section 7.07</u>, such matter will be deemed a Deadlocked Issue and be determined by the Board of Managers pursuant to <u>Section 7.05</u>;

(b) The Business Plan and Operating Budgets for the period ended December 31, 2019 will be approved and adopted by the Executive Committee, acting by majority vote of the EC Members, within thirty (30) days after the Effective Date but in any event prior to January 1, 2019. If a majority of the members of the Executive Committee are unable to agree on the 2019 Business Plan and Operating Budget prior to January 1, 2019, it will be deemed a Deadlocked Issue and determined by the Board of Managers pursuant to Section 7.05.

(c) From time to time, and in its discretion, the Executive Committee may adopt budgets to supplement the Business Plan and Operating Budgets. Such budgets may include the authorization to pursue new investment opportunities and incur costs with respect to them and provide for the appropriate officers of the Company to enter into contracts for the acquisition of related property, provided that such contracts provide that any good faith deposits are fully refundable.

**7.08. Officers**. The Executive Committee, acting by majority vote as provided for in<u>Section 7.04(a)</u>, may appoint individuals as officers of the Company (the "**Officers**") as it deems necessary or desirable to carry on the business of the Company and the Executive Committee may delegate to such Officers such power and authority as the Executive Committee deems advisable. Any individual may hold Two (2) or more offices of the Company. Each Officer shall hold office until such officer's successor is designated by the Executive Committee or such officer's earlier death, resignation or removal. Any Officer may resign at any time on written notice to the EC Members. Except as provided in any related employment or other applicable agreement, any Officer may be the twice Committee with or without cause at any time. A vacancy in any office occurring because of death, resignation, removal or otherwise, may, but need not, be filled by the Executive Committee. On the later of one year after the Effective Date or the conclusion of Seth Wise's term as Chief Operating Officer of the Company, shall appoint a Chief Operating Officer who shall be identified, on a collaborative basis, by JLA and the Board of Managers (and who may be a new hire or promoted from within the Company).

7.09. Other Activities of the EC Members and Managers. Subject to applicable employment agreements, EC Members and Managers shall devote so much time and attention to the business of the Company as they deem appropriate in their sole discretion.

7.10. Compensation and Reimbursement of EC Members and Managers; No Employment Except as unanimously approved by the Members, EC Members and Managers shall not be compensated for their services as EC Members and Managers, but the Company shall reimburse the EC Members and Managers for all ordinary, necessary and direct expenses incurred by the EC Members and the Managers in performance of their duties as EC Members and Managers. All reimbursements for expenses shall be reasonable in amount. Nothing contained in this Section shall be construed to preclude any EC Members or Manager from serving the Company in any other capacity and receiving reasonable compensation for such services as unanimously approved by the Members. This Agreement does not, and is not intended to, confer upon any EC Member or Manager any rights with respect to continued employment by the Company, and nothing contained in it should be construed to have created any employment agreement with any EC Member or Manager.

-46-

**7.11. No Personal Liability**. Except as otherwise provided in the Act, by Applicable Law or expressly in this Agreement, no EC Member or Manager will be obligated personally for any debt, obligation or liability of the Company, whether arising in contract, tort or otherwise, solely by reason of being a EC Member or Manager.

7.12. Sponsored Projects. In connection with the pursuit of potential Sponsored Projects, the following shall apply:

(a) Subject to the approval of the Chief Executive Officer of the Company, the officers of the Company shall be authorized to expend Pursuit Costs of up to Fifty Thousand Dollars (\$50,000) (including the amount of any deposits which are not subject to refund) without the consent of the Executive Committee.

(b) Subject to the provisions of subsections (c) and (d) below, the officers of the Company shall be authorized to expend Pursuit Costs (excluding refundable deposits) in excess of Fifty Thousand Dollars (\$50,000) only with the approval of a majority of the EC Members, provided that the failure of a majority of the EC Members to approve such expenditure shall not be subject to the Deadlocked Issue procedures described in <u>Section 7.04(g)</u> or <u>Section 7.05</u>.

(c) If and to the extent that a majority of the EC Members have authorized the expenditure of Pursuit Costs in excess of Fifty Thousand Dollars (\$50,000) in respect of a Sponsored Project, and all deposits made with respect to such Sponsored Project are, and at the time of the additional expenditure described below in this subsection (c) will remain fully refundable or at the time of the additional expenditure described below in this subsection (c) will remain fully refundable, then the expenditure of additional Pursuit Costs in excess of the amount previously approved in respect of such Sponsored Project shall require the approval of a majority of the EC Members, provided that the failure of a majority of the EC Members to approve such additional expenditures shall not be subject to the Deadlocked Issue procedures described in <u>Section 7.04(g)</u> or <u>Section 7.05</u>.

(d) If and to the extent that a majority of the EC Members have authorized the expenditure of Pursuit Costs in excess of Fifty Thousand Dollars (\$50,000) in respect of a Sponsored Project, and the deposits made with respect to such Sponsored Project are not fully refundable, then the expenditure of additional Pursuit Costs in excess of the amount previously approved in respect of such Sponsored Project shall require the approval of a majority of the EC Members, provided that the failure of a majority of the EC Members to approve such additional expenditures shall be subject to the Deadlocked Issue procedures described in <u>Section 7.04(g)</u> and <u>Section 7.05</u>.

-47-

(e) The Company shall have the right, from and after the time that it commences to pursue a proposed Sponsored Project, to create a limited liability company which would act as the entity pursuing such proposed Sponsored Project, and any purchase and sale agreement relating to such Sponsored Project will be assigned to such limited liability company which will be managed by another limited liability company (the "Altis Manager") governed by an operating agreement substantially in the form attached to this Agreement as <u>Exhibit E</u>. The members of the Altis Manager will be determined based on the Outline of Participation and the general partners of the Employee Entity in such Altis Manager shall be designated by the Company. Pursuit Costs, to the extent funded by the Company, would be advanced to the related Altis Manager of the proposed Sponsored Project on terms determined by the Executive Committee.

(f) The Executive Committee shall approve all decisions prior to closing of the relevant construction loan in connection with a proposed Sponsored Project, including but not limited to approval of the relevant plans and specifications, the terms of the related construction loan or other loans, the terms of the relevant development loan, the formation of the relevant Controlled Entity and the decision to proceed to the closing on the relevant property following due diligence, the terms and selection of any institutional investor participation in the proposed Sponsored Project.

(g) After the initial capital contributions are funded by the relevant institutional investors and the related construction loan closed with respect to the Sponsored Project, all loans relating to Pursuit Costs made by the Company to the Altis Manager shall be repaid in full.

(h) If the Executive Committee determines to pursue one of the abandoned projects listed on <u>Exhibit H</u> to this Agreement, as provided for in <u>Section 7.12(e)</u>, then within ten (10) Business Days following the date of such determination, the Company shall reimburse the Class A Member(s), in the aggregate, for 100% of the costs previously advanced by such Class A Member(s) on account of such project, in the amount listed on <u>Exhibit H</u>.

(i) Notwithstanding any of the provisions of this Agreement to the contrary including<u>Section 3</u> hereof to the contrary, if there is a Sponsored Project which has been approved by the Executive Committee of the Company to incur extraordinary expenses to purchase property for such Sponsored Project prior to the satisfaction of the conditions set forth in <u>Section 3</u> of the REIA (**'Extraordinary Expense**''), then an Altis Manager shall be formed to invest in such Sponsored Project. The Parties recognize and agree that the Executive Committee has ratified and approved an investment in Altis Ludlum-Miami Investors, LLC (**'ALM'**), and in Altis Suncoast Manager, LLC (**'ASM'**). In connection with ASM, ALM and any other Sponsored Project that has been approved by the Executive Committee as to making such investment in the other Sponsored Project that contemplates an Extraordinary Expense, then BBXAP and JLA (in proportion to their percentage interest in the Special Project) shall advance capital for such Extraordinary Expense and such capital shall have a preferred return of 10% (such capital and preferred return related thereto being collectively "**Priority Amount**") which Priority Amount shall be repaid first prior to any other distributions to members of such Sponsored Project ("**Special Distribution**").

-48-

# SECTION 8 PHASE 2 AND PHASE 3 PURCHASES

# 8.01. Phase 2 Class A Units Purchase.

(a) On the Phase 2 Closing Date, the Class B Member shall purchase (the 'Phase 2 Class A Units Purchase') 40 Class A Units (the 'Phase 2 Class A Units") from the Class A Members, pro rata (the 'Phase 2 Selling Members"), for an aggregate purchase price (the 'Phase 2 Purchase Price") equal to the sum of (i) \$9,400,000 plus (ii) (A) the sum of (x) the amount of the Excess Distributable Cash as of the Phase 2 Closing Date (for the avoidance of doubt, this adjustment may be a reduction of the Phase 2 Purchase Price to the extent that defined Excess Distributable Cash is negative), plus (y) the amount of Pursuit Costs outstanding as of the Phase 2 Closing Date which are determined by the EC Committee to relate to Sponsored Projects or potential Sponsored Projects reasonably likely to be funded and commenced, (B) multiplied by a fraction the numerator of which is the number of Phase 2 Class A Units and the denominator of which is the number of all of the issued and outstanding Units of all classes, provided that the Phase 2 Class A Purchase Price shall not include any interest in the Unfunded PC Liability Capital Account in which the Class A Members will retain an economic interest only through their Special Capital Accounts. The Phase 2 Purchase Price shall be increased or decreased, as applicable, promptly upon receipt by the Phase 2 Selling Members and the Class B Member of the Excess Distributable Cash Recalculation, and if the Excess Distributable Cash Recalculation shows a deficiency in the amount of the Phase 2 Purchase Price paid by the Class B Member, the Class B Member shall promptly make an additional payment to the Phase 2 Selling Members in the amount of such deficiency, and if the Excess Distributable Cash Recalculation shows an overage in the amount of the Phase 2 Purchase Price paid by the Class B Member, the Phase 2 Selling Members shall promptly refund the amount of such overage to the Class B Member. The Phase 2 Purchase Price shall be subject to the provisions of the FPA and the Notes, and subject to offset as provided for in the Allocation Agreement. Any adjustment downward in the number of Class A Units owned by the Class A Members pursuant to Section 3.02(e) prior to the Phase 2 Closing shall first be applied to reduce the number of Phase 2 Class A Units and then to the Phase 3 Class A Units, and the amount of the Phase 2 Purchase Price shall be adjusted downward proportionately. For example, if the number of Class A Units owned by the Phase 2 Selling Members at the time of the Phase 2 Closing has been reduced by I 0 Class A Units, then the Phase 2 Class A Units will be reduced by 10 Class A Units with the result that the Class A Member would hold 30 Phase 2 Class A Units and 10 Phase 3 Class A Units. The Phase 2 Purchase Price would be proportionately reduced by multiplying the Phase 2 Purchase Price by a fraction, the numerator of which is the reduced number of Phase 2 Class A Units and the denominator of which is the number of Phase 2 Class A Units. If any Phase 2 Selling Member owns any Default Loan Conversion Units at the time of the Phase 2 Closing, the following shall occur: (1) all of such Default Loan Conversion Units shall be purchased by the Class B Member as a part of the Phase 2 Closing, (2) there shall be no change in the Phase 2 Purchase Price to be paid by the Class B Member to the Phase 2 Selling Members with respect to the aggregate original 40 Phase 2 Class A Units being purchased, (3) the purchase price to be paid by the Class B Member to the applicable Phase 2 Selling Members with respect to the Default Loan Conversion Units held by them shall be an amount equal to two (2) times the outstanding balance of the Default Loan (including any accrued but unpaid interest and cost and expenses) at the time of the exercise of the Default Loan Conversion Option (the "Default Loan Phase 2 Purchase Price"), and (4) in the event that the issuance of Default Loan

-49-

Conversion Units is due to a failure by a Phase 2 Selling Member(s) to make an Additional Capital Contribution, the portion of the Phase 2 Purchase Price payable by the Class B Member to the Phase 2 Selling Member(s) whose failure to make an Additional Capital Contribution resulted in the issuance of Default Loan Conversion Units shall be reduced pro rata among such Phase 2 Selling Member(s) by the amount of the Default Loan Phase 2 Purchase Price. For purposes of the Phase 2 Closing, the Default Loan Conversion Units shall be included in the defined term Phase 2 Class A Units and the Default Loan Phase 2 Purchase Price. For purposes of the Phase 2 Closing, the Default Loan Conversion Units shall be included in the defined term Phase 2 Class A Units and the Default Loan Phase 2 Purchase Price shall be included in the Phase 2 Purchase Price. If at the time of the Phase 2 Closing, a Default Loan made by a Phase 2 Selling Member (as the Contributing Member) to the Class B Member (as a Noncontributing Member) remains outstanding, then the Class B Member shall pay to such Phase 2 Selling Member at the Phase 2 Closing (in addition to the portion of the Phase 2 Purchase Price payable to such Phase 2 Selling Member) the outstanding principal balance plus all accrued interest and costs and expenses owed under the Default Loan to the Phase 2 Closing Date. If at the time of the Phase 2 Closing, a Default Loan made by the Class B Member (as the Contributing Member) to a Class A Member (as a Noncontributing Member) remains outstanding, then the portion of the Phase 2 Purchase Price payable by the Class B Member (as a Noncontributing Member) to a Class A Member (as a Noncontributing Member) remains outstanding, then the portion of the Phase 2 Purchase Price payable by the Class B Member (as a Noncontributing Member) to a Class A Member (as a Noncontributing Member) remains outstanding, then the portion of the Phase 2 Purchase Price payable by the Class B Member to such Phase 2 Closing Date, and any amount payable with respec

(b) The closing of the Phase 2 Class A Units Purchase (the "**Phase 2 Closing**") shall take place at 10:00 AM, Eastern Time, on January 17, 2023 at the offices of Berger Singerman LLP ("**Closing Agent**") located at 350 East Las Olas Blvd., Suite 1000, Fort Lauderdale, Florida, 33301, or such other date and location upon which the Members may agree (the "**Phase 2 Closing Date**").

### (c) At the Phase 2 Closing:

(i) The Class A Members shall deliver to the Class B Member Certificates representing the Phase 2 Class A Units, pro rata from each Class A Member based on their respective ownership of the Class A Units, duly endorsed to the Class B Member or accompanied by unit transfer powers sufficient to enable the Company to transfer the Phase 2 Class A Units and the Capital Accounts related to the Phase 2 Class A Units from the Phase 2 Selling Members to the Class B Member (collectively the "Sellers' Phase 2 Certificates"), and upon such transfer the Class A Units shall be converted automatically into Class B Units (the "Phase 2 Class B Units");

(ii) The Class B Member shall deliver to the Closing Agent the Phase 2 Purchase Price (which will be subject to credits for amounts received by the Closing Agent pursuant to Section 3 of the Amendment to the Future Participation Note and Section 3 of the Amendment to the Other NMV Note, and be subject to offset as provided in the Allocation Agreement) by wire transfer pursuant to wiring instructions given to the Class B Member in writing by the Closing Agent no later than 3:00 p.m., Eastern Time, three (3) Business Days preceding the Phase 2 Closing Date. Further, the Class A Members, or their Affiliates, shall deliver to the Closing Agent the amount required to repay the Future Participation Note and the Other NMV Note, by wire transfer no later than 3:00 p.m., Eastern Time on or before January 5, 2023

-50-

pursuant to wiring instructions given to the Class A Members in writing by Closing Agent no later than 3:00 p.m., Eastern Time, on January 2, 2023. The Closing Agent shall deliver the Phase 2 Purchase Price (subject to the provisions of Section 3 of the Amendment to the Future Participation Note and Section 3 of the Amendment to the Other NMV Note and the offset provisions in the Allocation Agreement) to the Phase 2 Selling Members on the Phase 2 Closing Date, by wire transfer pursuant to wiring instructions given to the Closing Agent in writing by each of the Phase 2 Selling Members no later than 3:00 p.m., Eastern Time, one (1) Business Day preceding the Phase 2 Closing Date.

(iii) The Class B Member shall deliver the Sellers' Phase 2 Certificates to the Company and the Company shall issue Certificates to the Class B Member representing the Phase 2 Class B Units;

(iv) As a condition to the obligation of the Class B Member to deliver to the Phase 2 Selling Members the Phase 2 Purchase Price in accordance with this <u>Section 8.01</u> and conclude the Phase 2 Closing, each of the Phase 2 Selling Members shall be deemed in all respects to represent to the Class B Member, jointly and severally, that as of the Phase 2 Closing:

(A) Each Class A Member is an individual or an entity du]y organized, validly existing and in good standing under the laws of its jurisdiction of organization, and has the power and authority to own the Phase 2 Class A Units and execute, deliver, and perform its obligations pursuant to this <u>Section 8</u>.

(B) The performance by each Class A Member of its obligations pursuant to this <u>Section 8.01</u>, if applicable, has been duly authorized by all necessary corporate or company actions and does not and will not: (i) contravene the terms of their respective organizational documents, (ii) conflict with or result in any breach or contravention of a contractual obligation, if applicable, to which such Class A Member is a party, (iii) conflict with any order, injunction, writ or decree or any Governmental Authority to which such Member is subject, or (iv) require approval, consent, exemption, authorization, or other action by, or notice to, or filing with, any Governmental Authority.

(C) The agreements of each Class A Member contained in this <u>Section 8.01</u> constitute the legal, valid and binding obligations of each of them, enforceable against each of them in accordance with their respective terms, except as enforceability may be limited by general principles of equity or to applicable bankruptcy, insolvency, reorganization, moratorium, liquidation and other similar laws relating to, or affecting generally, the enforcement of applicable creditors' rights and remedies.

(D) The Phase 2 Class A Units are free and clear of all liens, claims, restrictions or limitations, except for the limitations set forth in this Agreement. No Person has any option, warrant, or other right to acquire any ownership interest in the Phase 2 Class A Units,

-51-

(E) At the Phase 2 Closing, each of the Phase 2 Selling Members shall deliver a certificate to the Class B Member confirming the representations and warranties provided for in this <u>Section 8.01(c)(iv)</u>, which representations and warranties shall survive the Phase 2 Closing.

(v) As a condition to the obligation of each of the Phase 2 Selling Members to conclude the Phase 2 Closing, the Class B Member shall be deemed in all respects to represent to each of the Phase 2 Selling Members that as of the Phase 2 Closing:

(A) The Class B Member is an entity duly organized, validly existing and in good standing under the laws of the state of its organization and has the power and authority to execute upon, deliver, and perform its obligations pursuant to this <u>Section 8</u>.

(B) The performance of its obligations pursuant to this <u>Section 8.1</u> has been duly authorized by all necessary corporate or company actions and does not and will not: (i) contravene the terms of its organizational documents, (ii) conflict with or result in any breach or contravention of a contractual obligation to which the Class B Member is a party, (iii) conflict with any order, injunction, writ or decree or any Governmental Authority to which the Class B Member is subject, or (iv) require approval, consent, exemption, authorization, or other action by, or notice to, or filing with, any Governmental Authority.

(C) The agreements of the Class B Member contained in this <u>Section 8</u> constitute the legal, valid and binding obligations of it, enforceable against it in accordance with their respective terms, except as enforceability may be limited by general principles of equity or to applicable bankruptcy, insolvency, reorganization, moratorium, liquidation and other similar laws relating to, or affecting generally, the enforcement of applicable creditors' rights and remedies.

(D) At the Phase 2 Closing, the Class B Member shall deliver a certificate to each of the Phase 2 Selling Members confirming the representations and warranties provided for in this Section 8.0l(c)(v), which shall survive the Phase 2 Closing.

(vi) At the Phase 2 Closing, the outstanding balance of all Default Loans (including any accrued but unpaid interest and costs and expenses) shall be repaid in full by the Noncontributing Member(s) to the Contributing Member(s).

### 8.02. Phase 3 Class A Units Purchase.

(a) Upon the first to occur of:

(i) JLA's exercise of the JLA Put Option;

(ii) JLA's Retirement (as defined in the JLA Employment Agreement);

(iii) JLA's death or Disability (as defined in the JLA Employment Agreement); or

(iv) The Accelerated Closing date, the Class B Member shall purchase (the 'Phase 3 Class A Units Purchase') from the Class A Members, pro rata (the "Phase 3 Selling Members") the remaining 10 Class A Units ("Phase 3 Class A Units") for an aggregate purchase price (the "Phase 3 Purchase Price") equal to the sum of (1) \$2,350,000 plus (2) (A) the sum of (x) the amount of the then current Excess Distributable Cash (for the avoidance of doubt, this adjustment may be a reduction of the Phase 3 Purchase Price to the extent that defined Excess Distributable Cash is negative), plus (y) the amount of Pursuit Costs outstanding as of the Phase 3 Closing Date which are determined by the EC Committee to relate to Sponsored Projects or potential Sponsored Projects reasonably likely to be funded and commenced, (R) multiplied by a fraction the numerator of which is the number of Phase 3 Class A Units and the denominator of which is the number of all of the issued and outstanding Units of all classes, provided the Phase 3 Class A Purchase shall not include any interest in the Unfunded PC Liability Capital Account or related items in which AGC Member will retain an economic interest only through its Special Capital Accounts. The Phase 3 Purchase Price shall be increased or decreased, as applicable, promptly upon receipt by the Phase 3 Selling Members and the Class B Member of the Excess Distributable Cash Recalculation, and if the Excess Distributable Cash Recalculation shows a deficiency in the amount of the Phase 3 Purchase Price paid by the Class B Member, the Class B Member shall promptly make an additional payment to the Phase 3 Selling Members in the amount of such deficiency, and if the Excess Distributable Cash Recalculation shows an overage in the amount of the Phase 3 Purchase Price paid by the Class B Member, the Phase 3 Selling Members shall promptly refund the amount of such overage to the Class B Member. The Phase 3 Purchase Price shall be subject to the provisions of the FPA and the Notes, and subject to offset as provided for in the Allocation Agreement. Any adjustment downward in the number of Class A Units owned by the Class A Members pursuant to Section 3.02(e) prior to the Phase 3 Closing that were not accounted for in the Phase 2 Class A Units will be applied to reduce the number of Phase 3 Class A Units, and the amount of the Phase 3 Purchase Price shall be adjusted downward proportionately. For example, if the number of Class A Units owned by the Class A Members at the time of the Phase 3 Closing has been reduced by 2 Class A Units, the Phase 3 Class A Units will be reduced by 2 Class A Units with the result that the Class A Member would hold 8 Phase 3 Class A Units. The Phase 3 Purchase Price would be proportionately reduced by multiplying the Phase 3 Purchase Price by a fraction, the numerator of which is the reduced number of Phase 3 Class A Units and the denominator of which is the number of Phase 3 Class A Units. If any Phase 3 Selling Member own any Default Loan Conversion Units at the time of the Phase 3 Closing, the following shall occur: (A) all of such Default Loan Conversion Units shall be purchased by the Class B Member as a part of the Phase 3 Closing, (B) there shall be no change in the Phase 3 Purchase Price to be paid by the Class B Member to the Phase 3 Selling Members with respect to the original 10 Phase 3 Class A Units being purchased, (C) the purchase price to be paid by the Class B Member to the applicable Phase 3 Selling Members with respect to the Default Loan Conversion Units held by them shall be an amount equal to two (2) times the outstanding balance of the Default Loan (including any accrued but unpaid interest and cost and expenses) at the time of the exercise of the Default Loan Conversion Option of the Default Loan (the "Default Loan Phase 3 Purchase Price") and (D) in the event that the issuance of Default Loan Conversion Units is due to a failure by a Phase 3 Selling Member(s) to make an Additional Capital Contribution, the portion of the Phase 3 Purchase Price payable by the Class B Member to the Phase 3 Selling Member(s) whose

-53-

failure to make an Additional Capital Contribution resulted in the issuance of Default Loan Conversion Units shall be reduced pro rata among such Phase 3 Selling Member(s) by the amount of the Default Loan Phase 3 Purchase Price. For purposes of the Phase 3 Closing, the Default Loan Conversion Units shall be included in the defined term Phase 3 Class A Units and the Default Loan Phase 3 Purchase Price shall be included in the Phase 3 Purchase Price. If at the time of the Phase 3 Closing, a Default Loan made by a Phase 3 Selling Member (as the Contributing Member) to the Class B Member (as a Noncontributing Member) remains outstanding, then the Class B Member shall pay to such Phase 3 Selling Member at the Phase 3 Closing (in addition to the portion of the Phase 3 Purchase Price payable to such Phase 3 Selling Member) the outstanding principal balance plus all accrued interest and costs and expenses owed under the Default Loan to the Phase 3 Closing Date. If at the time of the Phase 3 Closing a Default Loas B Member (as a Noncontributing Member) to a Class A Member (as a Noncontributing Member) remains outstanding, then the class B selling Member) remains outstanding, then the Class B Member shall be reduced by the class B Closing, a Default Loan made by the Class B Member (as the Contributing Member) to a Class A Member (as a Noncontributing Member) remains outstanding, then the portion of the Phase 3 Purchase Price payable by the Class B Member to such Phase 3 Selling Member) remains outstanding, then the portion of the Phase 3 Purchase Price payable by the Class B Member to such Phase 3 Selling Member (as a Noncontributing Member) remains outstanding, then the portion of the Phase 3 Purchase Price payable by the Class B Member to such Phase 3 Selling Member shall be reduced by the outstanding principal balance plus all accrued interest and costs and expenses owed under the Default Loan to the Phase 3 Closing Date and any amount payable with respect to the Default Loan in excess of such reduction shall be prom

(b) The closing of the Phase 3 Class A Units Purchase (the **'Phase 3 Closing'**) shall take place no later than the Fifteenth (15<sup>h</sup> Business Day following the occurrence of the events specified in <u>Section 8.02(a)</u> at 10:00 AM, Eastern Time, at the offices of Berger Singerman LLP located at 350 East Las Olas Blvd., Suite 1000, Fort Lauderdale, Florida, 33301, or such other time and location upon which the Members may agree (the **'Phase 3 Closing Date**'').

# (c) At the Phase 3 Closing:

(i) The Class A Members shall deliver to the Class B Member, Certificates representing the Phase 3 Class A Units, pro rata from each Class A Member based on their respective ownership of the Class A Units, duly endorsed to the Class B Member or accompanied by unit transfer powers sufficient to enable the Company to transfer the Phase 3 Class A Units and the Capital Accounts related to the Phase 3 Class A Units from the Phase 3 Selling Members to the Class B Member (collectively the "Sellers' Phase 3 Certificates") and upon such transfer the Class A Units shall be converted automatically into Class B Units (the "Phase 3 Class B Units");

(ii) The Class B Member shall deliver to the Closing Agent the Phase 3 Purchase Price (which if the Phase 3 Closing occurs simultaneously with the Phase 2 Closing will include such amounts received by the Closing Agent pursuant to Section 3 of the Amendment to the Future Participation Note and Section 3 of the Amendment to the Other NMV Note, and be subject to offset as provided in the Allocation Agreement) by wire transfer pursuant to wiring instructions given to the Class B Member in writing by the Closing Agent on later than 3:00 p.m., Eastern Time, three (3) Business Days preceding the Phase 3 Closing Date. Further, if applicable, the Class A Members, or their Affiliates, shall deliver to the Closing Agent the amount required to repay the Future Participation Note and the Other NMV Note, by wire transfer no later than 3:00 p.m., Eastern Time, on or before January 5, 2023 pursuant to wiring instructions given to the Class A Members in writing by Closing Agent no later than 3:00 p.m., Eastern Time, on January 2, 2023. The Closing Agent shall deliver the Phase 3 Purchase Price (subject to the provisions of

-54-

Section 3 of the Amendment to the Future Participation Note and Section 3 of the Amendment to the Other NMV Note and the offset provisions in the Allocation Agreement, if applicable) to the Phase 3 Selling Members on the Phase 3 Closing Date, by wire transfer pursuant to wiring instructions given to the Closing Agent in writing by each of the Phase 3 Selling Members no later than 3:00 p.m., Eastern Time, one (1) Business Day preceding the Phase 3 Closing Date.

(iii) The Class B Member shall deliver the Sellers' Phase 3 Certificates to the Company and the Company shall issue Certificates to the Class B Member representing the Phase 3 Class B Units;

(iv) All Class A EC Members and all Class A Managers shall be deemed automatically to have resigned; and

(v) As a condition to the obligation of the Class B Member to deliver to the Phase 3 Selling Members the Phase 3 Purchase Price in accordance with this Section 8.02 and conclude the Phase 3 Closing, each of the Phase 3 Selling Members shall be deemed in all respects to represent to the Class B Member, jointly and severally, that as of the Phase 3 Closing:

(A) Each Class A Member is an individual or entity duly organized, validly existing and in good standing under the laws of its jurisdiction of organization, and has the power and authority to own the Phase 3 Class A Units and execute, deliver, and perform its obligations pursuant to this <u>Section 8</u>.

(B) The performance by each Class A Member of its obligations pursuant to this <u>Section 8.02</u>, if applicable, has been duly authorized by all necessary corporate or company actions and does not and will not: (i) contravene the terms of their respective organizational documents, (ii) conflict with or result in any breach or contravention of a contractual obligation, if applicable, to which such Class A Member is a party, (iii) conflict with any order, injunction, writ or decree or any governmental authority to which such Member is subject, or violate any requirement of law, or (iv) require approval, consent, exemption, authorization, or other action by, or notice to, or filing with, any Governmental Authority or any other third party.

(C) The agreements of each Class A Member contained in this <u>Section 8.02</u> constitute the legal, valid and binding obligations of each of them, enforceable against each of them in accordance with their respective terms, except as enforceability may be limited by general principles of equity or to applicable bankruptcy, insolvency, reorganization, moratorium, liquidation and other similar laws relating to, or affecting generally, the enforcement of applicable creditors' rights and remedies.

(D) The Phase 3 Class A Units are free and clear of all liens, claims, restrictions or limitations, except for the limitations set forth in this Agreement. No Person has any option, warrant, or other right to acquire any ownership interest in the Phase 3 Class A Units.

-55-

(E) At the Phase 3 Closing, each of the Phase 3 Selling Members shall deliver a certificate to the Class B Member confirming the representations and warranties provided for in this <u>Section 8.02(c)(v)</u>, which shall survive the Phase 3 Closing.

(vi) As a condition to the obligation of each of the Phase 3 Selling Members to conclude the Phase 3 Closing, the Class B Member shall be deemed in all respects to represent to each of the Phase 3 Selling Members that as of the Phase 3 Closing:

(A) The Class B Member is an entity duly organized, validly existing and in good standing under the laws of the State of its organization and has the power and authority to execute upon, deliver, and perform its obligations pursuant to this <u>Section 8.02</u>.

(B) The performance of its obligations pursuant to this <u>Section 8.2</u> has been duly authorized by all necessary corporate or company actions and does not and will not: (i) contravene the terms of its organizational documents; (ii) conflict with or result in any breach or contravention of a contractual obligation to which the Class B Member is a party; (iii) conflict with any order, injunction, writ or decree or any governmental authority to which the Class B Member is subject, or violate any requirement of law; or (iv) require approval, consent, exemption, authorization, or other action by, or notice to, or filing with, any Governmental Authority or any other third party.

(C) The agreements of the Class B Member contained in this <u>Section 8.02</u> constitute the legal, valid and binding obligations of it, enforceable against it in accordance with their respective terms, except as enforceability may be limited by general principles of equity or to applicable bankruptcy, insolvency, reorganization, moratorium, liquidation and other similar laws relating to, or affecting generally, the enforcement of applicable creditors' rights and remedies.

(D) At the Phase 3 Closing, the Class B Member shall deliver a certificate to each of the Phase 3 Selling Members confirming the representations and warranties provided for in this Section 8.02(c)(vi) which shall survive the Phase 3 Closing.

(vii) At the Phase 3 Closing, the outstanding balance of all Default Loans (including any accrued but unpaid interest and costs and expenses) shall be repaid in full by the Noncontributing Member(s) to the Contributing Member(s).

# 8.03. Class B Member Option to Accelerate Phase 2 Class A Units Purchase and Phase 3 Class A Units Purchase.

(a) Prior to the Phase 2 Closing, and upon the first to occur of:

(i) JLA's death, Retirement or Disability;

-56-

(ii) Termination of the term of the JLA Employment Agreement by JLA prior to its stated termination date other than for Good Reason (as defined in the JLA Employment Agreement); or

(iii) Termination of the JLA Employment Agreement for Cause (as defined in the JLA Employment Agreement), the Class B Member shall have the option to accelerate the Phase 2 Class A Units Purchase, and/or the further option to accelerate the Phase 3 Class A Units Purchase by giving each of the Class A Members written notice of the accelerated Phase 2 Closing, and if applicable the accelerated Phase 3 Class A Units Purchase, and, in the Class B Member may accelerate the Phase 2 Class A Units Purchase without simultaneously accelerating the Phase 3 Class A Units Purchase, and, in such event, the Class B Member may thereafter accelerate the Phase 3 Class A Units Purchase.

(b) Prior to the Phase 2 Closing, and upon the termination of the JLA Employment Agreement by JLA for Good Reason (as defined in the JLA Employment Agreement as of the Effective Date), the Class A Members, acting unanimously, shall have the option to accelerate the Phase 2 Class A Units Purchase and the further option to accelerate the Phase 3 Class A Units Purchase by giving the Class B Member written notice, within ten (10) Business Days following the termination of the JLA Employment Agreement by JLA for Good Reason, of the accelerated Phase 2 Closing, and, if applicable, the accelerated Phase 3 Closing. For avoidance of doubt, the Class A Members may accelerate the Phase 2 Class A Units Purchase without simultaneously accelerating the Phase 3 Class A Units Purchase or may accelerate both the Phase 2 Class A Units Purchase and the Phase 3 Class A Units Purchase.

(c) The closing of the accelerated Phase 2 Class A Units Purchase and the accelerated Phase 3 Class A Units Purchase, if applicable, as provided for in <u>Section 8.03(a)</u> (each an "Accelerated Closing") shall take place as provided for in <u>Section 8.01(b)</u> or <u>Section 8.02(b)</u>, as applicable (other than with respect to the date of the Accelerated Closing which shall occur prior to 5:00 PM Miami-Dade County, Florida time on the Tenth (10<sup>th</sup>) Business day following the delivery to the Class A Members of the notice exercising the right to accelerate as provided for in <u>Section 8.03(a)</u>.

(d) The provisions of <u>Sections 8.01(c)</u> and <u>8.02(c)</u>, as the case may be, shall apply to the Accelerated Closings as if set forth fully in this <u>Section 8.03</u>.

**8.04. Timing.** If the Phase 3 Class A Units Purchase is accelerated under the applicable provisions of <u>Section 8.03</u> or <u>Section 9.02</u>, the Phase 2 Closing and the Phase 3 Closing shall occur simultaneously on the earlier of the Phase 2 Closing Date or the Phase 3 Closing Date.

8.05. AGC Ownership Changes. The Company, through AGC Member, currently owns 60% of AGC.

(a) If prior to the Phase 2 Closing, the Company's direct or indirect interest in AGC increases as a result of a transaction pursuant to <u>Section 4.3</u> of the New AOC Operating Agreement, other than in respect of Unfunded PC Liabilities (as defined in the New AOC Operating Agreement), the Phase 2 Purchase Price shall be increased, pro rata among the Class A Members participating in such transaction in proportion to their participation, by an amount equal

-57-

to \$45,658 for each additional 1%, or fraction thereof, of AOC owned directly or indirectly by the Company, such increase being in addition to any other increase or adjustment to the Phase 2 Purchase Price set forth in this Agreement. If after the Phase 2 Closing but prior to the Phase 3 Closing, the Company's direct or indirect interest in AGC increases, the Phase 3 Purchase Price shall be increased by an amount equal to \$11,414 for each additional 1%, or fraction thereof, of AGC owned directly or indirectly by the Company, such increase being in additional to any other increase or adjustment to the Phase 3 Purchase Price set forth in this Agreement.

(b) If prior to the Phase 2 Closing, the Company's direct or indirect interest in AGC increases as a result of a transaction pursuant to <u>Section 4.3</u> of the New AGC Operating Agreement that is in respect of Unfunded PC Liabilities and that is funded in whole or in part through contributions to the Special Capital Account by JLA, the Phase 2 Purchase Price payable to JLA shall be increased by the then outstanding amount of the unreturned portion of the related contribution by JLA to the Special Capital Account, such increase being in addition to any other increase or adjustment to the Phase 2 Purchase Price set forth in this Agreement. If after the Phase 2 Closing but prior to the Phase 3 Closing, the Company's direct or indirect interest in AGC increases, as provided for in this <u>Section 8.05(b)</u>, the Phase 3 Purchase Price shall be increased in accordance with the preceding sentence, such increase being in addition to any other increase or adjustment to the Phase 3 Purchase Price set forth in this Agreement.

# SECTION 9 TRANSFER

#### 9.01. General Restrictions on Transfer.

(a) Except for Class A Member Permitted Transfers or Transfers to an entity or entities that are directly or indirectly Controlled by JLA, no Class A Member shall Transfer, directly or indirectly, voluntarily or involuntarily, all or any portion of its Class A Units without the unanimous written consent of the Executive Committee. If the Executive Committee does not approve of a Transfer of such Class A Units, any unapproved Transferee of the relevant Class A Units shall have no right to participate in the management or conduct of the Company's activities and affairs or to become or continue to be a Member of the Company (or exercise any rights or powers of a Member including, any voting rights), except as otherwise provided in the Act, and the Transferee shall only be a "transferee" within the meaning of the Act and shall be entitled to receive only the distributions to which the Transferor Member otherwise would be entitled.

(b) Except for BBX Permitted Transfers and as provided in <u>Section 9.02</u>, until the Phase 2 Closing, no Class B Member shall Transfer, directly or indirectly, voluntarily or involuntarily, all or any portion of its Class B Units without the unanimous written consent of the Executive Committee. If the Executive Committee does not approve of a Transfer of such Class B Units, any unapproved Transferee of the relevant Class B Units shall have no right to participate in the management or conduct of the Company's activities and affairs or to become or continue to be a Member of the Company (or exercise any rights or powers of a Member including, any voting rights), except as otherwise provided in the Act, and the Transferee shall only be a "transferee" within the meaning of the Act and shall be entitled to receive only the distributions to which the Transfero Member otherwise would be entitled. For the avoidance of doubt, after the Phase 2 Closing, no Class B Member shall Transfer, directly or indirectly, voluntarily or involuntarily, all or any portion of its Class B Units without the majority written consent of the Executive Committee.

-58-

(c) No Transfer of Units to a Person not already a Member of the Company shall be deemed completed until the prospective Transferee is admitted as a Member of the Company in accordance with <u>Section 4.01(b)</u>. No Member shall have the power or right to voluntarily withdraw or dissociate from the Company prior to the dissolution and winding up of the Company and any such withdrawal or dissociation or attempted withdrawal or dissociation by a Member prior to the dissolution and winding up of the Company shall be null and void.

### 9.02. Transfers by Class B Member; Class A Member Option to Accelerate.

(a) If a BBXCC Change in Control is expected to occur, the Class B Member shall give at least Thirty (30) Business Days' prior written notice to the Class A Members stating the intention of BBXCC to effect a BBXCC Change in Control (a "Change in Control Notice"). Within Fifteen (15) Business Days following receipt of such notice, the Class A Members, acting unanimously and in their sole discretion, may deliver to the Class B Member a written notice (an "Unacceptability Notice") accelerating both the Phase 2 Class A Units Purchase and the Phase 3 Class A Units Purchase (it being understood that the Class A Members have the right to accelerate both but not less than both, except if the Phase 2 Class A Units Purchase has already occurred), with the relevant closing thereof to occur simultaneously with the proposed Transfer only if a BBXCC Change in Control actually occurs. If the Class A Members fail to timely give to the Class B Member an Unacceptability Notice accelerating the Phase 2 Class A Units Purchase and the Phase 3 Class A Units Purchase and the Phase 3 Class A Units Purchase and the Phase 3 Class A Units Purchase in this <u>Section 9.02</u>, then (i) the Class A Members shall not have the right to accelerate the Phase 2 Class A Units Purchase and the Phase 3 Class A Units Purchase in respect of the Change in Control Notice, and (ii) BBXCC shall have the absolute right, for a period of time expiring on the first anniversary of the date on which the Class B Member delivered to the Class A Members the Change in Control Notice, to effect the BBXCC Change in Control; provided that if such BBXCC Change in Control does not occur not within such time period, the provisions of this <u>Section 9.02(a)</u> shall again be effective with respect to any such proposed BBXCC Change in Control.

(b) If the Class A Members timely give to the Class B Member an Unacceptability Notice exercising their option to accelerate the Phase 2 Class A Units Purchase and the Phase 3 Class A Units Purchase, the provisions of <u>Sections 8.01(b)</u> and <u>8.02(b)</u> (other than with respect to the date of closing, which shall occur simultaneously with the sale of the Class B Units), and the provisions of <u>Section 8.01(c)</u> and <u>8.02(c)</u>, <u>Section 8.04</u> and <u>8.05</u> shall apply with respect to the accelerated closings of the Phase 2 Class A Units Purchase and the Phase 3 Class A Units Purchase pursuant to this <u>Section 9.02</u>.

(c) Notwithstanding the foregoing, the Class B Member may, at any time following its receipt of an Unacceptability Notice and prior to the closing of the BBXCC Change in Control subject to such Unacceptability Notice, by written notice given to the Class A Members, rescind its Change in Control Notice to the Class A Members stating its intent to cause a BBXCC Change in Control, in which case the exercise by the Class A Members of their option to accelerate the Phase 2 Class A Units Purchase and the Phase 3 Class A Units Purchase pursuant to this <u>Section 9.02</u> shall be null and void.

-59-

# SECTION 10 EXCULPATION AND INDEMNIFICATION

### 10.01. Exculpation of Covered Persons.

(a) **Covered Persons**. As used herein, the term "**Covered Person**" shall mean (i) each Member; (ii) each officer, director, stockholder, partner, member, Affiliate, employee, agent or representative of each Member, and each of their Affiliates; and (iii) each EC Member, Manager, Officer, employee, agent or representative of the Company. For the avoidance of doubt, any firm, business, contractor or other Person providing products or services to the Company, or to any client or customer of the Company on behalf or at the request of the Managers or a Member shall not be deemed a duly authorized agent of the Company by reason of such actions alone.

(b) **Exculpation**. No Covered Person shall be liable to the Company or any Member for any loss or other damages relating to or arising from such Covered Person's duties, services or responsibilities for the Company, including any statement, vote, decisions, or failure to act regarding any management or policy decisions by such Covered Person, unless caused by an act or omission constituting gross negligence, fraud, bad faith, willful misconduct, or a knowing violation of law, in each case as determined in a final, non-appealable judgement of a U.S. Federal or state court of competent jurisdiction. Any repeal or modification of this <u>Section 10.01(b)</u> shall not adversely affect any right of a Covered Person to claim exculpation hereunder with regard to matters that occurred prior to such repeal or modification.

(c) No Duties of Loyalty or Care. The Members have agreed that the Managers and EC Members shall have no fiduciary duties of loyalty or care, other than as expressly set forth in this Agreement, and further for the avoidance of doubt, no other sources of law or principles related to the duties of care or loyalty, whether arising under the Act or common law or equitable principles, shall be deemed to apply to the performance of the duties and responsibilities of the Managers and EC Members, notwithstanding any provision of the Act to the contrary. Without limiting the foregoing exoneration of a Covered Person, to the fullest extent provided for under the Act, for purposes of construing and applying Section 605.04091 of the Act and Section 605.0111 of the Act, or any successor provision or provisions, no Manager, EC Member or Member (whether directly, or indirectly through its Affiliates or other Persons acting on its behalf of the Company) shall be deemed to have breached any duty or obligation described therein, unless the conduct of the Manager, EC Member or Member (or such other Person) in question constituted gross negligence, fraud, bad faith, willful misconduct, or a knowing violation of law, in each case as determined in a final, non-appealable judgement of a U.S. Federal or state court of competent jurisdiction or by the Arbitrator. For this purpose "conduct" includes refraining from acting as well as overt acts.

-60-

# 10.02. Intentionally omitted.

# 10.03. Indemnification.

(a) **Indemnification**. Subject to the limitations and conditions as provided in this <u>Section 10</u>, each Covered Person (**'Indemnitee**'') who is made a party or is threatened to be made a party to or is involved in any threatened, pending or completed claim, action, suit or proceeding, whether civil, criminal, administrative or arbitrative (a **'Proceeding**''), or any appeal in such a Proceeding or any inquiry or investigation that could lead to such a Proceeding, by reason of the fact that the Covered Person was, at the time of the incident giving rise to the Proceeding, a Manager, EC Member, or a duly appointed officer of the Company, or another Person (including a Member and its managers, directors, officers, or other agents) who was duly authorized by the Managers or EC Members to act as an agent of the Company and/or to carry out any specified duties and responsibilities of the Managers or EC Members or otherwise perform services for the benefit of the Company at the express request of the Managers or EC Members, shall be indemnified by the Company against judgments , penalties (including without limitation excise and similar taxes and punitive damages), fines, settlements and reasonable expenses (including, without limitation, attorneys' fees) incurred by the Indemnitee in connection with such Proceeding (collectively, "**Covered Losses**"); provided that the Covered Person's actions or omissions which are the subject of or otherwise related to the reasons for the Proceeding did not constitute any of the following, in each case as determined in a final, non-appealable judgment of the U.S. federal or state court of competent jurisdiction or in arbitration:

(i) gross negligence, fraud, bad faith, willful misconduct, or a knowing violation of law, (ii) a transaction from which the Covered Person derived an improper personal benefit (which shall not be deemed to include any benefit or other consideration arising from a transaction with a Person with whom the Covered Person was affiliated if such transaction was approved by Members holding a majority of the Membership Interests, or was not determined to be unfair to the Company, or was disclosed in or contemplated by this Agreement), (iii) a circumstance under which the liability provisions of Section 605.0406 of the Act were applicable; or (iv) breach of the Covered Person's duties or obligations under Section 605.04093 of the Act, as the same have been permissibly modified by this Agreement. The Company's indemnification obligations under this <u>Section 10.03</u> shall continue as to a Covered Person who has ceased to serve in the capacity which initially entitled such Covered Person to indemnification hereunder. No amendment, modification or repeal.

(b) **Control of Defense.** Upon a Covered Person's discovery of any claim, lawsuit or other proceeding relating to any Covered Losses for which such Covered Person may be indemnified pursuant to this <u>Section 10.03</u>, the Covered Person shall give prompt written notice to the Company of such claim, lawsuit or proceeding; provided, that the failure of the Covered Person to provide such notice shall not relieve the Company of any indemnification obligation under this <u>Section 10.03</u>, unless the Company shall have forfeited any rights or defenses or have been materially prejudiced thereby. Subject to the approval of the disinterested Members, the Company shall be entitled to participate in or assume the defense of any such claim, lawsuit or proceeding at its own expense. After notice from the Company to the Covered Person of its election to assume the defense of any such claim, lawsuit or proceeding, the Covered Person in connection with investigating, preparing to defend or defending any such claim, lawsuit or other expenses subsequently incurred by the Covered Person in connection with investigating, preparing to defend or defending any such claim, lawsuit or other the right to assume the defense of such claim, lawsuit or proceeding. If the Company does not elect (or fails to elect) to assume the defense of any such claim, lawsuit or proceeding without the consent of the Company (which consent shall not be unreasonably withheld, conditioned or delayed).

-61-

(c) **Reimbursement**. The Company shall promptly reimburse (and/or advance to the extent reasonably requested by a Covered Person) each Covered Person for reasonable legal or other expenses (as incurred) of such Covered Person in connection with investigating, preparing to defend or defending any claim, lawsuit or other proceeding relating to any Covered Losses for which such Covered Person may be indemnified pursuant to this <u>Section 10.03</u>; *provided*, that if it is finally determined judicially or by arbitration that such Covered Person is not entitled to the indemnification provided by this <u>Section 10.03</u>, then such Covered Person shall promptly reimburse the Company for any reimbursed or advanced expenses.

(d) Entitlement to Indemnity. The indemnification provided by this <u>Section 10.03</u> shall not be deemed exclusive of any other rights to indemnification to which those seeking indemnification may be entitled under any agreement or otherwise. The provisions of this <u>Section 10.03</u> shall continue to afford protection to each Covered Person regard less of whether such Covered Person remains in the position or capacity pursuant to which such Covered Person became entitled to indemnification under this <u>Section 10.03</u> and shall inure to the benefit of the executors, administrators, legatees and distributees of such Covered Person.

(e) **Insurance**. To the extent available on commercially reasonable terms, the Company shall purchase and maintain, at the Company's expense, insurance, including directors' and officers' insurance, in such amounts as determined by the Executive Committee, to cover Covered Losses covered by the foregoing indemnification provisions and to otherwise cover Covered Losses for any breach or alleged breach by any Covered Person of such Covered Person's duties in such amount and with such deductibles as the Managers may reasonably determine; *provided*, that the failure to obtain such insurance shall not affect the right to indemnification of any Covered Person under the indemnification provisions contained herein, including the right to be reimbursed or advanced expenses or otherwise indemnified for Covered Persons shall, to the extent that such recovery is duplicative, reimburse the Company for any amounts previously paid to such Covered Person by the Company in respect of such Covered Losses.

(f) **Funding of Indemnification Obligation**. Notwithstanding anything contained herein to the contrary, any indemnity by the Company relating to the matters covered in this <u>Section 10.03</u> shall be provided out of and to the extent of Company assets only, and no Member (unless such Member otherwise agrees in writing) shall have personal liability on account thereof or shall be required to make Additional Capital Contributions to help satisfy such indemnity by the Company.

(g) **Savings Clause**. If this <u>Section 10.03</u> or any portion hereof shall be invalidated on any ground by any court of competent jurisdiction, then the Company shall nevertheless indemnify and hold harmless each Covered Person pursuant to this <u>Section 10.03</u> to the fullest extent permitted by any applicable portion of this <u>Section 10.03</u> that shall not have been invalidated and to the fullest extent permitted by Applicable Law.

-62-

(h) **Amendment**. The provisions of this <u>Section 10.03</u> shall be a contract between the Company, on the one hand, and each Covered Person who served in such capacity at any time while this <u>Section 10.03</u> is in effect, on the other hand, pursuant to which the Company and each such Covered Person intend to be legally bound. No amendment, modification or repeal of this <u>Section 10.03</u> that adversely affects the rights of a Covered Person to indemnification for Covered Losses incurred or relating to a state of facts existing prior to such amendment, modification or repeal shall apply in such a way as to eliminate or reduce such Covered Person's entitlement to indemnification for such Covered Losses without the Covered Person's prior written consent.

(i) Survival. The provisions of this Section 10 shall survive the dissolution, liquidation, winding up and termination of the Company.

## SECTION 11 ACCOUNTING; TAX MATTERS

**11.01. Financial Statements**. The Company shall furnish to each Member the following reports:

(a) **Annual Financial Statements**. As soon as available, and in any event within Forty-Five (45) days (or such later date as approved in writing by the Class B Member) after the end of each Fiscal Year, audited consolidated balance sheets of the Company as at the end of each such Fiscal Year and audited consolidated statements of income, cash flows and Members' equity for such Fiscal Year, in each case setting forth in comparative form the figures for the previous Fiscal Year, accompanied by the certification of independent certified public accountants of recognized national standing selected by the Class B Member (who shall initially be Berkowitz Pollack Brant Advisors and Accountants), certifying to the effect that, except as set forth therein, such financial statements have been prepared in accordance with GAAP, applied on a basis consistent with prior years, and fairly present in all material respects the financial condition of the Company as of the dates thereof and the results of their operations and changes in their cash flows and Members' equity for the periods covered thereby.

(b) Quarterly Financial Statements. As soon as available, and in any event on or prior to the earlier of Eight (8) Business Days or Ten (10) calendar days after the end of each quarterly accounting period in each Fiscal Year, unaudited consolidated balance sheets of the Company as at the end of each such fiscal quarter and for the current Fiscal Year to date and unaudited consolidated statements of income, cash flows and Members' equity for such fiscal quarter and for the current Fiscal Year to date, in each case setting forth in comparative form the figures for the corresponding periods of the previous fiscal quarter, all in reasonable detail and all prepared in accordance with GAAP, consistently applied (subject to normal year-end audit adjustments and the absence of notes thereto), and certified by the principal financial or accounting officer of the Company.

(c) **Monthly Financial Statements**. As soon as available, and in any event on or prior to the earlier of Eight (8) Business Days or Ten (10) calendar days after the end of each monthly accounting period in each fiscal quarter unaudited consolidated balance sheets of the Company as at the end of each such monthly period and for the current Fiscal Year to date and unaudited consolidated statements of income, cash flows and Members' equity for each such monthly period and for the current Fiscal Year to date, all in reasonable detail and all prepared in accordance with GAAP, consistently applied (subject to normal year-end audit adjustments and the absence of notes thereto).

-63-

**11.02. Inspection Rights**. Upon reasonable notice from a Member, the Company shall afford such Member and its Representatives access during normal business hours to (a) the Company's properties, offices, and other facilities; (b) the corporate, financial and similar records, reports and documents of the Company, including all books and records, minutes of proceedings, internal management documents, reports of operations, reports of adverse developments, copies of any management letters and communications with Members, EC Members, or Managers, and to permit each Member and its Representatives to examine such documents and make copies thereof or extracts therefrom; and (c) any Officers, senior employees and accountants of the Company, and to afford each Member and its Representatives to opportunity to discuss and advise on the affairs, finances and accounts of the Company with such Officers, senior employees and accountants (and the Company hereby authorizes such employees and accountants to discuss with such Member and its Representatives such affairs, finances and accounts); provided that (i) the requesting Member shall bear its own expenses and all reasonable expenses incurred by the Company in connection with any inspection or examination requested by such Member pursuant to this <u>Section 11.02</u> and (ii) if the Company provides or makes available any report or written analysis for any Member pursuant to this <u>Section 11.02</u>, it shall promptly provide or make available such report or analysis to or for the other Members.

**11.03. Income Tax Status**. It is the intent of this Company and the Members that this Company shall be treated as a partnership for U.S., federal, state and local income tax purposes. Neither the Company nor any Member shall make an election for the Company to be classified as other than a partnership pursuant to Treasury Regulations Section 301.7701-3.

# 11.04. Partnership Representative.

(a) Until the Phase 2 Closing, the Members appoint JLA as the "partnership representative" (the **'Partnership Representative**"), as provided in Code Section 6223(a) (as amended by the Bipartisan Budget Act of 2015) (the "**BBA**"). The Partnership Representative may resign at any time if there is another Member to act as the Partnership Representative. The Partnership Representative shall resign if it is no longer a Member. In the event of the resignation of the Partnership Representative, a majority of the other Members shall select a replacement Partnership Representative. If the resignation of the Partnership Representative occurs prior to the effectiveness of the resignation under applicable Treasury Regulations or other administrative guidance, the resignation shall be effective upon the earliest date provided for in such Treasury Regulations or administrative guidance. Subsequent to the Partnership Representative.

(b) The Partnership Representative is authorized and required to represent the Company (at the Company's expense) in connection with all examinations of the Company's affairs by Taxing Authorities, including resulting administrative and judicial proceedings, and to expend Company funds for professional services and costs associated therewith. The Partnership Representative shall have sole authority to act on behalf of the Company in any such examinations and any resulting administrative or judicial proceedings, and shall have sole discretion to determine whether the Company (either on its own behalf of the Members) will contest or continue to contest any tax deficiencies assessed or proposed to be assessed by any Taxing Authority.

-64-

(c) The Company will annually elect out of Section 1101 of the BBA (the **'BBA Procedures**'') pursuant to Code Section 6221(b) (as amended by the BBA). For any year in which applicable law and regulations do not permit the Company to elect out of the BBA Procedures, then within forty-five (45) days of any notice of final partnership adjustment, the Company will elect the alternative procedure under Code Section 6226, as amended by Section 1 101 of the BBA, and furnish to the Internal Revenue Service and each Member during the year or years to which the notice of final partnership adjustment relates a statement of the Member's share of any adjustment set forth in the notice of final partnership adjustment.

(d) Each Member agrees that such Member shall not treat any Company item inconsistently on such Member's federal, state, foreign or other income tax return with the treatment of the item on the Company's return. Any deficiency for taxes imposed on any Member (including penalties, additions to tax or interest imposed with respect to such taxes and taxes imposed pursuant to Code Section 6226 as amended by the BBA) will be paid by such Member and if required to be paid (and actually paid) by the Company, such Member shall indemnify and hold the Company harmless from any and all amounts so paid. The provisions of this <u>Section 11.04(d)</u> shall survive the termination, dissolution, liquidation and winding up of the Company and the withdrawal of such Member from the Company or Transfer of its Units.

(e) Except as otherwise provided in this Agreement, or to the extent the Partnership Representative is otherwise notified in writing by the Class B Member, the Partnership Representative shall have sole discretion to make any determination regarding income tax elections it deems advisable on behalf of the Company; *provided*, that the Partnership Representative will make an election under Code Section 754, if requested in writing by another Member.

**11.05.** Tax Returns. At the expense of the Company, and no later than Ninety (90) calendar days after the close of the Company's Fiscal Year, the Executive Committee (or any Officer that the Executive Committee may designate pursuant to this <u>Section 11.05</u>) shall endeavor to cause the preparation and filing of all tax returns required to be filed by the Company pursuant to the Code as well as all other required tax returns in each jurisdiction in which the Company owns property or does business. As soon as reasonably possible after the end of each Fiscal Year, the Executive Committee or designated Officer will cause to be delivered to each Person who was a Member at any time during such Fiscal Year, IRS Schedule K-1 to Form 1065 and such other information with respect to the Company as may be necessary for the preparation of such Person's federal, state and local income tax returns for such Fiscal Year.

**11.06. Company Funds**. All funds of the Company shall be deposited in its name, or in such name as may be designated by the Executive Committee, in such checking, savings or other accounts, or held in its name in the form of such other investments as shall be designated by the Executive Committee. The funds of the Company shall not be commingled with the funds of any other Person. All withdrawals of such deposits or liquidations of such investments by the Company shall be made exclusively upon the signature or signatures of such Officer or Officers as the Board of Managers may designate.

-65-

**11.07.** Internal Controls. The Company shall design and maintain internal controls providing for (a) reasonable assurance regarding the reliability of the Company's financial reporting, including the presentation of the Company's financial statements in accordance with GAAP, and (b) the safeguarding of the Company's assets. To the extent that the Class B Member's obligations to maintain effective internal control over financial reporting pursuant to applicable laws and regulations (including those promulgated by the Securities and Exchange Commission) require the Company to comply with such laws and regulations (which requirements may occur periodically or from time to time), including, but not limited to, the determination that the Class B Member must consolidate the Company under GAAP, the Company shall ensure that its internal controls comply with the laws, regulations, and control framework applicable to the Class B Member.

## SECTION 12 DISSOLUTION AND LIQUIDATION

12.01. Events of Dissolution. The Company shall be dissolved and its affairs wound up only upon the occurrence of any of the following events:

(a) Prior to the Phase 2 Closing, an election to dissolve the Company made by all of the Members and subsequent to the Phase 2 Closing, an election to dissolve made by the Class B Member;

(b) The sale, exchange, involuntary conversion, or other disposition or Transfer of all or substantially all the assets of the Company; or

(c) The entry of a decree of judicial dissolution under the Act.

**12.02. Effectiveness of Dissolution**. Dissolution of the Company shall be effective on the day on which the event described in<u>Section 12.01</u> occurs, but the Company shall not terminate until the winding up of the Company has been completed, the assets of the Company have been distributed as provided in <u>Section 12.03</u> and the Articles of Dissolution shall have been filed with the Department of State as provided in<u>Section 12.04</u>.

**12.03. Liquidation**. If the Company is dissolved pursuant to <u>Section 12.01</u>, the Company shall be liquidated and its business and affairs wound up in accordance with the Act, Applicable Law, and the following provisions:

(a) Liquidator. JLA or, subsequent to the Phase 2 Closing, BBXAOE, or another Person selected by the Executive Committee, shall act as liquidator to wind up the Company (the "Liquidator"). The Liquidator shall have full power and authority to sell, assign, and encumber any or all of the Company's assets and to wind up and liquidate the affairs of the Company in an orderly and business-like manner.

-66-

(b) Accounting. As promptly as possible after dissolution and again after final liquidation, the Liquidator shall cause a proper accounting to be made by a recognized firm of certified public accountants of the Company's assets, liabilities and operations through the last day of the calendar month in which the dissolution occurs or the final liquidation is completed, as applicable.

(c) **Distribution of Proceeds**. The Liquidator shall liquidate the assets of the Company and distribute the proceeds of such liquidation in the following order of priority, unless otherwise required by mandatory provisions of Applicable Law:

(i) first, to the payment of all of the Company's debts and liabilities to its creditors (including Members, if applicable) and the expenses of liquidation (including sales commissions incident to any sales of assets of the Company);

(ii) second, to the establishment of and additions to reserves that are determined by the Liquidator to be reasonably necessary for any contingent unforeseen liabilities or obligations of the Company; and

(iii) third, to the Members in accordance with the positive balances in their respective Capital Accounts and Special Capital Accounts, as determined after taking into account all Capital Account and Special Capital Account adjustments for the taxable year of the Company during which the liquidation of the Company occurs.

**12.04. Filing of Articles of Dissolution.** Upon completion of the distribution of the assets of the Company as provided in<u>Section 12.03(c)</u>, the Company shall be terminated and the Liquidator shall cause the filing of the Articles of Dissolution with the Department of State and of all qualifications and registrations of the Company as a foreign limited liability company in jurisdictions other than the State of Florida and shall take such other actions as may be necessary to terminate the Company.

**12.05.** Survival of Rights, Duties and Obligations Dissolution, liquidation, winding up or termination of the Company for any reason shall not release any party from any Loss that at the time of such dissolution, liquidation, winding up or termination already had accrued to any other party or thereafter may accrue in respect of any act or omission prior to such dissolution, liquidation, winding up or termination . For the avoidance of doubt, none of the foregoing shall replace, diminish or otherwise adversely affect any Member's right to indemnification pursuant to <u>Section 10.03</u>.

12.06. Recourse for Claims. Each Member shall look solely to the assets of the Company for all distributions with respect to the Company, such Member's Capital Account and Special Capital Account, and such Member's share of Net Income, Net Loss and other items of income, gain, loss and deduction, and shall have no recourse therefor (upon dissolution or otherwise) against the Liquidator or any other Member.

-67-

# SECTION 13 MISCELLANEOUS

**13.01.** Expenses. Except as otherwise expressly provided herein, all costs and expenses, including fees and disbursements of counsel, financial advisors and accountants, incurred in connection with the preparation and execution of this Agreement, or any amendment or waiver hereof, and the transactions contemplated hereby shall be paid by the party incurring such costs and expenses.

13.02. Further Assurances. In connection with this Agreement and the transactions contemplated hereby, the Company and each Member agrees, at the request of the Company or any other Member, to execute and deliver such additional documents, instruments, conveyances and assurances and to take such further actions as may be required to carry out the provisions of and give effect to the transactions contemplated by this Agreement, provided such actions do not increase or diminish the rights of any Member as provided for in this Agreement.

# 13.03. Confidentiality.

(a) Each Member acknowledges that during the term of this Agreement, it will have access to and become acquainted with trade secrets, proprietary information and confidential information belonging to the Company and its Affiliates that are not generally known to the public, including, but not limited to, information concerning business plans, financial statements and other information provided pursuant to this Agreement, operating practices and methods, expansion plans, strategic plans, marketing plans, contracts, customer lists or other business documents that the Company treats as confidential, in any format whatsoever (including oral, written, electronic or any other form or medium) (collectively, "**Confidential Information**"). In addition, each Member acknowledges that: (i) the Company has invested, and continues to invest, substantial time, expense and specialized knowledge in developing its Confidential Information; (ii) the Confidential Information provides the Company with a competitive advantage over others in the marketplace; and (iii) the Company would be irreparably harmed if the Confidential Information were disclosed to competitors or made available to the public. Without limiting the applicability of any other agreement to which any Member is subject, no Member shall, directly or indirectly, disclose or use (other than solely for the purposes of such Member monitoring and analyzing its investment in the Company or subsequently, any Confidential Information, use for personal, commercial or proprietary advantage or profit, either during its association with the Company or subsequently, any Confidential Information of which such Member is or becomes aware. Each Member in possession of Confidential Information shall take all appropriate steps to safeguard such information and to protect it against disclosure, misuse, espionage, loss and theft.

(b) Nothing contained in <u>Section 13.03(a)</u> shall prevent any Member from disclosing Confidential Information: (i) upon the order of any court or administrative agency; (ii) upon the request or demand of any Governmental Authority having jurisdiction over such Member or in order to comply with any Applicable Law; (iii) to the extent compelled by legal process or required or requested pursuant to subpoena, interrogatories or other discovery requests; (iv) to the extent necessary in connection with the exercise of any remedy provided for in this Agreement; (v) to another Member; (vi) to such Member's Representatives who, in the reasonable judgment of such Member, need to know such Confidential Information and agree to be bound by the

-68-

provisions of this <u>Section 13.03</u> as if a Member; or (vii) to any actual or proposed Transferee permitted under this Agreement in connection with an actual or proposed Transfer of Units from such Member, as long as such actual or proposed Transferee agrees to be bound by the provisions of this <u>Section 13.03</u> as if a Member; provided, that in the case of clause (i), (ii) or (iii), such Member shall notify the Company and other Members of the proposed disclosure as far in advance of such disclosure as practicable (but in no event make any such disclosure before notifying the Company and other Member) and use reasonable efforts to ensure that any Confidential Information so disclosed is accorded confidential treatment satisfactory to the Company, when and if available.

(c) The restrictions of <u>Section 13.03(a)</u> shall not apply to Confidential Information that: (i) is or becomes generally available to the public other than as a result of a disclosure by a Member in violation of this Agreement; (ii) is or has been independently developed or conceived by such Member without use of Confidential Information; or (iii) becomes available to such Member or any of its Representatives on a non-confidential basis from a source other than the Company, the other Members or any of their respective Representatives; *provided*, that such source is not known by the receiving Member to be bound by a confidentiality agreement regarding the Company.

(d) The obligations of each Member under this <u>Section 13.03</u> shall survive for so long as such Member remains a Member, and for two (2) years following the earlier of (i) termination, dissolution, liquidation and winding up of the Company, (ii) the withdrawal of such Member from the Company, or (iii) such Member's Transfer of its Units.

**13.04.** Notices. All notices, requests, consents, claims, demands, waivers and other communications hereunder shall be in writing and shall be deemed to have been given: (a) when delivered by hand (with written confirmation of receipt); (b) when received by the addressee if sent by a nationally recognized overnight courier (receipt requested); (c) on the date sent by facsimile or e-mail of a PDF document (with confirmation of transmission) if sent during normal business hours of the recipient, and on the next Business Day if sent after normal business hours of the recipient; or (d) on the third day after the date mailed, by certified or registered mail, return receipt requested, postage prepaid. Such communications must be sent to the respective parties at the following addresses (or at such other address for a party as shall be specified in a notice given in accordance with this <u>Section 13.04</u>):

To the Company or any Class A Member:

With a copy to:

c/o Joel L. Altman 248 West Key Palm Road Boca Raton, FL 3343 Nelson Mullins Broad and Cassel 1905 NW Corporate Boulevard, Suite 310

Boca Raton, FL 33431 Attn: Jeffrey A. Deutch

And

-69-

|                        | Timothy A. Peterson<br>1515 S. Federal Highway,<br>Suite 300<br>Boca Raton, FL 33432   |
|------------------------|--|
| To the Class B Member: | c/o BBX Capital Corporation<br>401 East Las Olas Blvd.,<br>Suite 800<br>Fort Lauderdale, FL 33301<br>Attn: Seth M. Wise      |
| With a copy to:        | Berger Singerman LLP<br>350 East Las Olas Boulevard,<br>Suite 1000<br>Fort Lauderdale, FL 33301<br>Attn: David Black         |
| And a copy to:         | Greenspoon Marder LLP<br>200 East Broward Boulevard,<br>Suite 1800<br>Fort Lauderdale, FL 33301<br>Attn: Barry E. Somerstein |

If to a Member, an EC Member or a Manager, to their respective mailing address as set forth on the applicable Schedule.

13.05. Headings. The headings in this Agreement are inserted for convenience or reference only and are in no way intended to describe, interpret, define, or limit the scope, extent or intent of this Agreement or any provision of this Agreement

**13.06.** Severability. If any term or provision of this Agreement is held to be invalid, illegal or unenforceable under Applicable Law in any jurisdiction, such invalidity, illegality or unenforceability shall not affect any other term or provision of this Agreement or invalidate or render unenforceable such term or provision in any other jurisdiction. Except as provided in <u>Section 10.03(g)</u>, upon such determination that any term or other provision is invalid, illegal or unenforceable, the parties to this Agreement shall negotiate in good faith to modify this Agreement so as to effect the original intent of the parties as closely as possible in a mutually acceptable manner in order that the transactions contemplated by this Agreement be consummated as originally contemplated to the greatest extent possible, and, if the matter is not resolved or is apparently incapable of resolution, such matter may be submitted to arbitration pursuant to <u>Section 13.12</u>.

13.07. Entire Agreement. This Agreement, together with the Articles of Organization and all related Exhibits and Schedules and the Transaction Documents (as defined in the BBXAOE/AOC Purchase Agreement), constitute the sole and entire agreement of the parties to this Agreement with respect to the subject matter contained herein and therein, and supersedes all prior and contemporaneous understandings, agreements, representations and warranties, whether

-70-

written, oral, implied or in a record, with respect to such subject matter. The Members stipulate and agree that this Agreement is the sole and exclusive "operating agreement" of the Company for all purposes of the Act. For the avoidance of any doubt, no other communications or conduct by the parties, whether oral, implied, in a record, or any combination thereof, shall be deemed part of the Company's "**operating agreement**." The Background Statement set forth above is incorporated into and made a part of this Agreement.

**13.08.** Successors and Assigns. Subject to the restrictions on Transfers set forth herein, this Agreement shall be binding upon and shall inure to the benefit of the parties hereto and their respective heirs, executors, administrators, successors and permitted assigns. This Agreement may not be assigned by any Member except as permitted by this Agreement and any assignment in violation of this Agreement shall be null and void.

**13.09.** No Third-Party Beneficiaries. Except as provided in <u>Section 10</u>, which shall be for the benefit of and enforceable by Covered Persons as described therein, this Agreement is for the sole benefit of the parties hereto (and their respective heirs, executors, administrators, successors and assigns) and nothing herein, express or implied, is intended to or shall confer upon any other Person, including any creditor of the Company, any legal or equitable right, benefit or remedy of any nature whatsoever under or by reason of this Agreement.

**13.10. Amendment**. No provision of this Agreement may be amended or modified except by an instrument in writing executed by the Company and all of the Members. Any such written amendment or modification will be binding upon the Company and each Member. Notwithstanding the foregoing, amendments to the Members' Schedule, the issuance of new Certificates and amendments to the Members' Schedule and the Managers' Schedule may be made by the Executive Committee or as otherwise provided for in this Agreement. Each Member expressly waives any claim that this Agreement may be modified now or at any time in the future by any of the following means (and any right or power to modify this Agreement by any such means which may arise under the Act is hereby waived and rendered null and void for all purposes): (i) orally, (ii) by implication, (iii) in a record (as defined in the Act) which is not signed by all of the Members to this Agreement or (iv) in any combination thereof.

**13.11. Waiver**. No waiver by any party of any of the provisions hereof shall be effective unless explicitly set forth in writing and signed by the party so waiving. No waiver by any party shall operate or be construed as a waiver in respect of any failure, breach or default not expressly identified by such written waiver, whether of a similar or different character, and whether occurring before or after that waiver. No failure to exercise, or delay in exercising, any right, remedy, power or privilege arising from this Agreement shall operate or be construed as a waiver thereof, nor shall any single or partial exercise of any right, remedy, power or privilege hereunder preclude any other or further exercise thereof or the exercise of any other right, remedy, power or privilege. For the avoidance of doubt, nothing contained in this Section 13.11 shall diminish any of the explicit and implicit waivers described in this Agreement. To the extent the appraisal rights provisions of Section 605.1006 of the Act may apply to any merger, conversion, interest exchange, sale of assets, amendment of this Agreement, or to any other action or event described thereunder, the Members hereby evidence their acknowledgment of such appraisal rights provisions and hereby irrevocably and unconditionally waive all such rights.

-71-

### 13.12. Governing Law; Arbitration.

(a) All issues and questions concerning the application, construction, validity, interpretation and enforcement of this Agreement shall be governed by and construed in accordance with the internal laws of the State of Florida, without giving effect to any choice or conflict of law provision or rule (whether of the State of Florida or any other jurisdiction) that would cause the application of laws of any jurisdiction other than those of the State of Florida.

(b) Subject to the provisions of this Agreement providing for specific performance, injunction or other equitable relief, all disputes between or among any Members, the EC Member or the Managers, arising out of or in any way connected with the Company or with the execution, interpretation and performance of this Agreement (including the validity, scope and enforceability of the dispute resolution provisions contained in this <u>Section 13.12</u>) shall be solely and finally settled by a single arbitrator (the "**Arbitrator**"). Decisions of the Members, the Executive Committee, the Board of Managers, or any of their respective members made in accordance with the operative provisions of this Agreement, including without limitation, <u>Section 3.02</u>, <u>Section 7.04</u>, <u>Section 7.06</u>, shall not be subject to arbitration pursuant to this <u>Section 13.12</u>.

(c) The arbitration proceedings shall be held in Palm Beach County, Florida, and except as otherwise may be provided in this Agreement, the arbitration proceedings, including the appointment of the Arbitrator, shall be conducted in accordance with the Commercial Arbitration Rules of the American Arbitration Association. Prior to commencing arbitration, a party seeking such arbitration shall furnish the other proposed parties to the arbitration no less than Three (3) Business Days before such commencement a dated, written statement indicating (i) such party's intent to commence arbitration proceedings, (ii) the nature, with reasonable detail, of the dispute and (iii) the remedy or remedies such party will seek. Hearings must commence no later than Ninety (90) days following the date of the arbitration notice described in this <u>Section 13.12</u> and such hearings shall be conducted for no more than Four (4) Business Days. If any arbitration is brought by any party with respect to this Agreement, or the interpretation, enforcement or breach hereof, the prevailing party in such arbitration shall be entitled to an award of all reasonable costs and expenses, including without limitation, fees and expenses of the arbitration and reasonable attorneys' fees and expenses, to be paid by the losing party in such amount as may be determined by the Arbitrator in its sole discretion; provided that if BBXAOE is the prevailing party, the attorneys' fees of the arbitration awarded to BBXAOE shall not exceed the JLA's Attorneys' Fees in the arbitration. To the extent permissible under Applicable Law, the parties to this Agreement agree that the award of the Arbitrator shall be final and shall not be subject to judicial review. Judgment on the arbitration award may be entered and enforced in any court having jurisdiction over the parties or their assets. Nothing contained in this <u>Section 13.12</u> shall prevent a Member, an EC Member or a Manager from seeking injunctive relief or require arbitration of any issue for which injunctive re

**13.13. Equitable Remedies.** Each party hereto acknowledges that a breach or threatened breach by such party of any of its obligations under this Agreement, including without limitation, the obligations set forth in <u>Section 8.01</u>, would give rise to irreparable harm to the other parties, for which monetary damages would not be an adequate remedy, and hereby agrees that in the event of a breach or a threatened breach by such party of any such obligations, each of the other parties hereto shall, in addition to any and all other rights and remedies that may be available to them in respect of such breach, be entitled to equitable relief, including a temporary restraining order, an injunction, specific performance and any other relief that may be available from a court of competent jurisdiction (without any requirement to post bond).

-72-

13.14. Remedies Cumulative. The rights and remedies under this Agreement are cumulative and are in addition to and not in substitution for any other rights and remedies available at law or in equity or otherwise, except to the extent expressly provided in <u>Section 10</u>.

13.15. Conflict of Interest. Each Member and the Company has been advised that a conflict of interest may exist between its interests and those of the other parties to this Agreement, and has been advised to seek the advice of independent legal counsel in the course of preparing and executing this Agreement. Each of the parties to this Agreement has had the opportunity to obtain the advice of independent legal counsel and, in executing this Agreement, explicitly acknowledges that (a) each of Berger Singerman LLP and Greenspoon Marder, LLP has represented only the interests BBXAOE in the course of preparing this Agreement and has not represented any other Member or the Company, and (ii) Nelson Mullins Broad and Cassel LLP has represented only the interests of the Class A Members in the course of preparing this Agreement and has not represented only the interests of the Class A Members in the course of preparing this Agreement and has not represented only the interests of the Class A Members in the course of preparing this Agreement and has not represented only the interest of the Class A Members in the course of preparing this Agreement and has not represented any other Member or the Company.

**13.16.** Counterparts. This Agreement may be executed in counterparts, each of which shall be deemed an original, but all of which together shall be deemed to be one and the same agreement. A signed copy of this Agreement delivered by facsimile, e-mail or other means of Electronic Transmission shall be deemed to have the same legal effect as delivery of an original signed copy of this Agreement.

# [SIGNATURE PAGE FOLLOWS]

-73-

IN WITNESS WHEREOF the parties to this Agreement have caused it to be executed and delivered as of the date first written above by their respective duly authorized officers.

The Altman Companies, LLC

By: <u>/s/ Joel L. Altman</u> Name: Joel L. Altman Title: Chairman

/s/ Joel L. Altman Joel L. Altman

AMC Holdings Florida, Inc., a Florida corporation

By: /s/ Joel L. Altman

Name: Joel L. Altman Title: Director

Altman Development Corporation, a Michigan corporation

By: /s/ Joel L. Altman Name: Joel L. Altman Title: Director

The Altman Companies. Inc., a Michigan corporation

/s/ Joel L. Altman

By:

Name: Joel L. Altman Title: President

BBX Altman Operating Entities, LLC, a Florida limited liability company

By: /s/ Seth M. Wise

Name: Seth M. Wise Title: Authorized Signatory

## GUARANTY

**FOR VALUE RECEIVED**, and in consideration for, and as an inducement to the Class A Member to enter into and accept this Agreement, the undersigned guarantor, including its successors and assigns ("**Guarantor**"), hereby guarantees to the Class A Member, and their respective successors and assigns, the full and complete performance and observance of all of the obligations, covenants, conditions, and agreements of the Class B Member as set forth in <u>Section 8.01</u> and <u>8.02</u> of the Agreement, including, without limitation, all payments to be made by the Class B Member to the Class A Member.

This Guaranty shall be absolute and unconditional. Guarantor further acknowledges and agrees that this Guaranty shall remain and continue in full force and effect as to any amendment, restatement, supplement, alteration, or other modification of the Agreement, whether or not entered into or made without the further consent of or notice to the undersigned. Guarantor further acknowledges and agrees that in any right of action which shall accrue to the Class A Member under Section 8.01 and 8.02 of the Agreement, the Class A Member may, at its option, proceed against Guarantor without pursuing or exhausting any right or remedy which it may have against Class B Member or any other person or entity, and without having commenced any action against or having obtained any judgment against Class B Member or any other person or entity. This Guaranty constitutes a guaranty of payment and not of collection.

This Guaranty shall be deemed to be a part of the Agreement and is incorporated into the Agreement by this reference.

This Guaranty shall inure to the benefit of the Class A Member and their respective successors and assigns, and shall be binding upon Guarantor and its successors and assigns.

Further, Guarantor represents and wan-ants to the Class A Member that it: (a) is solvent; (b) will not be rendered insolvent by providing this Guaranty; and (c) is not subject to any event or occurrence (whether existing, pending or threatened) that would have a material adverse effect upon its financial condition since the date of the most recent financial statements submitted to the Class A Member, which financial statements are complete, true and correct in all material respects, when taken as a whole, on the basis prepared.

Until the obligations subject to this Guaranty are satisfied in full, Guarantor (or the Substitute Guarantor (as defined below)), as applicable, shall maintain a Net Worth (as defined below) of not less than \$100,000,600 until the Phase 2 Closing and \$20,000,000 from the Phase 2 Closing until the Phase 3 Closing (the "**Net Worth Test**") and Liquid Assets (as defined below) of at least \$20,000,000 until the Phase 2 Closing and \$4,000,000 from the Phase 2 Closing and \$4,000,000 from the Phase 2 Closing until the Phase 3 Closing in the aggregate (the "**Liquidity Test**") During such time, if any, that Guarantor or Substitute Guarantor, as applicable, fails to meet the Net Worth Test or the Liquidity Test (other than, with respect to the Net Worth Test, due to a market decline in the value of any asset included in the calculation of Guarantor's or Substitute Guarantor's Net Worth), Guarantor or the Substitute Guarantor, as applicable, and/or the Class B Member shall segregate and hold in a separate account, or in an investment in Liquid Assets, distributions received by the Class B Member pursuant to this Agreement until such time as Guarantor or the Substitute Guarantor, as

applicable, is in compliance with the Liquidity Test and the Net Worth Test; provided that Guarantor or Substitute Guarantor, as applicable, may at any time make expenditures from such distributions for (a) the cost of maintaining the value of the assets included in the Net Worth calculation, (b) payments required to be made by the terms of agreements relating to the assets included in the Net Worth calculation, and (c) regularly scheduled debt payments with respect to any liabilities included in the Net Worth calculation. As used herein, "**Net Worth**" means the consolidated net worth of Guarantor or Substitute Guarantor, as applicable, calculated in accordance with GAAP and "**Liquid Assets**" means (i) cash on deposit in accounts maintained with financial institutions or in money market accounts, (ii) direct obligations of the United States of America or any agency thereof, (iii) marketable securities held in an account, (iv) secured repurchase agreements against any of the foregoing, executed by a bank or trust company, (v) euro-dollar deposits and certificates of deposit issued by any other institutional lender, and (vi) commercial paper rated A-1 or better by Standard and Poor's, or P-1 or better by Moody's Investors Services, Inc., in each case included in Guarantor's or the Substitute Guarantor's, as applicable, assets and presented on its consolidated balance sheet in accordance with GAAP.

Guarantor may assign all of its rights and obligations under this Agreement to a third party who assumes all of Guarantor's obligations hereunder (a "**Substitute Guarantor**"), provided that, at the time of such assignment, such Substitute Guarantor meets the Net Worth Test and the Liquidity Test; whereupon the Guarantor shall thereafter be released of its obligations under this Guaranty and such obligations shall be solely the obligation of the Substitute Guarantor, provided that Guarantor shall not assign its rights and obligations under this Agreement to a Person that is not Controlled by Guarantor or is a Controlled Affiliate of Guarantor unless such Substitute Guarantor or its Affiliate simultaneously purchases the Class B Units. If the Substitute Guarantor at any time thereafter fails to meet the Net Worth Test or the Liquidity Test, then, until the Substitute Guarantor meets the Net Worth Test or the Liquidity Test, the Substitute Guarantor or the then-current holder of the Class B Units will set aside distributions from the Company pursuant to this Agreement as provided for in the preceding paragraph.

Each of BBX, the Guarantor, and any Subsequent Guarantor will provide annual financial statements to the Class A Member no later than ninety (90) days following the end of their respective fiscal years.

### [SIGNATURE PAGE FOLLOWS]

| 2 |   |
|---|---|
| 2 | - |

# [SIGNATURE PAGE TO GUARANTY]

BBX Capital Corporation, a Florida corporation

| Ву | : |
|----|---|
|    |   |

# EXHIBIT A

# Members' Schedule

|                                    | Initial<br>Capital<br>Contribution | Number and<br>Class of Units | Ownership<br>Percentages |
|------------------------------------|------------------------------------|------------------------------|--------------------------|
| Joel L. Altman                     |                                    |                              |                          |
| 248 West Key Palm Road             |                                    | 14.572                       |                          |
| Boca Raton, FL 33431               | \$ 3,424,320                       | Class A Units                | 14.572%                  |
| AMC Holdings Florida, Inc.         |                                    | 4.404                        |                          |
| 248 West Key Palm Road             |                                    | Class A                      |                          |
| Boca Raton, FL 33431               | \$ 1,035,000                       | Units                        | 4.404%                   |
| Altman Development Corporation     |                                    | 31.020                       |                          |
| 248 West Key Palm Road             |                                    | Class A                      |                          |
| Boca Raton, FL 33431               | \$ 7,289,680                       | Units                        | 31.020%                  |
| The Altman Companies, Inc.         |                                    | 0.004                        |                          |
| 248 West Key Palm Road             |                                    | Class A                      |                          |
| Boca Raton, FL 33431               | \$ 1,000                           | Units                        | 0.004%                   |
| BBX Altman Operating Entities, LLC |                                    |                              |                          |
| c/o BBX Capital Corporation        |                                    |                              |                          |
| 401 East Las Olas Blvd., Suite 800 |                                    | 50.000                       |                          |
| Fort Lauderdale, FL 33301          | <u>\$11,750,000</u>                | Class B Units                | 50.000%                  |
| TOTAL                              | \$23,500,000                       | 100.000                      | 100.000%                 |

INFORMATION STATEMENT

# BBX CAPITAL FLORIDA LLC ("NEW BBX CAPITAL")

# CLASS A COMMON STOCK, PAR VALUE \$0.01 PER SHARE CLASS B COMMON STOCK, PAR VALUE \$0.01 PER SHARE

This information statement is being furnished by BBX Capital Corporation, Florida corporation ("Parent"), in connection with itsspin-off (the "spin-off") of BBX Capital Florida LLC, a Florida limited liability company ("New BBX Capital," "we," "us" and "our"). New BBX Capital is currently a wholly-owned subsidiary of Parent but, as described below, will become a separate, publicly-traded company as a result of the spin-off. New BBX Capital holds or will hold at the time of the spin-off all of Parent's investments other than Woodbridge Holdings Corporation ("Woodbridge"), a wholly-owned subsidiary of Parent which in turn owns approximately 93% of the issued and outstanding common stock of Bluegreen Vacations Corporation ("Bluegreen Vacations"). New BBX Capital's principal holdings are (i) BBX Capital Real Estate LLC ("BBX Capital Real Estate"), which is engaged in the acquisition, development, construction, ownership, financing, and management of real estate and investments in real estate joint ventures, owns a 50% equity interest in The Altman Companies, LLC ("The Altman Companies"), a developer and manager of multifamily apartment communities, and manages the legacy assets retained in connection with Parent's 2012 sale of BankAtlantic, including a portfolio of loans receivable, real estate properties and judgments against past borrowers, (ii) BBX Sweet Holdings LLC ("The SUGAR"), a retailer of special candy products, Hoffman's Chocolates and Las Olas Confections and Snacks, and (iii) Renin Holdings, LLC ("Renin"), which is engaged in the design, manufacture, and distribution of sliding doors, door systems and hardware, and home décor products.

Parent will continue as a separate, public company following the spin-off, with its business consisting of its indirect ownership interest in Bluegreen Vacations. Bluegreen Vacations is a leading vacation ownership company that markets and sells vacation ownership interests ("VOIs") and manages resorts in popular leisure and urban destinations.

Prior to the spin-off, New BBX Capital will be converted into a Florida corporation to be named BBX Capital, Inc. In connection with the conversion, Parent, as the 100% owner of New BBX Capital at the time, will receive all of the issued and outstanding shares of New BBX Capital's Class A Common Stock and Class B Common Stock. We refer to New BBX Capital's Class A Common Stock and Class B Common Stock, collectively, as "New BBX Capital's common stock." To effect the spin-off, Parent will distribute the shares of New BBX Capital's common stock held by it on a pro rata basis to Parent's shareholders (the "distribution"). As a shareholder of Parent, you will receive one share of New BBX Capital's Class A Common Stock for each share of Parent's Class A Common Stock held of record by you as of 5:00 P.M., Eastern time, on September 22, 2020, the record date for the distribution (such date and time, the "record date"), and one share of New BBX Capital's Class B Common Stock held of record by you as of 5:00 P.M., Eastern time, on September 22, 2020, the record date for the distribution (such date and time, the "record date"), and one share of New BBX Capital's Class B Common Stock held of record by you as of the record date. As a result, the shareholders of Parent prior to the spin-off will become the shareholders of New BBX Capital after the spin-off. In addition, if, as currently anticipated and described in further detail in this information statement, New BBX Capital adopts a rights agreement prior to the spin-off will have attached thereto an associated preferred share purchase right distributed under the rights agreement. See "Description of Capital Stock" for information regarding New BBX Capital's Class A Common Stock and Class B Common Stock and the rights agreement. See

We expect that the distribution will occur on September 30, 2020 (the "distribution date"). Immediately after the distribution, New BBX Capital will be a separate, publicly-traded company. The spin-off will not impact your holdings of Parent's Class A Common Stock or Class B Common Stock and, accordingly, your proportionate interest in Parent will not change as a result of the spin-off. The distribution will be a taxable transaction to Parent's shareholders. See "The Spin-Off—Material U.S. Federal Income Tax Consequences of the Spin-Off."

It is anticipated that, subject to the approval of Parent's shareholders, on or about the distribution date, Parent will change its name to Bluegreen Vacations Holding Corporation, reflecting that Parent's assets and activities will be the assets and activities of its indirect subsidiary, Bluegreen Vacations. As previously described, it is expected that, upon its conversion into a Florida corporation, New BBX Capital will be named BBX Capital, Inc.

The Board of Directors of Parent is seeking shareholder approval of the proposed spin-off and Parent's contemplated name change to Bluegreen Vacations Holding Corporation. Parent intends to hold a special meeting of its shareholders (the "special meeting"), and Parent is distributing a separate proxy statement which contains information regarding the proposed spin-off, the contemplated name change, and the special meeting. Completion of the spin-off is conditioned upon shareholder approval of the spin-off. You do not need to pay any consideration, exchange or surrender your existing shares of Parent's Class A Common Stock or Class B Common Stock or take any other action to receive your shares of New BBX Capital's Class A Common Stock or Class B Common Stock, as applicable.

Prior to the spin-off, Parent will own all of the outstanding shares of New BBX Capital's common stock. Accordingly, there is no current trading market for New BBX Capital's common stock. New BBX Capital is applying for its Class A Common Stock and Class B Common Stock to be quoted on the OTCQX market of the OTC Markets Group, Inc. However, there is no assurance that an active public market for New BBX Capital's Class A Common Stock or Class B Common Stock will develop or be sustained after the spin-off. If an active public market does not develop or is not sustained, it may be difficult for New BBX Capital's shareholders to sell their shares of New BBX Capital's Class A Common Stock or Class B Common Stock at a price that is attractive to them, or at all. New BBX Capital has requested the trading symbol "BBXT" for its Class A Common Stock and "BFCTB" for its Class B Common Stock. If New BBX Capital's application for quotation is approved, it is expected that a limited market, commonly known as a "when-issued" trading market, for its Class A Common Stock and Class B Common Stock will begin approximately two trading days before the record date and that "regular way" trading of its Class A Common Stock and Class B Common Stock will begin the first day of trading after the distribution date.

Parent's Class A Common Stock is listed on the New York Stock Exchange (the "NYSE"). It is anticipated that, beginning on the record date and continuing until the time of the distribution, there will be two markets in shares of Parent's Class A Common Stock on the NYSE: a "regular-way" market and an "ex-distribution" market. Shares of Parent's Class A Common Stock that trade on the "regular-way" market will trade with an entitlement to the shares of New BBX Capital's Class A Common Stock to be distributed in the spin-off in respect thereof. Shares of Parent's Class A Common Stock that trade on the "ex-distribution" market will trade without an entitlement to shares of New BBX Capital's Class A Common Stock in the "regular-way" market on or prior to the time of the distribution, such shareholder will also be selling the right to receive the shares of New BBX Capital's Class A Common Stock in the "regular-way" market on or prior to the time of the distribution, such shareholder will also be selling the right to receive the shares of New BBX Capital's Class A Common Stock on the record date and sells those shares on the "ex-distribution" market on or prior to the time of the distribution. Stock on the received the shares of New BBX Capital's Class A Common Stock on the spin-off in respect of the shares of Parent's Class A Common Stock being sold. If a shareholder owns shareholder will continue to be entitled to receive the shares on the "ex-distribution" market on or prior to the time of the distribution, such shareholder will continue to be entitled to receive the shares of New BBX Capital's Class A Common Stock which are distributed in the spin-off in respect of the shares of Parent's Class A Common Stock which are distributed in the spin-off in respect of the shares of Parent's Class A Common Stock which are distributed in the spin-off in respect of the shares of Parent's Class A Common Stock which are distributed in the spin-off in respect of the shares of Parent's Class A Common Stock which are distributed in

Parent's Class B Common Stock is quoted on the OTCQX market. While there is no assurance as to theex-distribution date that FINRA will ultimately set with respect to New BBX Capital's Class B Common Stock,

## **Table of Contents**

it is anticipated that, pursuant to Rule 11140 promulgated by FINRA, FINRA will set an "ex-distribution date" for New BBX Capital's Class B Common Stock as the first business day following the distribution date. Assuming that FINRA sets an ex-distribution date for New BBX Capital's Class B Common Stock as the first business day following the distribution date, then shareholders who hold shares of Parent's Class B Common Stock on the record date and sell the shares on or prior to the distribution date will also be selling the right to receive the shares of New BBX Capital's Class B Common Stock that such shareholder would have otherwise received in the spin-off in respect of the shares of Parent's Class B Common Stock being sold.

# You are encouraged to consult with your broker or financial advisor regarding the specific implications of selling your shares of Parent's Class A Common Stock or Class B Common Stock prior to or on the distribution date.

New BBX Capital is an "emerging growth company" as defined under applicable U.S. federal securities laws and, as such, has provided more limited disclosures in this information statement than an issuer that would not so qualify and also intends to elect to comply with the reduced public company reporting requirements for emerging growth companies in its future filings for so long as it is permitted to do so. See "Summary—Implications of Being an Emerging Growth Company."

In reviewing this information statement, you should carefully consider the matters described under the caption <u>Risk Factors</u>" beginning on page 27.

Neither the U.S. Securities and Exchange Commission nor any state securities commission has approved or disapproved of these securities or determined if this information statement is truthful or complete. Any representation to the contrary is a criminal offense.

This information statement does not constitute an offer to sell, or the solicitation of an offer to buy, any securities.

The date of this information statement is August , 2020.

This information statement was first mailed to Parent's shareholders on or about August , 2020.

# TABLE OF CONTENTS

| 5   |
|-----|
| 27  |
| 49  |
| 54  |
| 67  |
| 68  |
| 69  |
| 71  |
| 77  |
| 87  |
| 117 |
| 119 |
| 120 |
| 126 |
| 130 |
| 131 |
| 133 |
| 142 |
| 143 |
|     |

# SUMMARY

The following is a summary of material information discussed in this information statement. This summary may not contain all the details concerning the spin-off or other information that may be important to you. To better understand thespin-off and New BBX Capital's business and financial position, you should carefully review this entire information statement. Except as otherwise indicated or unless the context otherwise requires, the information included in this information statement, including the consolidated financial statements of New BBX Capital, assumes the completion of all the transactions referred to in this information statement in connection with the spin-off. Unless the context otherwise requires, references in this information statement to "New BBX Capital," "we," "us," "our" and "our company" refer to BBX Capital Florida LLC, a Florida limited liability company, the Florida corporation into which BBX Capital Florida LLC and its consolidated subsidiaries; provided, however, that, except as expressly set forth to the contrary herein or the context otherwise requires, this information statement assumes the completion of BBX Capital Florida LLC into a Florida corporation prior to the spin-off and accordingly, such references shall be deemed to refer to the Florida corporation into which BBX Capital and its consolidated subsidiaries (other than, after the spin-off, New BBX Capital and its consolidated subsidiaries), unless the context otherwise requires. We anticipate that, on or about the distribution date and subject to the approval of Parent's shareholders, Parent will change its name to Bluegreen Vacations Holding Corporation and New BBX Capital's name will be changed to BBX Capital, Inc. in connection with its conversion into a Florida corporation.

References in this information statement to the historical assets, liabilities, products, businesses or activities of New BBX Capital are generally intended to refer to the historical assets, liabilities, products, businesses or activities of the businesses of New BBX Capital as they have been conducted as part of Parent's organization.

You should not assume that the information contained in this information statement is accurate as of any date other than the date set forth on the cover. Changes to the information contained in this information statement may occur after that date, and we undertake no obligation to update the information, except as required by law.

This information statement describes New BBX Capital's business, its relationship with Parent, and how this transaction affects Parent's shareholders, and provides other information to assist you in evaluating the benefits and risks of the spin-off and holding or disposing of the shares of New BBX Capital's common stock received in connection with the spin-off.

#### Parent

Parent is BBX Capital Corporation, a Florida corporation and Florida-based diversified holding company. Parent's principal investments currently include Bluegreen Vacations (indirectly through Parent's 100% ownership of Woodbridge), BBX Capital Real Estate, BBX Sweet Holdings, and Renin. As described in further detail below, as a result of the spin-off, New BBX Capital, which holds or will hold all of the subsidiaries of Parent other than Woodbridge, including BBX Capital Real Estate, BBX Sweet Holdings and Renin, will be held by Parent's shareholders as a result of a distribution to them of shares of New BBX Capital's Class A Common Stock and Class B Common Stock, and Parent will retain its indirect ownership interest in Bluegreen Vacations through Woodbridge.

Parent is a publicly-traded company. Its Class A Common Stock is listed on the NYSE under the ticker symbol "BBX." Its Class B Common Stock is traded on the OTCQX under the symbol "BBXTB." Bluegreen Vacations is a leading vacation ownership company that markets and sells VOIs and manages resorts in popular

leisure and urban destinations. Bluegreen Vacations' common stock is listed on the NYSE under the ticker symbol "BXG." Parent, indirectly through Woodbridge, currently owns approximately 93% of Bluegreen Vacations' common stock.

It is anticipated that, subject to the approval of Parent's shareholders, on or about the distribution date, Parent will change its name to Bluegreen Vacations Holding Corporation. In connection with the anticipated name change, Parent intends to change the ticker symbols of its Class A Common Stock and Class B Common Stock to "BVH" and "BVHCB," respectively.

Parent will own all of New BBX Capital's common stock issued and outstanding prior to the distribution. Immediately following the distribution, Parent will not own any shares of New BBX Capital's common stock. Instead, the shareholders of Parent prior to the spin-off will become the shareholders of New BBX Capital after the spin-off.

# New BBX Capital

### **Overview**

New BBX Capital is a Florida-based diversified holding company. Its principal investments include BBX Capital Real Estate, BBX Sweet Holdings and Renin. Prior to the spin-off, New BBX Capital will be converted into a Florida corporation named BBX Capital, Inc.

BBX Capital Real Estate is engaged in the acquisition, development, construction, ownership, financing, and management of real estate and investments in real estate joint ventures, including investments in multifamily rental apartment communities, single family master planned for sale communities, and commercial properties located primarily in Florida. In addition, BBX Capital Real Estate owns a 50% equity interest in The Altman Companies, a developer and manager of multifamily apartment communities, and manages the legacy assets retained in connection with Parent's sale of BankAtlantic in 2012, including portfolios of loans receivable, real estate properties and judgments. BBX Capital Real Estate had total assets of \$161.9 million as of June 30, 2020.

BBX Sweet Holdings is engaged in the ownership and management of operating businesses in the confectionery industry, including IT'SUGAR, Hoffman's Chocolates, and Las Olas Confections and Snacks. IT'SUGAR is a specialty candy retailer which operates in retail locations throughout the United States. Its products include bulk candy, candy in giant packaging, and novelty items that are sold at its retail locations, which include a mix of high-traffic resort and entertainment, lifestyle, mall/outlet, and urban locations across the United States. Hoffman's Chocolates is a retailer of gourmet chocolates with retail locations in South Florida. Las Olas Confections and Snacks is a manufacturer and wholesaler of chocolates and other confectionery products. BBX Sweet Holdings had total assets of \$133.2 million as of June 30, 2020.

Renin is engaged in the design, manufacture, and distribution of sliding doors, door systems and hardware, and home décor products and operates through its headquarters in Canada and two manufacturing and distribution facilities in the United States and Canada. In addition to its own manufacturing, Renin also sources various products and raw materials from China and Vietnam. Renin had total assets of \$35.9 million as of June 30, 2020.

In addition to its principal investments, New BBX Capital also has investments in other operating businesses, including a restaurant located in South Florida that was acquired through foreclosure. From 2016 to 2019, New BBX Capital previously operated as a franchisee of MOD Super Fast Pizza ("MOD") restaurant locations in Florida. In 2019, the agreements with MOD were terminated, and all of New BBX Capital's MOD restaurant locations were transferred to MOD or closed.

### The Spin-Off

During June 2020, Parent announced its intention to separate its investment in Bluegreen Vacations from its other investments. This separation will be accomplished through a spin-off of New BBX Capital, which owns or will own all of the subsidiaries of Parent (other than Woodbridge, through which Parent owns its approximately 93% ownership interest in Bluegreen Vacations), through a distribution of its common stock to Parent's shareholders. As a shareholder of Parent, you will receive one share of New BBX Capital's Class A Common Stock for each share of Parent's Class A Common Stock held of record by you as of the 5:00 P.M., Eastern time, on September 22, 2020, the record date for the distribution, and one share of New BBX Capital's Class B Common Stock for each share of Parent's Class B Common Stock held of record by you as of the record date.

In connection with the contemplated spin-off, New BBX Capital entered into a number of agreements with Parent, including a Separation and Distribution Agreement, an Employee Matters Agreement, a Transition Services Agreement, and a Tax Matters Agreement. These agreements provide the terms and conditions of the separation of Parent's businesses between Parent and New BBX Capital and will govern various ongoing arrangements between Parent and New BBX Capital upon completion of the spin-off.

As described in further detail below, completion of thespin-off is subject to a number of conditions, including the approval of the distribution and all related transactions by Parent's Board of Directors (and such approval not having been withdrawn) and the approval by Parent's shareholders of the proposed spin-off. Subject to the satisfaction of the conditions to completion of thespin-off, we expect that the distribution will occur on September 30, 2020. Immediately after the distribution, New BBX Capital will be a separate, publicly-traded company and Parent will not own any shares of New BBX Capital's common stock.

As previously described, it is anticipated that, on or about the distribution date, Parent will change its name to Bluegreen Vacations Holding Corporation and, upon its conversion into a Florida corporation, New BBX Capital will be named BBX Capital, Inc.

New BBX Capital is applying for its Class A Common Stock and Class B Common Stock to be quoted on the OTCQX market of the OTC Markets Group, Inc. (the "OTC Markets"). New BBX Capital has requested the trading symbol "BBXT" for its Class A Common Stock and "BFCTB" for its Class B Common Stock.

The spin-off will be a taxable transaction to Parent's shareholders. See "The Spin-Off—Material U.S. Federal Income Tax Consequences of the Spin-Off."

## **Risk Factors**

You should carefully read the section of this information statement entitled "Risk Factors" for an explanation of risks and uncertainties associated with the business and investments of New BBX Capital, as well as risks and uncertainties related to the spin-off and to ownership of New BBX Capital's common stock.

# Implications of Being an Emerging Growth Company

New BBX Capital qualifies as an "emerging growth company" as defined in the Jumpstart Our Business Startups Act of 2012 (the "JOBS Act"). As such, it may take advantage of specified reduced disclosure and other requirements that are otherwise applicable generally to public companies, including reduced financial disclosure and reduced disclosure about its executive compensation arrangements. In addition, as an emerging growth company, New BBX Capital is exempt from the requirements to hold non-binding advisory votes on executive compensation and golden parachute payments, and from the auditor attestation requirement in the assessment of its internal control over financial reporting.

New BBX Capital is permitted to, and intends to, take advantage of these exemptions until it no longer qualifies for such exemptions. It will cease to be an emerging growth company upon the earliest of:

- the last day of the fiscal year in which it has \$1.07 billion or more in annual revenues;
- the last day of the fiscal year following the fifth anniversary of the date of the first sale of common equity securities pursuant to an effective registration statement under the Securities Act of 1933, as amended (the "Securities Act");
- the date on which it has issued more than \$1.0 billion innon-convertible debt securities during the previous three-year period; and
- the date on which it is deemed to be a "large accelerated filer" (which is the last day of the fiscal year during which the total market value of common equity securities held by non-affiliates is \$700 million or more, calculated as of the end of the second quarter (June 30) of such fiscal year).

New BBX Capital may choose to take advantage of some, but not all, of the exemptions available to it. New BBX Capital has taken advantage of certain reduced reporting obligations in this information statement. Accordingly, the information contained herein may be different than the information you receive from other public companies.

In addition, Section 107 of the JOBS Act provides that an emerging growth company may take advantage of the extended transition period provided in Section 13(a) of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), for complying with new or revised accounting standards. This allows an emerging growth company to delay the adoption of certain accounting standards until those standards would otherwise apply to private companies. New BBX Capital is choosing to opt out of the extended transition periods available under the JOBS Act for complying with new or revised accounting standards. Pursuant to Section 107 of the JOBS Act, the decision to opt out of the extended transition period for complying with new or revised accounting standards is irrevocable.

# **Corporate Information**

BBX Capital Florida LLC is a Florida limited liability company. Its principal executive offices are located at 401 East Las Olas Boulevard, Suite 800, Fort Lauderdale, Florida, 33301. Its telephone number is . Its corporate website will be located at . Information contained on, or connected to, New BBX Capital's website or Parent's website does not and will not constitute part of this information statement or the registration statement on Form 10 of which this information statement is a part.

As previously described, immediately prior to the spin-off, BBX Capital Florida LLC will be converted into a Florida corporation and continue its business under the name BBX Capital, Inc. as a separate, publicly-traded company.

# QUESTIONS AND ANSWERS ABOUT THE SPIN-OFF

The following provides a summary of certain of the terms of the spin-off. For a more detailed description of the matters described below, see "The Spin-Off."

## Q: What is the spin-off?

A: The spin-off is the method by which New BBX Capital will separate from Parent. To complete the spin-off, Parent will distribute to its shareholders all of the shares of New BBX Capital's common stock. We refer to this as the "distribution." Following the spin-off, New BBX Capital will be a separate company from Parent, and Parent will not retain any ownership interest in New BBX Capital. The separation of New BBX Capital's common stock are intended to provide you with equity investments in two separate companies, each able to focus on its respective business and investments. The two separate companies will be (i) New BBX Capital, which, as described in further detail below, holds or will hold all of Parent's subsidiaries other than Woodbridge, through which Parent currently holds approximately 93% of the outstanding Common Stock of Bluegreen Vacations, and (ii) Parent, which will continue to hold its investment in Bluegreen Vacations indirectly through Woodbridge. Bluegreen Vacations is a leading vacation ownership company that markets and sells VOIs and manages resorts in popular leisure and urban destinations. Bluegreen Vacations' common stock is listed on the NYSE under the ticker symbol "BXG."

### Q: What is New BBX Capital?

A: New BBX Capital is currently a wholly-owned subsidiary of Parent. Prior to thespin-off, New BBX Capital will be converted into a Florida corporation. New BBX Capital's subsidiaries include (i) BBX Capital Real Estate, which is engaged in the acquisition, development, construction, ownership, financing, and management of real estate and investments in real estate joint ventures, owns a 50% equity interest in The Altman Companies, a developer and manager of multifamily apartment communities, and manages the legacy assets retained in connection with Parent's sale of BankAtlantic in 2012, including portfolios of loans receivable, real estate properties and judgments, (ii) BBX Sweet Holdings, which is engaged in the ownership and management of operating businesses in the confectionery industry, including IT'SUGAR, a retailer of special candy products, Hoffman's Chocolates and Las Olas Confections and Snacks, and (iii) Renin, which is engaged in the design, manufacture, and distribution of sliding doors, door systems and hardware, and home décor products. In addition to its principal holdings, New BBX Capital also holds or will hold at the time of the spin-off certain other investments in various operating businesses, as described in further detail herein.

It is anticipated that, on or about the distribution date and subject to the approval of Parent's shareholders, Parent will change its name to Bluegreen Vacations Holding Corporation and, upon its conversion into a Florida Corporation, New BBX Capital will be named BBX Capital Inc.

### Q: What will I receive in thespin-off?

A: As a shareholder of Parent, in connection with thespin-off, you will receive one share of New BBX Capital's Class A Common Stock for each share of Parent's Class A Common Stock you own as of the record date and one share of New BBX Capital's Class B Common Stock for each share of Parent's Class B Common Stock you own as of the record date. In addition, if New BBX Capital adopts a rights agreement prior to the spin-off, then each share of New BBX Capital's Class A Common Stock and Class B Common Stock distributed in connection with the spin-off will have attached thereto an associated preferred share purchase right distributed under the rights agreement. See "Description of Capital Stock" for additional information regarding the rights agreement expected to be adopted by New BBX Capital.

The spin-off will not impact your holdings of Parent's Class A Common Stock and Class B Common Stock, as applicable, and, accordingly, your proportionate interest in Parent will not change as a result of the spin-off.

Based on the number of shares of Parent's Class A Common Stock and Class B Common Stock expected to be outstanding as of the record date, we expect that approximately 15,624,091 shares of New BBX Capital's Class A Common Stock and 3,693,596 shares of New BBX Capital's Class B Common Stock will be distributed in the spin-off. However, the actual number of shares of New BBX Capital's Class A Common Stock and Class B Common Stock to be distributed in the spin-off will be determined based on the actual number of shares of Parent's Class A Common Stock and Class B Common Stock to be distributed in the spin-off will be determined based on the actual number of shares of Parent's Class A Common Stock and Class B Common Stock to utstanding as of the record date. The shares of New BBX Capital's Class A Common Stock and Class B Common Stock outstanding as of the record date. The shares of New BBX Capital's Class A Common Stock and Class B Common Stock and elsewhere herein reflect the one-for-five reverse split of Parent's Class A Common Stock and Class B Common Stock which was effected on July 22, 2020.

Subject to approval of the Compensation Committee of Parent's Board of Directors, it is expected that the vesting of all unvested restricted stock awards of Parent's Class A Common Stock and Class B Common Stock will be accelerated in contemplation of the spin-off. These restricted stock awards, all of which are held by the Company's executive officers, cover a total of 488,503 shares of Parent's Class A Common Stock and 528,484 shares of Parent's Class B Common Stock. The shares are considered outstanding and will participate pro rata in the spin-off on the same terms as all other outstanding shares of Parent's common stock. Absent the expected vesting acceleration, these restricted stock awards would otherwise be scheduled to vest between October 2020 and October 2023.

### Q: What will be the voting rights of the New BBX Capital stock I receive in thespin-off?

A: The shares of New BBX Capital's Class A Common Stock or Class B Common Stock that you will receive in thespin-off will have the same voting rights as the respective shares of Parent's Class A Common Stock or Class B Common Stock that you currently hold. As a general matter, holders of New BBX Capital's Class A Common Stock and Class B Common Stock will vote as one class on the election of directors and most other matters submitted to a vote of New BBX Capital's shareholders. In such cases, holders of New BBX Capital's Class A Common Stock will be entitled to one vote per share on each such matter, with all holders of New BBX Capital's Class A Common Stock will be entitled to such number of votes on each such matter, with all holders of New BBX Capital's Class A Common Stock have in the aggregate 22% of the general voting power, and holders of New BBX Capital's Class B Common Stock will be entitled to such number of votes on each such matter so that the holders of New BBX Capital's Class B Common Stock have in the aggregate 78% of the general voting power. Pursuant to New BBX Capital's Class B Common Stock will also be entitled to a separate class vote on certain matters to the same extent that such holders have the right to a separate class vote under Parent's Amended and Restated Articles of Incorporation, as amended ("Parent's Articles of Incorporation"). In addition, the holders of New BBX Capital's Class A Common Stock and Class B Common Stock will each be entitled to a separate class vote under limited circumstances provided by Florida law. See "Description of Capital Stock" for additional information.

### Q: What is the record date for the distribution?

A: The record date for the distribution will be 5:00 p.m. Eastern Time on September 22, 2020, which date and time we refer to as the "record date."

### Q: When will the distribution occur?

A: We expect that the shares of New BBX Capital's Class A Common Stock and Class B Common Stock will be distributed on or about September 30, 2020, which we refer to as the "distribution date." It is expected that the

distribution agent, acting on behalf of Parent, may require up to one week after the distribution date to fully distribute the shares of New BBX Capital's common stock to Parent's shareholders.

### Q: Is Parent seeking shareholder approval of thespin-off?

A: Yes. Parent's Board of Directors is seeking the approval of Parent's shareholders to effect thespin-off and to approve Parent's contemplated name change to Bluegreen Vacations Holding Corporation at a special meeting of its shareholders. Parent is distributing a separate proxy statement which contains information regarding the approvals sought and the special meeting. Completion of the spin-off is conditioned upon the approval of the spin-off by Parent's shareholders.

### Q: What do shareholders need to do to participate in the distribution?

A: You do not need to take any action to receive your shares of New BBX Capital's Class A Common Stock and Class B Common Stock, as applicable, in the spin-off, but you are encouraged to read this entire information statement carefully. You will not be required make any payment to Parent for the new shares or to surrender any shares of Parent's Class A Common Stock or Class B Common Stock you currently own in order to participate in the spin-off. However, the receipt of shares of New BBX Capital's Class A Common Stock or Class B Common Stock will be a taxable transaction to Parent's shareholders. See "What are the U.S. federal income tax consequences of the distribution to Parent's shareholders?" below and "The Spin-Off—Material U.S. Federal Income Tax Consequences of the Spin-Off."

# Q: Will fractional shares be distributed in thespin-off?

A: Because the distribution ratio is one share of New BBX Capital's Class A Common Stock for each share of Parent's Class A Common Stock and one share of New BBX Capital's Class B Common Stock for each share of Parent's Class B Common Stock, no fractional shares will result from, or be distributed in, the spin-off.

### Q: Will the spin-off affect Parent's preferred share purchase rights or rights agreement? Will New BBX Capital adopt a rights agreement?

A: During June 2020, Parent entered into a rights agreement similar to rights agreements adopted by other public companies in light of the COVID-19 pandemic in an effort to protect against investors seeking short-term gains from taking advantage of current market conditions at the expense of Parent and its long-term investors. Pursuant to the rights agreement, Parent distributed one right for each share of its Class A Common Stock and Class B Common Stock outstanding as of the close of business on June 29, 2020, the record date for purposes of the distribution set forth in the rights agreement. Subject to the terms and conditions of the rights agreement, including certain exceptions set forth therein, the rights will become exercisable upon the earlier to occur of (i) 10 business days following a public announcement that a person or group of affiliated or associated persons or person(s) acting in concert therewith has acquired, or obtained the right to acquire, beneficial ownership of 5% or more of the outstanding shares of Parent's Class A Common Stock, Class B Common Stock or total combined common stock or (ii) 10 business days (or such later date as may be determined by action of Parent's Board of Directors) following the commencement of, or announcement of an intention to make, a tender offer or exchange offer the consummation of which would result in the beneficial ownership by a person or group of 5% or more of the outstanding shares of Parent's Class A Common Stock, Class B Common Stock or total combined common stock. If the rights become exercisable, each right (other than the rights beneficially owned by the triggering person, its affiliates, associates and others acting in concert therewith, and certain of their respective transferees, all of which rights will become void) will entitle its holder to purchase, a number of shares of Parent's Class A Common Stock or equivalent securities having a market value at that time of twice the right's exercise price. The spin-off will not have any impact on Parent's rights agreement or the preferred share purchase rights issued thereunder, each of which will continue in effect in accordance with their prevailing terms and conditions.

It is expected that, prior to or in connection with thespin-off, New BBX Capital will adopt a rights agreement the terms of which will be similar to those contained in Parent's rights agreement. The rights agreement may have an anti-takeover effect and will be an impediment to a proposed takeover of New BBX Capital which is not approved by New BBX Capital's Board of Directors and may also limit the trading of, or otherwise adversely impact the market price of, New BBX Capital's Class A Common Stock or Class B Common Stock. If New BBX Capital adopts the rights agreement prior to the spin-off, then each share of New BBX Capital's Class A Common Stock and Class B Common Stock distributed in connection with the spin-off will have attached thereto an associated preferred share purchase right distributed under the rights agreement. Acquisitions of shares of New BBX Capital's Class A Common Stock as a result of acquiring additional shares of Parent's Class A Common Stock or Class B Common Stock and Class A Common Stock or Class B Common Stock or Class B

#### Q: What are the U.S. federal income tax consequences of the distribution to Parent's shareholders?

A: For U.S. federal income tax purposes, the receipt of New BBX Capital's Class A Common Stock or Class B Common Stock in thespin-off is expected to be treated as a distribution of property in an amount equal to the fair market value of the stock received. We believe that a reasonable approach to determine the fair market value of the shares of New BBX Capital's Class A Common Stock or Class B Common Stock received would be to use the volume-weighted average price of New BBX Capital's common stock on the first full trading day following the distribution. We believe this is a reasonable approach because the rights of New BBX Capital's Class A Common Stock and Class B Common Stock (other than voting rights, as described above) are substantially the same and New BBX Capital's Class B Common Stock will be convertible into shares of New BBX Capital's Class A Common Stock on a share-for-share basis in the holder's discretion; however, there is expected to be significantly less trading volume in the shares of New BBX Capital's Class A Common Stock.

The distribution of New BBX Capital's Class A Common Stock or Class B Common Stock in thespin-off should be treated as ordinary dividend income to the extent considered paid out of Parent's current or accumulated earnings and profits (as determined under U.S. federal income tax principles). Distributions in excess of Parent's current year and accumulated earnings and profits will be treated as a non-taxable return of capital, which reduces basis, to the extent of the holder's basis in its shares of Parent's Class A Common Stock or Class B Common Stock, as applicable, and thereafter as capital gain. The amount of those earnings and profits is not determinable at this time because it will depend on Parent's income for the entire tax year in which the distribution occurs. For a more detailed discussion, see "The Spin-Off—Material U.S. Federal Income Tax Consequences of the Spin-Off" and "Risk Factors—Risks Relating to the Spin-Off—The distribution of our common stock will not qualify fortax-free treatment."

#### Q: Why has Parent decided to spin-off New BBX Capital?

A: Parent's Board of Directors has determined that the separation of its investment in Bluegreen Vacations from its other investments is in the best interests of Parent's shareholders. Parent's Board of Directors believes such investments have distinct characteristics and that separating Parent's investment in Bluegreen Vacations from its other investments will, among other things:

- allow each company to adopt strategies and pursue objectives appropriate to each, independent of the other, which would better position each company to maximize value over the long-term;
- bring greater clarity to the marketplace as to each company's core competencies;
- better position each company to optimize capital deployment and investment strategies necessary to advance their respective interests, and
  provide management with incentives related directly to each company's performance and align their interests with the other shareholders of the
  company;
- provide current Parent shareholders with equity investments in two separate, publicly traded companies, including Parent, which following the spin-off will be a "pure play" Bluegreen Vacations holding company; and
- enable investors to better evaluate the financial performance, strategies, and other characteristics of each company, allowing investors to make investment decisions based on each company's individual performance and potential, and enhance the likelihood that the market will value each company appropriately.

#### Q: Are there risks associated with the spin-off and ownership of New BBX Capital's common stock?

A: Yes. There are a number of risks associated with the spin-off, New BBX Capital and ownership of New BBX Capital's common stock. We discuss these risks under "Risk Factors."

#### Q: Are there conditions to completion of thespin-off?

A: Yes. Completion of the spin-off is subject to the following conditions:

- the Board of Directors of Parent, in its sole and absolute discretion, shall have authorized and approved thespin-off (and such authorization and approval shall not have been withdrawn, as described below);
- · the approval of the spin-off by Parent's shareholders;
- New BBX Capital's registration statement on Form 10 of which this information statement is a part shall have been declared effective by the Securities and Exchange Commission (the "SEC") and shall not be the subject of any stop order or proceedings seeking a stop order, and this information statement shall have been sent to Parent's shareholders as of the close of business on the record date, all necessary permits and authorizations under the Securities Act and the Exchange Act relating to the issuance and trading of shares of New BBX Capital's Class A Common Stock and Class B Common Stock shall have been obtained and be in effect, and such shares shall have been approved for listing, trading or quotation on a national securities exchange or on the OTC Markets, subject to official notice of issuance; and
- no court or other governmental authority having jurisdiction over Parent or New BBX Capital shall have issued or entered any order, and no
  applicable law shall have been enacted or promulgated, in each case, that is then in effect and has the effect of permanently restraining,
  enjoining or otherwise prohibiting the consummation of the spin-off.

We are not aware of any material regulatory requirements that must be complied with or any material regulatory or third party approvals that must be obtained, other than compliance with SEC rules and regulations, including the SEC's declaration of effectiveness of New BBX Capital's registration statement on Form 10, and the approval for listing, trading or quotation of New BBX Capital's Class A Common Stock and Class B Common Stock on a national securities exchange or on the OTC Markets, subject to official notice of issuance.

#### Q: Can Parent's Board of Directors decide to terminate thespin-off even if all of the conditions have been satisfied?

A: Yes. Until the distribution has occurred, Parent's Board of Directors has the right to terminate thespin-off, even if all of the other conditions have been satisfied, if Parent's Board of Directors determines, in its sole and absolute discretion, that the spin-off is not in the best interests of Parent and its shareholders or that market conditions or other circumstances are such that the separation of New BBX Capital and Parent is otherwise no longer advisable at that time.

### Q: When will I be able to trade my shares of New BBX Capital's Class A Common Stock and/or Class B Common Stock? What will the market price be?

A: Parent will own all of the outstanding shares of New BBX Capital's common stock prior to thespin-off. Accordingly, there is no current trading market for New BBX Capital's common stock. New BBX Capital is applying for its Class A Common Stock and Class B Common Stock to be quoted on the OTCQX market and has requested the trading symbol "BBXT" for its Class A Common Stock and "BFCTB" for its Class B Common Stock. If New BBX Capital's application for quotation is approved, it is expected that a limited market, commonly known as a "when-issued" trading market, for its Class A Common Stock and Class B Common Stock will begin approximately two trading days before the record date and that "regular way" trading of its Class A Common Stock and Class B Common Stock will begin the first day of trading after the distribution date.

We cannot predict what the market price will be for New BBX Capital's Class A Common Stock or Class B Common Stock, in each case, prior to, on or after the distribution date. It is possible that some of Parent's shareholders may sell the shares received in connection with the spin-off because, among other things, New BBX Capital's investments or strategies do not fit their investment objectives or because New BBX Capital's Class A Common Stock or Class B Common Stock may not be included in certain indices. The market price of New BBX Capital's Class A Common Stock and Class B Common Stock may fluctuate significantly, including during the period before the market has analyzed fully the business and financial characteristics of New BBX Capital separate from Parent.

#### Q: Does New BBX Capital expect to pay dividends after thespin-off?

A: No. It is not anticipated that New BBX Capital will pay cash dividends on its common stock following thespin-off. New BBX Capital currently intends to retain any earnings for use in the operation of its business.

#### Q: Will my shares of Parent's Class A Common Stock and Class B Common Stock continue to trade after thespin-off?

A: Subject to continued compliance with applicable listing standards and requirements, it is expected that, following thespin-off, Parent's Class A Common Stock will continue to trade on the NYSE and Parent's Class B Common Stock will continue to be quoted on the OTCQX market. It is anticipated that, on or about the distribution date and subject to the approval of the holders of Parent's shareholders, Parent will change its name to Bluegreen Vacations Holding Corporation. In connection with such name change, it is expected that the ticker symbol of Parent's Class A Common Stock on the NYSE will change from "BBX" to "BVH" and the trading symbol of Parent's Class B Common Stock on the OTCQX market will change from "BBXTB" to "BVHCB."

Parent's name change will not affect the validity or transferability of any currently outstanding stock certificates and shareholders will not be requested to, and should not, surrender for exchange any certificates presently held by them, whether in connection with the spin-off or the name change.

### Q: If I sell my shares of Parent's Class A Common Stock or Class B Common Stock prior to the distribution, will I still be entitled to receive shares of New BBX Capital in the distribution?

A: It is anticipated that, beginning on the record date and continuing until the time of the distribution, there will be two markets in shares of Parent's Class A Common Stock on the NYSE: a "regular-way" market and an "ex-distribution" market. Shares of Parent's Class A Common Stock that trade on the "regular-way" market will trade with an entitlement to the shares of New BBX Capital's Class A Common Stock to be distributed in the spin-off in respect thereof. Shares of Parent's Class A Common Stock that trade on the "ex-distribution" market will trade without an entitlement to shares of New BBX Capital's Class A Common Stock. Therefore, if a shareholder sells shares of Parent's Class A Common Stock in the "regular-way" market on or prior to the time of the distribution, such shareholder will also be selling the right to receive the shares of New BBX Capital's Class A Common Stock that such shareholder would have otherwise received in the spin-off in respect of the shares of Parent's Class A Common Stock being sold. If a shareholder owns shares of Parent's Class A Common Stock on the record date and sells those shares on the "ex-distribution" market on or prior to the time of the distribution, such shareholder will continue to be entitled to receive the shares of New BBX Capital's Class A Common Stock which are distribution, such shareholder will continue to be entitled to receive the shares of New BBX Capital's Class A Common Stock which are distributed in the spin-off in respect of the shares of New BBX Capital's Class A Common Stock which are distributed in the spin-off in respect of the shares of New BBX Capital's Class A Common Stock which are distributed in the spin-off in respect of the shares of New BBX Capital's Class A Common Stock which are distributed in the spin-off in respect of the shares of New BBX Capital's Class A Common Stock which are distributed in the spin-off in respect of the shares of Parent's Class A Common Stock being sold.

Parent's Class B Common Stock is quoted on the OTCQX market. While there is no assurance as to theex-distribution date that FINRA will ultimately set with respect to New BBX Capital's Class B Common Stock, it is anticipated that, pursuant to Rule 11140 promulgated by FINRA, FINRA will set an "ex-distribution date" for New BBX Capital's Class B Common Stock as the first business day following the distribution date. Assuming that FINRA sets an ex-distribution date for New BBX Capital's Class B Common Stock as the first business day following the distribution date, then shareholders who hold shares of Parent's Class B Common Stock on the record date and sell the shares on or prior to the distribution date will also be selling the right to receive the shares of New BBX Capital's Class B Common Stock that such shareholder would have otherwise received in the spin-off in respect of the shares of Parent's Class B Common Stock being sold.

You are encouraged to consult with your broker or financial advisor regarding the specific implications of selling your shares of Parent's Class A Common Stock or Class B Common Stock prior to or on the distribution date.

#### Q: Will the spin-off affect the market price of Parent's Class A Common Stock or Class B Common Stock?

A: It is possible that the market price of Parent's Class A Common Stock and/or Class B Common Stock will be affected by the spin-off because such stock will no longer reflect the benefits, risks or rewards associated with

New BBX Capital and its subsidiaries. There is no assurance as to how the market will respond to the spin-off, including the agreements entered into in connection with the spin-off and the relationship between Parent and New BBX Capital following the spin-off. We cannot provide you with any assurance as to the price at which shares of Parent's Class A Common Stock or Class B Common Stock or New BBX Capital's Class A Common Stock or Class B Common Stock will trade following the spin-off.

#### Q: What will be the relationship between Parent and New BBX Capital after thespin-off?

A: Immediately following the spin-off, New BBX Capital will be a separate, publicly-traded company, and Parent will have no continuing stock ownership interest in New BBX Capital. In connection with the spin-off, New BBX Capital has entered into a Separation and Distribution Agreement and certain other agreements with Parent which provide the terms and conditions of the separation of the businesses of Parent between Parent and New BBX Capital and will govern various ongoing arrangements between Parent and New BBX Capital after completion of the spin-off.

In connection with the spin-off and pursuant to the Separation and Distribution Agreement, Parent will execute a \$75 million promissory note in favor of New BBX Capital. Amounts outstanding under the note will accrue interest at a rate of 6% per annum. The note will require payments of interest only on a quarterly basis. It is also anticipated that payments may be deferred at the option of Parent, with amounts deferred to accrue interest at a cumulative, compounded rate of 8% per annum. All outstanding amounts under the note will become due and payable in five years or upon certain events.

Following the spin-off, there will be an overlap between executive management of Parent and New BBX Capital. Alan B. Levan will continue to serve as the Chairman, Chief Executive Officer and President of Parent and will also serve as the Chairman of New BBX Capital. John E. Abdo will continue to serve as the Vice Chairman of Parent and Bluegreen Vacations and will also serve as the Vice Chairman of New BBX Capital. Jarett S. Levan, the son of Alan B. Levan, will continue to serve as a director of Parent and Bluegreen Vacations and will be the Chief Executive Officer and President and a director of New BBX Capital. In addition, Seth M. Wise will be Executive Vice President and a director of New BBX Capital and will continue to serve as a director of Bluegreen Vacations. Other than Messrs. Alan Levan, Abdo, Jarett Levan, Darwin Dornbush, Joel Levy and William Nicholson, it is expected that the directors serving on Parent's Board of Directors at the time of the spin-off will resign as directors of Parent and sterve as directors of New BBX Capital following the spin-off. Messrs. Dornbush, Levy and Nicholson are expected to remain as directors of Parent and not join New BBX Capital's Board. See "Management" for additional information.

# Q: What will Alan B. Levan, John E. Abdo's and Jarett S. Levan's ownership and voting percentage of New BBX Capital be immediately following the distribution?

Alan B. Levan, John E. Abdo and Jarett S. Levan will have the same ownership and voting interest in New BBX Capital immediately following the spin-off as they have with respect to Parent immediately prior to thespin-off. Including shares subject to restricted stock awards which have not yet vested but which Mr. Alan Levan, Mr. Abdo and Mr. Jarett Levan have the right to vote, Mr. Alan Levan, Mr. Abdo and Mr. Jarett Levan currently collectively beneficially own shares representing approximately 19.3% of Parent's outstanding Class A Common Stock and 86.1% of Parent's outstanding Class B Common Stock. In the aggregate, these shares currently represent approximately 32.1% of Parent's total outstanding common equity and 78.2% of the total voting power of Parent's Class A Common Stock and Class B Common Stock. For so long as Mr. Alan Levan, Mr. Abdo and Mr. Jarett Levan collectively have a greater than 50% voting interest in New BBX Capital, they will have the voting power to approve the election of directors and any matter which requires the affirmative vote of shares representing a majority of New BBX Capital's total voting power.

## Q: Do Parent's executive officers and directors have interests in thespin-off that may be different from or in addition to the interests of Parent's other shareholders?

Yes. You should be aware that the executive officers and directors of Parent have interests in thespin-off that may differ from, or may be in addition to, the interests of Parent's shareholders generally. These interests include the following:

- As previously described, following the spin-off, there will be an overlap between executive management of Parent and New BBX Capital. Alan B. Levan, John E. Abdo and Jarett S. Levan will serve as directors of Parent, Bluegreen Vacations and New BBX Capital, and Messrs. Alan Levan and Abdo will serve as executive officers of Parent, Bluegreen Vacations and New BBX Capital. In addition, Seth M. Wise will be Executive Vice President and a director of New BBX Capital and will continue to serve as a director of Bluegreen Vacations. In addition, it is expected that the non-employee directors serving on Parent's Board of Directors at the time of the spin-off (other than Darwin Dornbush, Joel Levy and William Nicholson, who are expected to remain directors of Parent and not join New BBX Capital's Board) will resign as directors of Parent and serve as directors of New BBX Capital following the spin-off. Non-employee directors of New BBX Capital will receive compensation for their service on New BBX Capital's Board of Directors and committees. Such compensation is expected to be the same as what they currently receive for their service on Parent's Board of Directors and its committees.
- As previously described, it is expected that Alan B. Levan, John E. Abdo and Jarett Levan will be deemed to control New BBX Capital
  following the spin-off by virtue of their collective ownership of shares expected to represent approximately 78.2% of the total voting power of
  New BBX Capital's Class A Common Stock and Class B Common Stock following the spin-off.
- Subject to approval of the Compensation Committee of Parent's Board of Directors, it is expected that the vesting of all unvested restricted stock awards of Parent's Class A Common Stock and Class B Common Stock will be accelerated in contemplation of the spin-off. These restricted stock awards, all of which are held by the Company's executive officers, cover a total of 488,503 shares of Parent's Class A Common Stock as follows: Alan B. Levan holds, and is expected to have vested, restricted stock awards of 193,042 shares of Parent's Class A Common Stock and 183,125 shares of Parent's Class B Common Stock; John E. Abdo holds, and is expected to have vested, restricted stock awards of 193,042 shares of Parent's Class A Common Stock and 183,125 shares of Parent's Class A Common Stock; John E. Abdo holds, and is expected to have vested, restricted stock awards of 193,042 shares of Parent's Class A Common Stock and 60,698 shares of Parent's Class B Common Stock; John E. Abdo holds, and is expected to have vested, restricted stock awards of 48,261 shares of Parent's Class A Common Stock and 60,698 shares of Parent's Class B Common Stock; and is expected to have vested, restricted stock awards of 48,261 shares of Parent's Class A Common Stock and 60,698 shares of Parent's Class B Common Stock and 60,698 shares of Parent's Class B Common Stock and 60,698 shares of Parent's Class B Common Stock and 60,698 shares of Parent's Class B Common Stock and 10,071 shares of Parent's Class B Common Stock. The shares are considered outstanding and will participate pro rata in the spin-off on the same terms as all other outstanding shares of Parent's common stock. Absent the expected vesting acceleration, the restricted stock awards would otherwise be scheduled to vest between October 2020 and October 2023.

#### Q: Will I have appraisal rights in connection with thespin-off?

A: No. Shareholders of Parent will not have any appraisal rights in connection with the spin-off.

#### Q: Who is the distribution agent for the spin-off?

A: American Stock Transfer & Trust Company, LLC ("AST") will be the distribution agent for thespin-off.

### Q: Who will be the transfer agent for New BBX Capital's Class A Common Stock and Class B Common Stock after thespin-off?

A: It is expected that AST will be the transfer agent for New BBX Capital's Class A Common Stock and Class B Common Stock after thespin-off.

### Q: Where can I get more information?

A: If you have any questions relating to the spin-off, you should contact the distribution agent at:

American Stock Transfer & Trust Company, LLC [Insert Address] [Insert Address] [Insert toll-free number]

| 1 | 0 |
|---|---|
| I | 0 |
|   |   |

|                              | SUMMARY OF THE SPIN-OFF   |
|------------------------------|---|
| Distributing Company/Parent  | BBX Capital Corporation ("Parent"), a Florida corporation. Immediately after the distribution, Parent will not own any shares of New BBX Capital's Class A Common Stock or Class B Common Stock.  |
| Distributed/Spin-Off Company | BBX Capital Florida LLC ("New BBX Capital"), which is currently a wholly-owned subsidiary of Parent. BBX Capital Florida LLC will be converted into a Florida corporation named BBX Capital, Inc. immediately prior to the spin-off and such corporation will become a separate, publicly-traded company as a result of the spin-off.   |
| Separation of Businesses     | In connection with the spin-off, Parent will retain its investment in Bluegreen Vacations, a leading vacation ownership company that markets and sells VOIs and manages resorts in leisure and urban destinations, making Parent a "pure play" Bluegreen Vacations holding company. Parent holds its investment in Bluegreen Vacations indirectly through Woodbridg a wholly-owned subsidiary of Parent which owns approximately 93% of Bluegreen Vacations' common stock. Bluegreen Vacations' common stock is traded on the NYSE under the ticker symbol "BXG."   |
|                              | If the spin-off is completed, New BBX Capital will be a separate, publicly-traded company holding all of Parent's subsidiaries other than Woodbridge and Bluegreen Vacations (and its subsidiaries). Subsidiaries owned by New BBX Capital include (i) BBX Capital Real Estate which is engaged in the acquisition, development, construction, ownership, financing, and management of real estate and investments in real estate joint ventures, owns a 50% equity interest in The Altman Companies, a developer and manager of multifamily apartment communities, and manages the legacy assets retained after Parent's sale of BankAtlantic in 2012, including portfolios of loans receivable, real estate properties and judgments, (ii) BBX Sweet Holdings, which owns and manages operating businesses in the confectionery industri including IT'SUGAR, a retailer of special candy products, Hoffman's Chocolates and Las Olas Confections and Snacks, and (iii) Renin, which is engaged in the design, manufacture, and distribution of sliding doors, door systems and hardware, and home décor products. |
| Anticipated Name Changes     | Subject to the approval of Parent's shareholders, it is expected that, on or about the distribution date, Parent will change its name to Bluegreen Vacations Holding Corporation and, upon its conversion into a Florida corporation, New BBX Capital will be named BBX Capital, Inc.   |
| Distributed Securities       | All of the shares of New BBX Capital's Class A Common Stock and Class B Common Stoc<br>which will represent 100% of New BBX Capital's common stock issued and outstanding<br>immediately following the distribution.  |

|                    | Based on the number of shares of Parent's Class A Common Stock and Class B Common<br>Stock expected to be outstanding as of the record date, we expect that approximately<br>15,624,091 shares of New BBX Capital's Class A Common Stock and 3,693,596 shares of<br>New BBX Capital's Class B Common Stock will be distributed in the spin-off.  |
|--------------------|--|
|                    | In addition, if New BBX Capital adopts a rights agreement prior to the spin-off, then each<br>share of New BBX Capital's Class A Common Stock and Class B Common Stock distributed<br>in connection with the spin-off will have attached thereto an associated preferred share<br>purchase right distributed under the rights agreement. See "Description of Capital Stock" for<br>additional information regarding the rights agreement expected to be adopted by New BBX<br>Capital.   |
| Record Date        | 5:00 P.M., Eastern time, on September 22, 2020.  |
| Distribution Date  | September 30, 2020.  |
| Distribution Ratio | Each shareholder of Parent will receive one share of New BBX Capital's Class A Common<br>Stock for each share of Parent's Class A Common Stock held by such shareholder as of the<br>record date and one share of New BBX Capital's Class B Common Stock for each share of<br>Parent's Class B Common Stock held by such shareholder as of the record date.  |
| The Distribution   | On or before the distribution date, Parent will release the shares of New BBX Capital's Class A Common Stock and Class B Common Stock to the distribution agent to distribute to Parent's shareholders. The shares will be distributed in book-entry form, which means that no physical share certificates will be issued. We expect that it may take the distribution agent up to one week following the distribution date to electronically issue shares of New BBX Capital's Capital's Class A Common Stock and/or Class B Common Stock to you or to your bank or brokerage firm on your behalf by way of direct registration in book-entry form.   |
|                    | You will not be required to make any payment, surrender or exchange of your shares of<br>Parent's Class A Common Stock or Class B Common Stock or take any other action to<br>receive your shares of New BBX Capital's Class A Common Stock or Class B Common<br>Stock, as applicable. However, Parent is seeking shareholder approval of the spin-off and<br>Parent's contemplated name change to Bluegreen Vacations Holding Corporation. Parent<br>intends to hold a special meeting of its shareholders to approve these actions and is<br>distributing a separate proxy statement which contains information regarding the proposed<br>spin-off and name change and the special meeting. Completion of the spin-off is conditioned<br>upon shareholder approval of the spin-off and certain other conditions described below. |

|                            | In addition, the spin-off will be a taxable transaction to you, as a shareholder of Parent, as described in further detail below.   |
|----------------------------|---|
| No Fractional Shares       | Because the distribution ratio is one share of New BBX Capital's Class A Common Stock for each share of Parent's Class A Common Stock and one share of New BBX Capital's Class B Common Stock for each share of Parent's Class B Common Stock, no fractional shares will result from, or be distributed in, the spin-off.   |
| Conditions to the Spin-Off | Completion of the spin-off is subject to the following conditions:  |
|                            | <ul> <li>the Board of Directors of Parent, in its sole and absolute discretion, shall have authorized<br/>and approved the spin-off (and such authorization and approval shall not have been<br/>withdrawn, as described below);</li> </ul>   |
|                            | • the approval by Parent's shareholders of the spin-off;  |
|                            | • New BBX Capital's registration statement on Form 10 of which this information statement is a part shall have been declared effective by the SEC and shall not be the subject of any stop order or proceedings seeking a stop order, and this information statement shall have been sent to Parent's shareholders as of the close of business on the record date, all necessary permits and authorizations under the Securities Act and the Exchange Act relating to the issuance and trading of shares of New BBX Capital's Class A Common Stock and Class B Common Stock shall have been obtained and be in effect, and such shares shall have been approved for listing, trading or quotation on a national securities exchange or the OTC Markets, subject to official notice of issuance; and |
|                            | <ul> <li>no court or other governmental authority having jurisdiction over Parent or New BBX<br/>Capital shall have issued or entered any order, and no applicable law shall have been<br/>enacted or promulgated, in each case, that is then in effect and has the effect of<br/>permanently restraining, enjoining or otherwise prohibiting the consummation of the<br/>spin-off.</li> </ul>  |
|                            | We are not aware of any material regulatory requirements that must be complied with or any material regulatory or third party approvals that must be obtained, other than compliance with SEC rules and regulations, including the SEC's declaration of effectiveness of New BBX Capital's registration statement on Form 10, and the approval for listing, trading or quotation of New BBX Capital's Class A Common Stock and Class B Common Stock on a national securities exchange or the OTC Markets.   |
| Trading of Shares          | New BBX Capital is applying for its Class A Common Stock and Class B Common Stock to<br>be quoted on the OTCQX market and has requested the trading symbol "BBXT" for its<br>Class A Common Stock and "BFCTB" for its Class B Common Stock. If New BBX<br>Capital's   |

application for quotation is approved, it is expected that a limited market, commonly known as a "when-issued" trading market, for its Class A Common Stock and Class B Common Stock will begin approximately two trading days before the record date and that "regular way" trading of its Class A Common Stock and Class B Common Stock will begin the first day of trading after the distribution date.

It is anticipated that, beginning on the record date and continuing until the time of the distribution, there will be two markets in shares of Parent's Class A Common Stock on the NYSE: a "regular-way" market and an "ex-distribution" market. Shares of Parent's Class A Common Stock that trade on the "regular-way" market will trade with an entitlement to the shares of New BBX Capital's Class A Common Stock to be distributed in the spin-off in respect thereof. Shares of Parent's Class A Common Stock that trade on the "ex-distribution" market will trade without an entitlement to shares of New BBX Capital's Class A Common Stock. Therefore, if a shareholder sells shares of Parent's Class A Common Stock in the "regular-way" market on or prior to the time of the distribution, such shareholder will also be selling the right to receive the shares of New BBX Capital's Class A Common Stock that such shareholder would have otherwise received in the spin-off in respect of the shares of Parent's Class A Common Stock being sold. If a shareholder owns shares of Parent's Class A Common Stock on the record date and sells those shares on the "ex-distribution" market on or prior to the time of the distribution, such shareholder will continue to be entitled to receive the shares of New BBX Capital's Class A Common Stock which are distributed in the spin-off in respect of the shares of Parent's Class A Common Stock being sold.

Parent's Class B Common Stock is quoted on the OTCQX market. While there is no assurance as to the ex-distribution date that FINRA will ultimately set with respect to New BBX Capital's Class B Common Stock, it is anticipated that, pursuant to Rule 11140 promulgated by FINRA, FINRA will set an "ex-distribution date" for New BBX Capital's Class B Common Stock as the first business day following the distribution date. Assuming that FINRA sets an ex-distribution date for New BBX Capital's Class B Common Stock as the first business day following the distribution date. Assuming that FINRA sets an ex-distribution date for New BBX Capital's Class B Common Stock as the first business day following the distribution date, then shareholders who hold shares of Parent's Class B Common Stock on the record date and sell the shares on or prior to the distribution date will also be selling the right to receive the shares of New BBX Capital's Class B Common Stock that such shareholder would have otherwise received in the spin-off in respect of the shares of Parent's Class B Common Stock being sold.

You are encouraged to consult with your broker or financial advisor regarding the specific implications of selling your shares of Parent's

|   | Class A Common Stock or Class B Common Stock prior to or on the distribution date.  |
|---|---|
| Material U.S. Federal Income Tax Consequences                         | The spin-off will be a taxable transaction to Parent's shareholders. For U.S. federal income tax purposes, the receipt of New BBX Capital's Class A Common Stock or Class B Common Stock in the spin-off is expected to be treated as a distribution of property in an amount equal to the fair market value of the stock received. We believe that a reasonable approach to determine the fair market value of the shares of New BBX Capital's Class A Common Stock or Class B Common Stock received would be to use the volume-weighted average price of New BBX Capital's common stock on the first full trading day following the distribution. We believe this is a reasonable approach because the rights of New BBX Capital's Class A Common Stock and Class B Common Stock (other than voting rights, as described above) are substantially the same and New BBX Capital's Class B Common Stock will be convertible into shares of New BBX Capital's Class A Common Stock on a share-for-share basis in the holder's discretion; however, there is expected to be significantly less trading volume in the shares of New BBX Capital's Class B Common Stock as compared to New BBX Capital's Class A Class A Common Stock as Capital's Class A Common Stock as compared to New BBX Capital's Class A Class A Common Stock as compared to New BBX Capital's Class A Class A Common Stock as Capital's Class A Common Stock as compared to New BBX Capital's Class A Class A Common Stock as compared to New BBX Capital's Class A Class A Common Stock as Capital's Class A Common Stock |
|   | The distribution of New BBX Capital's Class A Common Stock or Class B Common Stock in<br>the spin-off should be treated as ordinary dividend income to the extent considered paid out<br>of Parent's current or accumulated earnings and profits (as determined under U.S. federal<br>income tax principles). Distributions in excess of Parent's current year and accumulated<br>earnings and profits will be treated as a non-taxable return of capital, which reduces basis, to<br>the extent of the holder's basis in its shares of Parent's Class A Common Stock or Class B<br>Common Stock, as applicable, and thereafter as capital gain. The amount of those earnings<br>and profits is not determinable at this time because it will depend on Parent's income for the<br>entire tax year in which the distribution occurs. For a more detailed discussion of the federal<br>income tax consequences of the spin-off, see "The Spin-Off—Material U.S. Federal Income<br>Tax Consequences of the Spin-Off" and "Risk Factors—Risks Relating to the Spin-Off—The<br>distribution of our common stock will not qualify for tax-free treatment."   |
| Separation and Distribution Agreement and other<br>Spin-Off Documents | In connection with the spin-off, New BBX Capital and Parent entered into a Separation and Distribution Agreement and certain other agreements, which provide the terms and conditions of the separation of the businesses of Parent between Parent and New BBX Capital and will govern various ongoing arrangements between Parent and New BBX Capital upon completion of the spin-off, including a \$75 million promissory note to be entered into by Parent in favor of New BBX   |

|                    | Capital. The Separation and Distribution Agreement and other agreements between New BBX Capital and Parent in connection with the spin-off, including the promissory note, are described in further detail under "The Spin-Off—Relationship Between New BBX Capital and Parent."  |
|--------------------|---|
| Dividend Policy    | It is not anticipated that New BBX Capital will pay cash dividends on its common stock following the spin-off. New BBX Capital currently intends to retain any earnings for use in the operation of its business.   |
| Distribution Agent | AST   |
| Risk Factors       | There are a number of risks and uncertainties related to the spin-off, New BBX Capital (including its business and investments and it being a separate, publicly-traded company following the spin-off) and ownership of New BBX Capital's Class A Common Stock and Class B Common Stock. You should carefully read the factors set forth in the section of this information statement entitled "Risk Factors." |

### SUMMARY HISTORICAL AND PRO FORMA FINANCIAL INFORMATION

The following tables present the summary historical and pro forma financial data for New BBX Capital. New BBX Capital derived the statement of operations data for the years ended December 31, 2019, 2018 and 2017 and the balance sheet data as of December 31, 2019 and 2018 from its audited combined carve-out financial statements included elsewhere in this information statement. The statement of operations data for the six months ended June 30, 2020 and the balance sheet data as of June 30, 2020 are derived from New BBX Capital's unaudited combined carve-out financial statements include as of June 30, 2020 are derived from New BBX Capital's unaudited combined carve-out financial statements and include all adjustments, consisting only of normal recurring adjustments and allocations, necessary for a fair presentation of the information for the periods presented.

The historical statements of operations reflect allocations of general corporate expenses from Parent, including, but not limited to, executive management, finance, legal, information technology, human resources, employee benefits administration, treasury, risk management and other shared services. These expenses have been allocated to New BBX Capital on the basis of direct usage when identifiable, while the remainder of the expenses, including costs related to executive compensation, were allocated primarily on a pro-rata basis of combined revenues and equity in earnings of unconsolidated joint ventures of Parent and its subsidiaries. Management considers these allocations to be a reasonable reflection of the utilization of services by, or the benefits provided to, New BBX Capital. The allocations may not, however, reflect the expenses New BBX Capital had been a stand-alone public company for the periods presented. Actual costs that may have been incurred if New BBX Capital had been a stand-alone public company would depend on a number of factors, including the chosen organizational structure, what functions were outsourced or performed by employees and strategic decisions made in areas such as information technology and infrastructure. The financial statements included in this information statement may not necessarily reflect New BBX Capital's financial position, results of operations and cash flows as if New BBX Capital had operated as a stand-alone public company during all periods presented. Accordingly, New BBX Capital's historical results may not be a reliable indicator of its future performance or financial condition. In addition, the financial data as of and for the six months ended June 30, 2020 and 2019 are not necessarily indicative of the results that may be obtained for the full year or any other future period.

In presenting the financial data in conformity with accounting principles generally accepted in the United States ("GAAP"), New BBX Capital is required to make estimates and assumptions that affect the amounts reported. See "Management's Discussion and Analysis of Financial Condition and Results of Operations—Critical Accounting Policies" included elsewhere in this information statement for a detailed discussion of the accounting policies that management believes require subjective and complex judgments that could potentially affect reported results.

In addition, the summary pro forma financial information has been prepared to include accounting transaction adjustments, which are adjustments directly attributable to the spin-off or otherwise under the Separation and Distribution Agreement or other spin-off documents, and autonomous entity adjustments that reflect incremental expense or other changes necessary, if any, to reflect the financial condition and results of operations as if New BBX Capital was a separate stand-alone entity.

The pro forma statement of operations data for the six months ended June 30, 2020 and the year ended December 31, 2019 assumes that the spin-off occurred on January 1, 2019. The pro forma balance sheet data as of June 30, 2020 assumes that thespin-off occurred as of such date. The assumptions used in connection with the preparation of the pro forma financial information and the adjustments derived from such assumptions are based on currently available information, which management believes are reasonable under the circumstances. However, the pro forma financial information is not necessarily indicative of New BBX Capital's results of

operations or financial condition had the spin-off occurred on the date assumed. Also, they may not reflect the results of operations or financial condition that would have resulted had New BBX Capital been operating as a stand-alone public company during such periods. In addition, they are not necessarily indicative of New BBX Capital's future results of operations or financial condition.

You should read the following summary financial data in conjunction with New BBX Capital's audited combinedcarve-out financial statements and unaudited combined carve-out financial statements included elsewhere in this information statement and the financial and other information contained in the sections of this information statement entitled "Unaudited Pro Forma Financial Statements," "Capitalization" and "Management's Discussion and Analysis of Financial Condition and Results of Operations."

### Summary Historical Financial Data

|  | As | As of or For the<br>Six<br>Months Ended<br>June 30, 2020 |         | As of or For the Years Ended<br>December 31, |          |  |
|--|----|--|---------|--|----------|--|
|  |    |  |         | 2018   | 2017     |  |
|  |    | (in thousands)   |         |  |          |  |
| Statements of Operations Data                |    |  |         |  |          |  |
| Revenues                                     | \$ | 74,785   | 203,724 | 208,565                                      | 152,036  |  |
| Net (loss) income from continuing operations | \$ | (34,818)   | 20,651  | (5,887)                                      | (14,770) |  |
| Net (loss) income attributable to Parent     | \$ | (30,580)   | 13,737  | (9,201)                                      | (16,089) |  |
| Statements of Financial Condition Data       |    |  |         |  |          |  |
| Total assets                                 | \$ | 416,797  | 361,507 | 309,952                                      | 315,170  |  |
| Borrowings                                   | \$ | 41,614   | 42,736  | 37,496                                       | 43,920   |  |
| Parent equity                                | \$ | 242,932  | 179,681 | 235,415                                      | 237,259  |  |

| Summary I | Pro Forma | Financial | Data |
|-----------|-----------|-----------|------|
|-----------|-----------|-----------|------|

|   | Anofort                                      | Pro forma<br>As of or For the             |  |
|---|--|---|--|
|   | AS 01 OF T<br>Six Mo<br>Endo<br>June<br>2020 | In thisFor the YearedEnded30,December 31, |  |
| Statements of Operations Data:  |  | (   |  |
| Total revenues  | \$ 7   | 27,035 208,224                            |  |
| Net (loss) income from continuing operations  | \$ (3  | 3,039) 24,047                             |  |
| Net (loss) income from continuing operations attributable to<br>Parent/shareholders | \$ (2  | 28,727) 24,271                            |  |
| Statements of Financial Condition Data  |  |   |  |
| Total assets  | \$ 49  | 01,797                                    |  |
| Borrowings  | \$ 4   | 1,614                                     |  |
| Parent equity   | \$ 31  | 7,932                                     |  |

#### **RISK FACTORS**

You should carefully consider each of the following risks and uncertainties, which we believe are the principal risks that New BBX Capital faces and of which we are currently aware, and all of the other information in this information statement. Some of the risks and uncertainties described below relate to New BBX Capital' business. Other risks relate principally to the spin-off, the securities markets and the ownership of New BBX Capital' Class A Common Stock and Class B Common Stock. If any of the following events actually occur, New BBX Capital' business, financial condition or results of operations, and the liquidity and trading price of New BBX Capital' Class A Common Stock and/or Class B Common Stock, could be materially adversely affected. Additional risks and uncertainties that we do not presently know about or currently believe are not material may also adversely affect New BBX Capital' business, financial condition and results of operations and, accordingly, New BBX Capital' Class A Common Stock and/or Class B Common Stock and or presently refers to New BBX Capital, at the parent company level, and references in this section to the "Company" refers to New BBX Capital, together with each of its subsidiaries.

#### **Risks Relating to Our Business**

### The COVID-19 pandemic has had and the current and uncertain future outlook may continue to have a material adverse effect on our business financial condition, liquidity and results of operations.

The COVID-19 pandemic has been, and continues to be, an unprecedented disruption in the U.S. and global economies and its rapid spread, as well as the escalating measures governments, private organizations and individuals have implemented in order to stem the spread of this pandemic, have had, and are expected to continue to have, a material adverse impact on our business, operating results and financial condition, including due to government ordered travel restrictions, restrictions on business operations, stay at home orders and guidelines, a recessionary economic environment and reduced consumer demand for our products and services. The adverse impact of the pandemic across the Company's investments and on the Company's consolidated results of operations, cash flows and financial condition in 2020 has been, and is expected to continue to be, material. Furthermore, while it is not currently possible to accurately assess the expected duration and severity of the pandemic on the Company's operations, and additional restrictions or other events stemming from the pandemic, including a further resurgence of COVID-19 infections globally, nationally, or in regions where the Company has significant operations, could further lengthen or exacerbate these adverse effects, the Company expects that demand for many of the Company's products and services may remain weak for a significant length of time, and the Company cannot predict if and when the industries in which the Company operates will return to pre-pandemic levels.

Steps we have implemented in an attempt to mitigate the effects of the pandemic on our business and to preserve liquidity may themselves have negative consequences with respect to our business and operations, including by reducing sales. In addition, the cost savings we are seeking to achieve from these measures will not be recognized immediately and will not completely offset the decrease in revenues and other adverse impacts of the pandemic.

Our operations could also be negatively affected further if our employees are quarantined or sickened as a result of exposure to COVID-19, or if they are subject to governmental COVID-19 curfews or "shelter in place" health orders. Measures restricting the ability of employees to come to work may cause a further deterioration in our service or operations, all of which could negatively affect our business.

We are unable to predict how long these conditions will persist, what additional measures may be introduced by governments or private parties or what effect any such additional measures may have on our business. Furthermore, not only is the duration of the pandemic and combative measures unknown, the overall situation is extremely fluid, and it is impossible to predict the timing of future changes in the situation and what their impact may be on our business. At this time we are also not able to predict whether the COVID-19

pandemic will result in permanent changes in our customers' behavior, which may include continued or permanent decreases in discretionary spending and reductions in demand for retail store and confectionery products, home improvement products or real estate, each of which would have a material adverse impact on our business, operating results and financial condition. As detailed throughout this Information Statement, the demand for the Company's products and services has been adversely impacted by the COVID-19 pandemic and there is no assurance that sales volumes and revenues will improve, will not further decline, or will return to pre-pandemic levels in the foreseeable future, if ever, and this and other factors may result in the recognition of additional impairment losses in future periods. BBX Capital's management is evaluating the potential operating deficits and liquidity requirements of its subsidiaries as a result of the impact of the pandemic and may determine not to provide additional funding or capital to subsidiaries whose operations they believe may not be sustainable.

#### New BBX Capital will rely on cash on hand and dividends from its subsidiaries.

New BBX Capital will rely on its cash and cash equivalents, payments received by it pursuant to the terms of the \$75 million note issued to it by Parent and on dividends from its subsidiaries in order to fund its operations and investments. During the year ended December 31, 2019, cash generated from operations was \$22.7 million and for the six months ended June 30, 2020 cash used in operations was \$8.9 million.

Accordingly, if cash flow is not sufficient to fund New BBX Capital's liquidity needs or New BBX Capital otherwise determines it is advisable to do so, BBX Capital might seek to liquidate some of its investments or seek to fund its operations with the proceeds of additional equity or debt financing. Such financing may not be available on commercially reasonable terms, if at all, and if New BBX Capital chooses to liquidate its investments, it may be forced to do so at depressed prices. Further, Parent may elect to defer interest payments due under the note. See the risk factor below entitled "Parent may incur additional indebtedness and may defer interest payments under its \$75 million promissory note to New BBX Capital."

#### New BBX Capital's acquisitions and investments may generate losses, require it to obtain additional financing and expose it to additional risks.

New BBX Capital has made investments in and acquisitions of operating companies, such as its 50% equity interest investment in The Altman Companies and its acquisitions of Renin, IT'SUGAR, and other businesses in the confectionery industry. New BBX Capital may also seek to make opportunistic investments outside of its existing portfolio. Some of these investments and acquisitions may be material. While New BBX Capital seeks to make investments and acquisitions in companies that provide opportunities for growth, its investments or acquisitions may not prove to be successful or, even if successful, may not initially generate income, or may generate income on an irregular basis or over a long time period. Accordingly, our results of operations may vary significantly on a quarterly basis and from year to year as a result of acquisitions and investments. Acquisitions or investments expose New BBX Capital to the risks of the businesses acquired or invested in. Acquisitions and investments entail numerous risks, including:

- Risks associated with achieving profitability;
- Difficulties in integrating and assimilating acquired management, acquired company founders, and operations;
- Losses and unforeseen expenses or liabilities;
- · Risks associated with entering new markets in which we have no or limited prior experience;
- The potential loss of key employees or founders of acquired organizations;
- · Risks associated with transferred assets and liabilities; and
- · The incurrence of significant due diligence expenses relating to acquisitions, including with respect to those that are not completed.

New BBX Capital may not be able to integrate or profitably manage acquired businesses, including Renin, IT'SUGAR, and its other operating businesses or its investment in The Altman Companies, without substantial costs, delays, or other operational or financial difficulties, including difficulties in integrating information systems and personnel and establishing control environment processes across acquired businesses. Further, New BBX Capital may not be able to monitor the day to day activities of its investments in joint ventures, and failure to do so could have a material adverse effect on its business, financial condition and results of operations. In addition, to the extent that operating businesses are acquired outside the United States or the State of Florida, there will be additional risks related to compliance with foreign regulations and laws including tax laws, labor laws, currency fluctuations and geographic economic conditions.

#### Parent may incur additional indebtedness and may defer interest payments under its \$75 million promissory note to New BBX Capital.

In connection with the spin-off, Parent will execute a \$75 million promissory note in favor of New BBX Capital. Amounts outstanding under the note will accrue interest at a rate of 6% per annum. The note will require payments of interest only on a quarterly basis. It is also anticipated that payments may be deferred at the option of Parent, with amounts deferred to accrue interest at a cumulative, compounded rate of 8% per annum. All outstanding amounts under the note will become due and payable in five years or upon certain events. Parent's principal sources of liquidity have historically been its available cash and short term investments, distributions from real estate joint ventures and sales of real estate assets held by BBX Capital Real Estate, and dividends from Bluegreen Vacations. Following the spin-off, Parent will be a Bluegreen Vacations holding company with limited operations. It is currently expected that Parent will incur approximately \$700,000 in annual executive compensation expenses, approximately \$1.5 - \$2.0 million annually in other general and administrative expenses, including costs associated with being a public company, and annual interest expense of approximately \$7.3 million associated with Woodbridge's junior subordinated debentures and the promissory note to New BBX Capital. While Parent believes that its cash and cash equivalents will be sufficient to fund its operations and satisfy its obligations for two years following the spin-off, Parent will rely primarily on dividends from Bluegreen Vacations to fund its operations and satisfy its debt service requirements and other liabilities, including its promissory note to New BBX Capital. The COVID-19 pandemic has resulted in uncertainty regarding Bluegreen Vacations' operations and cash flow, and Bluegreen Vacations announced during April 2020 that it has suspended its regular quarterly dividend. While Bluegreen Vacations declared a special cash dividend on its common stock of \$1.19 per share during July 2020 which is payable on August 21, 2020, there is no assurance that Bluegreen Vacations will resume the payment of regular dividends consistent with prior periods, in the time frames or amounts previously paid, or at all, or pay any other special cash dividends in the future. Parent has agreed to utilize its proceeds from the special cash dividend declared by Bluegreen Vacations to repay Parent's \$80.0 million note to Bluegreen Vacations. If Parent does not receive sufficient dividends from Bluegreen Vacations, Parent may be unable to satisfy its debt service obligations, including payments under the promissory note to New BBX Capital. In addition, Parent may in the future pursue a transaction to increase its ownership in Bluegreen Vacations, including a transaction or transactions which would result in Bluegreen Vacations once again becoming an indirect wholly-owned subsidiary of Parent. In connection with any such transaction or otherwise, Parent may in the future seek additional funds from third party sources, which may include the incurrence of additional indebtedness. Any such additional indebtedness would increase Parent's debt service requirements and may impair Parent's ability to satisfy its payment obligations under its promissory note to New BBX Capital. Parent's promissory note to New BBX Capital is unsecured.

# New BBX Capital may issue additional securities at New BBX Capital or its subsidiaries and New BBX Capital and its subsidiaries can incur additional indebtedness.

New BBX Capital from time to time may pursue transactions involving the sale of its subsidiaries or investments or other transactions which would result in a decrease in New BBX Capital's ownership interest in its subsidiaries. There is no assurance that any such transactions, if pursued and consummated, will generate a profit or otherwise be advantageous to New BBX Capital.

New BBX Capital may in the future also seek to raise funds through the issuance of debt or equity securities. There is generally no restriction on New BBX Capital's ability to issue debt or equity securities which are pari passu or have a preference over its Class A Common Stock and Class B Common Stock. Authorized but unissued shares of New BBX Capital's capital stock are available for issuance from time to time at the discretion of New BBX Capital's board of directors, and any such issuance may be dilutive to New BBX Capital's shareholders.

New BBX Capital and its subsidiaries have in the past and may in the future incur significant amounts of debt. Further, additional indebtedness could have important effects on New BBX Capital, including that debt service requirements will reduce cash available for operations, future investment and acquisition opportunities and payments of dividends, if any, and that increased leverage could impact New BBX Capital's liquidity and increase its vulnerability to adverse economic or market conditions. Additionally, agreements relating to additional indebtedness could contain financial covenants and other restrictions limiting New BBX Capital's operations and its ability to pay dividends, if any, borrow additional funds or acquire or dispose of assets, and expose New BBX Capital to the risks of being in default of such covenants.

### Substantial sales of New BBX Capital's Class A Common Stock or Class B Common Stock could adversely affect the market prices of such securities.

Substantial sales of New BBX Capital's Class A Common Stock or Class B Common Stock, including sales of shares by controlling shareholders and management, could adversely affect the market prices of such securities. Management has in the past and may in the future enter into Rule 10b5-1 plans pursuant to which a significant number of shares are sold into the open market.

### BBX Capital Real Estate

#### BBX Capital Real Estate's business and results of operations have been and may continue to be impacted by the COVID-19 pandemic.

The effects of the pandemic have impacted BBXRE's operations and are expected to adversely impact its operating results and financial position for the year ended December 31, 2020, and the effects of the pandemic, including increased unemployment and economic uncertainty, as well as recent increases in the number of COVID-19 cases in Florida and throughout the United States, have and may continue to impact rental activities at BBX Capital Real Estate's multifamily apartment developments. In addition, the effects of the pandemic, including the impact on general economic conditions and real estate and credit markets, have increased uncertainty relating to the expected timing and pricing of future sales of multifamily apartment developments, single-family homes, and developed lots at BBX Capital Real Estate's Beacon Lake Community, as well as the timing and financing of new multifamily apartment developments.

Further, as a result of the effects of the pandemic, the Altman Companies has experienced a decline in tenant demand and in the volume of new leases at certain of its communities, which has resulted in an increase in concessions offered to prospective and renewing tenants in an effort to maintain occupancy at its stabilized communities or increase occupancy at its communities under development. Further, some jurisdictions have imposed moratoriums on evictions. The effects of the pandemic, including a prolonged economic downturn, high unemployment, the expiration of or a decrease in government benefits to individuals, and government-mandated moratoriums on tenant evictions, could ultimately have a longer term and more significant impact on rental rates, occupancy levels, and rent collections, including an increase in tenant delinquencies and/or requests for rent abatements. These effects would impact the amount of rental revenues generated from the multifamily apartment communities in which BBX Capital Real Estate invests, including those sponsored and managed by the Altman Companies, the extent of management fees earned by the Altman Companies, and the ability of the related joint ventures to stabilize and successfully sell such communities. Furthermore, a decline in rental revenues at developments sponsored by the Altman Companies could require it, as the sponsor and managing member, to fund certain operating shortfalls in certain circumstances.

If there is a significant adverse impact on real estate values as a result of lower rental revenues, higher capitalization rates, or otherwise, the joint ventures sponsored by the Altman Companies may be unable to sell their respective multifamily apartment developments within the time frames previously anticipated and/or for the previously forecasted sales prices, if at all, which may impact the profits expected to be earned by BBX Capital Real Estate from its investment in the managing member of the Altman Company projects and could result in the recognition of impairment losses related to BBX Capital Real Estate's investment in such projects. Furthermore, the Altman Companies may be unable to close on the equity and/or debt financing necessary to commence the construction of new projects, which could result in increased operating losses at the Altman Companies and the recognition of impairment losses by BBX Capital Real Estate related to BBX Capital Real Estate's overall investment in the Altman Companies.

There is no assurance that the real estate market will not be materially adversely impacted by the pandemic or otherwise, that the sales prices of single-family homes will not materially decline, that rents will be paid when due or at all, that market rents will not materially decline or additional concessions will not be necessary to maintain rentals. While government efforts to delay or forestall evictions and the availability of judicial remedies have not to date materially impacted BBX Capital Real Estate's operations, they may in the future have an adverse impact on both market values and BBX Capital Real Estate's real estate assets, including, but not limited to, an increase in property insurance costs indicated by recent quotes of insurance costs that are higher than pre-pandemic levels, which could also have an adverse impact on market values and BBX Capital Real Estate's operating results.

### Some of BBX Capital Real Estate's operations are through unconsolidated joint ventures with others, and we may be adversely impacted by a joint venture partner's failure to fulfill its obligations.

From time to time BBX Capital Real Estate has entered into joint ventures which reduces the amount BBX Capital Real Estate is required to invest in the development of the real estate properties. However, joint venture partners may become financially unable or unwilling to fulfill their obligations under the joint venture agreements. Most joint ventures borrow money to help finance their activities, and although recourse on the loans is generally limited to the managing members, joint ventures and their properties, BBX Capital Real Estate has in some cases and may in the future provide ongoing financial support or guarantees. If joint venture partners do not meet their obligations to the joint venture, BBX Capital Real Estate may be required to make significant expenditures, which may have an adverse effect on our operating results or financial condition. BBX Capital Real Estate has in the past and may in the future hold investments in a number of different joint ventures with the same or related developers, which could increase the adverse effects of any failures by such developer to fulfil its obligations. BBX Capital Real Estate has a substantial investment in The Altman Companies and related investments in Altis multifamily apartment joint ventures developed and managed by The Altman Companies and Joel Altman ("JA"). Further, BBX Capital is obligated to increase its ownership in the Altman Companies in 2022 regardless of the performance of the Altman Companies at that time. There is no assurance that the value of the interest that it is required to buy will be equal to or greater than the purchase price. Additionally, BBX Capital Real Estate has contributed \$3.8 million to a newly formed joint venture with JA that guarantees the indebtedness and construction cost overruns of new real estate joint ventures established by The Altman Companies, which increases BBX Capital Real Estate's risk of loss in connection with its real estate joint venture investments managed by JA and The Altman Companies.

# Investments by BBX Capital Real Estate in real estate developments directly or through joint ventures expose it to market and economic risks inherent in the real estate construction and development industry.

The real estate construction and development industry is highly competitive and subject to numerous risks which in many cases are beyond management's control. The success of BBX Capital Real Estate's investments in real estate developments is dependent on many factors, including:

Demand for or oversupply of new homes, finished lots, rental apartments and commercial real estate;

#### **Table of Contents**

- Demand for commercial real estate tenants;
- Real estate market values;
- Changes in capitalization rates impacting real estate values;
- Availability and reasonable pricing of skilled labor;
- Availability and reasonable pricing of construction materials, such as lumber, framing, concrete and other building materials, including increases associated with tariffs;
- · Changes in laws and regulations for new construction and land entitlements, including environmental and zoning laws and regulations;
- Natural disasters and severe weather conditions increasing costs, delaying construction, causing uninsured losses or reducing demand for new homes;
- Availability and cost of mortgage financing for potential purchasers;
- · Inventory of foreclosed homes negatively impacting selling prices;
- Mortgage loan interest rates;
- · Availability of land in desirable locations at prices that result in an economically viable project;
- Availability, delays and costs associated with obtaining permits, approvals or licenses necessary to develop property;
- · Construction defects and product liability claims;
- Risk of losses resulting from cost overrun guarantees in The Altman Companies' sponsored projects that require unique high-density apartment developments in certain markets; and
- General economic conditions.

Any of these factors could give rise to delays in the start or completion of a project, increase the cost of developing a project, or result in reduced prices and values for New BBX Capital's developments, including developments underlying its joint venture investments. These factors could also result in New BBX Capital being unable to identify real estate inventory opportunities which meet its investment criteria. In addition, New BBX Capital's efforts to identify additional investment opportunities, including the development of multifamily apartment communities that will be owned over a long-term hold period, the acquisition of existing multifamily apartment communities which can be renovated and re-leased pursuant to a "value add" strategy, and the pursuit of investment opportunities in additional geographic locations may not prove to be successful.

# A significant portion of BBX Capital Real Estate's loans and real estate assets are located in Florida, and conditions in the Florida real estate market could adversely affect our earnings and financial condition.

The legacy assets retained by us in Parent's sale of BankAtlantic in 2012, the real estate developments owned or managed by BBX Capital Real Estate, and the real estate being developed by BBX Capital Real Estate or joint ventures in which BBX Capital Real Estate has invested are primarily concentrated in Florida, and adverse changes to the Florida economy or the real estate market may negatively impact our earnings and financial condition. As a result, BBX Capital Real Estate is exposed to geographic risks of high unemployment rates, declines in the housing industry and declines in the real estate market in Florida. Adverse changes in laws and regulations in Florida, including moratoriums on evictions would have a negative impact on our revenues, financial condition and business. Declines in the Florida housing markets may negatively impact the credit performance of BBX Capital Real Estate's loans and result in asset impairments. Further, in addition to impact of the risks and uncertainties of the pandemic, the State of Florida is subject to the risks of natural disasters, such as tropical storms and hurricanes, which may disrupt operations, adversely impact the ability of borrowers to timely repay their loans, adversely impact the value of any collateral securing loans and BBX Capital Real Estate's portfolio of real estate, or otherwise have an adverse effect on our results of operations. The severity and impact of tropical storms, hurricanes and other weather related events are unpredictable.

# BBX Capital Real Estate's inability to finance its real estate developments through Community Development District Bonds or obtain performance bonds or letters of credit could adversely affect our results of operations and liquidity.

BBX Capital Real Estate is often required to provide performance bonds and letters of credit under construction contracts or development agreements. BBX Capital Real Estate also obtained financing for the construction of infrastructure improvements for the first two phases of its Beacon Lake development in St. Johns County, Florida from the issuance of Community Development Bonds. BBX Capital Real Estate's ability to obtain performance bonds, letters of credit, or additional issuances of Community Development Bonds is dependent on BBX Capital Real Estate's credit rating, financial condition, and historical performance. If BBX Capital Real Estate is unable to obtain these bonds or letters of credit or cause the issuance of Community Development Bonds when required or desirable, our results of operations and liquidity could be adversely affected.

## In connection with the sale of BankAtlantic to BB&T during July 2012, we acquired nonperforming loans and foreclosed real estate, and our results of operations and financial condition may be adversely affected if these assets are monetized below their current book values.

As a result of Parent's sale of BankAtlantic in 2012, we maintain and manage a portfolio of foreclosed real estate andhon-performing loans managed by BBX Capital Real Estate. As a consequence, our financial condition and results of operations will be dependent on BBX Capital Real Estate's ability to successfully manage and monetize these legacy assets. Further, the loan portfolio and real estate may not be easily salable in the event BBX Capital Real Estate decides to liquidate an asset through a sale transaction. If the legacy assets are not monetized at or near the current book values ascribed to them, or if these assets are liquidated for amounts less than book value, our financial condition and results of operations would be adversely affected. Because a majority of these legacy assets do not generate income on a regular basis, we do not expect to generate significant revenue or income with respect to these assets until such time as an asset is monetized through repayments or BBX Capital Real Estate consummates transactions involving the sale, joint venture or development of the underlying real estate or investments.

#### **BBX Sweet Holdings**

## The COVID-19 pandemic has had and the current and uncertain future outlook may continue to have a material adverse effect on BBX Sweet Holdings' business, financial condition, liquidity and results of operations.

In March 2020, as a result of various factors, including government-mandated closures and CDC and WHO advisories in connection with the COVID-19 pandemic, IT'SUGAR closed all of its retail locations and furloughed all store employees and the majority of its corporate employees. While IT'SUGAR has since reopened many of its retail locations, it was required to close four previously reopened retail locations as a result of governments reinstating mandated closures and has also been required to temporarily close four to six locations on a daily basis due to staffing shortages. IT'SUGAR's reopened retail locations have achieved sales volumes at approximately 45-55% of pre-pandemic levels (as compared to the comparable period in 2019), and there is no assurance that sales volumes will improve or will not further decline. Further, there is uncertainty as to when IT'SUGAR ceased paying rent to the landlords of its closed locations in April 2020 and has been engaged in negotiations with its landlords for rent abatements, deferrals, and other modifications for the period of time that the locations were or have been closed and the period of time that the locations of \$4.5 million, and had received default notices from landlords in relation to 28 of its locations. While IT'SUGAR has executed lease amendments in relation to some of its retail locations with most of its remaining landlords, it has only paid a portion of July 2020 rent for most of its locations (including many locations for which IT'SUGAR had previously executed lease amendments related to rent concessions for April

through June 2020). Due to the uncertainty related to IT'SUGAR's business as a result of the pandemic, including the potential impact on sales volumes and the possibility of additional closures of its retail locations, there is no assurance that it will be in a position to meet its obligations under the terms of its existing leases or its amended or modified leases. If IT'SUGAR's negotiations with its landlords are not successful and its failure to pay rent constitutes an event of default under the applicable lease agreements, IT'SUGAR's landlords may also pursue remedies available to them pursuant to such agreements, which may include the acceleration of liabilities under the lease agreements and the initiation of eviction proceedings.

The effects of the COVID-19 pandemic on demand, sales levels, and consumer behavior, as well as the current recessionary economic environment, have had and could continue to have a material adverse effect on IT'SUGAR's business, results of operations, and financial condition. IT'SUGAR expects that it will require additional funding or capital in 2020 in order to maintain its operations and is engaged in efforts to obtain additional funding from BBX Capital or other outside investors. There is no assurance that IT'SUGAR will be successful in obtaining additional funding on acceptable terms or at all. If IT'SUGAR is unable to successfully negotiate with its landlords and vendors, its sales volumes do not recover, and it is unable to obtain additional funding formal or informal restructuring.

#### Market demand for candy products could decline.

BBX Sweet Holdings confectionery businesses operate in highly competitive markets and compete with larger companies that have greater resources. BBX Sweet Holdings success is impacted by many factors, including the following:

- Effective retail execution;
- · Effective and cost-efficient advertising campaigns and marketing programs;
- Adequate supply of commodities at a reasonable cost;
- Oversight of product safety;
- Ability to sell products at competitive prices;
- Response to changes in consumer preferences and tastes;
- Changes in consumer health concerns, including obesity and the consumption of certain ingredients; and
- Concerns related to effects of sugar or other ingredients which may be used to make its products.

A decline in market demand for candy products could negatively affect operating results.

#### IT'SUGAR's is dependent on its ability to differentiate itself from other retailers in the confectionery industry.

IT'SUGAR in the past has differentiated itself from other retailers through merchandise packaging, licenses, store environment, and celebrity endorsements. IT'SUGAR's results of operations and financial condition would be adversely affected if it is unable to obtain celebrity endorsements or licenses at a reasonable cost or to maintain its distinct appeal or if actions by its competitors reduce the effectiveness of its business model.

#### BBX Sweet Holdings may experience product recalls or product liability claims associated with businesses in the confectionery industry.

Selling products for human consumption involves inherent legal and other risks, including product contamination, spoilage, product tampering, allergens, or other adulteration. BBX Sweet Holdings could decide or be required to destroy inventory, recall products or lose sales in connection with contamination, tampering, adulteration or other deficiencies. These events could result in significant losses and may damage the reputation

of our confectionery businesses, and discourage consumers from buying products, or cause production and delivery disruptions which would adversely affect our financial condition and results of operations. BBX Sweet Holdings may also incur losses if products cause injury, illness or death. A significant product liability claim may adversely affect both reputation and profitability, even if the claim is unsuccessful.

#### New BBX Capital's investment in companies in the confectionery industry may result in additional losses and impairments.

During 2019, 2018 and 2017, BBX Sweet Holdings exited its candy manufacturing facilities in Utah and South Florida, consolidated its wholesale manufacturing operations in Orlando and centralized the executive management and back office activities in order to improve operating efficiencies and generate cost savings. These strategic initiatives may not be successful, and BBX Sweet Holdings may decide to exit the remaining manufacturing operations. Further New BBX Capital recognized an impairment loss of approximately \$22.4 million related to goodwill associated with IT'SUGAR and certain of its reporting units and currently carries \$14.9 million of goodwill on its balance sheet. In the event that BBX Sweet Holdings continues to generate losses or exits any of its businesses, this would result in additional losses or impairment of goodwill and adversely affect BBX Sweet Holdings' results of operations.

#### <u>Renin</u>

#### Renin's retail sales are concentrated with big-box home center customers, and there is significant competition in the industry.

A significant amount of Renin's sales are tobig-box home centers. These home centers in many instances have significant negotiating leverage with their vendors, including Renin, and are able to affect the prices of the products sold and the terms and conditions of conducting business with them. These home centers may also reduce the number of vendors they purchase from or make significant changes in their volume of purchases. Although homebuilders, dealers and other retailers represent other channels of distribution for Renin's products, the loss of a home center customer or reduced sales volume at any of these home centers would have a material adverse effect on Renin's business. Further, Renin has substantial competition from overseas manufacturers of products similar to those sold by Renin. Revenues from one customer of Renin represented \$20.2 million, \$20.7 million, and \$20.9 million of the New BBX Capital's total revenues for the years ended December 31, 2019, 2018 and 2017, respectively, which represented nearly 10% of the Company's total revenues for the years ended December 31, 2019 and 2018 and over 10% of the Company's total revenues for the year ended December 31, 2017.

### A significant portion of Renin's business relies on home improvement and new home construction activity, both of which are cyclical and outside of management's control.

A significant portion of Renin's business is dependent on the levels of home improvement activity, including spending on repair and remodeling projects, and new home construction activity. Macroeconomic conditions, including consumer confidence levels, fluctuations in home prices, unemployment and underemployment levels, interest rates, regulatory initiatives, and the availability of home equity loans and mortgage financing affect both discretionary spending on home improvement projects as well as new home construction activity. Adverse changes in these factors or uncertainty regarding these macroeconomic conditions could result in a decline in spending on home improvement projects and a decline in demand for new home construction, both of which could adversely affect Renin's results of operations.

#### Renin's operating results would be negatively impacted if it experiences increased commodity costs or a limited availability of commodities.

Renin purchases various commodities to manufacture products, including steel, aluminum, glass and mirrors. Fluctuations in the availability and prices of these commodities could increase the cost to manufacture

products. Further, increases in energy costs could increase production and transportation costs, each of which could negatively affect its operating results. Renin's existing arrangements with customers, competitive considerations and the relative negotiating power and resistance of home center customers and big-box retailers to price increases make it difficult to increase selling prices to absorb increased production costs. If Renin is not able to increase the prices of its products or achieve other cost savings or productivity improvements to offset any increased commodity and production costs, our operating results could be negatively impacted. Many of the raw materials purchased by Renin are sourced from China, Mexico, and other countries. Changes in United States trade practices, or tariffs levied on these imports, could significantly impact Renin's results of operations and financial condition.

### **Other Risk Factors**

#### New BBX Capital or its subsidiaries may incur additional indebtedness.

New BBX Capital and its subsidiaries have in the past and may in the future incur significant amounts of debt. Further, additional indebtedness could have important effects on New BBX Capital, including that debt service requirements will reduce cash available for operations, future investment and acquisition opportunities and payments of dividends, if any, and that increased leverage could impact New BBX Capital's liquidity and increase its vulnerability to adverse economic or market conditions. Additionally, agreements relating to additional indebtedness could contain financial covenants and other restrictions limiting New BBX Capital's operations and its ability to pay dividends, if any, borrow additional funds or acquire or dispose of assets, and expose New BBX Capital to the risks of being in default of such covenants.

### The Company's technology requires updating, the cost involved in updating the technology may be significant, and the failure to keep pace with developments in technology could impair the Company's operations or competitive position.

The industries in which the Company does business require the utilization of technology and systems, including technology utilized for sales and marketing, mortgage servicing, property management, brand assurance and compliance. This technology requires continuous updating and refinements, including technology required to remain competitive and to comply with the legal requirements such as privacy regulations and requirements established by third parties. The Company is taking steps to update its information technology platform, which has required, and is likely to continue to require, significant capital expenditures. Older systems which have not yet been updated may increase the risk of operational inefficiencies, financial loss and non-compliance with applicable legal and regulatory requirements, and the Company may not be successful in updating such systems in the time frame or at the cost anticipated. Further, as a result of the rapidly changing technology, and the Company may not be able to replace those systems as quickly as its competition or within budgeted costs and time frames. Further, the Company may not achieve the benefits that may have been anticipated from any new technology or system.

In addition, conversions to new information technology systems require effective change management processes and may result in cost overruns, delays or business interruptions. If the Company's information technology systems are disrupted, become obsolete, or do not adequately support our strategic, operational, or compliance needs, the Company's business, financial position, results of operations, or cash flows may be adversely affected.

### Information technology failures and failure to maintain the integrity of the Company's internal or customer data could result in faulty business decisions or operational inefficiencies, damage the Company's reputation and/or subject the Company to costs, fines, or lawsuits.

The Company relies on information technology (IT) systems, including Internet sites, data hosting facilities and other hardware and platforms, some of which are hosted by third parties. These IT systems, like those of

most companies, may be vulnerable to a variety of interruptions and risks, including, but not limited to, natural disasters, telecommunications failures, hackers, and other security issues. Moreover, the Company's computer systems, like those of most companies, may become subject to computer viruses or other malicious codes, and to cyber or phishing-attacks. Although administrative and technical controls have been implemented which attempt to minimize the risk of cyber incidents, computer intrusion efforts are becoming increasingly sophisticated, and any enhanced controls installed might be breached. If the IT systems cease to function properly, the Company could suffer interruptions in its operations. The Company collects and retains large volumes of internal and customer data, including social security numbers, credit card numbers and other personally identifiable information of its customers in various internal information systems and information systems of its service providers. The Company also maintains personally identifiable information about its employees. The integrity and protection of that customer, employee and company data is critical to the Company and faulty decisions could be made if that data is inaccurate or incomplete. The regulatory environment as well as the requirements imposed on the Company by the payment card industry surrounding information, security and privacy is also increasingly demanding, in both the United States and other jurisdictions in which the Company operates. The Company's systems may be unable to satisfy changing regulatory and payment card industry requirements and employee and customer expectations, or may require significant additional investments or time in order to do so.

The Company's information systems and records, including those it maintains with its service providers, may be subject to security breaches, cyberattacks, system failures, viruses, operator error or inadvertent releases of data. A significant theft, loss, or fraudulent use of customer, employee or company data maintained by the Company or by a service provider could adversely impact the Company's reputation and could result in remedial and other expenses, fines or litigation. A breach in the security of the Company's information systems or those of its service providers could lead to an interruption in the operation of the Company's systems, resulting in operational inefficiencies and a loss of profits. This could require the Company to incur significant costs to comply with legally required protocols and to repair or restore the security of its systems.

# The tax impact resulting from the Tax Cuts and Jobs Act are based on interpretations and assumptions the Company has made. Any changes in interpretations and assumptions or the issuance of additional regulatory guidance may have a material adverse impact on our tax rate in fiscal years 2019 and beyond.

On December 22, 2017, U.S. federal tax legislation, commonly referred to as the Tax Cuts and Jobs Act (the "Tax Reform Act"), was signed into law, significantly changing the U.S. Internal Revenue Code. The Tax Reform Act is complex, and the Company has made judgments and interpretations about the application of these changes in the tax laws. The interpretation and finalization of recently proposed regulations and other interpretive guidance that may be issued by the Internal Revenue Service could differ from our interpretations of the Tax Reform Act which could result in the potential for the payment of additional taxes, penalties or interest that may adversely affect our results of operations for the fiscal years 2020 and beyond.

#### The Company's insurance policies may not cover all potential losses and the cost of insurance may increase.

The Company maintains insurance coverage for liability, property and other risks with respect to its operations and activities. While the Company currently has comprehensive property and liability insurance policies with coverage features and insured limits that it believes are customary, market forces beyond the Company's control may limit the scope of the insurance coverage it can obtain or ability to obtain coverage at reasonable rates. The cost of insurance may increase and coverage levels may decrease, which may affect the Company's ability to maintain insurance coverage and deductibles at acceptable costs. There is a limit as well as various sub-limits on the amount of insurance proceeds the Company will receive in excess of applicable deductibles. Further, certain types of losses, such as earthquakes, hurricanes and floods, terrorist acts, and certain environmental matters and business interruptions, may be outside the general coverage limits of the Company's policies, subject to large deductibles, deemed uninsurable or too cost-prohibitive to insure against. In addition, in the event of a substantial loss, the insurance coverage the Company carries may not be sufficient to pay the full market value or replacement cost of the affected property or in some cases may not provide a recovery for any part of a loss.

If an insurable event occurs that affects more than one of the Company's assets or properties, the claims from each affected property may in some cases may be considered together and may not in other cases be considered together to determine whether the individual occurrence limit, annual aggregate limit or sub-limits, depending on the type of claim, have been reached. As a result, the Company could lose some or all of the capital it has invested, as well as the anticipated future revenue opportunities.

# Adverse outcomes in legal or other regulatory proceedings, including claims of non-compliance with applicable regulations or development-related defects could adversely affect the Company's financial condition and operating results.

In the ordinary course of business, the Company is subject to litigation and other legal and regulatory proceedings, which result in significant expenses and devotion of time and the Company may agree to indemnify third parties or its strategic partners from damages or losses associated with such risks. In addition, litigation is inherently uncertain, and adverse outcomes in the litigation and other proceedings to which the Company is or may be subject could adversely affect its financial condition and operating results.

BBX Capital Real Estate engages third-party contractors in its developments. However, BBX Capital Real Estate's customers may assert claims against BBX Capital Real Estate for construction defects or other perceived development defects, including, without limitation, structural integrity, the presence of mold as a result of leaks or other defects, water intrusion, asbestos, electrical issues, plumbing issues, road construction, water and sewer defects and defects in the engineering of amenities. In addition, certain state and local laws may impose liability on property developers with respect to development defects discovered in the future. BBX Capital Real Estate could have to accrue a significant portion of the cost to repair such defects in the quarter when such defects arise or when the repair costs are reasonably estimable.

Costs associated with litigation, and the outcomes thereof, which in most instances are very difficult to predict, could adversely affect the Company's liquidity, financial condition and operating results.

### The Company is subject to environmental laws related to its real estate activities including claims with respect to mold or hazardous or toxic substances, which could have a material adverse impact on our financial condition and operating results.

As current or previous owners or operators of real property, the Company may be liable under federal, state and local environmental laws, ordinances and regulations for the costs of removal or remediation of hazardous or toxic substances on, under or in the property. These laws often impose liability whether or not we knew of, or were responsible for, the presence of such hazardous or toxic substances. The presence of such substances, or the failure to properly remediate such substances, may adversely affect our ability to sell or lease real estate or to borrow money using such real estate or receivables generated from the sale of such property as collateral. Noncompliance with environmental, health or safety requirements may require us to cease or alter operations at one or more of our properties. Further, we may be subject to common law claims by third parties based on damages and costs resulting from violations of environmental regulations or from contamination associated with one or more of our properties. The cost of investigating, remediating or removing such hazardous or toxic substantial.

#### The Company's business may be adversely impacted by negative publicity, including information spread through social media.

The proliferation and global reach of social media continues to expand rapidly and could cause the Company to suffer reputational harm. The continuing evolution of social media presents new challenges. Negative posts or comments about the Company, the properties it manages or its brands on any social networking or user-generated review website, could affect consumer opinions of the Company and its products, and the Company cannot guarantee that it will timely or adequately redress such instances.

#### The loss of the services of key management and personnel could adversely affect the Company's business.

The Company's ability to successfully implement its business strategy will depend on the ability to attract and retain experienced and knowledgeable management and other professional staff. If the Company is unable to retain and motivate its existing employees and efforts to retain and attract key management and other personnel are unsuccessful, the Company's results of operations and financial condition may be materially and adversely impacted.

#### Changes to and replacement of the LIBOR benchmark interest rate could adversely affect our results of operations and liquidity.

In July 2017, the Financial Conduct Authority (the regulatory authority over LIBOR) stated they will plan for a phase out of regulatory oversight of LIBOR interest rate indices after 2021 to allow for an orderly transition to an alternate reference rate. The Alternative Reference Rates Committee (ARRC) has proposed that the Secured Overnight Financing Rate (SOFR) is the rate that represents best practice as the alternative to LIBOR for promissory notes or other contracts that are currently indexed to LIBOR. The ARRC has proposed a market transition plan to SOFR from LIBOR and organizations are currently working on transition plans as it relates to derivatives and cash markets exposed to LIBOR. The Company currently has \$8.0 million of LIBOR indexed notes payable and lines of credit that mature after 2021. Changes in the method of calculating LIBOR, or the replacement of LIBOR with SOFR or another alternative rate or benchmark, may adversely affect interest rates and result in high borrowing costs, which could adversely affect New BBX Capital's results of operations and liquidity. We cannot predict the effect of the potential changes to LIBOR or the establishment and use of alternative rates or benchmarks.

# There are inherent uncertainties involved in estimates, judgments and assumptions used in the preparation of financial statements in accordance with GAAP. Any changes in estimates, judgments and assumptions used could have a material adverse effect on our financial condition and operating results.

The preparation of financial statements in accordance with GAAP involves making estimates, judgments and assumptions that affect reported amounts of assets (including long-lived assets, goodwill and other intangible assets), liabilities and related reserves, revenues, expenses and income. This includes estimates, judgments and assumptions for assessing the amortization/accretion of purchase accounting fair value differences and the impairment of long-lived assets, goodwill and other intangible assets pursuant to applicable accounting guidance. We base our estimates on historical experience and on various other assumptions that we believe to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are often not readily apparent from other sources. However, estimates, judgments and assumptions can be highly uncertain and are subject to change in the future, and our estimates, judgments and assumptions may prove to be incorrect and our actual results may differ from our estimates or assumptions, we may be required to record additional expenses or impairment charges, which would be recorded as a charge against our earnings and could have a material adverse impact on our financial condition and operating results.

#### **Risks Relating to the Spin-Off**

### The distribution of New BBX Capital's common stock will not qualify fortax-free treatment and will be a taxable transaction.

The distribution does not qualify for tax-free treatment and, accordingly, will be a taxable transaction to Parent's shareholders. For U.S. federal income tax purposes, the receipt of New BBX Capital's Class A Common Stock or Class B Common Stock in the spin-off is expected to be treated as a distribution of property in an amount equal to the fair market value of the stock received. We believe that a reasonable approach to determine the fair market value of the shares of New BBX Capital's Class A Common Stock or Class B Common Stock

received would be to use the volume-weighted average price of New BBX Capital's common stock on the first full trading day following the distribution. We believe this is a reasonable approach because the rights of New BBX Capital's Class A Common Stock and Class B Common Stock (other than voting rights, as described above) are substantially the same and New BBX Capital's Class B Common Stock will be convertible into shares of New BBX Capital's Class A Common Stock on a share-for-share basis in the holder's discretion; however, there is expected to be significantly less trading volume in the shares of New BBX Capital's Class B Common Stock as compared to New BBX Capital's Class A Common Stock. The distribution of New BBX Capital's Class A Common Stock or Class B Common Stock in the spin-off should be treated as ordinary dividend income to the extent considered paid out of Parent's current or accumulated earnings and profits (as determined under U.S. federal income tax principles). Distributions in excess of Parent's current year and accumulated earnings and profits will be treated as a non-taxable return of capital, which reduces basis, to the extent of the holder's basis in its shares of Parent's Class A Common Stock or Class B Common Stock, as applicable, and thereafter as capital gain. The amount of those earnings and profits is not determinable at this time because it will depend on Parent's income for the entire tax year in which the distribution occurs. For more information regarding the potential U.S. federal income tax consequences to you of the distribution, see the section entitled "The Spin-Off—Material U.S. Federal Income Tax Consequences of the Spin-Off."

### New BBX Capital may be unable to achieve some or all of the expected benefits of thespin-off, and the spin-off may adversely affect New BBX Capital's business.

As a new, publicly-traded company, New BBX Capital may be more susceptible to market fluctuations and other adverse events than New BBX Capital would have been were it still a part of Parent's organization. New BBX Capital's performance may not meet expectations for a variety of reasons. There is no assurance that New BBX Capital will achieve profitability or succeed as a separate public company.

# New BBX Capital's ability to meet its capital needs may be adversely impacted by the loss of financial support from Parent; New BBX Capital may not be able to obtain funds necessary to operate its business.

The loss of financial support from Parent could materially impact New BBX Capital's ability to meet its capital needs. In the event that New BBX Capital's cash and cash equivalents, payments received by New BBX Capital pursuant to the terms of the \$75 million note issued to it by Parent in connection with the spin-off and dividends from New BBX Capital's subsidiaries are insufficient to fund New BBX Capital's operations and investments, New BBX Capital will be required to obtain funds through accessing the capital or debt markets, and not from Parent. As a standalone company apart from Parent's organization, the cost of financing may depend on factors such as, among other things, New BBX Capital's performance and financial market conditions generally. Accordingly, New BBX Capital may not be able to obtain financing or otherwise raise funds necessary to operate its business on favorable terms, or at all. If New BBX Capital is unable to raise additional capital when required or on acceptable terms, New BBX Capital may have to significantly delay, scale back or discontinue its investments or operations. Any of these events could significantly adversely impact New BBX Capital's business and prospects and could cause New BBX Capital's stock price to decline. In addition, any debt financing, if available, may restrict New BBX Capital's operations and activities. New BBX Capital's indebtedness could also have other important consequences for holders of New BBX Capital's common stock. If New BBX Capital cannot generate sufficient cash flow from operations to meet future debt payment obligations or to comply with its loan covenants, then New BBX Capital may be required to attempt to restructure or refinance such debt, raise additional capital or take other actions such as selling assets, or reducing or delaying capital expenditures. There is no assurance that New BBX Capital will be able to effect any such actions or do so on satisfactory terms, if at all, or that such actions would be permitted by the terms of New BBX Capital's indebtedness. Further, to the extent that New BBX Capital raises additional funds by issuing equity securities, New BBX Capital's shareholders would experience dilution, which may be significant and could cause the market price of New BBX Capital's common stock to decline.

# New BBX Capital may be unable to make, on a timely or cost-effective basis, the changes necessary to operate as a separate, publicly traded company, and New BBX Capital may experience increased costs after the spin-off.

Following the spin-off, Parent will have no obligation to provide New BBX Capital with assistance other than the obligations and services contained in the agreements between Parent and New BBX Capital relating to the spin-off, including the Separation and Distribution Agreement and other agreements described under "The Spin-Off – Relationship Between New BBX Capital and Parent." These services do not include every service that New BBX Capital has received from Parent in the past, and Parent is only obligated to provide the services for limited periods following completion of the spin-off. The agreements relating to such services and to the spin-off were agreed to prior to the spin-off, at a time when New BBX Capital's business was still operated as part of Parent's organization, and New BBX Capital did not have an independent board of directors or management team representing its interests with respect to such agreements.

Following the spin-off and the expiration of the aforementioned agreements, New BBX Capital will need to provide internally or obtain from unaffiliated third parties the services New BBX Capital will no longer receive from Parent. These services may include, without limitation, legal, accounting, information technology, software development, human resources and other infrastructure support, the effective and appropriate performance of which may be critical to New BBX Capital's operations. New BBX Capital may be unable to replace these services in a timely manner or on terms and conditions as favorable as those received from Parent. New BBX Capital may be unable to successfully establish the infrastructure or implement the changes necessary to operate independently, or may incur additional costs that could adversely affect New BBX Capital. If New BBX Capital fails to obtain the quality of services necessary to operate effectively or incurs greater costs in obtaining these services, New BBX Capital's business, financial condition and results of operations may be adversely affected.

As a public company, New BBX Capital will be subject to the reporting requirements of the Exchange Act and the requirements of the Sarbanes-Oxley Act of 2002 (the "Sarbanes-Oxley Act"). These requirements may place a strain on New BBX Capital's systems and resources. The Exchange Act requires that New BBX Capital file reports and statements with the SEC, including annual, quarterly and current reports. Under the Sarbanes-Oxley Act, New BBX Capital must maintain effective disclosure controls and procedures and internal control over financial reporting, which requires significant resources and management oversight. New BBX Capital intends to implement additional procedures and processes to address the standards and requirements applicable to public companies, but these procedures may not be successful and the costs associated with compliance may be greater than anticipated.

# New BBX Capital does not have an operating history as a standalone company apart from Parent's organization, and New BBX Capital's historical and pro forma financial information may not be a reliable indicator of New BBX Capital's future results.

The historical financial information New BBX Capital has included in this information statement has been derived from Parent's consolidated financial statements and accounting records and does not necessarily reflect what New BBX Capital's financial position, results of operations and cash flows would have been had New BBX Capital been a separate, stand-alone entity during the periods presented. Parent did not account for New BBX Capital was not operated, as a separate, stand-alone company for the periods presented. Actual costs that may have been incurred if New BBX Capital had been a stand-alone company would depend on a number of factors, including the chosen organizational structure, what functions were outsourced or performed by employees, and strategic decisions made in areas such as information technology and infrastructure, and materiality thresholds would have been significantly lower. In addition, the historical information may not be indicative of what New BBX Capital's results of operations, financial position and cash flows will be in the future particularly in light of the impact of the COVID-19 pandemic on New BBX Capital's businesses, assets and prospects.

Additionally, in preparing the unaudited pro forma combined financial statements contained in this information statement, New BBX Capital based the pro forma adjustments on available information and assumptions that New BBX Capital believes are reasonable and factually supportable; however, the assumptions may prove not to be accurate. Also, New BBX Capital's unaudited pro forma combined financial statements do not give effect to various ongoing additional costs New BBX Capital may incur in connection with being a stand-alone public company. Accordingly, the unaudited pro forma combined financial statements do not reflect what New BBX Capital's financial condition, results of operations or cash flows would have been as a stand-alone public company and is not necessarily indicative of New BBX Capital's future financial condition or results of operations.

### The spin-off could give rise to disputes or other unfavorable effects, which could have a material adverse effect on New BBX Capital's business, financial position and results of operations.

Disputes with third parties could arise out of the distribution, and New BBX Capital could experience unfavorable reactions to the distribution from employees, investors, or other interested parties. These disputes and reactions could have a material adverse effect on New BBX Capital's business, financial position, and results of operations. In addition, following the spin-off, disputes between New BBX Capital and Parent could arise in connection with the Separation and Distribution Agreement and other agreements to be entered into between New BBX Capital and Parent in connection with the spin-off as described under "The Spin-Off – Relationship Between New BBX Capital and Parent."

#### New BBX Capital's potential indemnification obligations pursuant to the Separation and Distribution Agreement could have material adverse effects.

Under the Separation and Distribution Agreement, New BBX Capital has an obligation to indemnify Parent for liabilities associated with New BBX Capital's business, Parent's assets and liabilities being transferred to New BBX Capital in connection with the spin-off, and any breach of New BBX Capital's obligations under the Separation and Distribution Agreement and other agreements to be entered into between New BBX Capital and Parent in connection with the spin-off as described under "The Spin-Off – Relationship Between New BBX Capital and Parent." The costs associated with any such indemnification could be significant and have a material adverse effect on New BBX Capital's results and financial condition.

# New BBX Capital's current or prospective customers, suppliers or other companies with whom New BBX Capital conducts business may require assurances that New BBX Capital's financial condition on a stand-alone basis is sufficient to satisfy their requirements for doing or continuing to do business with them.

New BBX Capital's customers, suppliers or other companies with whom New BBX Capital conducts business may require assurances that New BBX Capital's financial condition on a stand-alone basis is sufficient to satisfy their requirements for doing or continuing to do business with them. If any of them are not satisfied with New BBX Capital's financial stability and cease doing business with New BBX Capital, New BBX Capital's business, financial condition and results of operations could be materially adversely affected.

#### Until the spin-off occurs, Parent may change the terms of the separation in ways that may be unfavorable to New BBX Capital.

Until the spin-off occurs, New BBX Capital will continue as a wholly-owned subsidiary of Parent. Accordingly, Parent will effectively have the sole and absolute discretion to determine and change the terms of the spin-off, including the establishment of the record date for the distribution and the distribution date. These changes could be unfavorable to New BBX Capital. Notwithstanding the foregoing, if the spin-off is approved by Parent's shareholders, then, following such approval, Parent may not, without the approval of its shareholders, change the terms of the spin-off in a manner that would be reasonably likely to have a material adverse impact on Parent's shareholders or New BBX Capital, or be reasonably likely to cause a shareholder who voted in favor of

the spin-off to change its vote. Parent may decide at any time, including following any shareholder approval of the spin-off, not to proceed with the spin-off and to abandon the transaction.

#### **Risks Relating to New BBX Capital's Common Stock**

#### There is no existing market for New BBX Capital's common stock and an active trading market may not develop or be sustained after thespin-off. If the price of New BBX Capital's common stock fluctuates significantly following the spin-off, shareholders could incur substantial loss of their investment.

There currently is no public market for New BBX Capital's common stock and there can be no assurance that an active trading market will develop as a result of the spin-off or be sustained in the future. The lack of an active market may make it more difficult for you to sell your stock and could lead to the price of the stock being depressed or more volatile. The price at which New BBX Capital's common stock may trade after the spin-off cannot be predicted. The price of New BBX Capital's common stock could fluctuate widely in response to:

- New BBX Capital's quarterly and annual operating results;
- changes in New BBX Capital's business and the market's perception of New BBX Capital's business;
- changes in the businesses, earnings estimates or market perceptions of New BBX Capital's competitors or customers;
- changes in New BBX Capital's key personnel;
- · changes in general market or economic conditions; and
- changes in the legislative or regulatory environment.

In addition, the stock market has experienced extreme price and volume fluctuations that have significantly affected the quoted prices of securities. The changes often appear to occur without regard to specific operating performance. The price of New BBX Capital's common stock could fluctuate based upon factors that have little or nothing to do with its business or its performance, and these fluctuations could materially reduce the price of New BBX Capital's common stock.

### Substantial sales of New BBX Capital's common stock may occur in connection with thespin-off, which could cause the price of the common stock to decline.

Other than shareholders that are affiliates of Parent, shareholders of Parent receiving shares of New BBX Capital's common stock in the distribution generally may sell those shares immediately in the public market. Parent's shareholders may decide to sell the shares received in the distribution for any reason, including if, among other things, if New BBX Capital's common stock does not fit their investment objectives or, in the case of index funds, if New BBX Capital is not part of the index in which they invest. Sales of significant amounts of New BBX Capital's common stock or a perception in the market that such sales will occur may reduce the market price of the stock.

### New BBX Capital's Articles of Incorporation provide for fixed relative voting percentages between New BBX Capital's Class A Common Stock and Class B Common Stock, which may not be well accepted by the market.

Like Parent's Class A and Class B Common Stock, New BBX Capital's Articles of Incorporation provide that holders of Class A Common Stock and Class B Common Stock will generally vote together as a single class, including with respect to the election of directors, with holders of Class A Common Stock possessing in the aggregate 22% of the total voting power of all common stock and holders of Class B Common Stock possessing in the aggregate the remaining 78% of the total voting power. These relative voting percentages will remain fixed unless the number of shares of Class B Common Stock outstanding decreases to 360,000 shares, at which time the Class A Common Stock's aggregate voting power will increase to 40% and the aggregate voting power of the Class B Common Stock will decrease to 60%. If the number of shares of Class B Common Stock outstanding

decreases to 280,000 shares, then the Class A Common Stock's aggregate voting power will increase to 53% and the aggregate voting power of the Class B Common Stock will decrease to 47%. If the number of shares of New BBX Capital's Class B Common Stock outstanding decreases to 100,000 shares, then the fixed voting percentages will be eliminated and each share of Class A Common Stock and Class B Common Stock will be entitled to one vote per share. The share thresholds set forth above are subject to equitable adjustment to reflect any stock split, reverse stock split or similar transaction. The changes in the relative voting power represented by each class of New BBX Capital's common stock are based only on the number of shares of New BBX Capital's Class B Common Stock outstanding, thus issuances of Class A Common Stock, including under equity-based compensation plans and in connection with any acquisitions that New BBX Capital may pursue, will have no effect on these provisions. If additional shares of New BBX Capital's Class B Common Stock, the disparity between the equity interest represented by New BBX Capital's Class B Common Stock, and its voting power will widen. In addition, shareholders who hold shares of both New BBX Capital's Class A Common Stock and Class B Common Stock, including Alan B. Levan, John E. Abdo and Jarett S. Levan, will be able to sell shares of New BBX Capital's Class A Common Stock without affecting in any material respect their overall voting interest. If the fixed relative voting percentages between New BBX Capital's Class A Common Stock and Class B Common Stock provided by New BBX Capital's Class A Common Stock and Class B Common Stock provided by New BBX Capital's Class A Common Stock and Class B Common Stock provided by New BBX Capital's Class A Common Stock and Class B Common Stock provided by New BBX Capital's Class A Common Stock and Class B Common Stock provided by New BBX Capital's Class A Common Stock and Class B Common Stock provided by New BBX Capital's Class A Common Stock

### Alan B. Levan, John E. Abdo and Jarett S. Levan's control position may adversely affect the market price of New BBX Capital's Class A Common Stock and Class B Common Stock.

Including shares subject to restricted stock awards which have not yet vested but which Alan B. Levan, John E. Abdo or Jarett S. Levan has the right to vote, Mr. Alan Levan, Mr. Abdo and Mr. Jarett Levan currently collectively beneficially own shares representing approximately 19.3% of Parent's outstanding Class A Common Stock and 86.1% of Parent's outstanding Class B Common Stock. In the aggregate, these shares currently represent approximately 32.1% of Parent's total outstanding common equity and 78.2% of the total voting power of Parent's Class A Common Stock and Class B Common Stock. Mr. Alan Levan, Mr. Abdo and Mr. Jarett Levan will have the same ownership and voting interest in New BBX Capital immediately following the spin-off as they have with respect to Parent immediately prior to thespin-off. Accordingly, and because New BBX Capital' Class A Common Stock and Class B Common Stock and Mr. Jarett Levan will have the voting power to elect the members of New BBX Capital's Board of Directors and to control the outcome of any other vote of New BBX Capital's shareholders, except in those limited circumstances where Florida law mandates that the holders of New BBX Capital's Class A Common Stock and Class B Common Stock. In addition, their interests may conflict with the interests of New BBX Capital's other shareholders.

### Certain of the Parent's executive officers and directors have interests in the spin-off that may differ from, or be in addition to, the interests of Parent's shareholders generally.

In reviewing and considering the spin-off, you should be aware that certain executive officers and directors of Parent have interests in the spin-off that may differ from, or be in addition to, the interests of Parent's shareholders generally. These interests include those related to the treatment of restricted stock awards in connection with the spin-off (all of which are held by the Parent's executive officers), the expected control position of Alan B. Levan, John E. Abdo and Jarett S. Levan with respect to New BBX Capital following the spin-off, and the overlap of management between the Parent and New BBX Capital following the spin-off, each of which is described in further detail below.

Subject to approval of the Compensation Committee of Parent's Board of Directors, it is expected that the vesting of all unvested restricted stock awards of Parent's Class A Common Stock and Class B Common Stock

will be accelerated in contemplation of the spin-off. These restricted stock awards, all of which are held by the Company's executive officers, cover a total of 488,503 shares of Parent's Class A Common Stock and 528,484 shares of Parent's Class B Common Stock as follows: Alan B. Levan holds, and is expected to have vested, restricted stock awards of 193,042 shares of Parent's Class A Common Stock and 183,125 shares of Parent's Class B Common Stock; John E. Abdo holds, and is expected to have vested, restricted stock awards of 193,042 shares of Parent's Class A Common Stock and 212,892 shares of Parent's Class B Common Stock; John E. Abdo holds, and is expected to have vested, restricted stock awards of 48,261 shares of Parent's Class A Common Stock; John Stock and 60,698 shares of Parent's Class B Common Stock; Steh M. Wise holds, and is expected to have vested, restricted stock awards of 48,261 shares of Parent's Class A Common Stock and 60,698 shares of Parent's Class B Common Stock; and 60,698 shares of Parent's Class B Common Stock; and 60,698 shares of Parent's Class B Common Stock; and 60,698 shares of Parent's Class B Common Stock; and 60,698 shares of Parent's Class B Common Stock; and 82,261 shares of Parent's Class B Common Stock and 60,698 shares of Parent's Class B Common Stock; and Raymond S. Lopez holds, and is expected to have vested, restricted stock awards of 5,897 shares of Parent's Class A Common Stock and 11,071 shares of Parent's Class B Common stock. Absent the expected vesting acceleration, the restricted stock awards would otherwise be scheduled to vest between October 2020 and October 2023.

As previously described, it is expected that Alan B. Levan, John E. Abdo and Jarett S. Levan will be deemed to control New BBX Capital following the spin-off by virtue of their collective ownership of shares expected to represent approximately 78.2% of the total voting power of New BBX Capital's Class A Common Stock and Class B Common Stock following the spin-off. See the risk factor above entitled "Alan B. Levan, John E. Abdo and Jarett S. Levan's control position may adversely affect the market price of New BBX Capital's Class A Common Stock and Class B Common Stock" for additional information with respect to Messrs. Alan Levan, Abdo and Jarett Levan's expected stock ownership of New BBX Capital and the risks related thereto.

Following the spin-off, there will be an overlap between executive management of Parent and New BBX Capital. Alan B. Levan, John E. Abdo and Jarett S. Levan will serve as directors of Parent, Bluegreen Vacations and New BBX Capital, and Messrs. Alan Levan and Abdo will serve as executive officers of Parent, Bluegreen Vacations and New BBX Capital. In addition, Seth M. Wise will be Executive Vice President and a director of New BBX Capital and will continue to serve as a director of Bluegreen Vacations. In addition, it is expected that the non-employee directors serving on Parent's Board of Directors at the time of the spin-off (other than Darwin Dornbush, Joel Levy and William Nicholson, each of whom is expected to remain as a director of Parent and not join New BBX Capital's Board) will resign as directors of Parent and serve as directors of New BBX Capital following the spin-off. Non-employee directors of New BBX Capital will receive compensation for their service on New BBX Capital's Board of Directors and its committees.

# Provisions in New BBX Capital's Articles of Incorporation and Bylaws, and the rights agreement expected to be adopted by New BBX Capital, may make it difficult for a third party to acquire New BBX Capital and could impact the price of, or otherwise adversely impact, New BBX Capital's Class A Common Stock and Class B Common Stock.

New BBX Capital's Articles of Incorporation and Bylaws will contain provisions that could delay, defer or prevent a change of control of New BBX Capital or New BBX Capital's management. These provisions could make it more difficult for shareholders to elect directors and take other corporate actions. As a result, these provisions could limit the price that investors are willing to pay in the future for shares of New BBX Capital's Class A Common Stock or Class B Common Stock. These provisions include:

- the provisions in New BBX Capital's Articles of Incorporation regarding the special voting rights of New BBX Capital's Class B Common Stock;
- subject to the special class voting rights of New BBX Capital's Class B Common Stock under certain circumstances, the authority of the Board of Directors to issue additional shares of common or preferred stock and to fix the relative rights and preferences of the preferred stock without shareholder approval, as described in further detail below; and

advance notice procedures to be complied with by shareholders in order to make shareholder proposals or nominate directors.

In addition, it is expected that, prior to or in connection with thespin-off, New BBX Capital will adopt a rights agreement. The rights agreement may have an anti-takeover effect and will be an impediment to a proposed takeover of New BBX Capital which is not approved by New BBX Capital's Board of Directors and may also limit the trading of, or otherwise adversely impact the market price of, New BBX Capital's Class A Common Stock or Class B Common Stock. In addition, acquisitions of shares of New BBX Capital's Class A Common Stock or Class B Common Stock as a result of acquiring additional shares of Parent's Class A Common Stock or Class B Common Stock prior to the distribution or shares representing New BBX Capital's Class A Common Stock or Class B Common Stock in the when-issued trading market or as a result of the distribution will each be included in determining the beneficial ownership of a person and all such acquisitions following the first public announcement of New BBX Capital's adoption of the rights agreement will be taken into account in determining whether a person is an acquiring person under the terms of the rights agreement simultaneously with the receipt of shares in the distribution. See "Description of Capital Stock" for additional information regarding the rights agreement expected to be adopted by New BBX Capital.

Further, due to the control position of Mr. Alan Levan, Mr. Abdo and Mr. Jarett Levan with respect to New BBX Capital's Class A Common Stock and Class B Common Stock, as described above, a change of control or sale of New BBX Capital, or any other action which requires the affirmative vote of holders of shares of New BBX Capital's Class A Common Stock and Class B Common Stock representing a majority of the voting power of such stock, will be impossible without the consent of Mr. Alan Levan, Mr. Abdo and Mr. Jarett Levan, and Mr. Alan Levan, Mr. Abdo and Mr. Jarett Levan's interests may conflict with the interests of New BBX Capital's other shareholders. Further, the rights agreement, if adopted by New BBX Capital, would, subject to limited exceptions expected to be set forth therein, prevent other shareholders from acquiring a greater than 5% ownership position in New BBX Capital' Class A Common Stock, Class B Common Stock or total combined common stock and, accordingly, would prevent a meaningful challenge to the influence of Mr. Alan Levan, Mr. Abdo and Mr. Jarett Levan over New BBX Capital, including matters submitted for shareholder approval.

Additionally, pursuant to New BBX Capital's Articles of Incorporation and Florida law, except as may be required by any national securities exchange or OTC Market on which New BBX Capital's Class A Common Stock or Class B Common Stock is traded or quoted and subject to the separate voting rights of New BBX Capital's Class B Common Stock in certain circumstances, New BBX Capital's Board of Directors may, without the consent of the New BBX Capital's shareholders, approve the issuance of authorized but unissued shares of New BBX Capital's securities and fix the relative rights and preferences of preferred stock. If New BBX Capital issues additional shares of its Class A Common Stock, Class B Common Stock or other securities, its shareholders would experience dilution. In addition, any preferred stock declared and issued could include dividend rights, conversion rights, voting rights, terms of redemption and liquidation preferences, any or all of which may be greater than the rights of New BBX Capital's Class A Common Stock or Class B Common Stock or class B Common Stock, including the likelihood that holders of New BBX Capital's Class A Common Stock or Class B Common Stock, including the likelihood that holders of New BBX Capital's Class A Common Stock or Class B Common Stock, including transactions and other corporate purposes, could also, among other things, have the effect of delaying, deferring or preventing a change in control or other corporate actions, and might adversely affect the market price of New BBX Capital's Class A Common Stock or Class B Common Stock or class B Common Stock is control or other corporate actions, and might adversely affect the market price of New BBX Capital's Class A Common Stock or Class B Common Stock or class B Common Stock or class B Common Stock or other securities of preferred stock, while providing flexibility in connection with possible acquisitions, financing transactions and other corporate purposes, could also, among other things, have the effect of delaying, deferring

# New BBX Capital's Bylaws will contain an exclusive forum provision, which could impair the ability of shareholders to obtain a favorable judicial forum for certain disputes with us or our directors, officers or other employees and be cost-prohibitive to shareholders.

New BBX Capital's Bylaws will contain an exclusive forum provision which provides that, unless its Board of Directors consents to the selection of an alternative forum, the Circuit Court located in Miami-Dade County, Florida (or, if such Circuit Court does not have jurisdiction, another Circuit Court located within Florida or, if no Circuit Court located within Florida has jurisdiction, the federal district court for the Southern District of Florida) will be the sole and exclusive forum for "Covered Proceedings," which include: (i) any derivative action or proceeding brought on New BBX Capital's behalf; (ii) any action asserting a claim of breach of a fiduciary duty owed by any of New BBX Capital's directors, officers or other employees to New BBX Capital or its shareholders; (iii) any action asserting a claim against New BBX Capital's Articles of Incorporation or New BBX Capital's Bylaws (in each case, as may be amended or amended and restated from time to time); and (iv) any action asserting a claim against New BBX Capital or any of its directors, officers or other employees governed by the internal affairs doctrine of the State of Florida. To the extent within the categories set forth in the preceding sentence, Covered Proceeding is include causes of action under the Exchange Act and the Securities Act. The exclusive forum provision will also provide that if any Covered Proceeding is filed in a court other than a court located within Florida in the name of any shareholder, then such shareholder shall be deemed to have consented to (a) the personal jurisdiction of the state and federal courts located within Florida in any such enforcement action by service upon such shareholder's counsel in the action as agent for such shareholder. Notwithstanding the foregoing, shareholders cannot waive compliance with the federal securities laws and the rules and regulations thereunder.

The exclusive forum provision may limit a shareholder's ability to bring a claim in a judicial forum that it finds favorable for disputes with New BBX Capital or its directors, officers or other employees or be cost-prohibitive to shareholders, which may discourage such lawsuits against New BBX Capital and its directors, officers and other employees. However, there is uncertainty regarding whether a court would enforce the exclusive forum provision. If a court were to find the exclusive forum provision to be inapplicable or unenforceable in an action, New BBX Capital may incur additional costs associated with resolving such action in other jurisdictions, which could adversely affect New BBX Capital's financial condition and operating results.

#### New BBX Capital does not plan to pay dividends on its common stock.

New BBX Capital's dividend policy will be established by New BBX Capital's Board of Directors based on New BBX Capital's financial condition, results of operations and capital requirements, as well as other business considerations that New BBX Capital's Board considers relevant. Further, the terms of New BBX Capital's indebtedness may limit or prohibit the payments of dividends. New BBX Capital does not currently anticipate paying any cash dividends for the foreseeable future.

#### Utilizing the reduced disclosure requirements applicable to New BBX Capital may make New BBX Capital's common stock less attractive to investors.

New BBX Capital qualifies as an "emerging growth company" and is therefore eligible to utilize certain reduced reporting and other requirements that are otherwise applicable generally to public companies. Pursuant to these reduced disclosure requirements, New BBX Capital is not required to, among other things, provide certain disclosures regarding executive compensation, hold shareholder advisory votes on executive compensation or obtain shareholder approval of any golden parachute payments, and New BBX Capital has reduced financial disclosure obligations. New BBX Capital would cease to be an emerging growth company upon the earliest of:

the last day of the fiscal year in which New BBX Capital has \$1.07 billion or more in annual revenues;

# **Table of Contents**

- the last day of the fiscal year following the fifth anniversary of the date of the first sale of New BBX Capital's common equity securities pursuant to an effective registration statement under the Securities Act;
- the date on which New BBX Capital has issued more than \$1.0 billion innon-convertible debt securities during the previous three-year period; and
- the date on which New BBX Capital is deemed to be a "large accelerated filer" (which is the last day of the fiscal year during which the total market value of New BBX Capital's common equity securities held by non-affiliates is \$700 million or more, calculated as of the end of the second quarter (June 30) of such fiscal year).

In addition, New BBX Capital may in the future qualify as a "smaller reporting company," in which case New BBX Capital would be eligible to utilize the reduced disclosure requirements available to smaller reporting companies even after New BBX Capital ceases to be an emerging growth company. The reduced disclosure requirements available to smaller reporting companies are similar to those available to emerging growth companies, including reduced financial and executive compensation disclosures. Under current SEC rules, New BBX Capital will become a smaller reporting company if, as of the end of the second fiscal quarter following the completion of the spin-off (the quarter ending June 30, 2022 assuming thespin-off is completed prior to such date), the total market value of New BBX Capital's common equity securities held by non-affiliates is less than \$200 million.

New BBX Capital intends to utilize the reduced reporting requirements and available exemptions for so long as New BBX Capital is permitted to do so. Investors may find New BBX Capital's common stock to be less attractive as a result of its utilization of the reduced disclosure requirements and exemptions, which may have a material, adverse effect on the trading market and market price of New BBX Capital's Class A Common Stock and Class B Common Stock.

# CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING STATEMENTS

This information statement and other materials that New BBX Capital has filed, or will file, with the SEC contain, or will contain, "forward-looking statements." Forward-looking statements are those that do not relate strictly to historical or current facts and can be identified by use of words such as "anticipates," "estimates," "expects," "intends," "plans," "believes," "will," "should," "may," "could" or the negative of these terms or similar expressions or future or conditional verbs. Forward-looking statements include, among others, statements relating to New BBX Capital's future financial performance, business prospects and strategy, anticipated financial position, liquidity and capital needs, market potential, and other events or developments that New BBX Capital expects or anticipates will occur in the future and statements expressing general views about future operating results or conditions. These statements are based on management's current expectations and assumptions about future events, which are inherently subject to uncertainties, risks and changes in circumstances that are impossible or difficult to predict. New BBX Capital's actual results may differ materially from those expressed in, or implied by, the forward-looking statements as a result of various factors, including, without limitation, those set forth below.

With respect to New BBX Capital generally, the various factors include, but are not limited to:

- risks and uncertainties relating to public health issues, including, in particular, theCOVID-19 pandemic, as it is not currently possible to
  accurately assess the expected duration and effects of the pandemic on New BBX Capital's business (these include required closures of retail
  locations, business restrictions, "shelter in place" and "stay at home" orders and advisories, volatility in the global and national economies
  and equity, credit, and commodities markets, worker absenteeism, quarantines, and other health-related restrictions; the duration and severity
  of the COVID-19 pandemic and the impact on demand for New BBX Capital's products and services (including, without limitation, bulk
  candy products), levels of consumer confidence, and supply chains; actions governments, businesses, and individuals take in response to the
  pandemic and their impact on economic activity and consumer spending, which will impact New BBX Capital's ability to successfully
  resume full business operations; the pace of recovery when the COVID-19 pandemic subsides; competitive conditions; New BBX Capital's
  liquidity and the availability of capital; the effects and duration of steps New BBX Capital takes in response to the COVID-19 pandemic,
  including the risk of lease defaults and the inability to rehire or replace furloughed employees; risks related to New BBX Capital's
  indebtedness, including the potential for accelerated maturities and debt covenant violations; the risk of heightened litigation as a result of
  actions taken in response to the COVID-19 pandemic; and the impact of the COVID-19 pandemic on consumers, including, but not limited
  to, their income, their level of discretionary spending both during and after the pandemic, and their views towards the retail and other
  industries in which New BBX Capital operates;
- risks and uncertainties affecting New BBX Capital and its results, operations, markets, products, services and business strategies, and the
  risks and uncertainties associated with its ability to successfully implement its currently anticipated plans, and its ability to generate earnings
  under the current business strategy;
- the performance of entities in which New BBX Capital has made investments may not be profitable or achieve anticipated results;
- risks associated with acquisitions, asset or subsidiary dispositions, or debt or equity financings which New BBX Capital may consider or pursue from time to time;
- risks of cybersecurity threats, including the potential misappropriation of assets or confidential information, corruption of data or operational disruptions;
- the updating of, and developments with respect to, technology, including the cost involved in updating our technology and the impact that any failure to keep pace with developments in technology could have on our operations or competitive position and our information technology expenditures may not result in the expected benefits;

## **Table of Contents**

- New BBX Capital's ability to compete effectively in the highly competitive industries in which it operates;
- New BBX Capital's ability to maintain the integrity of internal or customer data, the failure of which could result in damage to our reputation and/or subject us to costs, fines or lawsuits;
- New BBX Capital's relationships with key customers and suppliers may be materially diminished or terminated;
- the preparation of financial statements in accordance with GAAP involves making estimates, judgments and assumptions, and any changes in
  estimates, judgments and assumptions used could have a material adverse impact on the financial condition and operating results of New
  BBX Capital or its subsidiaries;
- the impact on New BBX Capital's consolidated financial statements and internal control over financial reporting of the adoption of new
  accounting standards;
- audits of New BBX Capital's or its subsidiaries' federal or state tax returns, including that they may result in the imposition of additional taxes;
- damage to the reputation of New BBX Capital or any of its subsidiaries could harm New BBX Capital's business, financial condition and results of operations;
- New BBX Capital's business is subject to various governmental regulations, laws and orders, compliance with which may cause New BBX Capital to incur significant expenses, and any noncompliance could subject New BBX Capital to civil or criminal penalties or other liabilities;
- the outcome of litigation, inquiries, investigations, examinations or other legal proceedings is inherently uncertain and could subject New BBX Capital to significant monetary damages or restrictions on New BBX Capital's ability to do business;
- environmental liabilities, including claims with respect to mold or hazardous or toxic substances, and their impact on New BBX Capital's financial condition and operating results;
- · risks that natural disasters and other acts of god may adversely impact New BBX Capital's financial condition and operating results;
- any damage to physical assets or interruption of access to physical assets or operations resulting from public health issues, such as the recent coronavirus outbreak, or from hurricanes, earthquakes, fires, floods, windstorms or other natural disasters, which may increase in frequency or severity due to climate change or other factors;
- the risk that creditors of New BBX Capital's subsidiaries or other third-parties may seek to recover distributions or dividends, if any, made by such subsidiaries to New BBX Capital or other amounts owed by such subsidiaries to such creditors or third-parties; and
- if New BBX Capital issues additional shares of its Class A Common Stock, Class B Common Stock or other securities, including in
  connection with acquisitions, investments or financings or pursuant to equity compensation plans, New BBX Capital's shareholders would
  experience dilution and any preferred stock declared and issued could include dividend rights, conversion rights, voting rights, terms of
  redemption and liquidation preferences, any or all of which may be greater than the rights of New BBX Capital's Class A Common Stock or
  Class B Common Stock or otherwise adversely affect the holders of New BBX Capital's Class A Common Stock or Class B Common Stock or Class B Common Stock or otherwise adversely affect the holders of New BBX Capital's Class B Common Stock would receive dividend
  payments and payments on liquidation, or the amounts thereof.

## **Table of Contents**

In addition, with respect to BBX Capital Real Estate, the various factors include, but are not limited to:

- the impact of economic, competitive, and other factors affecting BBX Capital Real Estate and its assets, including the impact of a decline in real estate values on BBX Capital Real Estate's business and the value of BBX Capital Real Estate's assets;
- risks that the recent investment in The Altman Companies may not realize the anticipated benefits and will increase the Company's exposure to risks associated with the multifamily real estate development and construction industry;
- the risk of additional impairments of real estate assets;
- risks associated with investments in real estate developments and joint ventures include:
  - exposure to downturns in the real estate and housing markets;
  - exposure to risks associated with real estate development activities, including severe weather conditions increasing costs, delaying construction, causing uninsured losses or reducing demand for homes;
  - risks associated with obtaining necessary zoning and entitlements;
  - risks that joint venture partners may not fulfill their obligations and concentration risks associated with entering into numerous joint ventures with the same joint venture partner;
  - · risks relating to reliance on third-party developers or joint venture partners to complete real estate projects;
  - · risk associated with increasing interest rates, as the majority of the development costs and sales of residential communities is financed;
  - · risks associated with not finding tenants for multifamily apartments or buyers for single-family homes and townhomes;
  - · risk associated with finding equity partners, securing financing, and selling newly built multifamily apartments;
  - risk associated with rising land and construction costs;
  - · risk that the projects will not be developed as anticipated or be profitable; and
  - risk associated with customers or vendors not performing on their contractual obligations.

With respect to BBX Sweet Holdings, Renin and other operating businesses, the various factors include, but are not limited to:

- risks that New BBX Capital's investments will not achieve the returns anticipated;
- risks that their business plans, including IT'SUGAR's opening of new stores in high profile locations, will not be successful;
- risks that market demand for their products could decline;
- risk of impairment losses associated with declines in the value of New BBX Capital's investments in operating businesses or New BBX Capital's inability to recover its investments;
- risks that the reorganization of certain confectionery businesses and operations may not achieve anticipated operating efficiencies and reduction in operating losses and that the implementation of strategic alternatives, including the sale or disposal of certain operations, will result in additional losses;
- failure of confectionery businesses to meet financial metrics may necessitate New BBX Capital making further capital contributions or advances to the businesses or a decision not to support underperforming businesses;

- risks associated with increased commodity costs or a limited availability of commodities;
- risks associated with product recalls or product liability claims;
- risk of losses associated with excess and obsolete inventory and the risks of additional required reserves for lower of cost or market value losses in inventory;
- · for Renin, the risk of trade receivable losses and the risks of charge-offs and required increases in the allowance for bad debts;
- risks associated with the performance of vendors, commodity price volatility and the impact of tariffs on goods imported from Canada and Asia, particularly with respect to Renin;
- · for Renin, risks associated with exposure to foreign currency exchange risk of the U.S. dollar compared to the Canadian dollar;
- the amount and terms of indebtedness associated with the operations and capital expenditures may impact their financial condition and results of operations and limit their activities;
- · requirements for operating and capital expenditures may require New BBX Capital to make capital contributions or advances; and
- risk that a decline in IT'SUGAR's profitability or cash flows may result in impairment losses associated with IT'SUGAR's intangible and long-lived assets.

Risks and uncertainties related to the spin-off include, but are not limited to:

- the risk that some or all of the anticipated benefits related to the spin-off may not be achieved when or to the extent expected, or at all;
- the risk that New BBX Capital may need additional capital in the future; however, such capital may not be available to New BBX Capital on reasonable terms, if at all;
- New BBX Capital's historical and pro forma financial information is not necessarily representative of the results New BBX Capital would have achieved as a separate, publicly-traded company and may not be a reliable indicator of its future results;
- the spin-off could give rise to disputes or other unfavorable effects, which could have a material adverse effect on New BBX Capital's business, financial position and results of operations;
- under the Separation and Distribution Agreement, New BBX Capital and Parent may be required to indemnify each other for certain liabilities; however, there can be no assurance that any indemnities from Parent will be sufficient to insure New BBX Capital against the full amount of such liabilities or that Parent's ability to satisfy its indemnification obligations will not be impaired in the future, and any indemnification obligations New BBX Capital may have could materially adversely affect New BBX Capital's results and financial condition;
- no market for New BBX Capital's Class A Common Stock or Class B Common Stock currently exists and an active trading market may not develop or be sustained after the spin-off;
- the price of New BBX Capital's Class A Common Stock and Class B Common Stock, once publicly-traded, may be volatile, including until the public is able to fully analyze New BBX Capital's business, operations and results separate from Parent, and there is no assurance as to the price at which shares of New BBX Capital's Class A Common Stock or Class B Common Stock will trade following the spin-off or at any other time in the future;
- risks associated with New BBX Capital's indebtedness, including that New BBX Capital will be required to utilize cash flow to service its
  indebtedness, and that indebtedness may make New BBX Capital more vulnerable to economic downturns and subject New BBX Capital to
  covenants or restrictions on its operations and activities or on its ability to pay dividends, if any; and

- risks associated with the \$75 million promissory note to be made by Parent in favor of New BBX Capital in connection with the spin-off, including Parent's option to defer payments under the note, and Parent's liquidity and ability to pay amounts due under the note, including that Parent may be dependent upon dividends from Bluegreen Vacations in order to pay amounts due under the note and, while Bluegreen Vacations declared a special cash dividend which is payable on August 21, 2020, Parent has agreed to use its proceeds from such special cash dividend to repay its \$80 million note payable to Bluegreen Vacations, and Bluegreen Vacations has suspended regular dividend payments in light of the impact of the COVID-19 pandemic and there is no assurance that Bluegreen Vacations will resume paying regular dividends or pay any other special dividends in the future, whether consistent with previous amounts or at all; further, Parent may incur additional indebtedness in the future, including, without limitation, in connection with any potential transaction or transactions which Parent may decide to pursue in order to increase its ownership in Bluegreen Vacations, including a transaction or transactions which would result in Bluegreen Vacations once again becoming an indirect wholly-owned subsidiary of Parent;
- adverse conditions in the stock market, the public debt market and other capital markets or the economy generally, and the impact of such conditions on New BBX Capital's activities and results, and the price and liquidity of New BBX Capital's Class A Common Stock and Class B Common Stock.

In addition to the foregoing, reference is made to the other risks and uncertainties inherent to New BBX Capital's business and activities, including those discussed under "Risk Factors" and elsewhere in this information statement. These and other factors disclosed in this information statement are not necessarily all of the important factors that could cause New BBX Capital's actual results to differ materially from those expressed in or implied by any of the forward-looking statements. Other unknown or unpredictable factors could cause New BBX Capital's actual results to differ materially from those expressed in or implied by any of the forward-looking statements. Given these uncertainties, you are cautioned not to place undue reliance on forward-looking statements. These statements should be considered only after carefully reading this entire information statement and in conjunction with the other information contained herein.

The forward-looking statements contained in this information statement are made only as of the date of this information statement. Except to the extent required by law, we do not undertake, and specifically disclaim any obligation, to update any forward-looking statements or to publicly announce the results of any revisions to any of such statements, including to reflect future events or developments. In addition, past performance may not be indicative of future results, and comparisons of results for current and any prior periods are not intended to express any future trends or indications of future performance, and all such information should only be viewed as historical data.

You should read this information statement and the materials that we reference in this information statement and have filed with the SEC as exhibits to the registration statement on Form 10 of which this information statement is a part with the understanding that New BBX Capital's actual future results, levels of activity, performance, and events and circumstances may be materially different from what we expect. We qualify all forward-looking statements by these cautionary statements.

# THE SPIN-OFF

#### **Reasons for the Spin-off**

Parent's Board of Directors has determined that the separation of New BBX Capital from Parent's investment in Bluegreen Vacations is in the best interests of Parent's shareholders. Parent's Board of Directors believes that the separation will, among other things:

- allow each company to adopt strategies and pursue objectives independent of the other company, which may better position each company to
  maximize value over the long-term;
- bring greater clarity to the marketplace as to each company's core competencies;
- better position each company to optimize capital deployment and investment strategies necessary to advance their respective interests, and
  provide management with incentives related directly to each company's performance and align their interests with the other shareholders of
  the company;
- provide current Parent shareholders with equity investments in two separate, publicly traded companies, including Parent, which following the spin-off will be a "pure play" Bluegreen Vacations holding company; and
- enable investors to better evaluate the financial performance, strategies, and other characteristics of each company, which will permit
  investors to make investment decisions based on each company's individual performance and potential, and enhance the likelihood that the
  market will value each company appropriately.

## Mechanics of the Spin-off

Prior to the spin-off, New BBX Capital will be converted into a Florida corporation. In connection with the conversion, Parent, as the 100% owner of New BBX Capital at the time, will receive all of the issued and outstanding shares of New BBX Capital's Class A Common Stock and Class B Common Stock. The spin-off will be effected through the distribution by Parent to its shareholders of 100% of the shares of New BBX Capital's Class A Common Stock and Class B Common Stock held by Parent. Except for Woodbridge, the subsidiary through which Parent holds its investment in Bluegreen Vacations, New BBX Capital holds or will hold at the time of the spin-off all of Parent's subsidiaries. These include BBX Capital Real Estate, BBX Sweet Holdings and its subsidiaries, including IT'SUGAR, Hoffman's Chocolates and Las Olas Confections and Snacks, and Renin. As a shareholder of Parent, you will receive one share of New BBX Capital's Class A Common Stock for each share of Parent's Class A Common Stock held of record by you as of the 5:00 P.M., Eastern time, on September 22, 2020 (such time and date being referred to as the "record date" for the distribution), and one share of New BBX Capital's Class B Common Stock for each share of Parent's Class B Common Stock held of record by you as of the record date. The spin-off will not impact your holdings of Parent's Class A Common Stock or Class B Common Stock and, accordingly, your proportionate interest in Parent will not change as a result of the spin-off. The distribution will be a taxable transaction to Parent's shareholders. See "Material U.S. Federal Income Tax Consequences of the Spin-Off" below.

Based on the number of shares of Parent's Class A Common Stock and Class B Common Stock expected to be outstanding as of the record date, we expect that approximately 15,624,091 shares of New BBX Capital's Class A Common Stock and 3,693,596 shares of New BBX Capital's Class B Common Stock will be distributed in the spin-off. However, the actual number of shares of New BBX Capital's Class A Common Stock and Class B Common Stock to be distributed in the spin-off will be determined based on the actual number of shares of Parent's Class A Common Stock and Class B Common Stock to be distributed in the spin-off will be determined based on the actual number of shares of Parent's Class A Common Stock and Class B Common Stock outstanding as of the record date. The shares of New BBX Capital's Class A Common Stock and Class B Common Stock and outstanding shares of New BBX Capital's common stock immediately following the distributed in the spin-off will be distributed in the spin-off will be determined based on the actual number of shares of New BBX Capital's Class A Common Stock to be distributed in the spin-off will be determined based on the actual number of shares of Parent's Class A Common Stock and Class B Common Stock outstanding as of the record date. The shares of New BBX Capital's Class A Common Stock to be distributed in the spin-off will constitute all of the issued and outstanding shares of New BBX Capital's common stock immediately following the distribution. In addition, if New BBX Capital adopts a rights agreement prior to the spin-off, then each share of New BBX Capital's Class A Common Stock and Class B Common Stock distributed in connection with the

spin-off will have attached thereto an associated preferred share purchase right distributed under the rights agreement. See "Description of Capital Stock" for additional information regarding the rights agreement expected to be adopted by New BBX Capital.

On or before the distribution date, Parent will release the shares of New BBX Capital's Class A Common Stock and Class B Common Stock to the distribution agent to distribute to Parent's shareholders. The shares will be distributed in book-entry form, which means that no physical share certificates will be issued. We expect that it may take the distribution agent up to one week following the distribution date to electronically issue shares of New BBX Capital's Class A Common Stock and/or Class B Common Stock to you or to your bank or brokerage firm on your behalf by way of direct registration in book-entry form.

No Parent shareholder will be required to pay any consideration, exchange or surrender their existing shares of Parent's Class A Common Stock or Class B Common Stock or take any other action to receive their shares of New BBX Capital's Class A Common Stock or Class B Common Stock, as applicable. However, the distribution will be a taxable transaction to Parent's shareholders. In addition, Parent is seeking shareholder approval of the spin-off and Parent's contemplated name change to Bluegreen Vacations Holding Corporation. Parent intends to hold a special meeting of its shareholders to approve these items and is distributing a separate proxy statement which contains information regarding the spin-off, the proposed name change, and the special meeting. Completion of the spin-off is conditioned upon the approval of the spin-off by Parent's shareholders.

## **Relationship Between New BBX Capital and Parent**

The separation of businesses of New BBX Capital and Parent in connection with the spin-off and the relationship between New BBX Capital and Parent following the spin-off will be governed by a Separation and Distribution Agreement, an Employee Matters Agreement, a Transition Services Agreement, and a Tax Matters Agreement, each as entered into between New BBX Capital and Parent in connection with the spin-off. In addition, Parent will enter into a \$75 million promissory note in favor of New BBX Capital in connection with the spin-off. These agreements are intended to facilitate the separation of businesses between Parent and New BBX Capital in connection with the spin-off. These agreements are intended to facilitate the separate companies after the spin-off. The following is a summary of the Separation and Distribution Agreement, Employee Matters Agreement, Transition Services Agreement, Tax Matters Agreement and promissory note. The summaries are not complete and are qualified in their entirety by reference to the actual agreements or instruments, copies of which are filed as exhibits to the registration statement on Form 10 of which this information statement forms a part. We encourage you to read the full text of these agreements.

#### Separation and Distribution Agreement

The Separation and Distribution Agreement sets forth how the spin-off will be effected and certain other obligations of Parent and New BBX Capital prior to, upon and for a specified period following the completion of the spin-off. The Separation and Distribution Agreement provides that at the effective time of the spin-off, Parent will transfer to New BBX Capital the assets identified in the Separation and Distribution Agreement relating to the businesses and subsidiaries of New BBX Capital (to the extent not already owned by New BBX Capital).

New BBX Capital will retain or assume the liabilities identified in the Separation and Distribution Agreement relating to the businesses and subsidiaries of New BBX Capital, including the indebtedness of or related to the subsidiaries held by it or transferred to it in connection with the spin-off, which totaled approximately \$41.6 million as of June 30, 2020.

The Separation and Distribution Agreement provides that Parent and New BBX Capital will use their respective reasonable best efforts to obtain promptly any required third-party consents or governmental approvals required in connection with the spin-off, provided that neither party will be required to make any payments or assume any liabilities or offer or grant any financial accommodation or other benefit with respect to any existing

agreements with third parties not required to be paid under the terms of an existing agreement. The transfer of any specific asset to New BBX Capital, on the one hand, or Parent, on the other hand, in connection with the spin-off will be deferred until any required consents or governmental approvals for such transfer are obtained. Notwithstanding the inability to transfer an asset or liability as a result of a third-party consent or required governmental approval prior to the spin-off, subject to the satisfaction of the conditions to the completion of thespin-off, the spin-off will nevertheless take place if so determined by Parent's Board of Directors, and Parent and New BBX Capital, as applicable, will be required to hold the applicable asset or liability in trust and use reasonable best efforts to establish arrangements pursuant to which Parent or New BBX Capital, as applicable, will obtain all of the benefits and burdens associated with the asset or liability as if it had been transferred. Parent, on the one hand, and New BBX Capital, on the other hand, have also agreed to deliver (or cause to be delivered) any necessary or appropriate documents to the other party to effect, or as reasonably necessary or appropriate in connection with, the spin-off.

# Termination of Prior Intercompany Arrangements

Except for the agreements entered into in connection with thespin-off, all previous agreements between New BBX Capital and Parent will be terminated upon the spin-off, and all parties to such agreements will be released from all liabilities thereunder other than liabilities for payment and/or reimbursement for costs and other fees and charges relating to services provided by Parent to New BBX Capital, or vice versa, prior to the spin-off in the ordinary course of business, which shall be settled at the effective time of the spin-off.

#### No Representations or Warranties

Under the Separation and Distribution Agreement, Parent does not make any representations or warranties to New BBX Capital, express or implied, as to the condition or the value of any asset or liability, the existence of any security interest on any asset, the absence of defenses from counterclaims, or any implied warranties of merchantability or fitness for a particular purpose or title. Under the Separation and Distribution Agreement, New BBX Capital will take the assets and liabilities transferred to it "as is, where is," and bear the economic and legal risks relating to conveyance of, title to and transfer of those assets and liabilities.

#### Actions Before the Spin-Off

New BBX Capital and Parent will cooperate to prepare all documents and make all filings required for thespin-off. Parent will direct and control the efforts of the parties in connection with the spin-off. New BBX Capital will use reasonable best efforts to take all actions reasonably requested by Parent to facilitate the spin-off, including, among other things, cooperating in the preparation and filing of the registration statement on Form 10 of which this information statement forms a part and any other filing required to be made with the SEC or any other governmental authority and, as previously described, using reasonable best efforts to obtain promptly any required third-party consents or governmental approvals required in connection with the spin-off.

#### Conditions to the Spin-Off

We expect to consummate the spin-off on the distribution date, provided that the following conditions shall have been satisfied or, to the extent permissible, waived:

- the Board of Directors of Parent, in its sole and absolute discretion, shall have authorized and approved thespin-off (and such authorization and approval shall not have been withdrawn);
- · the shareholders of Parent approving the spin-off;
- New BBX Capital's registration statement on Form 10 of which this information statement is a part shall have been declared effective by the SEC and shall not be the subject of any stop order or proceedings seeking a stop order, and this information statement shall have been sent to Parent's shareholders as of the

record date, all necessary permits and authorizations under the Securities Act and the Exchange Act relating to the issuance and trading of shares of New BBX Capital's Class A Common Stock and Class B Common Stock shall have been obtained and be in effect, and such shares shall have been approved for listing, trading or quotation on a national securities exchange or the OTC Markets; and

no court or other governmental authority having jurisdiction over Parent or New BBX Capital shall have issued or entered any order, and no
applicable law shall have been enacted or promulgated, in each case, that is then in effect and has the effect of permanently restraining, enjoining or
otherwise prohibiting the consummation of the spin-off.

We are not aware of any material regulatory requirements that must be complied with or any material regulatory or third party approvals that must be obtained, other than compliance with SEC rules and regulations, including the SEC's declaration of effectiveness of New BBX Capital's registration statement on Form 10, and the approval for listing, trading or quotation of New BBX Capital's Class A Common Stock and Class B Common Stock on a national securities exchange or the OTC Markets.

#### Mutual Releases and Indemnification

Parent and New BBX Capital (on behalf of themselves and their respective affiliates) will release each other, each other's respective subsidiaries and specified related parties from any and all liabilities arising out of or related to any events occurring (or failing to occur) or conditions existing (or alleged to have exist), arising at or before the effective time of the spin-off, whether such events, circumstances or actions are known or unknown as of the effective time of the spin-off, and will not bring, or permit to be brought, any legal proceeding against the other party or its released parties with respect to any released claim. The Separation and Distribution Agreement provides that this mutual release will not impair each party's right to enforce the agreements entered into between Parent and New BBX Capital in connection with the spin-off and certain other rights, including, among other things, any right to indemnification or advancement of expenses under the organizational documents of any party or pursuant to directors and officers insurance, accrued and unpaid compensation or expense reimbursement of any employee, terms of existing employment agreements or arrangements, or any rights of a shareholder of Parent in its capacity as such.

Further, under the Separation and Distribution Agreement, New BBX Capital will indemnify Parent and its affiliates and their respective officers, directors, employees and agents for any liabilities resulting from, relating to or arising out of New BBX Capital's business, including any of its subsidiaries or any assets or liabilities held by it or transferred to or assumed by New BBX Capital in connection with the spin-off, any breach by New BBX Capital of any agreement or obligation under any agreement entered into between Parent and New BBX Capital in connection with the spin-off, and the enforcement of any such right to indemnification. Parent will indemnify New BBX Capital and its affiliates and their respective officers, directors, employees and agents for any and all liabilities resulting from, relating to or arising out of any business, asset or liability not held by, transferred to, or assumed by, New BBX Capital in connection with the spin-off, any breach by Parent of any such right to indemnification with the spin-off, and by Parent of any agreement or obligation under any agreement entered into between Parent and New BBX Capital in connection with the spin-off, and the enforcement of any such right to indemnification with the spin-off, and by Parent of any agreement or obligation under any agreement entered into between Parent and New BBX Capital in connection with the spin-off, and the enforcement of any such right to indemnification. The Separation and Distribution Agreement and New BBX Capital in connection with the spin-off, and the enforcement of any such right to indemnification. The Separation and Distribution Agreement for insurance proceeds, the proceedure to defend third-party claims and the right to contribution by the indemnified party in the event the indemnification provided under the Separation and Distribution Agreement is not legally available.

# Additional Covenants

The Separation and Distribution Agreement also addresses additional obligations of Parent and New BBX Capital, including those relating to, among others, omitted services, release of guarantees or indemnity, access to and exchange of information, record retention, provision of financial information, ownership of information,

cooperation in the conduct of certain claims, the privileged nature of information, insurance, waivers of conflicts of interest for counsel, confidentiality of information and non-solicitation, and directors' and officers' exculpation, indemnification and insurance.

#### Tax Matters Agreement

The Tax Matters Agreement generally sets out the respective rights, responsibilities and obligations of Parent and New BBX Capital with respect to taxes (including taxes arising in the ordinary course of business and taxes incurred as a result of the spin-off), tax attributes, tax returns, tax contests and certain other related tax matters.

The Tax Matters Agreement allocates responsibility for the preparation and filing of certain tax returns (and the payment of taxes reflected thereon). Under the Tax Matters Agreement, Parent will generally be liable for its own taxes and taxes of all of its subsidiaries (other than the taxes of New BBX Capital and its subsidiaries, the taxes for which New BBX Capital shall be liable) for all tax periods (or portion thereof) ending on the effective date of the spin-off. New BBX Capital will be responsible for its taxes, including for taxes of its subsidiaries, as well as for taxes of Parent arising as a result of the spin-off (including any taxes resulting from an election under Section 336(e) of the Internal Revenue Code of 1986, as amended (the "Code") in connection with the spin-off.

Each of Parent and New BBX Capital will indemnify each other against any taxes to the extent paid by one party but allocated to the other party under the Tax Matters Agreement, or arising from any breach of its covenants thereunder, and related out-of-pocket costs and expenses.

## Employee Matters Agreement

The Employee Matters Agreement sets out the respective rights, responsibilities and obligations of Parent and New BBX Capital with respect to the transfer of certain employees of the businesses of New BBX Capital and related matters, including benefit plans, terms of employment, retirement plans and other employment-related matters.

Under the Employee Matters Agreement, New BBX Capital will generally assume or retain responsibility as employer of employees whose duties primarily relate to the businesses of its subsidiaries as well as all obligations and liabilities with respect thereto.

Upon the spin-off, New BBX Capital employees, in their capacities as such, will cease to participate in any Parent employee benefit plans, and will instead be entitled to participate in employee benefit plans established or maintained by New BBX Capital. New BBX Capital employees will be entitled to credit for prior service to the extent afforded under any Parent plans for purposes of eligibility to participate and vesting, except to the extent such credit would result in the duplication of benefits for the same period of service.

New BBX Capital will establish or designate welfare benefit plans and administer a group welfare benefits plan, in which New BBX Capital employees will participate immediately following the spin-off. New BBX Capital will use reasonable best efforts to ensure that such employees will be immediately eligible to commence participation in such plans without regard to any eligibility period, pre-existing condition, waiting period, or certain other restrictions.

#### Transition Services Agreement

The Transition Services Agreement generally sets out the respective rights, responsibilities and obligations of Parent and New BBX Capital with respect to the support services to be provided to one another after the spin-off, as may be necessary to ensure the orderly transition under the Separation and Distribution Agreement.

The Transition Services Agreement establishes a baseline charge for certain categories or components of services to be provided. Any services provided beyond the services covered will be billed at a negotiated rate, which will not be less favorable than the rate Parent or New BBX Capital would have received for such service from a third party. Under the Transition Services Agreement, Parent and New BBX Capital agree to promptly take all steps to internalize the services being provided by utilizing their own staff or outsourcing such services to third parties. The Transition Services Agreement will be effective upon the spin-off and will continue for a minimum term of one year, provided that after that year, Parent or New BBX Capital may terminate the Transition Services Agreement with respect to any or all services provided thereunder at any time upon thirty (30) days prior written notice to the other party. Either party may renew or extend the term of the Transition Services Agreement with respect to the provision of any service which has not been previously terminated.

## Promissory Note

In connection with the spin-off, Parent will enter into a \$75 million promissory note in favor of New BBX Capital. Amounts outstanding under the note will accrue interest at a rate of 6% per annum. The note will require payments of interest only on a quarterly basis. It is also anticipated that payments may be deferred at the option of Parent, with amounts deferred to accrue interest at a cumulative, compounded rate of 8% per annum. All outstanding amounts under the note will become due and payable in five years or upon certain events.

## Principal Executive Office

Following the spin-off, Parent and New BBX Capital will share office space at their principal executive offices located in Fort Lauderdale, Florida. The space is currently leased by Parent. It is expected that the lease will be assigned to New BBX Capital, with a portion of the office space to be subleased to Parent at a rate of approximately 20% of the rental payments under the lease (currently estimated to be approximately \$200,000 per year), or New BBX Capital will pay or reimburse Parent for payments under the lease other than 20% of the rental payments under the lease to be borne by Parent.

#### Treatment of Restricted Stock Awards

Subject to approval of the Compensation Committee of Parent's Board of Directors, it is expected that the vesting of all unvested restricted stock awards of Parent's Class A Common Stock and Class B Common Stock will be accelerated in contemplation of the spin-off. All of these restricted stock awards are held by the Company's executive officers, and they cover a total of 488,503 shares of Parent's Class A Common Stock and 528,484 shares of Parent's Class B Common Stock in the aggregate. The shares are considered outstanding and will participate pro rata in the spin-off on the same terms as all other outstanding shares of Parent's common stock. Absent the expected vesting acceleration, the restricted stock awards would otherwise be scheduled to vest between October 2020 and October 2023.

## Trading of New BBX Capital's Common Stock

Parent will own all of the outstanding shares of New BBX Capital's common stock prior to thespin-off. Accordingly, there is no current trading market for New BBX Capital's common stock. New BBX Capital is applying for its Class A Common Stock and Class B Common Stock to be quoted on the OTCQX market. However, there are no assurances that an active public market for New BBX Capital's Class A Common Stock or Class B Common Stock will develop or be sustained after the distribution. If an active public market does not develop or is not sustained, it may be difficult for New BBX Capital's shareholders to sell their shares of New BBX Capital's Class A Common Stock or Class B Common Stock at a price that is attractive to them, or at all. New BBX Capital has requested the trading symbol "BBXT" for its Class A Common Stock and "BFCTB" for its Class B Common Stock.

If New BBX Capital's application for quotation of its Class A Common Stock and Class B Common Stock on the OTCQX Market is approved, it is anticipated that trading will commence on a "when-issued" basis approximately two trading days before the record date. "When-issued" trading refers to a transaction made conditionally because the security has been authorized but not yet issued. Generally, shares may trade on the OTCQX Market on a "when-issued" basis after they have been authorized but not yet formally issued, which is often initiated by the OTC Markets prior to the record date relating to the issuance of such shares. Any "when-issued" transactions in New BBX Capital's common stock will be settled after the shares of New BBX Capital's common stock have been issued to Parent's shareholders. It is expected that "when-issued" trading in New BBX Capital's Class A Common Stock will end and "regular way" trading will begin on the first trading day following the distribution date. "Regular way" trading refers to trading after a security has been issued.

We cannot predict the trading prices for New BBX Capital's common stock when trading begins. Those prices will be determined by the marketplace. Prices at which trading in New BBX Capital's common stock occurs may fluctuate significantly. Trading prices for New BBX Capital's common stock may be influenced by many factors, including New BBX Capital's operating results, investor perception of New BBX Capital, market fluctuations and general economic conditions. In addition, the stock market in general has experienced extreme price and volume fluctuations that have affected the performance of many stocks and that have often been unrelated or disproportionate to a company's operating performance. These are just some of the factors that may adversely affect the market price of New BBX Capital's common stock. See "Risk Factors" for further discussion of risks which may impact New BBX Capital and the trading price of its common stock.

Shares of New BBX Capital's common stock received by Parent shareholders in connection with thespin-off will be freely transferable, except for shares received by persons who may be deemed to be New BBX Capital's affiliates under the Securities Act. Shareholders of Parent that receive shares of New BBX Capital's common stock in the spin-off and are deemed affiliates of New BBX Capital will be permitted to sell their shares of New BBX Capital's common stock only pursuant to an effective registration statement under the Securities Act or in accordance with Rule 144 of the Securities Act or another exemption from the registration requirements of the Securities Act.

## Trading of Parent's Common Stock Between the Record Date and the Distribution Date

Parent's Class A Common Stock is listed on the NYSE. It is anticipated that, beginning on the record date and continuing until the time of the distribution, there will be two markets in shares of Parent's Class A Common Stock on the NYSE: a "regular-way" market and an "ex-distribution" market. Shares of Parent's Class A Common Stock that trade on the "regular-way" market will trade with an entitlement to the shares of New BBX Capital's Class A Common Stock to be distributed in the spin-off in respect thereof. Shares of Parent's Class A Common Stock that trade on the "ex-distribution" market will trade without an entitlement to shares of New BBX Capital's Class A Common Stock that trade on the "ex-distribution" market will trade without an entitlement to shares of New BBX Capital's Class A Common Stock in the "regular-way" market on or prior to the time of the distribution, such shareholder will also be selling the right to receive the shares of New BBX Capital's Class A Common Stock being sold. If a shareholder owns shares of Parent's Class A Common Stock being sold. If a shareholder owns shares of Parent's Class A Common Stock being sold. If a shareholder owns shares of Parent's Class A Common Stock which are distribution" market on or prior to the time of the distribution to be entitled to receive the shares of New BBX Capital's Class A Common Stock being sold. If a shareholder owns shares of Parent's Class A Common Stock being sold. If a shareholder owns shares of Parent's Class A Common Stock being sold. If a shareholder owns shares of Parent's Class A Common Stock being sold. If a shareholder owns shares of Parent's Class A Common Stock which are distribution in the spin-off in respect of the shares of Parent's Class A Common Stock which are distributed in the spin-off in respect of the shares of Parent's Class A Common Stock which are distributed in the spin-off in respect of the shares of Parent's Class A Common Stock being sold.

Parent's Class B Common Stock is quoted on the OTCQX market. While there is no assurance as to theex-distribution date that FINRA will ultimately set with respect to New BBX Capital's Class B Common Stock, it is anticipated that, pursuant to Rule 11140 promulgated by FINRA, FINRA will set an "ex-distribution date" for New BBX Capital's Class B Common Stock as the first business day following the distribution date. Assuming that FINRA sets an ex-distribution date for New BBX Capital's Class B Common Stock as the first

business day following the distribution date, then shareholders who hold shares of Parent's Class B Common Stock on the record date and sell the shares on or prior to the distribution date will also be selling the right to receive the shares of New BBX Capital's Class B Common Stock that such shareholder would have otherwise received in the spin-off in respect of the shares of Parent's Class B Common Stock being sold.

# Material U.S. Federal Income Tax Consequences of the Spin-Off

The following is a summary of the material U.S. federal income tax consequences of thespin-off to "U.S. holders" and "Non-U.S. holders" (in each case, as defined below). It addresses U.S. holders or Non-U.S. holders that will receive New BBX Capital's common stock in the distribution. This summary deals only with U.S. holders or Non-U.S. holders that use the U.S. dollar as their functional currency and hold their Parent common stock as a capital asset. This summary does not address tax considerations applicable to investors subject to special rules, such as persons owning (either actually or constructively) 10% or more of Parent or New BBX Capital's stock, certain financial institutions, dealers or traders, insurance companies, tax exempt entities, persons holding their shares as part of a hedge, straddle, conversion, constructive sale or other integrated transaction. It also does not address any U.S. state and local tax or non-U.S. tax considerations.

As used here, "U.S. holder" means a beneficial owner of Parent or New BBX Capital's common stock (as applicable) that is, for U.S. federal income tax purposes, (i) a citizen or individual resident of the United States, (ii) a corporation created or organized under the laws of the United States, any state thereof or the District of Columbia, (iii) a trust subject to the control of a U.S. person and the primary supervision of a U.S. court or (iv) an estate the income of which is subject to U.S. federal income tax without regard to its source. For purposes of this discussion, a "Non-U.S. holder" is a beneficial owner of Parent or New BBX Capital's common stock (as applicable) that is, for U.S. federal income tax purposes, an individual, a corporation, a trust or an estate that is not a U.S. holder.

The tax consequences to a partnership (or other entity treated as a partnership for U.S. federal income tax purposes) receiving New BBX Capital common stock in the spin-off generally will depend on the status of the partnership and the activities of its partners. Partnerships holding Parent common stock should consult their own tax advisors about the U.S. federal income tax consequences to their partners from receiving New BBX Capital common stock in the spin-off.

# Tax Classification of the Spin-off in General

The spin-off will not qualify for tax-free treatment under Section 355 of the Code and, accordingly, shareholders of Parent will be treated as having received a distribution of property that does not qualify for tax-free treatment in connection with their receipt of shares of New BBX Capital's common stock in connection with the spin-off. The amount of that distribution will be equal to the fair market value of the New BBX Capital common stock received. We believe that a reasonable approach to determine the fair market value of the shares of New BBX Capital's Class A Common Stock or Class B Common Stock received would be to use the volume-weighted average price of New BBX Capital's Class A Common Stock and Class B Common Stock (other than voting rights, as described above) are substantially the same and New BBX Capital's Class A Common Stock will be convertible into shares of New BBX Capital's Class A Common Stock on a share-for-share basis in the holder's discretion, however there is expected to be significantly less trading volume in the shares of New BBX Capital's Class A Common Stock.

To the extent, if any, that New BBX Capital's market value at the time of the distribution is greater than Parent's tax basis in New BBX Capital, New BBX Capital will indemnify Parent for tax on gain taken into account as a result of the distribution of New BBX Capital's common stock, determined as if no net operating losses or other tax attributes were available to shelter that gain and computed at an assumed tax rate of 25%. If

Parent recognizes gain on the distribution, so that New BBX Capital has an indemnity obligation, Parent and New BBX Capital expect to make an election for U.S. federal income tax purposes that would enable New BBX Capital to increase the basis of its assets to New BBX Capital's market value at the time of the distribution, thereby increasing the amount of amortization or depreciation deductions allowable to New BBX Capital after the distribution of New BBX Capital's common stock. To the extent, however, that New BBX Capital's market value at the time of the distribution is less than Parent's tax basis in New BBX Capital, Parent will not recognize any loss, but Parent and New BBX Capital expect to make an election that is intended to prevent a reduction to fair market value of New BBX Capital's tax basis in its assets (or in the assets of partnerships in which it holds an interest) in order to preserve New BBX Capital's ability to claim the amortization or depreciation deductions that would have been available if the separation had not occurred. There can be no assurance, however, that such a basis reduction will not be required.

## U.S. Holders

The distribution of New BBX Capital common stock should be treated as ordinary dividend income to the extent considered paid out of Parent's current year or accumulated earnings and profits (as determined under U.S. federal income tax principles). Distributions in excess of both current year and accumulated earnings and profits will be treated as a non-taxable return of capital, which reduces basis, to the extent of the holder's basis in Parent's common stock and thereafter as capital gain. To the extent that any such amount is treated as a dividend, corporate U.S. holders should generally be eligible for the dividends received deduction and non-corporate U.S. holders should generally qualify for reduced rates applicable to qualified dividend income, assuming, in each case, that a minimum holding period and certain other generally applicable requirements are satisfied. U.S. holders will take a tax basis in their New BBX Capital common stock equal to its fair market value on the date of receipt.

Parent will not be able to determine the amount of the distribution (if any) that will be treated as a dividend until after the close of the taxable year of the spin-off, because its current year earnings and profits will be calculated based on its income for the entire taxable year in which the distribution occurs. In addition to Parent's operating results for that year, which will not include the earnings and expenses of the business conducted by New BBX Capital after the separation, other factors that are not knowable at this time will affect Parent's earnings and profits for the taxable year of the spin-off. Those factors include the extent, if any, to which the value of New BBX Capital at the time of the spin-off exceeds Parent's tax basis in New BBX Capital, resulting in recognition of a gain that will increase Parent's earnings and profits. Parent currently intends to cause shareholders to be provided with a determination of the portion of the distribution constituting a taxable dividend as soon as practicable after its earnings and profits for the taxable year in which the distribution is provided to shareholders, and there is no assurance that the forms provided and returns filed will not need to be amended based on changes in Parent's estimates or subsequent events or information. Further, this information may not be available until after U.S. holders file their income tax returns for that taxable year. Accordingly, such U.S. holders may need to file amended tax returns to reflect the amount of the taxable dividend as finally determined.

To the extent that the distribution of New BBX Capital common stock constitutes an "extraordinary dividend" with respect to a particular U.S. holder, special rules may apply. In general, a dividend constitutes an "extraordinary dividend" if the amount of the dividend exceeds 10% of that U.S. holder's tax basis in its stock. For purposes of this calculation, only the portion of a distribution treated as a dividend, rather than the full amount of the distribution, is taken into account. If the portion (if any) of the distribution treated as a dividend constitutes an extraordinary dividend to a corporate U.S. holder that both (i) claimed a dividends-received deduction with respect to the distribution and (ii) held its Parent common stock for two years or less, such U.S. holder will reduce its tax basis in its Parent common stock (but not below zero) by an amount determined by reference to the dividends-received deduction claimed. If any corporate U.S. holder's basis would be reduced below zero as a result of these rules, any excess would be treated as a dividend qualifies as an extraordinary dividend to a non-corporate U.S. holder

who had claimed a reduced rate for qualified dividend income on the distribution, such non-corporate U.S. holder may be required to treat a portion of any loss on a subsequent sale of its Parent common stock as long-term capital loss, regardless of its actual holding period.

U.S. holders should consult with their tax advisors regarding the possible applicability and effects of the extraordinary dividend provisions, including the possible availability of an election to substitute the fair market value of the Parent common stock for its tax basis for purposes of determining if the portion (if any) of the distribution treated as a dividend constitutes an extraordinary dividend. Such election will generally be available if the fair market value of the Parent common stock as of the day before the ex-dividend date is established to the satisfaction of the Secretary of the Treasury.

Dividends and capital gains earned by non-corporate U.S. holders may be subject to the 3.8% Medicare tax on net investment income.

## Non-U.S. Holders

For Non-U.S. holders, the characterization of the distribution for U.S. federal income tax purposes as a dividend, a return of capital or a capital gain will be determined in the manner described above under "U.S. holders."

In the case of a Non-U.S. holder, the portion (if any) of the distribution treated as a dividend for U.S. federal income tax purposes will generally be subject to U.S. federal gross-basis income tax at a rate of 30%, or a lower rate specified in an applicable income tax treaty. This tax is generally collected by way of withholding. Because the amount of the distribution (if any) constituting a dividend for U.S. federal income tax purposes will not be known at the time of the distribution, for purposes of determining required withholding, Parent or its withholding agent is generally required by U.S. Internal Revenue Service ("IRS") regulations to treat the entire amount of the distribution as a dividend, and withhold tax from that amount, unless it elects instead to withhold based on a reasonable estimate of Parent's earnings and profits. Thus, Parent or another withhold tax, except to the extent it estimates that the amount of the distributable to a Non-U.S. holder to satisfy its obligation to withhold tax, except to the extent it estimates that the amount of the distributable to Non-U.S. holders needed to pay that tax, together with associated expenses. Non-U.S. holders would generally be eligible to obtain a refund of any excess amounts withheld (which would be the entire amount withheld to pay tax if Parent determines, after the end of the taxable year of the spin-off that it had no earnings and profits) by filing an appropriate claim for refund with the IRS. To receive the benefit of a reduced treaty rate, a Non-U.S. holder must furnish to Parent or its paying agent a valid IRSForm W-8BEN. W-8BEN-E or or other applicable form certifying such holder's qualification for the reduced rate. This certification must be provided to Parent or its paying agent prior to the distribution of New BBX Capital common stock.

Dividends that are treated as "effectively connected" with a U.S. trade or business conducted by aNon-U.S. holder (and, if an applicable income tax treaty so provides, are also attributable to a U.S. permanent establishment of such Non-U.S. holder) are not subject to the withholding tax, provided the Non-U.S. holder satisfies certain certification and disclosure requirements. Instead, such dividends, net of specified deductions and credits, are taxed at the same graduated U.S. federal income tax rates applicable to U.S. persons. Any such effectively connected dividends received by a Non-U.S. holder that is a corporation may, under certain circumstances, be subject to an additional "branch profits tax" at a 30% rate or such lower rate as specified by an applicable income tax treaty.

In addition, any capital gains recognized (including capital gains arising from the amount of the distribution exceeding current and accumulated earnings and profits as well as basis in such Non-U.S. holder's Parent common stock) may be subject to U.S. net income tax (and in respect of corporate non-U.S. holders, branch

profits tax) if the gain is effectively connected with a trade or business of the Non-U.S. holder in the United States (and, if required by an applicable income tax treaty, is attributable to a permanent establishment or fixed base of the Non-U.S. holder within the United States). Additionally, a Non-U.S. holder that is an individual who is present in the United States for 183 days or more in the taxable year of the disposition and meets certain other requirements will be subject to a flat 30% tax on the amount of capital gains together with certain other U.S. source capital gains realized during such year, to the extent that they exceed certain U.S. source capital losses realized during such year.

## Tax Considerations to U.S. Holders in Respect of Ownership and Disposition of New BBX Capital Common Stock

## Dividends

Any dividends paid by New BBX Capital out of its current or accumulated earnings and profits (as determined for U.S. federal income tax purposes) generally will be taxable to a U.S. holder as ordinary dividend income. Corporate U.S. holders should generally be eligible for the dividends-received deduction and non-corporate U.S. holders should generally qualify for reduced rates applicable to qualified dividend income, assuming, in each case, that a minimum holding period and certain other generally applicable requirements are satisfied. Dividends in excess of current and accumulated earnings and profits will be treated as a non-taxable return of capital to the extent of the U.S. holder's basis in New BBX Capital's common stock and thereafter as capital gain. U.S. holders should consult their own tax advisors with respect to the appropriate U.S. federal income tax treatment of any dividend received from New BBX Capital. Dividends received by a non-corporate U.S. holder may be subject to a 3.8% Medicare tax on net investment income.

#### Sales or Other Dispositions of New BBX Capital Common Stock

A U.S. holder will recognize capital gain or loss on the sale or other disposition of New BBX Capital common stock in an amount equal to the difference between the U.S. holder's adjusted tax basis in its New BBX Capital common stock and the amount realized from the disposition. Any gain or loss on a sale or other disposition of New BBX Capital common stock generally will be treated as arising from U.S. sources and will be long-term capital gain or loss if the holder has held our common stock for more than one year. Deductions for capital losses are subject to limitations. Any gain recognized by a non-corporate U.S. holder may be subject to a 3.8% Medicare tax on net investment income.

## Tax Considerations to Non-U.S. Holders in Respect of Ownership and Disposition of New BBX Capital Common Stock

## Dividends

Any dividends paid on New BBX Capital common stock that are characterized as dividends paid to aNon-U.S. holder generally will be subject to withholding of U.S. federal income tax at a 30% rate or such lower rate as may be provided by an applicable income tax treaty. To receive the benefit of a reduced treaty rate, a Non-U.S. holder must furnish to New BBX Capital or its paying agent a valid IRSForm W-8 (or applicable successor form) certifying such holder's qualification for the reduced rate. This certification must be provided to New BBX Capital or its paying agent prior to the payment of dividends and must be updated periodically. If a Non-U.S. holder who qualifies for a reduced treaty rate but does not timely provide New BBX Capital or the payment agent with the required certification, such Non-U.S. holder may be entitled to a credit against their U.S. federal income tax liability or a refund of the tax withheld, which the Non-U.S. holder may claim by filing the appropriate claim for refund with the IRS.

Dividends that are treated as "effectively connected" with a trade or business conducted by aNon-U.S. holder within the United States (and, if an applicable income tax treaty so provides, are also attributable to a U.S. permanent establishment of such Non-U.S. holder) are not subject to the withholding tax, provided the Non-U.S.

holder satisfies certain certification and disclosure requirements. Instead, such dividends, net of specified deductions and credits, are taxed at the same graduated U.S. federal income tax rates applicable to U.S. persons. To the extent a dividend is effectively connected with a U.S. trade or business, non-corporate Non-U.S. holders may be eligible for taxation at reduced U.S. federal tax rates applicable to qualified dividend income. Any such effectively connected dividends received by a Non-U.S. holder that is a corporation may, under certain circumstances, be subject to an additional "branch profits tax" at a 30% rate or such lower rate as specified by an applicable income tax treaty.

## Sales or Other Dispositions of New BBX Capital Common Stock

Subject to the discussions under "Information Reporting and Backup Withholding" and "FATCA," below, aNon-U.S. holder will generally not be subject to any U.S. federal income tax or withholding tax on any gain realized upon such holder's sale or other disposition of New BBX Capital common stock. Gain on sale of New BBX Capital common stock may be subject to U.S. net income tax (and in respect of corporate non-U.S. holders, branch profits tax) if the gain is effectively connected with a trade or business of the Non-U.S. holder in the United States (and, if required by an applicable income tax treaty, is attributable to a permanent establishment or fixed base of the Non-U.S. holder within the United States). Additionally, aNon-U.S. holder that is an individual who is present in the United States for 183 days or more in the taxable year of the disposition and meets certain other requirements will be subject to a flat 30% tax on the amount of gain derived from the sale that, together with certain other U.S. source capital gains realized during such year.

# FATCA

Sections 1471-1474 of the Code (commonly known as "FATCA") impose a 30% withholding tax on certain types of payments (including dividends by Parent and New BBX Capital) made to "foreign financial institutions" and certain other non-U.S. entities unless (i) the foreign financial institution undertakes certain diligence and reporting obligations or (ii) the foreign non-financial entity either certifies it does not have any substantial U.S. owners or furnishes identifying information regarding each substantial U.S. owner. If any payee, whether or not it is a beneficial owner or an intermediary with respect to a payment, is a foreign financial institution that is not subject to special treatment under certain intergovernmental agreements, it must enter into an agreement with the U.S. Treasury requiring, among other things, that it undertakes to identify accounts held by certain U.S. persons or U.S.-owned foreign entities, annually report certain information about such accounts, and withhold 30% on payments to account holders whose actions prevent them from complying with these reporting or other requirements. Withholding under this legislation on withholdable payments to foreign financial institutions and certain non-financial foreign entities also apply with respect to the gross proceeds of a disposition of New BBX Capital common stock (which will include sales, redemptions and returns on capital). Failure by a Non-U.S. holder (or any non-U.S. intermediary through which it will hold its stock) that is subject to FATCA to comply with its certification and reporting requirements, or properly document its status as a person not subject to FATCA withholding at a rate of 30% on withholdable payments made to the Non-U.S. holder. Non-U.S. holders or U.S. holders owning Parent or New BBX Capital common stock through a non-U.S. intermediary should consult their tax advisors regarding this legislation.

#### Information Reporting and Backup Withholding

In general, information reporting requirements may apply to dividends, sales proceeds or other amounts paid to U.S. holders and Non-U.S. holders, unless an exemption applies. Backup withholding tax may apply to amounts subject to reporting if the holder fails to provide an accurate taxpayer identification number or fails to report all interest and dividends required to be shown on its U.S. federal income tax returns. A U.S. holder or Non-U.S. holder can claim a credit against its U.S. federal income tax liability for the amount of any backup withholding tax and a refund of any excess, provided that all required information is timely provided to the IRS. U.S. holders and Non-U.S. holders should consult their tax advisors as to their qualification for exemption from backup withholding and the procedure for establishing an exemption.

# THE DISCUSSION ABOVE IS A GENERAL SUMMARY. IT DOES NOT COVER ALL TAX MATTERS THAT MAY BE OF IMPORTANCE TO A PARTICULAR SHAREHOLDER. EACH SHAREHOLDER IS URGED TO CONSULT ITS OWN TAX ADVISOR ABOUT THE TAX CONSEQUENCES TO IT OF THE SPIN-OFF IN LIGHT OF THE SHARHOLDER'S OWN CIRCUMSTANCES.

# Holders

Currently, New BBX Capital is a wholly-owned subsidiary of Parent and as such it only has one shareholder, Parent. Upon completion of the spin-off, it is anticipated that New BBX Capital will have 111 record holders of 15,624,091 outstanding shares of New BBX Capital's Class A Common Stock and 51 record holders of 3,693,596 outstanding shares of New BBX Capital's Class B Common Stock. The outstanding share amounts set forth above is based on the number of shares of Parent's Class A Common Stock and Class B Common Stock expected to be outstanding on the record date and, as previously described, reflects the one-for-five reverse split of Parent's Class A Common Stock and Class B Common Stock effected on July 22, 2020.

# **Reason for Furnishing this Information Statement**

We are furnishing this information statement to you, as a shareholder of Parent entitled to receive shares of New BBX Capital's common stock in the spin-off, for the sole purpose of providing you with information about the spin-off and New BBX Capital. This information statement is not, and you should not consider it, an inducement or encouragement to buy, hold or sell any securities of Parent or New BBX Capital. We believe that the information in this information statement is accurate as of the date set forth on the cover. Changes may occur after that date and neither Parent nor New BBX Capital undertakes any obligation to update the information except as may be required by law.

# **DIVIDEND POLICY**

Following the spin-off, dividends by New BBX Capital will be at the discretion of New BBX Capital's Board of Directors based on New BBX Capital's financial condition, results of operations and capital requirements, and considerations that New BBX Capital's Board of Directors considers relevant. In addition, the terms of agreements governing New BBX Capital's indebtedness, whether existing at the time of the spin-off or subsequently entered into, may limit or prohibit dividend payments. It is currently expected that, for the foreseeable future following the spin-off, New BBX Capital will retain any earnings for use in the operation of its business. Accordingly, New BBX Capital does not anticipate paying any cash dividends on its common stock for the foreseeable future.

# CAPITALIZATION

The following table presents our cash and cash equivalents and capitalization as of June 30, 2020 on a historical basis and on a pro forma basis to give effect to the spin-off and the related transactions and events described in this information statement as if thespin-off and such related transactions and events had occurred on June 30, 2020. We are providing the following capitalization table for informational purposes only. You should not construe it as indicative of our capitalization or financial condition had the spin-off and the related transactions and events been completed on the date assumed. The capitalization table below also may not reflect the capitalization or financial condition that would have resulted had New BBX Capital been operated as a separate company apart from Parent's organization at that date or New BBX Capital's future capitalization or financial condition. You should read the table below in conjunction with the financial and other information included in the sections of this information statement entitled "Unaudited Pro Forma Financial Statements" and "Management's Discussion and Analysis of Financial Condition at Results of Operations" and with New BBX Capital's historical financial statements and accompanying notes included elsewhere in this information statement.

|   | June 30, 2020 |                  |
|---|---------------|------------------|
|   | Actual        | <b>Pro Forma</b> |
| (dollars in thousands)  |               |                  |
| Cash  |               |                  |
| Cash and cash equivalents   | \$ 96,537     | 96,537           |
| Capitalization:   |               |                  |
| Debt Outstanding  |               |                  |
| Notes payable and lines of credit   | 41,614        | 41,614           |
| Redeemable noncontrolling interest  | 1,759         | 1,759            |
| Equity  |               |                  |
| Preferred stock of \$0.01 par value: authorized 10,000,000 shares   |               |                  |
| Class A Common Stock of \$0.01 par value; authorized 30,000,000 shares: none issued and outstanding, 15,624,091 pro |               |                  |
| forma   | —             | 156              |
| Class B Common Stock of \$0.01 par value; authorized 4,000,000 shares: none issued and outstanding, 3,693,596 pro   |               |                  |
| forma   | —             | 37               |
| Additional paid-in-capital  | —             | 317,739(A)       |
| Parent's net investment   | 242,932       | _                |
| Accumulated other comprehensive income  | 1,203         | 1,203            |
| Parent equity/total stockholders' equity  | 244,135       | 319,135          |
| Noncontrolling interests  | 278           | 278              |
| Total Equity  | 244,413       | 319,413          |
| Total Capitalization  | \$287,786     | 362,786          |
|   |               |                  |

(A) In connection with the spin-off, Parent will enter into a \$75 million promissory note in favor of New BBX Capital.

# SELECTED HISTORICAL FINANCIAL INFORMATION

The following table presents selected historical financial data for the periods indicated below. New BBX Capital derived the selected historical statement of operations data for the six months ended June 30, 2020 and 2019 and the balance sheet data as of June 30, 2020 from its unaudited combined carve-out financial statements included elsewhere in this information statement. New BBX Capital derived the selected historical statement of financial condition data as of December 31, 2017 from its unaudited statement of financial condition that is not included in this information statement. New BBX Capital derived the selected historical statement of financial condition data as of December 31, 2019 and 2018, and for each of the years in the three-year period ended December 31, 2019, from its audited combined carve-out financial statements include elsewhere in this information statement. In management's opinion, the unaudited combined carve-out financial statements have been prepared on the same basis as the audited combined carve-out financial statements and include all adjustments, consisting only of normal recurring adjustments and allocations, necessary for a fair presentation of the information for the periods presented.

The historical statements of operations reflect allocations of general corporate expenses from Parent, including, but not limited to, executive management, finance, legal, information technology, human resources, employee benefits administration, treasury, risk management and other shared services. These expenses have been allocated to New BBX Capital on the basis of direct usage when identifiable, while the remainder of the expenses, including costs related to executive compensation, were allocated primarily on a pro-rata basis of combined revenues and equity in earnings of unconsolidated joint ventures of Parent and its subsidiaries. Management considers these allocations to be a reasonable reflection of the utilization of services by, or the benefits provided to, New BBX Capital. The allocations may not, however, reflect the expenses New BBX Capital would have incurred as a stand-alone public company for the periods presented. Actual costs that may have been incurred if New BBX Capital had been a stand-alone public company for the periods presented. Actual costs that may have been incurred if New BBX Capital had been a stand-alone public company for the periods presented. Actual costs that may have been incurred if New BBX Capital had been a stand-alone public company would depend on a number of factors, including the chosen organizational structure, what functions were outsourced or performed by employees and strategic decisions made in areas such as information technology and infrastructure. The financial statements included in this information statement may not necessarily reflect New BBX Capital's financial position, results of operations and cash flows as if New BBX Capital had operated as a stand-alone public company during all periods presented. Accordingly, New BBX Capital's historical results may not be a reliable indicator of its future performance or financial condition. In addition, the financial data as of and for the six months ended June 30, 2020 and 2019 are not necessarily indicative of the

In presenting the financial data in conformity with GAAP, New BBX Capital is required to make estimates and assumptions that affect the amounts reported. See "Management's Discussion and Analysis of Financial Condition and Results of Operations—Critical Accounting Policies" included elsewhere in this information statement for a detailed discussion of the accounting policies that management believes require subjective and complex judgments that could potentially affect reported results.

You should read the selected historical financial data in conjunction with New BBX Capital's audited combined carve-out financial statements and unaudited combined carve-out financial statements included elsewhere in this information statement and the financial and other information contained in the sections of this information statement entitled "Unaudited Pro Forma Financial Statements," "Capitalization" and "Management's Discussion and Analysis of Financial Condition and Results of Operations."

|   | For the Six Months<br>Ended<br>June 30, |         | For the Years Ended |         |          |
|---|---|---------|---------------------|---------|----------|
|   |   |         | 1                   |         |          |
|   | 2020                                    | 2019    | 2019                | 2018    | 2017     |
|   |   | (       | in thousands)       |         |          |
| Statements of Operations Data:                                  |   |         |                     |         |          |
| Total revenues  | \$ 74,785                               | 105,136 | 203,724             | 208,565 | 152,036  |
| Total cost and expenses   | 119,896                                 | 107,000 | 213,227             | 226,126 | 178,068  |
| Equity in earnings of unconsolidated real estate joint ventures | 696                                     | 8,742   | 37,898              | 14,194  | 12,541   |
| Other income  | 111                                     | 554     | 665                 | 277     | 220      |
| Foreign exchange gain (loss)                                    | 272                                     | (24)    | (75)                | 68      | (193)    |
| (Loss) income before income taxes                               | (44,032)                                | 7,408   | 28,985              | (3,022) | (13,464) |
| Benefit (provision) for income taxes (1)                        | 9,214                                   | (2,148) | (8,334)             | (2,865) | (1,306)  |
| Net (loss) income from continuing operations                    | (34,818)                                | 5,260   | 20,651              | (5,887) | (14,770) |
| Discontinued operations   | (74)                                    | (3,523) | (7,138)             | (3,580) | (1,339)  |
| Net (loss) income   | (34,892)                                | 1,737   | 13,513              | (9,467) | (16,109) |
| Less: Net loss attributable to noncontrolling interests         | 4,312                                   | 68      | 224                 | 266     | 20       |
| Net (loss) income attributable to Parent                        | <u>\$ (30,580</u> )                     | 1,805   | 13,737              | (9,201) | (16,089) |

|   | As | of June 30,    | As      | As of December 31, |         |  |
|---|----|----------------|---------|--------------------|---------|--|
|   |    | 2020           | 2019    | 2018               | 2017    |  |
|   |    | (in thousands) |         |                    |         |  |
| Statements of Financial Condition Data: |    |                |         |                    |         |  |
| Total assets (2)                        | \$ | 416,797        | 361,507 | 309,952            | 315,170 |  |
| Borrowings (3)                          |    | 41,614         | 42,736  | 37,496             | 43,920  |  |
| Parent's equity                         |    | 242,932        | 179,681 | 235,415            | 237,259 |  |
| Accumulated other comprehensive income  |    | 1,203          | 1,554   | 1,216              | 1,785   |  |
| Noncontrolling interests                |    | 278            | 1,001   | 899                | (238)   |  |
| Total equity (2)                        |    | 244,413        | 182,236 | 237,530            | 238,806 |  |

(1) The provision for income taxes for the year ended December 31, 2017 was the result of the reduction in New BBX Capital's net deferred income tax asset associated with the enactment of the Tax Cuts and Jobs Act which permanently lowered the corporate income tax rate from 35% to 21%. The provision for income taxes for the year ended December 31, 2018 was the result of nondeductible executive compensation.

(2) Total assets as of June 30, 2020 and December 31, 2019 includes \$79.9 million and \$87.1 million of operating lease assets, while total assets in the prior periods presented do not include operating lease assets. Total equity as of December 31, 2019 includes a cumulative effect adjustment of \$2.2 million, net of income taxes, associated with a right-of-use asset impairment loss recognized upon the adoption of the new lease accounting standard on January 1, 2019. Based on the transition guidance elected by New BBX Capital upon the adoption of the new lease accounting standard, comparable prior periods are reported in accordance with Topic 840, which did not require the recognition of right-of-use assets and lease liabilities related to operating leases. See Note 2—Summary of Significant Accounting Policies to New BBX Capital's audited combined carve-out financial statements included elsewhere in this information statement.

(3) Borrowings consist of community development bonds, revolving credit facilities and term loans.

# UNAUDITED PRO FORMA FINANCIAL STATEMENTS

The unaudited pro forma combined financial statements set forth below have been derived from New BBX Capital's historical annual and interim financial statements, including its unaudited statement of financial condition as of June 30, 2020, its unaudited statement of operations for the six months ended June 30, 2020, and its audited statement of operations for the year ended December 31, 2019, which are included elsewhere in this information statement. New BBX Capital's historical financial statements include allocations of certain expenses from Parent, including expenses for costs related to functions such as treasury, tax, accounting, legal, internal audit, human resources, public and investor relations, general management, shared information technology systems, corporate governance activities, executive services and centrally managed employee benefit arrangements.

The unaudited pro forma combined financial statements give effect to the following transaction accounting adjustments:

- the \$75 million promissory note expected to be made by Parent in favor of New BBX Capital in connection with the spin-off; and
- New BBX Capital's anticipated post-distribution capital structure, including the issuance of approximately 15,624,091 shares of New BBX Capital's Class A Common Stock to holders of Parent's Class A Common Stock and approximately 3,693,596 shares of New BBX Capital's Class B Common Stock to holders of Parent's Class B Common Stock (in each case, based upon the number of outstanding shares of Parent's Class A Common Stock to Class B Common Stock (as a applicable, on June 30, 2020, the one-for-five reverse split of Parent's Class A Common Stock and Class B Common Stock effected on July 22, 2020, the expected acceleration of the vesting of restricted stock awards of Parent's Class A Common Stock and Class B Common Stock previously granted to Parent's executives, and a distribution ratio of one share of New BBX Capital's Class A Common Stock for each share of Parent's Class A Common Stock and one share of New BBX Capital's Class B Common Stock for each share of Parent's Class B Common Stock and one share of New BBX Capital's Class B Common Stock for each share of Parent's Class B Common Stock and one share of New BBX Capital's Class B Common Stock for each share of Parent's Class B Common Stock and one share of New BBX Capital's Class B Common Stock for each share of Parent's Class B Common Stock.

The unaudited pro forma statements of operations for the six months ended June 30, 2020 and the year ended December 31, 2019 give effect to the spin-off and the related transactions described above as if they had occurred on January 1, 2019. The unaudited pro forma balance sheet as of June 30, 2020 gives effect to the spin-off and the related transactions described above as if they had occurred on such date.

In management's opinion, the unaudited pro forma combined financial statements reflect adjustments necessary to present fairly New BBX Capital's pro forma results and financial position as of and for the periods indicated. The pro forma adjustments are based on currently available information and assumptions management believes are, under the circumstances and given the information available at this time, reasonable, directly attributable to New BBX Capital's separation from Parent, and reflect changes necessary to reflect New BBX Capital's financial condition and results of operations as if New BBX Capital was a stand-alone entity.

The unaudited pro forma combined financial statements are for illustrative and informational purposes only and are not intended to represent what New BBX Capital's results of operations or financial position would have been had the spin-off and related transactions occurred on the dates assumed. The unaudited pro forma combined financial statements also should not be considered indicative of New BBX Capital's future results of operations or financial position as a separate, publicly-traded company.

Parent currently provides many corporate functions on New BBX Capital's behalf, including those described above, and New BBX Capital's historical financial statements include allocations of these expenses from Parent. We believe that these allocations are representative of costs that New BBX Capital would have

incurred as a separate stand-alone publicly-traded company. However, future costs that New BBX Capital may incur as a stand-alone publicly-traded company are uncertain and may be higher or lower than the historical allocations in the unaudited pro forma combined financial statements.

Costs related to the spin-off prior to its completion have been and will be borne by Parent. These costs include, but are not limited to, the recognition in contemplation of the spin-off of compensation expense related to the acceleration of the vesting of restricted stock awards previously granted to Parent's executives (for which unrecognized compensation expenses were \$19.8 million as of June 30, 2020) and the cost of the expected cash payout to settle Parent's long-term incentive program for 2020 (which was historically paid primarily in stock awards) (each subject to approval of the Compensation Committee of Parent's Board of Directors). Accordingly, these costs were not allocated to New BBX Capital or otherwise reflected in New BBX Capital's financial statements, including New BBX Capital's historical and pro forma statements of operations contained herein.

The unaudited pro forma combined financial statements should be read in conjunction with New BBX Capital's historical financial statements and accompanying notes included elsewhere in this information statement and the financial and other information contained in the section of this information statement entitled "Management's Discussion and Analysis of Financial Condition and Results of Operations."

# NEW BBX CAPITAL UNAUDITED PRO FORMA STATEMENT OF OPERATIONS FOR THE SIX MONTHS ENDED JUNE 30, 2020 (In thousands, except per share data)

|   |             | Transaction<br>Accounting | Autonomous<br>Entity |     |           |
|---|-------------|---------------------------|----------------------|-----|-----------|
| Revenues:   | Historical  | Adjustments               | Adjustments          |     | Pro Forma |
| Trade sales   | \$ 63,936   |                           |                      |     | 63,936    |
| Sales of real estate inventory  | 9.278       | _                         |                      |     | 9.278     |
| Interest income   | 199         | 2,250 (B)                 |                      |     | 2,449     |
| Net losses on sales of real estate assets                               | (34)        | —                         |                      |     | (34)      |
| Other revenue   | 1,406       | —                         |                      |     | 1,406     |
| Total revenues  | 74,785      | 2,250                     |                      |     | 77,035    |
| Costs and Expenses:   |             |                           |                      |     |           |
| Cost of trade sales   | 52,173      | _                         | _                    |     | 52,173    |
| Cost of real estate inventory sold                                      | 6,106       | —                         |                      |     | 6,106     |
| Interest expense  | —           | —                         | —                    |     | —         |
| Recoveries from loan losses, net  | (5,037)     | —                         | _                    |     | (5,037)   |
| Impairment losses   | 30,740      | —                         |                      |     | 30,740    |
| Selling, general and administrative expenses                            | 35,914      |                           |                      |     | 35,914    |
| Total costs and expenses  | 119,896     |                           |                      |     | 119,896   |
| Operating profits (losses)  | (45,111)    | 2,250                     |                      |     | (42,861)  |
| Equity in net earnings of unconsolidated real estate joint ventures     | 696         | _                         |                      |     | 696       |
| Other income  | 111         | —                         |                      |     | 111       |
| Foreign exchange gain   | 272         |                           |                      |     | 272       |
| Loss from continuing operations before income taxes                     | (44,032)    | 2,250                     |                      |     | (41,782)  |
| Benefit (provision) for income taxes                                    | 9,214       | (471) (C)                 |                      |     | 8,743     |
| Net Loss from continuing operations                                     | (34,818)    | 1,779                     | _                    |     | (33,039)  |
| Less: Net loss attributable to noncontrolling interests                 | 4,312       |                           |                      |     | 4,312     |
| Net Loss from continuing operations attributable to parent/shareholders | \$ (30,506) | 1,779                     |                      |     | (28,727)  |
| Earnings per common share   |             |                           |                      |     |           |
| Basic   |             |                           |                      | (D) | (1.49)    |
| Diluted   |             |                           |                      | (D) | (1.49)    |
| Weighted-average common shares outstanding                              |             |                           |                      |     |           |
| Basic   |             |                           |                      | (E) | 19,261    |
| Diluted   |             |                           |                      | (E) | 19,261    |

See accompanying notes to unaudited pro forma combined financial statements

# NEW BBX CAPITAL UNAUDITED PRO FORMA STATEMENT OF OPERATIONS FOR THE YEAR ENDED DECEMBER 31, 2019 (In thousands, except per share data)

|   |            | Transaction<br>Accounting | Autonomous<br>Entity |     |           |
|---|------------|---------------------------|----------------------|-----|-----------|
| Revenues:   | Historical | Adjustments               | Adjustments          |     | Pro Forma |
| Trade sales   | \$180,319  | _                         | _                    |     | 180,319   |
| Sales of real estate inventory  | 5,049      | _                         |                      |     | 5,049     |
| Interest income   | 811        | 4,500 (B)                 |                      |     | 5,311     |
| Net gains on sales of real estate assets                                  | 13,616     | —                         | _                    |     | 13,616    |
| Other revenue   | 3,929      |                           |                      |     | 3,929     |
| Total revenues  | 203,724    | 4,500                     |                      |     | 208,224   |
| Costs and Expenses:   |            |                           |                      |     |           |
| Cost of trade sales   | 125,735    | _                         |                      |     | 125,735   |
| Cost of real estate inventory sold  | 2,643      | —                         |                      |     | 2,643     |
| Interest expense  | 433        | —                         | —                    |     | 433       |
| Recoveries from loan losses, net  | (5,428)    | _                         | _                    |     | (5,428)   |
| Impairment losses   | 189        | —                         | —                    |     | 189       |
| Selling, general and administrative expenses                              | 89,655     |                           |                      |     | 89,655    |
| Total costs and expenses  | 213,227    |                           |                      |     | 213,227   |
| Operating profits (losses)  | (9,503)    | 4,500                     |                      |     | (5,003)   |
| Equity in net earnings of unconsolidated real estate joint ventures       | 37,898     | _                         | _                    |     | 37,898    |
| Other income  | 665        | —                         |                      |     | 665       |
| Foreign exchange loss   | (75)       |                           |                      |     | (75)      |
| Income from continuing operations before income taxes                     | 28,985     | 4,500                     | _                    |     | 33,485    |
| (Provision) for income taxes  | (8,334)    | (1,104) (C)               |                      |     | (9,438)   |
| Net income from continuing operations                                     | 20,651     | 3,396                     | _                    |     | 24,047    |
| Less: net loss attributable to noncontrolling interests                   | 224        |                           |                      |     | 224       |
| Net income from continuing operations attributable to parent/shareholders | \$ 20,875  | 3,396                     |                      |     | 24,271    |
| Earnings per common share   |            |                           |                      |     |           |
| Basic   |            |                           |                      | (D) | 1.26      |
| Diluted   |            |                           |                      | (D) | 1.26      |
| Weighted-average common shares outstanding                                |            |                           |                      |     |           |
| Basic   |            |                           |                      | (E) | 19,276    |
| Diluted   |            |                           |                      | (E) | 19,276    |

See accompanying notes to unaudited pro forma combined financial statements

# NEW BBX CAPITAL UNAUDITED PRO FORMA STATEMENT OF FINANCIAL CONDITION AS OF JUNE 30, 2020 (In thousands)

|  | Historical       | Transaction<br>Accounting<br>Adjustments | Autonomous<br>Entity<br>Adjustments | Pro Forma       |
|--|------------------|--|-------------------------------------|-----------------|
| ASSETS   | Instorical       | rujustinents                             | rujustinents                        | <u>110101ma</u> |
| Cash and cash equivalents                                | \$ 96,537        | —  | _                                   | 96,537          |
| Restricted cash  | 529              | _  | _                                   | 529             |
| Trade accounts receivable, net                           | 15,157           | _  | _                                   | 15,157          |
| Trade inventory  | 20,501           | _  | —                                   | 20,501          |
| Real estate  | 63,897           | —  | _                                   | 63,897          |
| Investments in unconsolidated real estate joint ventures | 63,775           | _  | —                                   | 63,775          |
| Property and equipment, net                              | 28,990           | —  | _                                   | 28,990          |
| Goodwill   | 14,864           | _  | —                                   | 14,864          |
| Intangible assets, net                                   | 6,392            | —  | _                                   | 6,392           |
| Operating lease assets                                   | 79,853           | —  | —                                   | 79,853          |
| Note receivable from parent                              | —                | 75,000(A)                                | _                                   | 75,000          |
| Due from Parent  | 683              | —  | —                                   | 683             |
| Other assets   | 15,614           | —  | _                                   | 15,614          |
| Deferred tax asset, net                                  | 9,944            | —  | —                                   | 9,944           |
| Discontinued operations total assets                     | 61               |  |                                     | 61              |
| Total assets   | <u>\$416,797</u> | 75,000                                   |                                     | 491,797         |
| LIABILITIES AND EQUITY                                   |                  |  |                                     |                 |
| Liabilities:   |                  |  |                                     |                 |
| Accounts payable   | 11,814           | _  |                                     | 11,814          |
| Accrued expenses   | 14,440           | _  | _                                   | 14,440          |
| Other liabilities  | 6,597            | _  | _                                   | 6,597           |
| Operating lease liabilities                              | 96,119           | _  | _                                   | 96,119          |
| Notes payable and other borrowings                       | 41,614           | _  | _                                   | 41,614          |
| Discontinued operations total liabilities                | 41               | _  | _                                   | 41              |
| Total liabilities  | 170,625          |  |                                     | 170,625         |
| Redeemable noncontrolling interest                       | 1,759            | _  |                                     | 1,759           |
| Equity:  |                  |  |                                     |                 |
| Parent's equity  | 242,932          | 75,000(A)                                | —                                   | 317,932         |
| Accumulated other comprehensive income                   | 1,203            | —  | —                                   | 1,203           |
| Noncontrolling interests                                 | 278              |  |                                     | 278             |
| Total equity   | 244,413          | 75,000                                   |                                     | 319,413         |
| Total liabilities and equity                             | \$416,797        | 75,000                                   |                                     | 491,797         |

See accompanying notes to unaudited pro forma combined financial statements

# NOTES TO UNAUDITED PRO FORMA COMBINED FINANCIAL STATEMENTS

- A. Pursuant to the Separation and Distribution Agreement between Parent and New BBX Capital, Parent will enter into a \$75 million promissory note in favor of New BBX Capital.
- B. Adjustment represents interest income from Parent's \$75 million promissory note that bears interest at 6.0% per annum.
- C. Represents the provision for income taxes based on the estimated effective income tax rate of 20.9% for the six months ended June 30, 2020 and 24.5% for the year ended December 31, 2019.
- D. Pro forma basic and diluted earnings (loss) per share were calculated based on income (loss) from continuing operations attributable to shareholders divided by the weighted average pro forma basic common shares and diluted common shares, respectively, outstanding for the period.
- E. Pro forma weighted average basic and diluted common shares outstanding for the six months ended June 30, 2020 and the year ended December 31, 2019 reflect Parent's historical basic weighted average shares outstanding for the respective periods adjusted for the 1 for 5 reverse stock split effected by Parent and the accelerated vesting of outstanding restricted stock awards as of January 1, 2019 (or when the restricted stock awards were granted if the grant date for the applicable award was subsequent to January 1, 2019).

## BUSINESS

You should read the following business description in conjunction with New BBX Capital's audited and unaudited combinedcarve-out financial statements and related notes appearing elsewhere in this information statement.

## **Company Overview**

New BBX Capital is a Florida-based diversified holding company. Prior to the spin-off, New BBX Capital will be converted into a Florida corporation. New BBX Capital's principal holdings include (i) BBX Capital Real Estate, which is engaged in the acquisition, development, construction, ownership, financing, and management of real estate and investments in real estate joint ventures, owns a 50% equity interest in The Altman Companies, a developer and manager of multifamily apartment communities, and manages the legacy assets retained in connection with Parent's sale of BankAtlantic in 2012, including a portfolio of loans receivable, real estate properties and judgments, (ii) BBX Sweet Holdings, which is engaged in the ownership and management of companies in the confectionery industry, including IT'SUGAR, a retailer of special candy products, including bulk candy, candy in giant packaging and novelty items, and (iii) Renin, which is engaged in the design, manufacture, and distribution of sliding doors, door systems and hardware, and how décor products.

The Company's goal is to build long-term shareholder value. Since many of the Company's assets do not generate income on a regular or predictable basis, the Company's objective is long-term growth as measured by increases in book value and intrinsic value over time. In addition, the Company's goal is to streamline its investment verticals so that the Company can be more easily analyzed and followed by the marketplace.

The Company regularly reviews the performance of its investments and, based upon economic, market, and other relevant factors, considers transactions involving the sale or disposition of all or a portion of its assets, investments, or subsidiaries.

See "Management's Discussion and Analysis of Financial Condition and Results of Operations" for a discussion of the impact of the COVID-19 pandemic on the operations and results of our businesses and investments.

## **Our Businesses**

# **BBX Capital Real Estate**

BBX Capital Real Estate is engaged in the acquisition, development, construction, ownership, financing, and management of real estate and investments in real estate joint ventures, including investments in multifamily rental apartment communities, single-family master-planned for sale communities, and commercial properties located primarily in Florida. In addition, it owns a 50% equity interest in The Altman Companies, a developer and manager of multifamily apartment communities, and manages the legacy assets acquired in connection with Parent's sale of BankAtlantic in 2012, including a portfolio of loans receivable, real estate properties and judgments.

BBX Capital Real Estate's strategy is focused on:

- identifying and acquiring or developing real estate, including multifamily apartment and townhome communities, single-family masterplanned communities, and commercial properties; and
- identifying and investing in opportunistic real estate joint ventures with third party developers.

Although BBX Capital Real Estate has historically focused on the monetization of the legacy asset portfolio through the collection or sale of loans receivable and the development or sale of foreclosed real estate properties,

it largely completed the monetization of the portfolio following the sale of several significant real estate properties during 2019. As a result, BBX Capital Real Estate is currently focused on leveraging The Altman Companies, as well as BBX Capital Real Estate's relationships with third party developers, to identify new development opportunities with the goal of building a diversified portfolio of real estate investments that generate profits. In addition to the development and sale of multifamily apartment communities, these investment opportunities may also include the development of multifamily apartment communities, these investment opportunities may also include the development of multifamily apartment communities that will be owned over a long-term hold period and the acquisition of existing multifamily apartment communities which can be renovated and re-leased pursuant to a "value add" strategy, as well as the pursuit of possible investment opportunities in additional geographic locations. Furthermore, while BBX Capital Real Estate's investments in multifamily apartment communities sponsored by The Altman Companies primarily involve investing in the manging member in the joint ventures that are formed to invest in such projects, BBX Capital Real Estate has in the past and may in the future consider opportunistically making debt or equity investments in one or more of such projects in lieu of seeking funding from unaffiliated third parties.

## Investments

BBX Capital Real Estate currently holds investments in a diverse portfolio of real estate developments, including multifamily rental apartment communities, single-family master-planned for sale communities, mixed-used properties, and other legacy assets. The following provides a description of certain of these investments.

#### Multifamily Apartment Developments—The Altman Companies

## The Altman Companies

In November 2018, BBX Capital Real Estate acquired a 50% equity interest in The Altman Companies, a joint venture between BBX Capital Real Estate and Joel Altman engaged in the development, construction, and management of multifamily apartment communities, for cash consideration of \$14.6 million, including \$2.3 million in transaction costs. The Company accounts for this investment under the equity method of accounting. The Altman Companies is a fully integrated platform engaged in all aspects of the development process through its ownership of various operating companies that were previously owned and operated by Mr. Altman. These companies and their predecessors have operated since 1968 and have developed and managed more than 25,000 multifamily units throughout the United States, including communities in Florida, Michigan, Illinois, Tennessee, Georgia, Texas, and North Carolina. The Altman Companies currently operates through the following companies:

- Altman Development Company ("ADC")—The Altman Companies owns 100% of ADC, which performs site selection and other
  predevelopment activities (including project underwriting and design), identifies development financing (which is typically comprised of a
  combination of internal and external equity and institutional debt), provides oversight of the construction process, and arranges for the
  ultimate sale of the projects upon stabilization. ADC enters into a development agreement with each joint venture that is formed to invest in
  development projects originated by the platform and earns a development fee for its services.
- Altman Management Company ("AMC")—The Altman Companies owns 100% of AMC, which performs leasing and property management services for the multifamily apartment communities developed by the Altman Companies prior to the ultimate sale of such projects. In certain cases, AMC also provides such services to apartment communities owned by third parties and certain affiliated entities. AMC enters into a leasing and property management agreement with each joint venture that is formed to invest in projects originated by the platform and earns a management fee for its services.
- Altman-Glenewenkel Construction ("AGC")—The Altman Companies owns 60% of AGC, which performs general contractor services for the multifamily apartment communities developed by the Altman Companies. AGC enters into a general contractor agreement with each joint venture that is formed to invest in projects originated by the platform and earns a general contractor fee for its services.

In addition to the fees earned by these companies, BBX Capital Real Estate invests in the managing member of the joint ventures that are formed to invest in projects originated by the platform. Such equity interests are typically entitled to a preferred equity interest in the projects to the extent that the external equity investors in such ventures receive agreed-upon returns on their investments.

The Altman Companies has historically incurred operating costs in excess of the fees earned from the projects, and as a result, earnings generated by the platform generally arise as a result of the ability to invest as the managing member and receive promoted equity interests in the projects.

Pursuant to the operating agreement of The Altman Companies, BBX Capital Real Estate will acquire an additional 40% equity interest in The Altman Companies from Mr. Altman for a purchase price, subject to certain adjustments, of \$9.4 million in January 2023, and Mr. Altman can also, at his option or in other predefined circumstances, require New BBX Capital to purchase his remaining 10% equity interest in The Altman Companies for \$2.4 million. However, he will retain his membership interests, including his decision making rights, in the managing member of any development joint ventures that are originated prior to New BBX Capital's acquisition of additional equity interests in The Altman Companies. In addition, in certain circumstances, BBX Capital Real Estate may acquire the 40% membership interests in AGC that are not owned by The Altman Companies for a purchase price based on prescribed formulas in the operating agreement of AGC.

In connection with its investment in the Altman Companies, BBX Capital Real Estate acquired interests in the managing member of seven multifamily apartment developments, including four developments in which BBX Capital Real Estate had previously invested as a non-managing member, for aggregate cash consideration of \$8.8 million.

In addition, as of March 31, 2020, BBX Capital Real Estate and Mr. Altman have each contributed \$3.75 million to ABBX Guaranty, LLC, a joint venture established to provide guarantees on the indebtedness and construction cost overruns of new real estate joint ventures formed by The Altman Companies.

The following provides a description of certain of BBX Capital Real Estate's current investments in multifamily apartment communities sponsored by The Altman Companies.

# Altis at Grand Central

In September 2017, BBX Capital Real Estate invested \$1.9 million as one of a number of investors in a joint venture with Mr. Altman to develop Altis at Grand Central, a 314 unit multifamily apartment community in Tampa, Florida. In November 2018, BBX Capital Real Estate also acquired approximately 50% of Mr. Altman's membership interest in the joint venture for \$0.6 million. Construction commenced in 2017 and is expected to be substantially completed during 2020. The 314 apartment units were approximately 50% leased as of June 30, 2020.

# Altis at Promenade

In December 2017, BBX Capital Real Estate invested \$1.0 million as one of a number of investors in a joint venture with Mr. Altman to develop Altis at Promenade, a 338 unit multifamily apartment community in Tampa, Florida. In November 2018, BBX Capital Real Estate also acquired approximately 50% of Mr. Altman's membership interest in the joint venture for \$1.2 million. Construction commenced in 2018 and was substantially completed during 2019. The 338 apartment units were approximately 70% leased as of June 30, 2020.

#### Altis at Ludlam

During 2018, BBX Capital Real Estate invested \$0.7 million with Mr. Altman and another investor in a joint venture to acquire land, obtain entitlements, and fund predevelopment costs for a potential multifamily apartment

development in Miami, Florida. During 2019, BBX Capital Real Estate invested an additional \$0.4 million in the joint venture to fund predevelopment costs. In June 2020, the joint venture obtained entitlements, closed on development financing, and commenced development of a 312 unit multifamily apartment community with 7,500 square feet of retail space. In connection with the closing, BBXRE received a \$0.5 million distribution from the joint venture as a reimbursement of predevelopment costs and invested an additional \$8.5 million in the joint venture as preferred equity.

## Altis at Preserve (Suncoast)

During 2018, BBX Capital Real Estate invested \$1.9 million with Mr. Altman in a joint venture to acquire land, obtain entitlements, and fund predevelopment costs for the development of Altis at Preserve (Suncoast), a 350 unit multifamily apartment community in Tampa, Florida. In 2019, the joint venture closed on its development financing and commenced construction, which is expected to be substantially completed in 2020. In connection with the closing, BBX Capital Real Estate and Mr. Altman retained membership interests in the managing member of the joint venture and received distributions of a portion of their previous capital contributions based on the final development financing structure.

#### Altis at Pembroke Gardens

In November 2018, BBX Capital Real Estate acquired approximately 50% of Mr. Altman's membership interest in a joint venture invested in Altis at Pembroke Gardens for \$1.3 million. Altis at Pembroke Gardens is a 280 unit multifamily apartment community in Pembroke Pines, Florida. Construction of the community was completed during 2017, and the 280 apartment units were approximately 88% leased as of June 30, 2020. The joint venture intends to seek to sell the project in 2021.

## Altis at Boca Raton

In November 2018, BBX Capital Real Estate acquired approximately 50% of Mr. Altman's membership interest in a joint venture invested in Altis at Boca Raton for \$1.9 million. Altis at Boca Raton is a 398 unit multifamily apartment community in Boca Raton, Florida. Construction of the community was completed during 2017, and the 398 apartment units were approximately 88% leased as of June 30, 2020. The joint venture intends to seek to sell the project in 2021.

## Altis at Little Havana

In June 2019, BBX Capital Real Estate invested \$0.8 million in a joint venture sponsored by The Altman Companies to develop Altis at Little Havana, a 224 unit multifamily apartment community in Miami, Florida. Construction commenced in 2019 and is expected to be substantially completed in 2021.

## Altis at Lake Willis (Vineland Point)

In August 2019, BBX Capital Real Estate invested \$4.5 million in a joint venture sponsored by The Altman Companies to acquire land, obtain entitlements, and fund predevelopment costs for the development of a potential multifamily apartment community in Orlando, Florida. The joint venture is continuing to evaluate its plans for the project, including the potential development of the community in two phases.

## Altis at Miramar East/West

In October 2019, BBX Capital Real Estate invested \$2.5 million in a joint venture sponsored by The Altman Companies to develop Altis Miramar West, a 320 unit multifamily apartment community, and Altis Miramar East, a 330 unit multifamily apartment community, on two adjacent sites in Miramar, Florida. Construction commenced in 2019 and is expected to be substantially completed in 2021.

## Rights to Joint Venture Distributions

The operating agreements governing Altman joint ventures generally provide that the holders of thenon-managing membership interests are entitled to distributions based on their pro-rata share of the capital contributions to the ventures until such members receive their aggregate capital contributions plus a specified return on their capital. After such members receive their contributed capital and the specified returns, distributions are based on an agreed-upon allocation of the remaining cash flows available for distribution, with the holders of the managing membership interests receiving an increasing percentage of the distributions. As BBX Capital Real Estate's investments in the above joint ventures include investments as both a non-managing member and a managing member, New BBX Capital's economic interest in the expected distributions from such ventures in many cases is not the same as its pro-rata share of its contributed capital in such ventures.

## Single Family Developments

## Beacon Lake Master Planned Development

BBX Capital Real Estate has obtained entitlements to develop raw land in St. Johns County, Florida into 1,476 finished lots which will comprise the Beacon Lake Community. As part of the development, BBX Capital Real Estate is developing the land and common areas and selling the finished lots to third-party homebuilders who will construct single-family homes and townhomes that are planned to range from 1,800 square feet to 4,000 square feet and priced from the high \$200,000's to the \$500,000's.

In 2017, BBX Capital Real Estate commenced land development and entered into agreements with homebuilders for the 302 finished lots comprising Phase I of the project. During the years ended December 31, 2019 and 2018, BBX Capital Real Estate closed on the sale of all of the finished lots comprising Phase I to homebuilders (51 in 2019 and 251 in 2018).

BBX Capital Real Estate has also commenced land development of the lots comprising Phase II of the project, which is expected to include approximately 400 single-family homes and 196 townhomes, and an additional 79 lots for single-family homes as part of Phase III of the project. During the six months ended June 30, 2020, BBX Capital Real Estate closed on the sale of 71 single family lots and 38 townhome lots to homebuilders. As of June 30, 2020, BBX Capital Real Estate had entered into agreements with homebuilders to sell developed lots for an additional 373 single-family homes and 158 townhomes as part of Phases II and III and has collected deposits related to these agreements.

BBX Capital Real Estate has financed a portion of the development costs for the project through the issuance of Community Development District Bonds. Under the terms of the agreements with the homebuilders, in connection with the sale of the finished lots, BBX Capital Real Estate is required to repay a portion of the bonds with proceeds from such sales, while a portion of the bonds are required to be assumed by the homebuilders.

## Sky Cove

In June 2019, BBX Capital Real Estate invested \$4.2 million as one of a number of investors in a joint venture with Label & Co. to develop Sky Cove at Westlake, a residential community comprised of 204 single family homes in Loxahatchee, Florida. BBX Capital Real Estate is entitled to receive 26.25% of the joint venture distributions until it receives its aggregate capital contributions plus a specified return on its capital. After all investors receive a specified return and the return of their contributed capital, any distributions thereafter are shared based on earnings, with Label & Co., as the managing member, receiving an increasing percentage of distributions. The project commenced construction in 2019, and home closings commenced in 2020.

# Marbella

As of June 30, 2020, BBX Capital Real Estate had invested \$7.0 million in a joint venture with CC Homes to develop Marbella, a residential community comprised of 158 single family homes in Miramar, Florida, and

## **Table of Contents**

expects to invest an additional \$1.3 million in the venture during the remainder of 2020. BBX Capital Real Estate is entitled to receive 70.00% of the joint venture distributions until it receives its aggregate capital contributions plus a specified return on its capital. After all investors receive a specified return and the return of their contributed capital, any distributions thereafter are shared based on earnings, with CC Homes, as the managing member, receiving an increasing percentage of distributions. The joint venture acquired the development land in 2019 and commenced site development in 2020.

#### Mixed Use Developments

## Bayview

In 2014, BBX Capital Real Estate invested in a joint venture with an affiliate of Procacci Development Corporation ("PDC"). At the inception of the venture, BBX Capital Real Estate and PDC each contributed \$1.8 million to the venture in exchange for a 50% interest. The joint venture acquired for \$8.0 million approximately three acres of real estate in Fort Lauderdale, Florida. There is currently an approximate \$4,000 square foot office building, along with a convenience store and gas station, on the property. The office building has low occupancy with short term leases, while the lease for the convenience store ends in March 2022. BBX Capital Real Estate anticipates that the property will be redeveloped into a mixed-use project in the future.

# L03/212 Partners

As of June 30, 2020, BBX Capital Real Estate has invested \$2.8 million as one of a number of investors in The Main Las Olas joint venture, which was formed to invest in the development of The Main Las Olas, a mixed-used project in downtown Fort Lauderdale, Florida that is planned to be comprised of an office tower with approximately 365,000 square feet of leasable area, a residential tower with approximately 341 units, and approximately 45,000 square feet of ground floor retail. As of December 31, 2019, BBX Capital Real Estate expects to invest an additional \$1.0 million in the venture as development progresses. The project is currently under construction and is anticipated to be substantially completed during the fourth quarter of 2020. Parent has executed an agreement with the joint venture to lease space in the office tower for its corporate headquarters.

## Other Assets

In addition to the above projects, BBX Capital Real Estate holds certain investments in real estate joint ventures in which a majority of the assets of the ventures have been sold. BBX Capital Real Estate also holds various legacy assets acquired in connection with Parent's sale of BankAtlantic in 2012, including loans receivable and real estate with an aggregate carrying amount of approximately \$21.8 million as of June 30, 2020. The majority of the legacy assets do not generate cash flows on a regular or predictable basis and are not expected to do so until the assets are monetized through loan repayments or transactions involving the sale, joint venture, or development of the underlying real estate.

In recent years, BBX Capital Real Estate has generated substantial profits from the legacy asset portfolio, as the majority of the loans receivable and foreclosed real estate assets within the portfolio were impaired in prior periods to their estimated fair values during the recession that began in 2007 and 2008 but were ultimately monetized by BBX Capital Real Estate following the subsequent recovery in the real estate market over the past several years. Although BBX Capital Real Estate is continuing its efforts to monetize the remaining assets within the portfolio, BBX Capital Real Estate has substantially completed the monetization of the portfolio and does not expect to generate substantial profits from the remaining assets in future periods.

#### **BBX Sweet Holdings**

## **Business Overview**

BBX Sweet Holdings is engaged in the ownership and management of operating businesses in the confectionery industry, including IT'SUGAR, Hoffman's Chocolates, and Las Olas Confections and Snacks.

IT'SUGAR is a specialty candy retailer in retail locations, which include a mix of high-traffic resort and entertainment, lifestyle, mall/outlet, and urban locations throughout the U.S. Its products include bulk candy, candy in giant packaging, and licensed and novelty items. IT'SUGAR has historically utilized a store model for its retail locations that requires a relatively low initial investment, with a goal of shorter payback periods and increased investment returns. However, as a result of trends in retail consumer traffic, IT'SUGAR had focused on opening and operating larger stores in select resort and entertainment locations which generally experience higher traffic and sales volume but require a higher initial investment. During 2019, IT'SUGAR continued to invest capital in these types of locations, including Grand Bazaar, a 6,000 square foot location in Las Vegas, Nevada that was opened in June 2019, and a 22,000 square foot, three story candy department store at American Dream, a 3 million square foot shopping and entertainment complex in New Jersey. While the American Dream store opened in December 2019, it was closed and remained closed as of June 30, 2020 as a result of the COVID-19 pandemic. In addition, IT'SUGAR is continuing to evaluate its current retail locations where sales volumes may give rise to early lease termination rights and the potential opportunity to renegotiate lease terms and occupancy costs. For certain underperforming locations. In certain circumstances, IT'SUGAR may determine that it is in its best interest to incur costs to exit a location if New BBX Capital believes that the closure of such locations will improve IT'SUGAR's overall operating efficiencies and profitability over the long term.

BBX Sweet Holdings' other operations include Hoffman's Chocolates, a retailer of gourmet chocolates with retail locations in South Florida, and Las Olas Confections and Snacks, a manufacturer and wholesaler of chocolate and other confectionery products.

## Renin

#### **Business Overview**

Renin is engaged in the design, manufacture, and distribution of sliding doors, door systems and hardware, and home décor products and operates through its headquarters in Canada and two manufacturing and distribution facilities in the United States and Canada. In addition to its own manufacturing, Renin also sources various products and materials from China and Vietnam. Following BBX Capital's acquisition of Renin in 2013, Renin, which historically generated operating losses, has become profitable, generating trade sales of \$67.5 million and income before taxes of \$1.8 million for the year ended December 31, 2019 and for the six months ended June 30, 2020.

Renin's products are sold through three channels in North America: retail, commercial, and direct installation in the greater Toronto area. Renin's retail channel currently comprises approximately 63% of its gross sales and includes big box retail customers such as Lowes, Home Depot, and Costco. Revenues from one customer of Renin represented \$20.2 million, \$20.7 million, and \$20.9 million of the New BBX Capital's total revenues for the years ended December 31, 2019, 2018 and 2017, respectively, which represented nearly 10% of the Company's total revenues for the years ended December 31, 2018 and over 10% of the Company's total revenues for the year ended December 31, 2017. Its commercial channel currently comprises approximately 26% of its gross sales and includes original equipment manufacturers and fabricators across North America. Renin's direct installation channel generates the remaining sales.

Renin's business and operating strategy is focused on:

- Growing sales across all channels by delivering outstanding customer service and consistently developing innovative products;
- Improving gross margin by lowering manufacturing costs through productivity improvement;
- Reducing customer lead-times through better inventory planning and repatriation of domestic manufacturing balanced with global sourcing
  of finished goods; and
- Seeking to potentially acquire companies in complementary businesses.

Renin has entered into a non-binding letter of intent in connection with a possible acquisition of a Canadian company which is engaged in a complementary business. Renin is currently performing due diligence in connection with the potential acquisition. There is no assurance that a definitive agreement for the acquisition will be entered into by the parties or that the transaction will be consummated.

### Competition

The industries in which New BBX Capital's investments conduct business are very competitive, and New BBX Capital also faces substantial competition with respect to our investment activities from real estate investors and developers, private equity funds, hedge funds, and other institutional investors. New BBX Capital competes with institutions and entities that are larger and have greater resources than the resources available to New BBX Capital.

BBX Capital Real Estate invests in the development of multifamily apartment communities. Due to the historically strong performance of this class of asset within the real estate market, BBX Capital Real Estate is experiencing increased competition from other real estate investors and developers, which is increasing the cost of land and resulting in increased inventories of multifamily apartment communities in the markets in which BBX Capital Real Estate rental rates and increase the time required to lease and stabilize its developments.

Renin's products are primarily sold to large retailers and wholesalers, and it experiences intense competition from importers of foreign products.

Four unaffiliated companies in the confectionery industry currently account for the majority of the industry's revenues, reflecting significant concentration and competition in the industry in which BBX Sweet Holdings operates.

### **Regulatory Matters**

As a public company, New BBX Capital will be subject to federal securities laws, including the Exchange Act. In addition, the companies in which New BBX Capital holds investments are subject to federal, state and local laws and regulations generally applicable to their respective businesses.

#### Seasonality

BBX Sweet Holdings' businesses are subject to seasonal fluctuations in trade sales, which cause fluctuations in BBX Sweet Holdings' quarterly results of operations. Historically, IT'SUGAR generated its strongest retail trade sales during the months from June through August, as well as during the month of December, when families are on vacation. BBX Sweet Holdings' other operating businesses generate their strongest trade sales during the fourth quarter in connection with various holidays in the United States.

### Employees

As of December 31, 2019, New BBX Capital had 1,312 employees. As previously described, however, New BBX Capital has taken steps to reduce expenses in connection with, and in an attempt to mitigate the effects of, the COVID-19 pandemic, including the furlough by IT'SUGAR of all of its store employees and the majority of its corporate employees beginning in March 2020. While certain of such employees have been recalled as part of IT'SUGAR's phased reopening plan, not all IT'SUGAR stores have been reopened and certain stores that were reopened have subsequently been required to close due to government mandates or staffing shortages. See "Management's Discussion and Analysis of Financial Condition and Results of Operations" for additional information.

None of our employees are represented by a labor organization, and none are party to any collective bargaining agreement. We have not experienced any work stoppages and consider our relations with our employees to be satisfactory.

### Properties

Following the spin-off, Parent and New BBX Capital will share office space at their principal executive offices located at 401 East Las Olas Boulevard, Suite 800, Fort Lauderdale, Florida, 33301. The space is currently leased by Parent under a lease with an expiration date of February 28, 2021. Parent has the right to renew the terms of the lease for two additional terms of five years commencing as of the expiration date. Parent has executed a lease for a new principal executive office located at 201 East Las Olas Boulevard, Fort Lauderdale, Florida, 33301, and expects to relocate its office upon the delivery of the new space during the first quarter of 2021. The lease agreement for the new principal executive office has an initial term of 10 years and provides Parent with the right to renew the terms of the lease for three additional terms of five years following the initial term. It is expected that the principal executive office lease will either be assigned to New BBX Capital, with a portion of the office space to be subleased to Parent at a rate of \$200,000 per year, or New BBX Capital will pay or reimburse Parent for payments under the lease other than \$200,000 of annual rent to be borne by Parent.

BBX Sweet Holdings maintains certain executive offices at Parent's principal executive office and also maintains a principal executive office for IT'SUGAR at 3155 Southwest 10<sup>th</sup> Street, Deerfield Beach, Florida that is occupied under a lease with an expiration date of October 31, 2024. BBX Sweet Holdings operates retail locations throughout the United States which are subject to leases that expire between 2020 and 2030 and seven Hoffman's Chocolates retail locations in South Florida which are subject to leases that expire between 2020 and 2026. BBX Sweet Holdings also operates a manufacturing facility in Orlando, Florida which is subject to a lease that expires in 2020, subject to four one-year renewals that may be exercised by BBX Sweet Holdings, and leases a manufacturing facility in Utah which is subject to a lease that expires in 2023 and has been subleased. BBX Sweet Holdings also owns a manufacturing facility in Greenacres, Florida. As discussed herein, BBX Sweet Holdings and IT'SUGAR in particular are not current in the payments due under their leases and in many cases the landlords have delivered notices of default with respect to the leased premises.

Renin's principal executive office is located at 110 Walker Drive, Brampton, Ontario and is occupied under a lease with an expiration date of December 31, 2027. Renin leases its manufacturing facilities in the United States and Canada which have lease expiration dates of December 31, 2022 and December 31, 2027, respectively.

### Legal Proceedings

In the ordinary course of business, New BBX Capital and its subsidiaries are parties to lawsuits as plaintiff or defendant involving its operations and activities. Additionally, from time to time in the ordinary course of business, New BBX Capital is involved in disputes with existing and former employees, vendors, taxing jurisdictions, landlords and various other parties and also receives consumer complaints and complaints, inquiries, and orders requiring compliance from governmental and consumer agencies, including Offices of State Attorneys General. New BBX Capital takes these matters seriously and attempts to resolve any such issues as they arise. We may also become subject to litigation related to the COVID-19 pandemic, including with respect to leases and any actions we take or may be required to take as a result of the pandemic.

Reserves are accrued for matters in which management believes it is probable that a loss will be incurred and the amount of such loss can be reasonably estimated. Management does not believe that the aggregate liability relating to known contingencies in excess of the aggregate amounts accrued will have a material impact on New BBX Capital's results of operations or financial condition. However, litigation is inherently uncertain, and the actual costs of resolving legal claims, including awards of damages, may be substantially higher than the amounts accrued for these claims and may have a material adverse impact on New BBX Capital's results of operations or financial condition.

Adverse judgments and the costs of defending or resolving legal claims may be substantial and may have a material adverse impact on New BBX Capital's financial statements. Management is not at this time able to estimate a range of reasonably possible losses with respect to matters in which it is reasonably possible that a loss

will occur. In certain matters, management is unable to estimate the loss or reasonable range of loss until additional developments provide information sufficient to support an assessment of the loss or reasonable range of loss. Frequently in these matters, the claims are broad, and the plaintiffs have not quantified or factually supported their claim.

There were no material pending legal proceedings against New BBX Capital or its subsidiaries as of June 30, 2020.

### MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULT OF OPERATIONS

You should read the following discussion of our results of operations and financial condition together with our historical financial statements and accompanying notes that we have included elsewhere in this information statement as well as the discussion in the section of this information statement entitled "Business." The following discussion contains forward-looking statements that involve risks and uncertainties. The forward-looking statements are not historical facts, but rather are based on current expectations, estimates, assumptions and projections. Actual results could differ materially from the results contemplated by these forward-looking statements due to a number of factors, including, without limitation, those discussed in the sections of this information statement entitled "Risk Factors" and "Cautionary Statement Regarding Forward-Looking Statements."

The historical and pro forma financial statements included in this information statement may not reflect what New BBX Capital's business, financial position or results of operations would have been had it been a separate, publicly-traded company during the periods presented or what its results of operations, financial position, and cash flows will be in the future. For additional information about New BBX Capital's past financial performance and the basis of presentation of New BBX Capital's financial statements, please see "Unaudited Pro Forma Financial Statements" and New BBX Capital's historical financial statements and the notes thereto included elsewhere in this information statement,

### Overview

BBX Capital Florida LLC is currently a Florida limited liability company. Prior to the spin-off, BBX Capital Florida LLC will be converted into a Florida corporation. BBX Capital Florida LLC or the corporation into which it is converted is referred to together with its subsidiaries as the "Company," "we," "us," or "our," and without its subsidiaries as "New BBX Capital."

The Company is a Florida-based diversified holding company whose principal investments are BBX Capital Real Estate LLC ("BBX Capital Real Estate" or "BBXRE"), BBX Sweet Holdings, LLC ("BBX Sweet Holdings"), and Renin Holdings, LLC ("Renin").

The Company's goal is to build long-term shareholder value. Since many of the Company's assets do not generate income on a regular or predictable basis, the Company's objective is long-term growth as measured by increases in book value and intrinsic value over time. The Company regularly reviews the performance of its investments and, based upon economic, market, and other relevant factors, considers transactions involving the sale or disposition of all or a portion of its assets, investments, or subsidiaries.

As of June 30, 2020, the Company had total consolidated assets of approximately \$416.8 million and Parent's equity of approximately \$242.9 million.

# **Impact of the COVID-19 Pandemic**

The COVID-19 pandemic has caused, and continues to cause, an unprecedented disruption in the U.S. and global economies and the industries in which the Company operates due to, among other things, government ordered "shelter in place" and "stay at home" orders and advisories, travel restrictions, and restrictions on business operations, including government guidance with respect to travel, public accommodations, social gatherings, and related matters. The disruptions arising from the pandemic and the reaction of the general public had a significant adverse impact on the Company's financial condition and operations during the six months ended June 30, 2020. The duration and severity of the pandemic and related disruptions, as well as the adverse impact on economic and market conditions, are uncertain; however, given the nature of these circumstances, the adverse impact of the pandemic on the Company's consolidated results of operations, cash flows, and financial condition in 2020 has

been, and is expected to continue to be, material. Furthermore, although the duration and severity of the effects of the pandemic are uncertain, demand for many of the Company's products and services may remain weak for a significant length of time, and the Company cannot predict if or when the industries in which the Company operates will return to pre-pandemic levels.

Although the impact of the COVID-19 pandemic on the Company's principal investments and management's efforts to mitigate the effects of the pandemic has varied, as described in further detail below, New BBX Capital and its subsidiaries have sought to take steps to manage expenses through cost saving initiatives and reductions in employee head count and actions to increase liquidity and strengthen the Company's financial position, including maintaining availability under lines of credit and reducing planned capital expenditures. As of June 30, 2020, the Company's consolidated cash and cash equivalent balances were \$96.5 million.

See below for additional discussions related to the current and possible impacts of the COVID-19 pandemic on the Company's principal investments.

### Summary of Combined Results of Operations for the Six Months Ended June 30, 2020 and 2019

### **Consolidated Results**

The following summarizes key financial highlights for the six months ended June 30, 2020 compared to the same 2019 period:

- Total consolidated revenues of \$74.8 million, a 28.9% decrease compared to the same 2019 period.
- Loss before income taxes from continuing operations of \$44.0 million compared to income of \$7.4 million during the same 2019 period.
- Net loss attributable to Parent of \$30.6 million compared to income of \$1.8 million during the same 2019 period.

The Company's consolidated results for the six months ended June 30, 2020 compared to the same 2019 period were significantly impacted by the following:

- A decrease in BBX Sweet Holdings' revenues primarily attributable to the impact of theCOVID-19 pandemic on its operations, including the closure of IT'SUGAR's retail locations in March 2020.
- The recognition of impairment losses of \$30.7 million in the 2020 period primarily related to goodwill and long-lived assets associated with IT'SUGAR as a result of the impact of the COVID-19 pandemic.
- A net decrease in sale activity by BBX Capital Real Estate and its joint ventures in the 2020 period as compared to the 2019 period.
- A net decrease in selling, general and administrative expenses primarily attributable to cost mitigating activities implemented in the 2020 period in response to the COVID-19 pandemic, including permanent and temporary reductions in workforce.

### Segment Results

New BBX Capital currently reports the results of its business activities through the following reportable segments: BBX Capital Real Estate, BBX Sweet Holdings, and Renin.

Information regarding income before income taxes by reportable segment is set forth in the table below (in thousands):

|  | For the Six Months Ended June 30 |          |          |  |
|--|----------------------------------|----------|----------|--|
|  | 2020                             | 2019     | Change   |  |
| BBX Capital Real Estate                                      | \$ 3,672                         | 21,527   | (17,855) |  |
| BBX Sweet Holdings   | (38,952)                         | (4,166)  | (34,786) |  |
| Renin  | 1,925                            | 1,071    | 854      |  |
| Other  | (3,044)                          | 245      | (2,289)  |  |
| Reconciling items and eliminations                           | (7,633)                          | (11,269) | 2,636    |  |
| (Loss) income before income taxes from continuing operations | (44,032)                         | 7,408    | (51,440) |  |
| Benefit (provision) for income taxes                         | 9,214                            | (2,148)  | 11,362   |  |
| Net (loss) income from continuing operations                 | (34,818)                         | 5,260    | (40,078) |  |
| Discontinued operations                                      | (74)                             | (3,523)  | 3,449    |  |
| Net (loss) income  | (34,892)                         | 1,737    | (36,629) |  |
| Less: Net loss attributable to noncontrolling interests      | 4,312                            | 68       | 4,244    |  |
| Net (loss) income attributable to Parent                     | \$ <u>(30,580</u> )              | 1,805    | (32,385) |  |

# BBX Capital Real Estate Reportable Segment

### Segment Description

BBX Capital Real Estate (or BBXRE) is engaged in the acquisition, development, construction, ownership, financing, and management of real estate and investments in real estate joint ventures, including investments in multifamily rental apartment communities, single-family master-planned for sale housing communities, and commercial properties located primarily in Florida. In addition, BBXRE owns a 50% equity interest in the Altman Companies, a developer and manager of multifamily apartment communities, and also manages the legacy assets acquired in connection with the Company's sale of BankAtlantic in 2012, including portfolios of loans receivable, real estate properties, and judgments.

## Overview

Although BBXRE has not to date been as significantly impacted by the COVID-19 pandemic as BBX Sweet Holdings, the effects of the pandemic have impacted BBXRE's operations and are expected to impact its operating results and financial position for the year ended December 31, 2020. Recent construction activities have continued at BBXRE's existing projects, and following some disruptions in March and April 2020, sales at BBXRE's single-family home developments generally returned to pre-pandemic levels. However, the effects of the pandemic, including increased unemployment and economic uncertainty, as well as recent increases in the number of COVID-19 cases in Florida and throughout the United States, have impacted rental activities at BBXRE's multifamily apartment developments. In addition, the effects of the pandemic, including the impact on general economic conditions and real estate and credit markets, have increased uncertainty relating to the expected timing and pricing of future sales of multifamily apartment developments, single-family homes, and developed lots at BBXRE's Beacon Lake Community, as well as the timing and financing of new multifamily apartment developments.

While the Company expects that the impact of the COVID-19 pandemic will adversely affect BBXRE's operating results and financial condition for the year ended December 31, 2020, particularly with respect to the expected timing of sales, the Company evaluated various factors, including asset-specific factors, overall economic and market conditions, and the excess of the expected profits associated with such assets in relation to their carrying amounts, and concluded that, except as discussed below, there had not been a significant decline in

the fair value of most of BBXRE's real estate assets as of June 30, 2020 that should be recognized as an impairment loss. As part of this evaluation, the Company considered the sales at its single-family home developments (which remain at or near pre-pandemic levels), continued collection of rent at its multifamily apartment developments, and indications that there has not to date been a significant decline in sales prices for single family homes or an increase in capitalization rates for multifamily apartment communities. However, the Company recognized \$2.7 million of impairment losses during the six months ended June 30, 2020 primarily related to a decline in the estimated fair values of certain of BBXRE's investments in joint ventures, including i) a joint venture that is developing an office tower, as the market for office space has been more significantly impacted by the pandemic compared to the single family and multifamily markets in which BBXRE primarily invests, and ii) a joint venture invested in a multifamily apartment community in which BBXRE prices at a purchase price calculated based on assumptions related to the timing and pricing of the sale of the asset, both of which have been impacted by the pandemic.

There is no assurance that the real estate market will not be materially adversely impacted by the pandemic or otherwise, that the sales prices of singlefamily homes will not materially decline, that rents will be paid when due or at all, or that market rents will not materially decline. While government efforts to delay or forestall evictions and the availability of judicial remedies have not to date materially impacted BBXRE's operations, they may in the future have an adverse impact on both market values and BBXRE's operating results. Further, the effects of the pandemic may impact the costs of operating BBXRE's real estate assets, including, but not limited to, an increase in property insurance costs indicated by recent quotes of insurance costs that are higher than pre-pandemic levels, which could also have an adverse impact on market values and BBXRE's operating results. BBXRE will continue to monitor economic and market conditions and may recognize further impairment losses in future periods as a result of various factors, including, but not limited to, material declines in overall real estate values, sales prices for single family homes, and/or rental rates for multifamily apartments.

Prior to the pandemic, BBXRE previously disclosed that it anticipated that its operating profits would decline in 2020 as compared to recent prior periods when significant sales of assets were consummated, and BBXRE expects that the effects of the COVID-19 pandemic will result in a further decline in its results of operations for 2020. Further, as BBXRE's primary focus in 2020 had been to source investments in new development opportunities with the goal of building a diversified portfolio of real estate investments that generate profits in future periods, the effects of the COVID-19 pandemic may impact BBXRE over a longer term to the extent that its ability to identify new development opportunities that meet its investment criteria or source debt or equity capital from unaffiliated third parties is adversely impacted. While BBXRE may be able to identify opportunistic investments in a recessionary environment that could be funded with available cash, there is no certainty that such opportunities will be identified, that such opportunities will meet the Company's investment criteria, or that required funds will be available for that purpose.

As a result of the above factors, including the potential impact of theCOVID-19 pandemic on sales of existing projects and investments in new development opportunities, BBXRE's results of operations and financial condition may be materially adversely impacted by the effects of the pandemic in future periods.

#### The Altman Companies and Related Investments

During the six months ended June 30, 2020, the Altis at Wiregrass joint venture, which was sponsored by the Altman Companies, sold its 392 unit multifamily apartment community in Tampa, Florida. As a result of the sale, BBXRE recognized \$0.8 million of equity earnings and received \$2.3 million of distributions from the venture during the six months ended June 30, 2020. During the period, BBXRE also contributed \$1.3 million of additional capital to the Altman Companies to fund operations and invested \$10.9 million in existing real estate joint ventures sponsored by the Altman Companies, including \$1.6 million in additional equity contributions to the Altis Miramar West, Altis Miramar East, and Altis at Lake Willis joint ventures and an \$8.5 million preferred equity contribution to the Altis at Ludlam joint venture.

To date, the COVID-19 pandemic has not significantly impacted construction activities which remain ongoing at the existing projects sponsored by the Altman Companies, and as a result, the Altman Companies continues to generate development and general contractor fees from such projects. In addition, the Altman Companies had collected in excess of 95% of the rents at the multifamily apartment communities under its management through July 2020, although initial collections of August 2020 rent were slower than in prior months. With respect to its leasing activities, while leasing was conducted virtually during March through May 2020, the Altman Companies has reopened its leasing offices for visits by appointment. However, as a result of the effects of the pandemic, the Altman Companies has experienced a decline in tenant demand and in the volume of new leases at certain of its communities, which has resulted in an increase in concessions offered to prospective and renewing tenants in an effort to maintain occupancy at its stabilized communities or increase occupancy at its communities under development. Further, some jurisdictions have imposed moratoriums on evictions.

BBXRE and the Altman Companies currently believe that market participants for multifamily apartment communities similar to those sponsored and managed by the Altman Companies are generally assuming a short to medium term decline in occupancy and market rents and an increase in rent concessions and a recovery in occupancy and rental rates in 12-24 months. However, the impact of the COVID-19 pandemic on the economy remains uncertain, and the effects of the pandemic, including a prolonged economic downturn, high unemployment, the expiration of or a decrease in government benefits to individuals, and government-mandated moratoriums on tenant evictions, could ultimately have a longer term and more significant impact on rental rates, occupancy levels, and rent collections, including an increase in tenant delinquencies and/or requests for rent abatements. These effects would impact the amount of rental revenues generated from the multifamily apartment communities sponsored and managed by the Altman Companies, the extent of management fees earned by the Altman Companies, and the ability of the related joint ventures to stabilize and successfully sell such communities. Furthermore, a decline in rental revenues at developments sponsored by the Altman Companies could require it, as the sponsor and managing member, to fund operating shortfalls in certain circumstances and could also impact the ability of the related joint ventures to extend or refinance the construction loans on their respective projects.

Further, BBXRE and the Altman Companies believe that capitalization rates for multifamily apartment communities similar to those sponsored and managed by the Altman Companies have largely remained steady, as the impact of the increased uncertainty in the overall market has generally been seen as having been offset by the impact of the significant decline in interest rates. However, the impact of the COVID-19 pandemic on economic conditions in general, including the uncertainty regarding the severity and duration of such impact, has adversely impacted the level of real estate sales activity and overall credit markets and may ultimately have a significant adverse impact on capitalization rates and real estate values in future periods, particularly if there is a prolonged economic downturn.

If there is a significant adverse impact on real estate values as a result of lower rental revenues, higher capitalization rates, or otherwise, the joint ventures sponsored by the Altman Companies may be unable to sell their respective multifamily apartment developments within the time frames previously anticipated and/or for the previously forecasted sales prices, if at all, which may impact the profits expected to be earned by BBXRE from its investment in the managing member of such projects and could result in the recognition of impairment losses related to BBXRE's investment in such projects. Furthermore, the Altman Companies may be unable to close on the equity and/or debt financing necessary to commence the construction of new projects, including the development of Altis at Lake Willis, which could result in increased operating losses at the Altman Companies due to a decline in development, general contractor, and management fees, the recognition of impairment losses by BBXRE and/or the Altman Companies related to their current investments in predevelopment expenditures and land acquired for development, and the recognition of impairment losses related to BBXRE's overall investment in the Altman Companies, as the profitability and value of the Altman Companies is directly correlated with its ability to source new development opportunities.

### Beacon Lake Master Planned Development

During the six months ended June 30, 2020, BBXRE continued the development of the lots comprising Phase II of the Beacon Lake Community in St. Johns County, Florida, which is expected to include approximately

400 single-family homes and 196 townhomes, and an additional 79 lots for single-family homes as part of Phase III of the project and sold to homebuilders 71 single family lots and 38 townhome lots. In addition, as part of BBXRE's efforts to maximize liquidity in light of overall economic conditions, the community development district related to the Beacon Lake Community issued \$8.6 million of additional community development bonds. The funds from the issuance were used to reimburse BBXRE for its funding of ongoing development costs related to Phases II and III and the repayment of a portion of the bonds previously issued by the community development district. As of June 30, 2020, BBXRE had entered into agreements with homebuilders to sell developed lots for an additional 373 single-family homes and 158 townhomes as part of Phases II and III and has collected deposits related to these agreements.

Following the initial outbreak of COVID-19 in March 2020, homebuilders at the Beacon Lake Community experienced a decline in the volume of sales traffic and home sales and requested extensions of their existing agreements for the purchase of additional developed lots from BBXRE, and BBXRE agreed to such extensions. Subsequently, sales activity significantly increased in May 2020 and generally returned to pre-pandemic levels in June and July 2020. Accordingly, BBXRE currently expects the remaining sale of developed lots to occur pursuant to the modified takedown schedules under its agreements with homebuilders. However, there is no assurance that this will be the case, and the effects of the COVID-19 pandemic on the economy and demand for single-family housing remain uncertain and could result in further requests by homebuilders to extend the timing of their purchase of developed lots and/or failure of the homebuilders to meet their obligations under these contracts. In addition, a decline in home prices as a result of the connection with sales of homes by homebuilders on developed lots previously sold to them, as well as a decrease in the expected sales prices for the unsold lots comprising the remainder of the Beacon Lakes Community. Although BBXRE is not currently expecting a significant decrease in the sales prices or fair value of its unsold lots, a significant decline in the demand and pricing for single-family homes could result in the recognition of impairment losses in future periods.

## **Results of Operations**

Information regarding the results of operations for BBXRE is set forth below (dollars in thousands):

|   | For the Si | For the Six Months Ended June 30 |          |  |  |
|---|------------|----------------------------------|----------|--|--|
|   | 2020       | 2019                             | Change   |  |  |
| Sales of real estate inventory                          | \$ 9,278   | 4,660                            | 4,618    |  |  |
| Interest income   | 185        | 465                              | (280)    |  |  |
| Net (losses) gains on sales of real estate assets       | (34)       | 10,996                           | (11,030) |  |  |
| Other   | 787        | 1,125                            | (338)    |  |  |
| Total revenues  | 10,216     | 17,246                           | (7,030)  |  |  |
| Cost of real estate inventory sold                      | 6,106      | 2,643                            | 3,463    |  |  |
| Recoveries from loan losses, net                        | (5,037)    | (2,385)                          | (2,652)  |  |  |
| Impairment losses                                       | 2,710      | —                                | 2,710    |  |  |
| Selling, general and administrative expenses            | 3,461      | 4,373                            | (912)    |  |  |
| Total costs and expenses                                | 7,240      | 4,631                            | 2,609    |  |  |
| Operating profits                                       | 2,976      | 12,615                           | (9,639)  |  |  |
| Equity in net earnings of unconsolidated joint ventures | 696        | 8,742                            | (8,046)  |  |  |
| Other income  |            | 170                              | (170)    |  |  |
| Income before income taxes                              | \$ 3,672   | 21,527                           | (17,855) |  |  |

BBX Capital Real Estate's income before income taxes for the six months ended June 30, 2020 compared to the same 2019 period decreased by \$17.9 million primarily due to the following:

- A decrease in net gains on sales of real estate assets primarily due to BBXRE's sale of various real estate assets during the 2019 period, including RoboVault and land parcels at PGA Station; and
- A decrease in equity in net earnings of unconsolidated joint ventures primarily due to sales of real estate during the 2019 period, including the sale of real estate assets by the Altis at Lakeline and PGA Design Center joint ventures and single-family homes by the Chapel Trail joint venture; and
- The recognition of impairment losses during the 2020 period; partially offset by,
- An increase in net profits from the sale of developed lots to homebuilders at the Beacon Lake Community development, as BBXRE sold 110 developed lots during the 2020 period and 51 developed lots during the 2019 period;
- A net increase in recoveries from loan losses primarily due to a settlement with a financial institution servicing loans and guarantors for BBXRE; and
- A decrease in selling, general and administrative expenses primarily associated with the receipt of a legal settlement with a title company in the 2020 period and lower operating expenses due to the sale of RoboVault.

# **BBX Sweet Holdings Reportable Segment**

# Segment Description

BBX Sweet Holdings is engaged in the ownership and management of operating businesses in the confectionery industry, including IT'SUGAR, Hoffman's Chocolates, and Las Olas Confections and Snacks. IT'SUGAR is a specialty candy retailer whose products include bulk candy, candy in giant packaging, and licensed and novelty items. Hoffman's Chocolates is a retailer of gourmet chocolates with retail locations in South Florida, and Las Olas Confections and Snacks is a manufacturer and wholesaler of chocolate and other confectionery products.

### Overview

Although BBX Sweet Holdings' results from operations were improved for the first two months of 2020 as compared to 2019, reflecting, among other things, IT'SUGAR's opening of a three story candy department store at American Dream in New Jersey in December 2019 and the opening of three other stores in 2019, BBX Sweet Holdings has been materially adversely impacted by the effects of the COVID-19 pandemic.

In March 2020, as a result of various factors, including government-mandated closures and CDC and WHO advisories in connection with theCOVID-19 pandemic, IT'SUGAR closed all of its retail locations and furloughed all store employees and the majority of its corporate employees. During the three months ended June 30, 2020, IT'SUGAR reopened 85 of its retail locations (out of approximately 100 locations that were open prior to the pandemic) as part of a phased reopening plan, and as part of this plan, it implemented revised store floor plans, increased sanitation protocols and began recalling furloughed store and corporate employees to full or part-time employment. Subsequent to June 30, 2020, IT'SUGAR reopened an additional 11 of its retail locations but was required to close 4 previously reopened retail locations as a result of various governments reimplementing mandated closures. In addition, on a daily basis, IT'SUGAR has had to temporarily close 4-6 locations due to staffing shortages. Sales at IT'SUGAR's retail locations that were open as of June 30, 2020 declined during the second quarter of 2020 by approximately 48% as compared to the comparable period in 2019, and sales at its locations that were open as of July 31, 2020 declined by approximately 43% during July 2020 as compared to the comparable period in 2019. There is no assurance that sales volumes will improve or will not further decline, as the duration and severity of the COVID-19 pandemic and its effects on demand and future sales levels, including a recessionary economic environment and the potential impact of the pandemic on

consumer behavior, remain uncertain. In addition, IT'SUGAR may close additional previously reopened locations as a result of various factors, including governments reimplementing mandated closures, continued staffing shortages, or insufficient sales volumes. Further, there is uncertainty as to when IT'SUGAR will be able to reopen locations that have remained closed since March 2020 or that were subsequently closed following their initial reopening.

As a result of the closure of its retail locations, IT'SUGAR ceased paying rent to the landlords of such locations in April 2020 and has been engaged in negotiations with its landlords for rent abatements, deferrals, and other modifications for the period of time that the locations were or have been closed and the period of time that the locations are opened and operating under conditions which are affected by the pandemic. Accordingly, as of June 30, 2020, IT'SUGAR had accrued and unpaid current rental obligations of \$4.5 million, which are included in other liabilities in the Company's condensed consolidated statement of financial condition, and had received default notices from landlords in relation to 28 of its locations. While IT'SUGAR had executed lease amendments in relation to 16 of its retail locations as of June 30, 2020 and an additional 5 of its retail locations subsequent to June 30, 2020, it remains involved in ongoing and active negotiations with most of its landlords and has only paid a portion of July 2020 rent for most of its locations (including many locations for which IT'SUGAR had previously executed lease amendments related to rent concessions for April through June 2020). In connection with these negotiations, IT'SUGAR's landlords have in some cases indicated that they might provide additional relief if IT'SUGAR opened additional locations at certain of the landlords' other retail locations. The terms of the executed lease amendments vary and include a combination of rent abatements and deferrals. For amendments that provide for the deferral of rent, the repayment terms generally contemplate a repayment period during the remainder of 2020 and through the end of 2021. Certain amendments also provide for the payment of rent based on a percentage of sales volumes for a period of one year to two years in lieu of previously scheduled fixed and variable lease costs under the terms of the existing leases. However, there is no assurance that IT SUGAR will be able to reach agreements with the landlords of its remaining locations relating to rents for the months of April through June 2020 or with all of its landlords relating to rents for the remaining months of 2020. Furthermore, due to the uncertainty related to IT'SUGAR's business as a result of the pandemic, including the potential impact on sales volumes and the possibility of additional closures of its retail locations, there is no assurance that it will be in a position to meet its obligations under the terms of lease agreements and amendments that have been executed or are otherwise being negotiated. Further, there is no assurance that the terms of lease amendments that have been executed or are being negotiated will provide sufficient relief for IT'SUGAR to stabilize and maintain its full operations. If IT'SUGAR's negotiations with its landlords are not successful and its failure to pay rent constitutes an event of default under the applicable lease agreements, IT'SUGAR's landlords may also pursue remedies available to them pursuant to such agreements, which may include the acceleration of obligations under the lease agreements and the initiation of eviction proceedings.

In April 2020, New BBX Capital, through a wholly-owned subsidiary of BBXRE, purchased IT'SUGAR's revolving line of credit and equipment note from the respective lenders for the aggregate outstanding principal balance of the loans of \$4.3 million plus accrued interest and subsequently advanced an additional \$2.0 million to IT'SUGAR pursuant to the terms of the loans. However, New BBX Capital is continuing to evaluate the potential operating deficits and liquidity requirements of its subsidiaries as a result of the impact of the COVID-19 pandemic and may determine not to provide additional funding or capital to subsidiaries whose operations they believe may not be sustainable. There is no assurance that New BBX Capital or its other subsidiaries will provide additional funds to IT'SUGAR.

The effects of the COVID-19 pandemic on demand, sales levels, and consumer behavior, as well as the current recessionary economic environment, have had and could continue to have a material adverse effect on IT'SUGAR's business, results of operations, and financial condition. As a result of the impact of the pandemic on IT'SUGAR's business, including the above mentioned decline in sales volumes as a result of the prolonged closure of its retail locations, decrease in customer traffic in its stores, and the impact of the pandemic on demand and consumer behavior, IT'SUGAR does not believe that it will have sufficient liquidity to continue its

operations if it is unable to obtain significant rent abatements or deferrals from its landlords and amended payment terms from its vendors and its sales volumes do not recover and stabilize in a reasonable period of time. Further, based on its current estimates, IT'SUGAR expects that it will require additional funding or capital in 2020 in order to maintain its operations and is engaged in efforts to obtain additional funding from New BBX Capital or other outside investors. If IT'SUGAR is unable to successfully negotiate with its landlords and vendors, its sales volumes do not recover, and it is unable to obtain additional funding or capital, IT'SUGAR would need to consider pursuing a formal or informal restructuring.

As a result of the above factors, the Company recognized \$25.3 million of impairment losses related to IT'SUGAR's goodwill and long-lived assets during the six months ended June 30, 2020, including the recognition of a goodwill impairment loss of \$20.3 million during the three months ended March 31, 2020 based on a decline in the estimated fair value of IT'SUGAR as of March 31, 2020. See Notes 1 and 6 to the Company's unaudited combined carve-out financial statements for the six months ended June 30, 2020 and 2019 included in this information statement for additional information with respect to the Company's recognition of impairment losses related to IT'SUGAR, including the Company's significant estimates and assumptions related to IT'SUGAR as a result of the COVID-19 pandemic, which may result in the recognition of additional impairment losses related to IT'SUGAR's assets that would be material to the Company's financial statements.

In addition to the material adverse impact of the COVID-19 pandemic on IT'SUGAR's operations, BBX Sweet Holdings' other operations have also been adversely impacted by the pandemic. In March 2020, Hoffman's Chocolates closed all of its retail locations to customer traffic and limited sales to curbside pickup (where allowable by government mandates) and online customers. During the three months ended June 30, 2020, it reopened all of its locations and achieved sales volumes at approximately 70% of pre-pandemic levels (as compared to the comparable period in 2019). In addition, while Las Olas Confections and Snacks' manufacturing and distribution processes were not materially impacted by the pandemic, its sales during the three months ended June 30, 2020 were approximately 51% of pre-pandemic levels (as compared to the comparable period in 2019). Hoffman's Chocolates and Las Olas Confections and Snacks have also been engaged in negotiations with the landlords of their respective retail and manufacturing locations for rent abatements, deferrals, and other modifications. As of June 30, 2020, Hoffman's Chocolates and Las Olas Confections and Snacks had accrued and unpaid current rental obligations of \$0.3 million, which are included in other liabilities in the Company's condensed consolidated statement of financial condition, and they had executed lease amendments with respect to 4 of such locations, including Las Olas Confections and Snacks' manufacturing facility in Orlando, Florida. Subsequent to June 30, 2020, Hoffman's Chocolates executed lease amendments with respect to an additional 2 of its retail locations. Similar to IT'SUGAR, there is no assurance that the sales volumes of these businesses will improve, and they may be required to close previously reopened locations as a result of governments reimplementing mandated closures or otherwise. Furthermore, there is no assurance that Hoffman's Chocolates will be able to execute lease amendments with the landlords of its remaining locations, and due to the uncertainty related to these businesses as a result of the pandemic, there is no assurance they will be in position to meet their obligations under the terms of lease agreements and amendments that have been executed or are otherwise being negotiated.

# **Results of Operations**

Information regarding the results of operations for BBX Sweet Holdings is set forth below (dollars in thousands):

|  | For the Six         | For the Six Months Ended June 30, |          |  |  |
|--|---------------------|-----------------------------------|----------|--|--|
|  | 2020                | 2019                              | Change   |  |  |
| Trade sales                                  | \$ 26,577           | 47,988                            | (21,411) |  |  |
| Cost of trade sales                          | (23,815)            | (31,634)                          | 7,819    |  |  |
| Gross margin                                 | 2,762               | 16,354                            | (13,592) |  |  |
| Interest income                              | 27                  | 29                                | (2)      |  |  |
| Other revenue                                | 204                 | 96                                | 108      |  |  |
| Interest expense                             | (116)               | (98)                              | (18)     |  |  |
| Impairment losses                            | (25,303)            |                                   | (25,303) |  |  |
| Selling, general and administrative expenses | (16,640)            | (20,774)                          | 4,134    |  |  |
| Operating losses                             | (39,066)            | (4,393)                           | (34,673) |  |  |
| Other income                                 | 114                 | 227                               | (113)    |  |  |
| Loss before income taxes                     | <u>\$ (38,952</u> ) | (4,166)                           | (34,786) |  |  |
| Gross margin percentage                      | %10.39              | 34.08                             | (23.69)  |  |  |
| SG&A as a percent of trade sales             | %62.61              | 43.29                             | 19.32    |  |  |

BBX Sweet Holdings' loss before income taxes for the six months ended June 30, 2020 was \$39.0 million compared to \$4.2 million during the same 2019 period, which reflects the following:

- The recognition of impairment losses due to a decline in the estimated value of the goodwill and long-lived assets associated with BBX Sweet Holdings' reporting units as a result of the impact of the COVID-19 pandemic on market conditions;
- A decrease in trade sales primarily due to the impacts of theCOVID-19 pandemic described above, including the temporary closing of all of IT'SUGAR's retail locations in March 2020; and
- A significant decline in gross margin percentage as a result of ongoing lease costs associated with BBX Sweet Holdings' retail and manufacturing locations; partially offset by
- A net decrease in selling, general and administrative expenses primarily due to the furlough of all of IT'SUGAR's store employees and the majority of its corporate employees from March 2020 to June 2020 as a result of the COVID-19 pandemic.

Information regarding the results of operations for IT'SUGAR for the six months ended June 30, 2020 and 2019 is set forth below (dollars in thousands):

|  | For the Six Months Ended June 30, |          |          |  |
|--|-----------------------------------|----------|----------|--|
|  | 2020                              | 2019     | Change   |  |
| Trade sales                                  | \$ 19,597                         | 38,669   | (19,072) |  |
| Cost of trade sales                          | (17,828)                          | (23,540) | 5,712    |  |
| Gross margin                                 | 1,769                             | 15,129   | (13,360) |  |
| Other revenue                                | 8                                 | 7        | 1        |  |
| Interest expense                             | (76)                              | (57)     | (19)     |  |
| Impairment losses                            | (24,948)                          |          | (24,948) |  |
| Selling, general and administrative expenses | (13,327)                          | (17,078) | 3,751    |  |
| Operating losses                             | (36,574)                          | (1,999)  | (34,575) |  |
| Other income                                 | 62                                | 219      | (157)    |  |
| Loss before income taxes                     | \$ (36,512)                       | (1,780)  | (34,732) |  |
| Gross margin percentage                      | %9.03                             | 39.12    | (30.09)  |  |
| SG&A as a percent of trade sales             | %68.01                            | 44.16    | 23.84    |  |

# **Renin Reportable Segment**

# Segment Description

Renin is engaged in the design, manufacture, and distribution of sliding doors, door systems and hardware, and home décor products and operates through its headquarters in Canada and two manufacturing and distribution facilities in the United States and Canada. In addition to its own manufacturing, Renin also sources various products and raw materials from China and Vietnam. Renin's products are sold through three channels in North America: retail, commercial, and direct installation in the greater Toronto area.

### **Overview**

Renin has not to date been significantly impacted by the COVID-19 pandemic, and it has continued to operate both of its manufacturing and distribution facilities, source various products and raw materials from China and Vietnam, and sell its products through various channels. Although Renin has experienced a decline in sales to certain customers as a result of concerns related to the pandemic, these declines have been offset by an increase in sales to various customers in its retail and commercial channels. In particular, Renin has observed an increase in online orders in its retail channel and has also experienced an increase in sales to former customers in its commercial channel who previously began sourcing products in China and have returned as customers following the implementation of tariffs on Chinese products. In addition, Renin has realized cost reductions as a result of the pandemic, including lower costs related to travel and trade shows and wage subsidies related to employees in its Canadian offices.

Although Renin's operations have not to date been significantly impacted by the pandemic, the effects of the pandemic, including a recessionary economic environment, could have a significant adverse impact on Renin's results of operations and financial condition in future periods, particularly if an economic downturn is prolonged in nature and impacts consumer demand or the effects of the pandemic result in material disruptions in the supply chains for its products and raw materials. Further, while Renin has begun to diversify its supply chain and transfer the assembly of certain products from foreign suppliers to its own manufacturing facilities, Renin continues to source products and raw materials from China. As a result, disruptions in its supply chain from China as a result of various factors, including increased tariffs or closures in the supply chain, could impact Renin's cost of product and ability to meet customer demand.

Renin is currently evaluating various opportunities to expand its operations, including through acquisitions.

# **Results of Operations**

Information regarding the results of operations for Renin is set forth below (dollars in thousands):

|  | For the Six     | For the Six Months Ended June 30, |        |  |  |
|--|-----------------|-----------------------------------|--------|--|--|
|  | 2020            | 2019                              | Change |  |  |
| Trade sales                                  | \$ 34,621       | 34,682                            | (61)   |  |  |
| Cost of trade sales                          | (28,127)        | (28,006)                          | (121)  |  |  |
| Gross margin                                 | 6,494           | 6,676                             | (182)  |  |  |
| Interest expense                             | (185)           | (256)                             | 71     |  |  |
| Selling, general and administrative expenses | (4,653)         | (5,477)                           | 824    |  |  |
| Operating profits                            | 1,656           | 943                               | 713    |  |  |
| Other (expense) income                       | (3)             | 152                               | (155)  |  |  |
| Foreign exchange gain (loss)                 | 272             | (24)                              | 296    |  |  |
| Income before income taxes                   | <u>\$ 1,925</u> | 1,071                             | 854    |  |  |
| Gross margin percentage                      | %18.76          | 19.25                             | (0.49) |  |  |
| SG&A as a percent of trade sales             | %13.44          | 15.79                             | (2.35) |  |  |
|  |                 |                                   | (0.4   |  |  |

Renin's income before income taxes for the six months ended June 30, 2020 was \$1.9 million compared to \$1.1 million during the same 2019 period. The increase was primarily due to reduced selling, general and administrative expenses associated with lower marketing expenses from reduced travel and trade show costs and open positions.

### Other

Other in the Company's segment information includes its investments in other operating businesses, including a restaurant located in South Florida that was acquired through a loan foreclosure and an insurance agency.

During the six months ended June 30, 2020, the Company recognized \$2.7 million of impairment losses related to certain of these investments primarily resulting from the effects of the COVID-19 pandemic on the estimated value of the businesses.

### **Reconciling Items and Eliminations**

Reconciling items and eliminations in the Company's segment information includes the following:

- New BBX Capital's corporate general and administrative expenses allocation from Parent;
- Elimination of transactions between New BBX Capital's subsidiaries, including the purchase by BBXRE of IT'SUGAR's revolving line of
  credit and equipment note for the outstanding principal balances plus accrued interest and subsequent \$2.0 million advance to IT'SUGAR
  pursuant to the terms of the loans; and
- Interest expense capitalized in connection with real estate construction activities.

# Corporate General and Administrative Expenses

New BBX Capital's corporate general and administrative expenses consist primarily of an allocation of the cost of services provided by the Parent to New BBX Capital for various support functions, including executive compensation, legal, accounting, human resources, investor relations, and executive offices. The cost allocation from Parent to New BBX Capital's corporate general and administrative expenses for the six months ended June 30, 2020 and 2019 were \$7.9 million and \$11.3 million, respectively. The decrease in the cost allocation for corporate general and administrative expenses for the 2020 period as compared to the same 2019 period primarily reflects the allocation of compensation expense related to Parent's Chief Executive Officer and Chief Financial Officer to Bluegreen as a result of their expanded roles at Bluegreen in the 2020 periods, which resulted in lower executive compensation expenses incurred directly by Parent, as well as an updated estimate of the allocation of annual executive bonus expenses expected to be paid in cash and stock.

# **Provision for Income Taxes**

The Company estimates its effective annual income tax rate on a quarterly basis based on current and forecasted operating results for the annual period and applies the estimated effective income tax rate to its loss or income before income taxes reduced by net income or loss attributable to noncontrolling interests in joint ventures taxed as partnerships.

The Company's effective income tax rate was approximately 21% and 29% during the six months ended June 30, 2020 and 2019, respectively. The Company's effective income tax rate for the six months ended June 30, 2020 was impacted by the Company's nondeductible executive compensation allocated from Parent and state income taxes. The effective income tax rate for the 2020 period reflects a current estimated ordinary taxable loss for the year ended December 31, 2020 resulting primarily from the effects of the COVID-19 pandemic.

### **Discontinued Operations**

As described in Note 1 to the Company's unaudited combinedcarve-out financial statements for the six months ended June 30, 2020 and 2019, Food for Thought Restaurant Group ("FFTRG"), a wholly-owned subsidiary of the Company, previously entered into area development and franchise agreements with MOD Pizza related to the development of MOD Pizza franchised restaurant locations throughout Florida and, through 2019, had opened nine restaurant locations. In September 2019, the Company entered into an agreement with MOD Pizza to terminate the area development and franchise agreements and transferred seven of its restaurant locations, including the related assets, operations, and lease obligations, to MOD Pizza. In addition, the Company closed the remaining two locations and terminated the related lease agreements.

The Company recognized a pre-tax loss from discontinued operations of \$0.1 million and \$4.6 million during the six months ended June 30, 2020 and 2019, respectively. The \$4.6 million loss for the six months ended June 30, 2019 was primarily attributable to operating losses associated with FFTRG's MOD Pizza restaurant locations, including costs incurred in connection with the opening of two restaurant locations and the recognition of impairment losses of \$2.8 million associated with property and equipment at three locations that were performing below expectations.

# Net Loss Attributable to Noncontrolling Interests

New BBX Capital's combined carve-out financial statements include the results of operations and financial position of IT'SUGAR, a partially-owned subsidiary in which it holds a controlling financial interest. As a result, the Company is required to attribute net income or loss to the noncontrolling interest in IT'SUGAR.

Net loss attributable to noncontrolling interests was \$4.3 million during the six months ended June 30, 2020 compared to \$68,000 for the comparable 2019 period. The increase in the net loss attributable to noncontrolling

interests for the six months ended June 30, 2020 as compared to the same 2019 period was primarily due to increased operating losses at IT'SUGAR, including the recognition of impairment losses related to its goodwill and long lived assets,

# **Consolidated Cash Flows**

A summary of our consolidated cash flows is set forth below (in thousands):

| For the Six Months Ended June 30, |          |  |  |  |
|-----------------------------------|----------|--|--|--|
|                                   | 2020     | 2019   |  |  |
| \$                                | (8,856)  | (2,801)  |  |  |
|                                   | (10,324) | 29,218   |  |  |
|                                   | 94,962   | (30,227)   |  |  |
| \$                                | 75,782   | (3,810)  |  |  |
|                                   | 21,287   | 30,082   |  |  |
| \$                                | 97,069   | 26,272   |  |  |
|                                   | \$       | 2020           \$ (8,856)           (10,324)           94,962           \$ 75,782           21,287 |  |  |

# Cash Flows related to Operating Activities

The Company's cash used in operating activities increased by \$6.1 million during the six months ended June 30, 2020 compared to the same 2019 period primarily due to increased operating losses as a result of the impacts of the COVID-19 pandemic, including a decline in trade sales primarily reflecting the closure of BBX Sweet Holdings' retail locations and subsequent impact on consumer demand, and lower distributions from unconsolidated real estate joint ventures, partially offset by a reduction in spending for real estate inventory during the 2020 period as compared to the 2019 period.

#### Cash Flows related to Investing Activities

The Company's cash used in investing activities increased by \$39.5 million during the six months ended June 30, 2020 compared to the same 2019 period primarily to lower distributions from unconsolidated real estate joint venture and decreased proceeds from the sale of real estate, partially offset by an increase in loan recoveries in the legacy asset portfolio.

### Cash Flows related to Financing Activities

The Company's cash provided by financing activities increased by \$125.2 million during the six months ended June 30, 2020 compared to the same 2019 period, which was primarily due to higher net transfers from Parent in the 2020 period.

### Commitments

The Company's material commitments as of June 30, 2020 included the required payments due on notes payable and other borrowings and commitments under non-cancelable operating leases.



The following table summarizes the contractual minimum principal and interest payments required on the Company's outstanding debt and payments required on the Company's non-cancelable operating leases by period due date as of June 30, 2020 (in thousands):

|                                    | Payments Due by Period |                |                |                  |                   |         |
|------------------------------------|------------------------|----------------|----------------|------------------|-------------------|---------|
|                                    |                        |                |                |                  |                   |         |
| Contractual Obligations (1)        | Less than<br>1 year    | 1 — 3<br>Years | 4 — 5<br>Years | After 5<br>Years | Issuance<br>Costs | Total   |
| Notes payable and other borrowings | \$ 8,438               | 850            | 2,539          | 30,832           | (1,045)           | 41,614  |
| Noncancelable operating leases     | 13,007                 | 50,101         | 34,495         | 48,557           |                   | 146,160 |
| Total contractual obligations      | 21,445                 | 50,951         | 37,034         | 79,389           | (1,045)           | 187,774 |
| Interest Obligations (2)           |                        |                |                |                  |                   |         |
| Notes payable and other borrowings | 1,959                  | 4,265          | 4,114          | 27,449           |                   | 37,787  |
| Total contractual interest         | 1,959                  | 4,265          | 4,114          | 27,449           |                   | 37,787  |
| Total contractual obligations      | \$ 23,404              | 55,216         | 41,148         | 106,838          | (1,045)           | 225,561 |

<sup>(1)</sup> Does not include BBXRE's obligation under the Altman Companies' operating agreement to purchase an additional 40% equity interest in January 2023 for a purchase price, subject to certain adjustments, of \$9.4 million.

(2) Assumes that the scheduled minimum principal payments are made in accordance with the table above and the interest rate on variable rate debt remains the same as the rate at June 30, 2020.

At the current time, New BBX Capital intends to use its cash in order to satisfy the payments required under its contractual obligations for the foreseeable future, while its subsidiaries will use, to the extent available, their respective cash on hand, cash flows from operations, and cash received from new borrowings under existing or future debt facilities in order to satisfy their respective obligations. However, as a result of the COVID-19 pandemic and the related impact on the Company's operations, there is no assurance that New BBX Capital's subsidiaries will have sufficient cash from such sources to satisfy their respective operations.

While New BBX Capital has available cash that it may use to contribute to or fund the obligations and commitments of its subsidiaries, New BBX Capital intends to evaluate the facts and circumstances of the cash requirements of each of its subsidiaries, including their operating deficits, their liquidity requirements, and the sustainability of their operations as a result of the COVID-19 pandemic and otherwise, and make a determination of whether and to what extent it will make funds available to each subsidiary.

### **Off-balance-sheet** Arrangements

Parent guarantees certain obligations of New BBX Capital's wholly-owned subsidiaries and unconsolidated real estate joint ventures as described in further detail in Note 11 to the Company's unaudited combined carve-out financial statements for the six months ended June 30, 2020 and 2019 included in this information statement.

The Company has investments in joint ventures involved in the development of multifamily rental apartment communities, as well as single-family master-planned for sale housing communities. The Company's investments in these joint ventures are accounted for as unconsolidated variable interest entities, and as a result, the Company does not recognize the assets and liabilities of these joint ventures in its financial statements. As of June 30, 2020 and December 31, 2019, the Company's investments in these joint ventures totaled \$63.8 million and \$57.3 million, respectively. These unconsolidated real estate joint ventures generally finance their activities with a combination of debt financing and equity. The Company generally does not directly guarantee the financing of these joint ventures, other than as described in Note 11 to the Company's unaudited combined

carve-out financial statements included in this information statement, and the Company's maximum exposure to losses from these joint ventures is its equity investment. The Company is typically not obligated to fund additional capital to its joint ventures; however, the Company's interest in a joint venture may be diluted if the Company elects not to fund a joint venture capital call.

### Summary of Combined Results of Operations for the years ended December 31, 2019, 2018 and 2017

# **Consolidated Results**

The following summarizes key financial highlights for the year ended December 31, 2019 compared to the same 2018 period:

- Total consolidated revenues were \$203.7 million, a 2.3% decrease compared to 2018.
- Income from continuing operations before income taxes was \$29.0 million compared to a loss from continuing operations of \$3.0 million for 2018.
- Net income attributable to Parent was \$13.7 million, compared to a net loss attributable to Parent of \$9.2 million for 2018.

The Company's consolidated results for the year ended December 31, 2019 compared to 2018 were significantly impacted by the following:

- A net increase in sale activity in BBX Capital Real Estate's portfolio in 2019, including the Altis at Bonterra joint venture's sale of its multifamily apartment community in Hialeah, Florida, which resulted in the recognition of \$29.2 million of equity earnings from the joint venture in 2019, and the sale of various real estate assets, which resulted in an increase in the gains on sales of real estate assets of \$9.1 million in 2019 as compared to 2018.
- A decrease in operating losses generated by BBX Sweet Holdings in 2019, which primarily reflects the impact of various strategic initiatives implemented by the Company during 2018, including the closure of a manufacturing facility and a reduction in corporate personnel and infrastructure, and various impairment losses and other costs recognized in 2018 in connection with such initiatives.

The following summarizes key financial highlights for the year ended December 31, 2018 compared to 2017:

- Total consolidated revenues were \$208.6 million, a 37.2% increase compared to 2017.
- Loss from continuing operations before income taxes was \$3.0 million, a 77.6% decrease compared to 2017.
- Net loss attributable to Parent was \$9.2 million, a 42.8% decrease compared to 2017.

The Company's consolidated results for 2018 as compared to the same 2017 period were significantly impacted by the following events:

- In June 2017, the Company acquired IT'SUGAR, a specialty candy retailer with retail locations throughout the United States, for a purchase
  price of \$58.4 million, net of cash acquired. During 2018, IT'SUGAR contributed revenues of \$79.8 million and a loss before income taxes
  of \$2.4 million.
- In December 2017, the enactment of the Tax Cuts and Jobs Act (the "Tax Reform Act"), which reduced the U.S. corporate income tax rate from 35% to 21% effective January 1, 2018, resulted in a \$4.0 million reduction in the Company's deferred tax asset in 2017.
- During 2018, BBX Capital Real Estate closed on the sale of 251 developed lots to homebuilders as part of Phase I of its development of the Beacon Lake Community, which resulted in pre-tax profits of \$7.7 million in 2018. In addition, BBX Capital Real Estate monetized various investments within its portfolio, including the Addison on Millenia, Altis at Shingle Creek, and a student housing facility.

### Segment Results

Income before income taxes by reportable segment for the years ended December 31, 2019, 2018, and 2017 is set forth in the table below (in thousands):

|  | For the Yea | For the Years Ended December 31, |          |  |  |
|--|-------------|----------------------------------|----------|--|--|
|  | 2019        | 2018                             | 2017     |  |  |
| BBX Capital Real Estate                                      | \$ 52,696   | 30,214                           | 16,085   |  |  |
| BBX Sweet Holdings   | (5,122)     | (14,986)                         | (16,781) |  |  |
| Renin  | 1,808       | 2,461                            | 2,180    |  |  |
| Other  | 349         | 346                              | (219)    |  |  |
| Reconciling items and eliminations                           | (20,746)    | (21,057)                         | (14,729) |  |  |
| Income (loss) from continuing operations before income taxes | 28,985      | (3,022)                          | (13,464) |  |  |
| Provision for income taxes                                   | (8,334)     | (2,865)                          | (1,306)  |  |  |
| Net income (loss) from continuing operations                 | 20,651      | (5,887)                          | (14,770) |  |  |
| Net loss from discontinued operations                        | (7,138)     | (3,580)                          | (1,339)  |  |  |
| Net income (loss)  | 13,513      | (9,467)                          | (16,109) |  |  |
| Less: Net loss attributable to noncontrolling interests      | 224         | 266                              | 20       |  |  |
| Net income (loss) attributable to Parent                     | \$ 13,737   | (9,201)                          | (16,089) |  |  |

# **BBX Capital Real Estate Reportable Segment**

### Overview

#### The Altman Companies and Related Investments

In 2018, BBXRE acquired a 50% membership interest in the Altman Companies, a joint venture between the Company and Joel Altman ("JA") engaged in the development, construction, and management of multifamily apartment communities. As of December 31, 2019, BBXRE had investments in ten active developments sponsored by the Altman Companies, comprised of three developments that are stabilized or being leased and expected to be sold over the next two years, five developments that are under construction, and two projects that are currently in predevelopment stages.

During the year ended December 31, 2019, BBXRE monetized certain of its investments in real estate joint ventures that were sponsored by the Altman Companies, including the following:

- In April 2019, the Altis at Lakeline joint venture sold its 354 unit multifamily apartment community in Cedar Park, Texas. As a result of the sale, BBXRE recognized \$5.0 million of equity earnings and received approximately \$9.3 million of distributions from the venture during the year ended December 31, 2019.
- In August 2019, the Altis at Bonterra joint venture sold its 314 unit multifamily apartment community located in Hialeah, Florida. As a result of the sale, BBXRE recognized \$29.2 million of equity earnings and received approximately \$46.0 million of distributions from the joint venture. In addition, prior to the sale, BBXRE received approximately \$4.3 million of distributions from the venture during the year ended December 31, 2019 related to prior operating profits of the venture.

BBXRE also continued to invest in new real estate joint ventures sponsored by the Altman Companies, which are summarized below:

- During the year ended December 31, 2019, joint ventures sponsored by the Altman Companies closed on construction financing and commenced development of the following projects:
  - · Altis at Preserve (Suncoast), a 350 unit multifamily apartment community in Tampa, Florida;

- · Altis at Little Havana, a 224 unit multifamily apartment community in Miami, Florida;
- · Altis Miramar West, a 320 unit multifamily apartment community in Miramar, Florida; and
- · Altis Miramar East, a 330 unit multifamily apartment community, in Miramar, Florida.

The Altman Companies is providing development, construction, and management services to the ventures in exchange for ongoing fee revenue, and BBXRE and JA have invested in the respective managing member of these ventures. As of December 31, 2019, BBXRE had invested an aggregate of \$4.2 million in the managing members of these joint ventures.

In August 2019, BBXRE invested \$4.5 million in the Altis at Lake Willis (Vineland Pointe) joint venture, which was formed to acquire land, obtain entitlements, and fund predevelopment costs for the development of a potential multifamily apartment community in Orlando, Florida. The joint venture expects to receive entitlements for the project, close on the capital to construct the project, and commence construction in 2021.

#### Beacon Lake Master Planned Development

During the year ended December 31, 2019, BBXRE continued its development of the Beacon Lake Community in St. Johns County, Florida and sold to homebuilders the remaining 51 developed lots in Phase I of the project, which is comprised of 302 lots.

BBXRE has commenced land development on the lots comprising Phase II of the project, which is expected to include approximately 400 singlefamily homes and 196 townhomes, and an additional 79 lots for single-family homes as part of Phase III of the project. BBXRE has entered into agreements with homebuilders to sell developed lots for 422 single-family homes and all of the 196 townhomes, and closings on the sale of developed lots in Phase II to homebuilders commenced in January 2020.

### Other Joint Venture Activity

During the year ended December 31, 2019, the PGA Design Center joint venture sold its remaining commercial buildings located in Palm Beach Gardens, Florida and provided seller financing to the buyer for a portion of the sales price. As a result of the sale, BBXRE recognized \$2.8 million of equity earnings and received approximately \$2.3 million of distributions from the venture.

In addition, BBXRE invested in two new real estate joint ventures, including The Main Las Olas joint venture, which was formed to invest in the development of The Main Las Olas, a mixed-used project in downtown Fort Lauderdale, Florida that is planned to be comprised of an office tower with approximately 365,000 square feet of leasable area, a residential tower with approximately 341 units, and approximately 45,000 square feet of ground floor retail, and the Sky Cove joint venture, which was formed to develop, construct, and sell 204 single-family homes in Westlake Florida. BBXRE has invested \$2.0 million in The Main Las Olas joint venture and \$4.2 million in the Sky Cove joint venture and expects to invest an additional \$2.0 million in The Main Las Olas joint venture as the development progresses.

### Other Real Estate Activity

During the year ended December 31, 2019, BBXRE sold other various real estate assets within its portfolio, including RoboVault, a self-storage facility located in Fort Lauderdale, Florida, its remaining land parcels located at PGA Station in Palm Beach Gardens, Florida, and various land parcels located in Florida. As a result of these sales, BBXRE recognized total net gains on sales of real estate of \$13.6 million and received aggregate net proceeds of \$35.2 million.

In connection with the sale of its remaining land parcels at PGA Station, which were sold to the buyer of the commercial buildings sold by the PGA Design Center joint venture, as described above, BBXRE reinvested

\$2.1 million of the proceeds in the PGA Lender joint venture, a joint venture formed with the PGA Design Center joint venture to invest in the seller financing provided to the buyer.

# **Results of Operations**

Information regarding the results of operations for BBX Capital Real Estate is set forth below (dollars in thousands):

|   | For the Years Ended<br>December 31, |         |         | Change          | Change<br>2018 vs |
|---|-------------------------------------|---------|---------|-----------------|-------------------|
|   | 2019                                | 2018    | 2017    | 2019 vs<br>2018 | 2017              |
| Sales of real estate inventory                          | \$ 5,049                            | 21,771  |         | (16,722)        | 21,771            |
| Interest income   | 750                                 | 2,277   | 2,225   | (1,527)         | 52                |
| Net gains on sales of real estate assets                | 13,616                              | 4,563   | 1,451   | 9,053           | 3,112             |
| Other   | 1,619                               | 2,541   | 4,997   | (922)           | (2,456)           |
| Total revenues  | \$21,034                            | 31,152  | 8,673   | (10,118)        | 22,479            |
| Cost of real estate inventory sold                      | 2,643                               | 14,116  | _       | (11,473)        | 14,116            |
| Recoveries from loan losses, net                        | (5,428)                             | (8,653) | (7,546) | 3,225           | (1,107)           |
| Impairment losses                                       | 47                                  | 571     | 1,696   | (524)           | (1, 125)          |
| Selling, general and administrative expenses            | 9,144                               | 9,210   | 11,127  | (66)            | (1,917)           |
| Total costs and expenses                                | 6,406                               | 15,244  | 5,277   | (8,838)         | 9,967             |
| Operating profits                                       | 14,628                              | 15,908  | 3,396   | (1, 280)        | 12,512            |
| Equity in net earnings of unconsolidated joint ventures | 37,898                              | 14,194  | 12,541  | 23,704          | 1,653             |
| Other income  | 170                                 | 112     | 148     | 58              | (36)              |
| Income before income taxes                              | \$52,696                            | 30,214  | 16,085  | 22,482          | 14,129            |

BBX Capital Real Estate's income before income taxes for the year ended December 31, 2019 compared to the 2018 period increased by \$22.5 million, or 74.4%, primarily due to the following:

- A net increase in equity in earnings of unconsolidated joint ventures and gains on sales of real estate assets primarily associated with the sales in 2019 described above, as well as the sale of single-family homes by the Chapel Trail joint venture; partially offset by
- The recognition of a \$3.1 million net gain upon the sale of a student housing complex in 2018;
- A decrease in interest income and recoveries from loan losses primarily due to the continued decline in the balance of the legacy asset portfolio, as several significant nonaccrual commercial loans were repaid in 2018; and
- A decrease in net profits from the sale of developed lots to homebuilders at the Beacon Lake Community development, as BBXRE sold 51 developed lots in 2019 and 251 in 2018.

BBX Capital Real Estate's income before income taxes for the year ended December 31, 2018 compared to 2017 increased by \$14.1 million, or 87.9%, primarily due to the following:

- Net profits from the sale of 251 developed lots to homebuilders at the Beacon Lake Community development during the year ended December 31, 2018;
- Net gains on the sale of real estate primarily resulting from the sale of a student housing facility during 2018;
- A net increase in equity in earnings of unconsolidated joint ventures primarily due to the sale of the properties developed by the Addison on Millenia and Altis at Shingle Creek joint ventures, partially offset by the CC Homes Bonterra joint venture's completion of sales in its 394 single-family home community development during late 2017;

- · A decrease in impairment losses on commercial land parcels; and
- An increase in recoveries from loan losses primarily resulting from a \$2.9 million recovery on a commercial loan in 2018; partially offset by
- A decrease in net profits from the above mentioned student housing facility after its sale, which consists of a decrease in rental revenues and selling, general and administrative expenses associated with the property.

### **BBX Sweet Holdings Reportable Segment**

### Overview

During the fourth quarter of 2019, the Company reorganized the operating businesses in the confectionery industry that are owned by BBX Sweet Holdings, including the centralization of various management and back office activities and the management of the operations of these businesses by the Company's executive management based on the consolidated activities and results of BBX Sweet Holdings. In addition, BBX Sweet Holdings continued its efforts to streamline and integrate the operations of these businesses, including the manufacturing and sourcing of certain products by Las Olas Confections and Snacks for BBX Sweet Holdings' retail operations at IT'SUGAR and Hoffman's Chocolates. As a result of these organizational changes, the Company updated its internal and external presentations of the operating results of these businesses to reflect the consolidated results of BBX Sweet Holdings.

### IT'SUGAR

Consistent with its focus at the time on selectively opening larger stores in resort and entertainment locations which experience high traffic, IT'SUGAR invested capital in several new retail locations in 2019, including Grand Bazaar, a 6,000 square foot location in Las Vegas, Nevada that was opened in June 2019, and a 22,000 square foot, three story candy department store at American Dream, a 3 million square foot shopping and entertainment complex in New Jersey, that was opened in December 2019.

## Hoffman's Chocolates

During the year ended December 31, 2019, BBX Sweet Holdings implemented various initiatives to reduce costs at Hoffman's Chocolates, including reductions in corporate personnel and the integration of certain of its management and back office activities with BBX Sweet Holdings.

### Las Olas Confections and Snacks

During the year ended December 31, 2019, Las Olas Confections and Snacks significantly reduced its operating losses as a result of various strategic initiatives implemented by BBX Sweet Holdings during 2018, including the closure of a manufacturing facility in Utah and a reduction in corporate personnel and infrastructure, and various impairment losses and other costs recognized in 2018 in connection with such initiatives that did not reoccur in 2019.

# **Results of Operations**

Information regarding the results of operations for BBX Sweet Holdings is set forth below (dollars in thousands):

|  | For the Year      | Change   | Change   |                 |                 |
|--|-------------------|----------|----------|-----------------|-----------------|
|  | 2019              | 2018     | 2017     | 2019 vs<br>2018 | 2018 vs<br>2017 |
| Trade sales                                  | \$ 105,406        | 101,187  | 72,899   | 4,219           | 28,288          |
| Cost of trade sales                          | (67,703)          | (65,829) | (51,975) | (1,874)         | (13,854)        |
| Gross margin                                 | 37,703            | 35,358   | 20,924   | 2,345           | 14,434          |
| Interest income                              | 56                | 61       | 40       | (5)             | 21              |
| Other revenues                               | 324               | 10       | 7        | 314             | 3               |
| Interest expense                             | (196)             | (308)    | (335)    | 112             | 27              |
| Impairment losses                            | (142)             | (4,147)  | (5,786)  | 4,005           | 1,639           |
| Selling, general and administrative expenses | (43,203)          | (46,130) | (31,703) | 2,927           | (14,427)        |
| Total operating losses                       | (5,458)           | (15,156) | (16,853) | 9,698           | 1,697           |
| Other income                                 | 336               | 170      | 72       | 166             | 98              |
| Loss before income taxes                     | <u>\$ (5,122)</u> | (14,986) | (16,781) | 9,864           | 1,795           |
| Gross margin percentage                      | % 35.77           | 34.94    | 28.70    | 0.83            | 6.24            |
| SG&A as a percent of trade sales             | % 40.99           | 45.59    | 43.49    | (4.60)          | 2.10            |

BBX Sweet Holdings' results of operations include the results of IT'SUGAR's operations commencing on June 16, 2017, the date on which BBX Sweet Holdings acquired IT'SUGAR.

BBX Sweet Holdings' loss before income taxes for the year ended December 31, 2019 compared to the same 2018 period decreased by \$9.9 million, or 65.8%, primarily due to the following:

- The recognition of impairment losses in 2018 in connection with the implementation of various strategic initiatives in 2018, as described above, and ongoing losses from BBX Sweet Holdings' businesses;
- A net decrease in selling, general and administrative expenses primarily due to the above mentioned strategic initiatives, which have resulted in lower ongoing operating costs and the recognition of severance and other expenses in 2018 that did not reoccur in 2019, partially offset by costs associated with new IT'SUGAR locations opened in 2019 and 2018, including the FAO Schweetz location in New York City, the Grand Bazaar location in Las Vegas, and the American Dream location in New Jersey; and
- A net increase in gross margin primarily due to sales from the new IT'SUGAR locations described above and improvements in Las Olas Confections and Snacks' gross margin percentage as a result of improved efficiencies in its manufacturing facility and the closure of its manufacturing facility in Utah.

BBX Sweet Holdings' loss before income taxes for the year ended December 31, 2018 compared to the same 2017 period decreased by \$1.8 million, or 10.7%, primarily due to the following:

- A net increase in the loss before income taxes generated by IT'SUGAR as a result of costs and expenses associated with replacing various
  executives and opening new locations, as well as the operating results for 2018 reflecting seasonal operating losses that are typically incurred
  during the first half of the annual period which are not reflected in IT'SUGAR's operating results for 2017 due to the timing of BBX Sweet
  Holdings' acquisition of IT'SUGAR in June 2017;
- A net decrease in Las Olas Confections and Snacks selling, general and administrative expenses and improvements in gross margin primarily due to the above mentioned strategic initiatives; and
- A net decrease in impairment losses related to certain of BBX Sweet Holdings' businesses.
  - 107

Information regarding the results of operations for IT'SUGAR is set forth below (dollars in thousands):

|  |            | For the Years Ended<br>December 31, |                      | Change          | Change          |
|--|------------|-------------------------------------|----------------------|-----------------|-----------------|
|  | 2019       | 2018                                | December 31,<br>2017 | 2019 vs<br>2018 | 2018 vs<br>2017 |
| Trade sales                                  | \$ 85,275  | 79,618                              | 46,765               | 5,657           | 32,853          |
| Cost of trade sales                          | (50,748)   | (46,718)                            | (26,639)             | (4,030)         | (20,079)        |
| Gross margin                                 | 34,527     | 32,900                              | 20,126               | 1,627           | 12,774          |
| Interest income                              | —          | 1                                   | 2                    | (1)             | (1)             |
| Other revenues                               | 10         | 10                                  | 6                    | —               | 4               |
| Interest expense                             | (114)      | (40)                                |                      | (74)            | (40)            |
| Impairment losses                            | (142)      |                                     | —                    | (142)           |                 |
| Selling, general and administrative expenses | (36,521)   | (35,404)                            | (17,594)             | <u>(1,117</u> ) | (17,810)        |
| Total operating (losses) profits             | (2,240)    | (2,533)                             | 2,540                | 293             | (5,073)         |
| Other income                                 | 276        | 149                                 | 58                   | 127             | 91              |
| Loss before income taxes                     | \$ (1,964) | (2,384)                             | 2,598                | 420             | (4,982)         |
| Gross margin percentage                      | % 40.49    | 41.32                               | 43.04                | (0.83)          | (1.71)          |
| SG&A as a percent of trade sales             | % 42.83    | 44.47                               | 37.62                | (1.64)          | 6.85            |

# **Renin Reportable Segment**

### Overview

During the year ended December 31, 2019, Renin's trade sales were down compared to its trade sales in 2018. Although Renin's gross trade sales marginally increased during 2019 as compared to 2018, this increase was offset by higher volume rebates and promotional spend on customers in its retail channel. Overall, sales to retail customers, including big box retailers, continue to comprise a significant portion of Renin's customer mix, as retail, commercial, and direct installation trade sales as a percentage of total gross trade sales were 63%, 26%, and 11%, respectively, during the year ended December 31, 2019. With respect to Renin's product mix, although barn door products had been historically increasing as a percentage of its overall product mix, Renin's product mix based on gross sales within its major product categories remained relatively consistent in 2019 as compared to 2018.

Although Renin's gross margins improved in 2019 as compared to 2018 partially due to the impact of certain promotions in which products were sold at low margins in 2018, Renin experienced increased costs on the products it sources from China as a result of tariffs levied on these products. As a result, Renin is focusing on identifying alternative sources for such products and reducing the costs of its manufactured products. Renin has also experienced increased interest in its manufactured products in its commercial channel, as its domestically produced products are becoming more competitive with Chinese imports as a result of tariffs.

# **Results of Operations**

Information regarding the results of operations for Renin is set forth below (dollars in thousands):

|  |           | For the Years Ended<br>December 31, |          |       | Change<br>2018 vs |
|--|-----------|-------------------------------------|----------|-------|-------------------|
|  | 2019      | 2018                                | 2017     | 2018  | 2017              |
| Trade sales                                  | \$ 67,537 | 68,417                              | 68,935   | (880) | (518)             |
| Cost of trade sales                          | (54,243)  | (55,483)                            | (54,941) | 1,240 | (542)             |
| Gross margin                                 | 13,294    | 12,934                              | 13,994   | 360   | (1,060)           |
| Interest expense                             | (498)     | (638)                               | (509)    | 140   | (129)             |
| Selling, general and administrative expenses | 11,066    | 9,903                               | 11,112   | 1,163 | (1,209)           |
| Total operating profits                      | 1,730     | 2,393                               | 2,373    | (663) | 20                |
| Other income                                 | 153       | _                                   | _        | 153   | _                 |
| Foreign exchange (loss) gain                 | (75)      | 68                                  | (193)    | (143) | 261               |
| Income before income taxes                   | \$ 1,808  | 2,461                               | 2,180    | (653) | 281               |
| Gross margin percentage                      | % 19.68   | 18.90                               | 20.30    | 0.78  | (1.40)            |
| SG&A as a percent of trade sales             | % 16.39   | 14.47                               | 16.12    | 1.92  | (1.65)            |

Renin's income before income taxes for the year ended December 31, 2019 compared to the same 2018 period decreased by \$0.7 million, or 26.5%, primarily due to the following:

- An increase in selling, general and administrative expenses primarily due to consulting expenses related to the procurement of raw materials, severance expenses, and higher employee compensation expenses associated with the accrual of performance bonuses; and
- A decrease in trade sales primarily resulting from higher volume rebates and promotional spend on customers in Renin's retail channel; partially offset by
- An improvement in Renin's gross margin percentage which reflects improved pricing for the procurement of raw materials in 2019 and a barn door promotion to sell excess inventory in 2018 that was not repeated in 2019, partially offset by the impact of tariffs on products imported from China.

Renin's income before income taxes for the year ended December 31, 2018 compared to 2017 increased by \$0.3 million, or 12.9%, primarily due to the following:

- A decrease in selling, general and administrative expenses primarily attributable to a reduction in headcount and lower consulting expenses; partially offset by
- A decrease in trade sales primarily due to the impact of lower sales to customers in its commercial and direct installation channels and higher rebates and promotional discounts, partially offset by an increase in sales to retail customers; and
- An overall decrease in the gross margin percentage primarily due to promotional discounts provided to a customer to sell excess inventory.

# Other

Other in the Company's segment information includes its investments in other operating businesses, including a restaurant located in South Florida that was acquired through a loan foreclosure and an insurance agency. Income before income tax for the other businesses was \$0.3 million for each of the years ended December 31, 2019 and 2018 and a net loss before income tax of \$0.2 million for the year ended December 31, 2017.

# **Reconciling Items and Eliminations**

Reconciling items and eliminations in the Company's segment information includes the following:

- New BBX Capital's corporate general and administrative expense allocation from Parent;
- · Elimination of transactions between New BBX Capital's subsidiaries; and
- Interest expense capitalized in connection with real estate construction.

### Corporate General and Administrative Expenses

New BBX Capital's corporate general and administrative expenses consist of a cost allocation of services provided by Parent to New BBX Capital for various support functions, including executive compensation, legal, accounting, human resources, investor relations, and executive offices. The cost allocation from Parent to New BBX Capital's for the years ended December 31, 2019, 2018, and 2017, were \$20.7 million, \$21.2 million, and \$14.9 million, respectively. The lower cost allocation for the year ended December 31, 2017 compared to the years ended December 31, 2019 and 2018 was due to the impact of lower revenues during 2017, as IT'SUGAR was acquired in June 2017.

### **Provision for Income Taxes**

The Company's effective income tax rate was approximately 29.0%, (96.0%), and (9.7%) during 2019, 2018 and 2017, respectively. The provision for income taxes was different than the expected federal income tax rate of 21% for the years ended December 31, 2019 and 2018 primarily due to nondeductible executive compensation and state income taxes, and for 2018, nondeductible goodwill impairments and a \$2.8 million adjustment associated with the Company's completion of its analysis of its accounting for the enactment of the Tax Reform Act in December 2017. See Note 13 to New BBX Capital's audited combined carve-out financial statements for the years ended December 31, 2019, 2018 and 2017 included elsewhere in this information statement for additional information with respect to the Company's accounting for the Tax Reform Act. The benefit for income taxes was lower than the expected federal income tax rate of 35% for the year ended December 31, 2017 due to the reduction in the corporate tax rate discussed above, nondeductible executive compensation and goodwill impairments, and state income taxes.

#### **Discontinued Operations**

In September 2019, due to continuing losses at FFTRG's MOD Pizza restaurant locations and the Company's goal of streamlining its investment verticals, the Company entered into an agreement with MOD to terminate FFTRG's area development and franchise agreements. The Company disposed of its restaurant locations by transferring the assets and lease obligations to MOD or closing the restaurant locations in September 2019.

The net losses before taxes from the Company's MOD Pizza franchise operations for the years ended December 31, 2019, 2018, and 2017 were \$9.4 million, \$4.5 million, and \$2.5 million, respectively. The net losses for the year ended December 31, 2019 included aggregate impairment losses of \$6.7 million related to the transfer of the seven restaurant locations to MOD Pizza and the closure of the two restaurant locations.

The net losses in the 2018 and 2017 periods were primarily attributable to selling, general, and administrative expenses, including compensation expenses associated with store employees and operations, human resource, marketing, and finance personnel that were hired in connection with establishing initial restaurant operations, depreciation expense associated with leasehold improvements, furniture, and fixtures at restaurant locations, and costs associated with store openings and the review of potential restaurant sites. During the year ended December 31, 2018, the selling, general and administrative expenses were partially offset by sales generated from the five restaurant locations opened during 2018 and the two restaurant locations opened during the fourth quarter of 2017.

# Net Income Attributable to Noncontrolling Interests

New BBX Capital's consolidated financial statements include the results of operations and financial position of IT'SUGAR, a partially-owned subsidiary in which it holds a controlling financial interest. As a result, the Company is required to attribute net income to the noncontrolling interests in this subsidiary.

Net loss attributable to noncontrolling interests during the years ended December 31, 2019, 2018, and 2017 was \$0.2 million, \$0.3 million, and \$20,000, respectively.

### **Consolidated Cash Flows**

A summary of our consolidated cash flows is set forth below (in thousands):

|   | For the Years Ended December 31, |          |          |  |  |  |
|---|----------------------------------|----------|----------|--|--|--|
|   | 2019                             | 2018     | 2017     |  |  |  |
| Cash flows provided by (used in) operating activities                 | \$ 22,669                        | 11,207   | (13,388) |  |  |  |
| Cash flows provided by (used in) investing activities                 | 35,963                           | 1,574    | (39,268) |  |  |  |
| Cash flows (used in) provided by financing activities                 | (67,427)                         | (10,084) | 46,974   |  |  |  |
| Net (decrease) increase in cash, cash equivalents and restricted cash | \$ (8,795)                       | 2,697    | (5,682)  |  |  |  |
| Cash, cash equivalents and restricted cash at beginning of period     | 30,082                           | 27,385   | 33,067   |  |  |  |
| Cash, cash equivalents and restricted cash at end of period           | \$ 21,287                        | 30,082   | 27,385   |  |  |  |

# Cash Flows provided by Operating Activities

The Company's operating cash flows increased \$11.5 million during the year ended December 31, 2019 compared to the same period in 2018. The increase was primarily due to increase in operating distributions from real estate joint ventures partially offset by a decrease in proceeds from the sale of developed lots at the Beacon Lake Community development and an increase in spending on the development of real estate inventory at Beacon Lake.

The Company's operating cash flows increased \$24.6 million during the year ended December 31, 2018 compared to the same period in 2017. The increase was primarily due to higher operating distributions from real estate joint ventures and the sale of real estate inventory at the Beacon Lake Community development.

# Cash Flows provided by/used in Investing Activities

Cash provided by investing activities increased by \$34.4 million during the year ended December 31, 2019 compared to the same period in 2018. The increase primarily reflects a \$19.4 million increase in distributions from unconsolidated real estate joint ventures, \$17.3 million of higher proceeds from the sale of real estate and property and equipment, and a \$4.0 million net decrease in investments in unconsolidated real estate joint ventures, partially offset by a \$13.1 million decrease in proceeds from net loan recoveries.

Cash provided by investing activities increased by \$40.8 million during the year ended December 31, 2018 compared to the same period in 2017. The increase reflects the \$58.4 million of cash paid for the Company's acquisition of IT'SUGAR in June 2017, partially offset by the acquisition of joint venture interests associated with the Altman Companies and increased expenditures for property and equipment.

# Cash Flows provided by/used in Financing Activities

Cash used in financing activities increased by \$57.3 million during the year ended December 31, 2019 compared to the same period in 2018. The increase was primarily the result of \$65.4 million of net transfers to

Parent compared to net transfers from Parent of \$7.6 million during 2018. The increase in cash used from financing activities was partially offset by a \$14.1 million decrease in repayments of notes payable.

Cash used in financing activities increased by \$57.1 million during the year ended December 31, 2018 compared to the same period in 2017. The increase was primarily the result of a \$34.4 million increase in net transfers to Parent and a \$15.7 million increase in loan repayments, partially offset by a \$6.6 million increase net proceeds from borrowings.

### Commitments

The Company's material commitments as of December 31, 2019 included the required payments due on its, notes payable and other borrowings and commitments under non-cancelable operating leases.

The following table summarizes the contractual minimum principal and interest payments, net of unamortized discount, required on all of the Company's outstanding debt and payments required on the Company's non-cancelable operating leases by period due date as of December 31, 2019 (in thousands):

|                                    | Payments Due by Period |        |        |         |                                 |         |  |
|------------------------------------|------------------------|--------|--------|---------|---------------------------------|---------|--|
|                                    | Less than              | 1-3    | 4 - 5  | After 5 | Unamortized<br>Debt<br>Issuance |         |  |
|                                    | 1 year                 | Years  | Years  | Years   | Costs                           | Total   |  |
| Contractual Obligations (1)        |                        |        |        |         |                                 |         |  |
| Notes payable and other borrowings | \$ 7,017               | 6,842  | 2,279  | 27,422  | (824)                           | 42,736  |  |
| Noncancelable operating leases     | 19,492                 | 39,178 | 27,671 | 32,299  |                                 | 118,640 |  |
| Total contractual obligations      | 26,509                 | 46,020 | 29,950 | 59,721  | (824)                           | 161,376 |  |
| Interest Obligations (2)           |                        |        |        |         |                                 |         |  |
| Notes payable and other borrowings | 2,293                  | 3,774  | 3,265  | 20,194  |                                 | 29,526  |  |
| Total contractual interest         | 2,293                  | 3,774  | 3,265  | 20,194  |                                 | 29,526  |  |
| Total contractual obligations      | \$28,802               | 49,794 | 33,215 | 79,915  | (824)                           | 190,902 |  |

(1) Does not include BBXRE's obligation under the Altman Companies' operating agreement to purchase an additional 40% equity interest in January 2023 for a purchase price, subject to certain adjustments, of \$9.4 million.

(2) Assumes that the scheduled minimum principal payments are made in accordance with the table above and the interest rate on variable rate debt remains the same as the rate at December 31, 2019.

### **Off-balance-sheet Arrangements**

New BBX Capital guarantees certain obligations of its wholly-owned subsidiaries and unconsolidated real estate joint ventures, which are not included in the contractual obligations table above, and also guarantees certain of the obligations in the above table as described in further detail in Note 16 to New BBX Capital's audited combined carve-out financial statements for the years ended December 31, 2019, 2018 and 2017 included elsewhere in this information statement.

The Company has investments in joint ventures involved in the development of multifamily apartment and townhome communities, as well as single-family master planned communities. The Company's investments in these joint ventures are accounted for under the equity method of accounting, and as a result, the Company does not recognize the assets and liabilities of these joint ventures in its financial statements. As of December 31, 2019 and 2018, the Company's investments in these joint ventures totaled \$57.3 million and \$64.7 million, respectively. These unconsolidated real estate joint ventures generally finance their activities with a combination of debt

financing and equity. The Company generally does not directly guarantee the financing of these joint ventures, other than as described in further detail in Note 7 to New BBX Capital's audited combined carve-out financial statement for the years ended December 31, 2019, 2018 and 2017 included elsewhere in this information statement, and the Company's maximum exposure to losses from these joint ventures is its equity investment. The Company is typically not obligated to fund additional capital to its joint ventures; however, the Company's interest in a joint venture may be diluted if the Company elects not to fund a joint venture capital call.

### Liquidity and Capital Resources

As of June 30, 2020, the Company, had cash, cash equivalents, and short-term investments of approximately \$96.5 million. Management believes that the Company has sufficient liquidity to fund operations, including anticipated working capital, capital expenditure, and debt service requirements, and respond to the challenges related to the COVID-19 pandemic for the foreseeable future, subject to mitigation and cost reduction efforts and management's determination of whether and/or the extent to which it will fund the operations and commitments of its subsidiaries. As discussed in this report, the Company has sought to take various mitigating measures to manage through the current challenges resulting from the COVID-19 pandemic, including cost and capital expenditure reductions at its subsidiaries. However, management is continuing to evaluate the potential operating deficits and liquidity requirements of its subsidiaries as a result of the impact of the COVID-19 pandemic and may determine not to provide additional funding or capital to subsidiaries whose operations it believes may not be sustainable.

New BBX Capital's principal sources of liquidity have historically been its available cash and short-term investments, distributions from unconsolidated real estate joint ventures, proceeds received from lot sales at the Beacon Lake Community development, sales of real estate, and contributions from Parent. However, the COVID-19 pandemic has impacted or otherwise resulted in uncertainty regarding many of these sources of liquidity, and if the proposed distribution of New BBX Capital's stock to Parent's stockholders is approved and consummated, New BBX Capital will no longer receive ongoing capital contributions from Parent following the consummation of the distribution. New BBX Capital believes that its primary source of liquidity for the foreseeable future will be its available cash, cash equivalents, and short-term investments.

New BBX Capital believes that its current financial condition will allow it to meet its anticipated near-term liquidity needs. New BBX Capital may also seek additional liquidity from outside sources, including traditional bank financing, secured or unsecured indebtedness, or the issuance of equity and/or debt securities. However, these alternatives may not be available to New BBX Capital on attractive terms, or at all. The inability to raise funds through the sources discussed above would have a material adverse effect on the Company's business, results of operations, and financial condition.

### Anticipated and Potential Liquidity Requirements

New BBX Capital has historically used its available funds for operations and general corporate purposes (including working capital, capital expenditures, debt service requirements, and the Company's other commitments described above), make additional investments in real estate opportunities, operating businesses, or other opportunities, or make distributions to Parent. While New BBX Capital may continue to evaluate opportunistic investments, New BBX Capital currently expects to use its available funds primarily for operations and general corporate purposes and to fund operating deficits resulting from the COVID-19 pandemic. However, as discussed above, New BBX Capital's management intends to evaluate the operating deficits and liquidity requirements of its subsidiaries as a result of the impact of the COVID-19 pandemic on operations and general economic conditions and may make a determination that it will not provide additional funding or capital to certain of its subsidiaries.

In November 2018, BBXRE acquired a 50% membership interest in the Altman Companies, a joint venture between the Company and Joel Altman engaged in the development, construction, and management of

multifamily apartment communities. Although the Altman Companies generates revenues from the performance of development, general contractor, leasing, and property management services to the joint ventures that are formed to invest in the development projects that it originates, it is expected to generate profits for BBXRE and Joel Altman primarily through the equity distributions that BBXRE and Joel Altman receive through their investment in the managing member of such joint ventures. Therefore, as the timing of such distributions to BBXRE and Joel Altman is generally contingent upon the sale or refinancing of a completed development project, it is anticipated that BBXRE and Joel Altman will be required to contribute capital to the Altman Companies for its ongoing operating costs and predevelopment expenditures, as well as to the managing member of newly formed joint ventures. At the current time, BBXRE anticipates that it will invest approximately \$10 million to \$2.0 million in the Altman Companies and related joint ventures during the remainder of 2020 relating to planned predevelopment expenditures, ongoing operating costs and predevelopment expenditures, ongoing operating costs and predevelopment general contributes and projects. Furthermore, if the Altman Companies closes on development financing for additional projects, BBXRE expects that it would be required to contribute an additional \$1.25 million to ABBX Guaranty, LLC, a joint ventures formed by the Altman Companies. However, at this time, the COVID-19 pandemic has resulted in uncertainty in the ability of the Altman Companies to close on the capital necessary to commence the construction of new projects for the foreseeable future.

Pursuant to the operating agreement of the Altman Companies, BBXRE will also acquire an additional 40% equity interest in the Altman Companies from Joel Altman for a purchase price of \$9.4 million in January 2023, while Joel Altman can also, at his option or in other predefined circumstances, require BBXRE to purchase his remaining 10% equity interest in the Altman Companies for \$2.4 million. In addition, in certain circumstances, BBXRE may acquire the 40% membership interests in Altman-Glenewinkel Construction that are not owned by the Altman Companies for a purchase price based on prescribed formulas in the operating agreement of Altman-Glenewinkel Construction.

In addition to BBXRE's anticipated investments in the Altman Companies and related joint ventures, BBXRE has entered into two real estate joint ventures, CCB Miramar, LLC and L03/212 Partners, LLC, in which the Company expects to contribute additional capital of approximately \$1.9 million during the next twelve to twenty-four months based on the current plans and estimates associated with the related development projects.

#### Credit Facilities with Future Availability

As of June 30, 2020, New BBX Capital and certain of its subsidiaries had the following credit facilities with future availability, subject to eligible collateral and the terms of the facilities, as applicable.

*Toronto-Dominion Commercial Bank.* In May 2017, Renin entered into a credit facility with TD Bank that was subsequently renewed in September 2019 and 2018. Under the terms and conditions of the credit facility, TD Bank agreed to provide term loans for up to \$1.7 million and loans under a revolving credit facility for up to approximately \$16.3 million subject to certain terms and conditions. During the first quarter of 2020, Renin received a waiver from TD Bank of its breach of the quarterly debt service coverage ratio under the facility, and the credit facility was amended to replace the existing debt service coverage ratio with an interest coverage ratio. In connection with the amendment to the credit facility, Renin repaid the outstanding balance of the term loan with borrowings from the revolving credit facility. As of June 30, 2020, the outstanding amounts under the revolving credit facility was \$8.0 million with an effective interest rate of 3.17%.

As of June 30, 2020, New BBX Capital and certain of its subsidiaries had availability of approximately \$5.2 million under the above revolving lines of credit, subject to eligible collateral and the terms of the facilities, as applicable. However, the effects of the COVID-19 pandemic on the Company's operations could impact its ability to remain in compliance with the financial covenants under these facilities and limit the extent of availability under the facilities in future periods.

In connection with the spin-off, Parent will enter into a \$75 million promissory note in favor of New BBX Capital. Amounts outstanding under the note will accrue interest at a rate of 6% per annum. The note will require payments of interest only on a quarterly basis. It is also anticipated that payments may be deferred at the option of Parent, with amounts deferred to accrue interest at a cumulative, compounded rate of 8% per annum. All outstanding amounts under the note will become due and payable in five years or upon certain events.

### **Critical Accounting Policies**

Management views critical accounting policies as accounting policies that are important to the understanding of our financial statements and also involve estimates and judgments about inherently uncertain matters. In preparing the financial statements, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the consolidated statements of financial condition and assumptions that affect the recognition of income and expenses on the consolidated statements of operations and comprehensive income (loss) for the periods presented. On an ongoing basis, management evaluates its estimates, including, but not limited to, those that relate to the determination of: the recognition of revenue; the recovery of the carrying value of real estate inventories; the fair value of assets measured at, or compared to, fair value on a non-recurring basis, such as assets held for sale, intangible assets, other long-lived assets and goodwill; the valuation of assets and liabilities related to litigation and other claims and assessments. The accounting policies that we have identified as critical accounting policies are: the recognition of revenue; evaluating goodwill for impairment; and evaluating long-lived assets and definite lived intangible assets for impairment. Management bases its estimates on historical experience and on various other assumptions that it believes to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results significantly differ materially from these estimates under different assumptions and conditions. If actual results significantly differ from management's estimates, our results of operations and financial condition could be materially and adversely impacted.

#### Revenue Recognition—Variable Consideration on Trade Sales and Sales of Real Estate Inventory

The Company's trade sales are generally sold with a right of return, and the Company may provide other sales credits or incentives, such as volume discounts or rebates. Additionally, the Company is entitled to contingent consideration on certain single-family lot sales to builders. These programs are accounted for as variable consideration when determining the amount of revenue to recognize upon transfer of control. Estimates of contingent consideration, returns, and incentives are calculated using the expected value method and updated at the end of each reporting period when additional information becomes available. Variable consideration estimates are based on historical experience adjusted for current economic conditions and sales trends. These estimates rely on assumptions and judgments regarding issues where the outcome is unknown, and actual results or values may differ significantly from these estimates. A significant change in the timing of revenue recognized could occur if actual variable consideration is significantly different than our estimates.

#### Evaluating Goodwill for Impairment

The process of evaluating goodwill for impairment involves the determination of the fair value of the Company's reporting units. Inherent in such fair value determinations are certain judgments and estimates relating to future cash flows, including the Company's interpretation of current economic indicators and market valuations, and assumptions about the Company's strategic plans with regard to its operations. Due to the uncertainties associated with such evaluations, actual results could differ materially from such estimates. The Company's goodwill as of December 31, 2019 was \$37.2 million, \$35.2 million of which related to the IT'SUGAR reporting unit. Based on its annual impairment test as of December 31, 2019, the Company determined that the goodwill assigned to its reporting units, including the IT'SUGAR reporting unit, was not

impaired at December 31, 2019. However, due to the continuing adverse impacts of the COVID-19 pandemic, in connection with its impairment testing as of March 31, 2020, the Company estimated that the fair value of the IT'SUGAR reporting unit was \$27.3 million as of March 31, 2020 and recognized a goodwill impairment loss of \$20.3 million during the quarter ended March 31, 2020 based on the excess of the carrying amount of the IT'SUGAR reporting unit over its estimated fair value.

In addition to the IT'SUGAR reporting unit, the Company tested the goodwill of its other reporting units and based on its estimates of fair value recognized goodwill impairment losses of \$2.1 million during the six months ended June 30, 2020 related to these reporting units. The decline in the fair value of these reporting units from December 31, 2019 primarily resulted from the effects of the COVID-19 pandemic on these businesses. To the extent that conditions or performance do not improve, we may recognize additional goodwill impairment charges in future periods.

# Evaluating Long-lived Assets and Definite-lived Intangible Assets for Impairment

The Company evaluates its long-lived assets and definite-lived intangible assets, including property and equipment, and real estate held-for-investment, for potential impairment whenever events or changes in circumstances indicate that the carrying amounts of such assets may not be recoverable. With respect to property and equipment associated with new retail locations, the Company assesses whether there are indicators of impairment upon the earlier of the stabilization of the applicable retail location or twelve to eighteen months following the opening of the location (depending on the maturity of the retail brand). The carrying amounts of assets are not considered recoverable when the carrying amounts exceed the undiscounted cash flows estimated to be generated by those assets. As the carrying amounts of these assets are dependent upon estimates of future earnings that they are expected to generate, these assets may be impaired if cash flows decrease significantly or do not meet expectations, in which case they would be written down to their fair value. The estimates of useful lives and expected cash flows require us to make significant judgments regarding future periods that are subject to a number of factors, many of which may be beyond our control. As of December 31, 2019, the Company had capitalized in excess of \$9.2 million of property and equipment associated with new IT'SUGAR retail locations which had not stabilized or had not been open for twelve to eighteen months. As a result of the Company's testing of its long-lived assets for impairment as of June 30, 2020, the Company recognized impairment losses of \$5.4 million during the six months ended June 30, 2020 related primarily resulted from the effects of the COVID-19 pandemic on the estimated cash flows expected to be generated by the related assets. To the extent that conditions or performance do not improve, we may recognize additional impairment charges associated with these locations and assets in future periods.

# **Recent Accounting Pronouncements**

See Note 2 to the Company's audited combined carve-out financial statements for the years ended December 31, 2019, 2018 and 2017 for a discussion of recently adopted and recently issued accounting pronouncements.

# QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

### **Market Risk**

Market risk is defined as the risk of loss arising from adverse changes in market valuations resulting from interest rate risk, foreign currency exchange rate risk, commodity price risk and equity price risk. New BBX Capital's primary market risk is equity price risk, interest rate risk and commodity price risk.

New BBX Capital's real estate assets market risk consists primarily of equity pricing risk and secondarily interest rate risk. New BBX Capital's real estate assets are investments in unconsolidated real estate companies, real estate held-for-investment or held-for-sale and real estate inventory. New BBX Capital's financial condition and earnings are affected by changes in real estate values in the markets where the real estate or real estate collateral is located and changes in interest rates which affects the affordability of real estate. As a result, there is exposure to equity pricing and interest rate risk in the real estate market.

New BBX Capital's results of operations are subject to foreign currency exchange risk of the U.S. dollar compared to the Canadian dollar though its ownership of Renin. Renin's assets, liabilities, revenue and expenses that are denominated in foreign currencies will be affected by changes in the exchange rates between the U.S. dollar and the Canadian dollar. As of June 30, 2020, New BBX Capital has not entered into any foreign exchange forward contracts as hedges against foreign currency exchange risk.

New BBX Capital is affected by interest rates, which are subject to the influence of economic conditions generally, both domestic and foreign, and also to the monetary and fiscal policies of the United States and its agencies, particularly the Federal Reserve. The nature and timing of any changes in such policies or general economic conditions and their effect on the Company and its subsidiaries are unpredictable.

As of June 30, 2020, New BBX Capital had fixed interest rate debt of approximately \$34.7 million and floating interest rate debt of approximately \$8.0 million. The floating interest rates are subject to floors and are generally based either upon the prevailing prime or LIBOR rates. For floating rate financial instruments, interest rate changes generally do not affect the market value of the debt, but do impact earnings and cash flows relating to the debt do not impact earnings or cash flows relating to the debt, assuming other factors are held constant. Conversely, for fixed rate financial instruments, interest rate changes affect the market value of the debt but do not impact earnings or cash flows relating to the debt, assuming other factors are held constant.

New BBX Capital is subject to commodity pricing risk in connection with its Renin and BBX Sweet Holdings operating businesses. Commodity price increases or decreases ultimately result in corresponding changes in raw material prices which could impact our financial condition and results of operations. We have not in the past entered into, and do not currently have any plans to enter into, commodity futures and options contracts to reduce our commodity pricing risk.

To the extent inflationary trends, tightened credit markets or other factors affect interest rates, New BBX Capital's debt service costs may increase. In the event of tightened credit markets, there may be a significant tightening of availability under our existing lines, we may be unable to renew our lines of credit or obtain new facilities. As a result, instability or volatility in the financial markets restricting the availability of credit, including any tightening of the credit markets in connection with the recent coronavirus outbreak, may adversely impact New BBX Capital's business, results of operations, liquidity, or financial condition.

### Impact of Inflation

The financial statements and related financial data and notes presented herein have been prepared in accordance with GAAP, which requires the measurement of financial position and operating results in terms of historical dollars without considering changes in the relative purchasing power of money over time due to inflation.

New BBX Capital believes that inflation and changing prices have had and may in the future have a material impact on its revenues and results of operations. Furthermore, while increases in real estate construction and development costs may result in increases in rental rates and real estate sales prices, rental rates and sales prices may not increase commensurate with the increase in costs or they may decrease, and increased construction costs may have a material adverse impact on gross margin. In addition, inflation is often accompanied by higher interest rates which could have a negative impact on consumer demand and the costs of financing activities. Rising interest rates as well as increased materials and labor costs may reduce margins.

# CERTAIN RELATIONSHIPS AND RELATED PARTY TRANSACTIONS

### **Review, Approval or Ratification of Related Party Transactions**

New BBX Capital will have in place a policy for the review and approval of transactions in which New BBX Capital is to be a participant, where the amount involved exceeds or is expected to exceed \$120,000 annually, and in which any of New BBX Capital's directors or executive officers, or any of their immediate family members, will have a direct or indirect material interest. Any such related party transaction is to be for the benefit of New BBX Capital and upon terms no less favorable to New BBX Capital than if the related party transaction was with an unrelated party.

It is expected that New BBX Capital will delegate to its Nominating/Corporate Governance Committee the review and approval of related party transactions relating to directors or executive officers, or their immediate family members, other than those presenting issues regarding financial or accounting matters, the review and approval of which is expected to be delegated to the Audit Committee. In reviewing related party transactions, the Nominating/Corporate Governance Committee or the Audit Committee, as applicable, will evaluate and consider the terms of the related party transaction, including an assessment of the arms-length nature of the terms, and such other factors that it deems appropriate with respect to the transaction.

# **Related Party Transactions and Relationships**

It is expected that Alan B. Levan, John E. Abdo and Jarett Levan will be deemed to control New BBX Capital following thespin-off by virtue of their collective ownership of shares expected to represent approximately 78.2% of the total voting power of New BBX Capital's Class A Common Stock and Class B Common Stock following the spin-off. It is further expected that Messrs. Alan Levan, Abdo, Jarett Levan and Wise and Norman H. Becker are expected to serve as directors of both Parent and New BBX Capital following the spin-off.

New BBX Capital and its subsidiaries are parties to an Agreement to Allocate Consolidated Income Tax Liability and Benefits with Parent and its other subsidiaries. Under the agreement, the parties calculate their respective income tax liabilities and attributes as if each of them was a separate filer. If any tax attributes are used by another party to the agreement to offset its tax liability, the party providing the benefit will receive an amount for the tax benefits realized. For the year ended December 31, 2019, Renin paid Parent \$1.0 million pursuant to the tax sharing agreement. As of December 31, 2019, \$2.8 million was due from New BBX Capital to Parent under the tax sharing agreement. The tax sharing agreement will be terminated with respect to BBX Capital and its subsidiaries in connection with the spin-off.

For the year ended December 31, 2019, New BBX Capital and its subsidiaries reimbursed Parent for its provision of management advisory and employer provided medical insurance in the amount of \$621,000, which was Parent's cost of providing the services.

For the year ended December 31, 2019, New BBX Capital and its subsidiaries received \$774,000 in consideration for its provision of risk management consulting services to Parent and Bluegreen Vacations.

Certain of New BBX Capital's affiliates, including its executive officers, have independently made investments with their own funds in investments that New BBX Capital has sponsored or in which New BBX Capital holds investments.

In addition to the foregoing, see the section of this information statement entitled "The Spin-Off—Relationship Between New BBX Capital and Parent" for a description of the agreements expected to be entered into between Parent and New BBX Capital in connection with the spin-off which set forth the terms and conditions of the separation of the businesses of Parent between Parent and New BBX Capital and will govern various ongoing arrangements between Parent and New BBX Capital upon completion of the spin-off.

## MANAGEMENT

### Directors and Executive Officers Following the Spin-Off

The following table lists the names, ages and expected positions of the individuals who are expected to serve as the executive officers and/or directors of New BBX Capital immediately following the spin-off.

| Name                    | Age | Position   |
|-------------------------|-----|--|
| Alan B. Levan           | 75  | Chairman   |
| John E. Abdo            | 76  | Vice Chairman  |
| Jarett S. Levan         | 46  | Chief Executive Officer, President and Director; Chief Executive Officer, BBX Sweet Holdings           |
| Seth M. Wise            |     | Executive Vice President and Director; President, BBX Capital Real Estate; Co-Chief Executive Officer, |
|                         | 50  | The Altman Companies   |
| Brett Sheppard          | 36  | Chief Financial Officer  |
| Norman H. Becker        | 82  | Director   |
| Andrew R. Cagnetta, Jr. | 55  | Director   |
| Steven M. Coldren       | 72  | Director   |
| Gregory A. Haile        | 42  | Director   |
| Willis N. Holcombe      | 74  | Director   |
| Anthony P. Segreto      | 70  | Director   |
| Neil Sterling           | 68  | Director   |

The following additional information is provided for each of the above-named individuals. Our executive officers will be appointed by, and serve at the discretion of, our Board of Directors. Except as set forth below, there is no family relationship between any of the individuals expected to serve as directors or executive officers of New BBX Capital.

Alan B. Levan formed the I.R.E. Group (predecessor to Parent) in 1972. From 1978 until December 2015, he served as Chairman, Chief Executive Officer and President of Parent or its predecessors. During February 2017, Mr. Alan Levan was reappointed as Parent's Chairman and Chief Executive Officer and he continues to serve in such capacities. From December 2015 until his reappointment as Parent's Chairman and Chief Executive Officer during February 2017, Mr. Alan Levan served as Founder and strategic advisor to Parent's Board of Directors. Mr. Alan Levan has also served as Chairman of the Board of Bluegreen Vacations since May 2017 and from May 2002 to December 2015. In addition, effective January 1, 2020, Mr. Alan Levan was appointed Chief Executive Officer and President of Bluegreen Vacations. From May 2015 until February 2017, he served Bluegreen Vacations in a non-executive capacity. Bluegreen Vacations is a publicly traded company with common stock listed on the New York Stock Exchange (the "NYSE"). Parent currently holds approximately 93% of Bluegreen Vacations' outstanding common stock. From 1994 until December 2015, Mr. Alan Levan was also Chairman and Chief Executive Officer of BCC, which merged with and into a wholly owned subsidiary of Parent during December 2016 (the "BCC Merger"). He also served as Founder and strategic advisor to the Board of Directors of BCC during that time and currently serves as its Chairman and Chief Executive Officer. In addition, Mr. Alan Levan served as Chairman of BankAtlantic, BCC's former federal savings bank subsidiary, from 1987 until July 2012 when BCC sold BankAtlantic to BB&T Corporation ("BB&T"). Mr. Alan Levan also served as a director of Benihana Inc. ("Benihana") until August 2012. Parent had a significant investment in Benihana until August 2012 when Benihana was acquired by Safflower Holdings Corp. We believe that Mr. Alan Levan is a strong operating executive and that his proven leadership skills will enhance us and our Board of Directors. We also believe that Mr. Alan Levan, as our Chairman, will provide our Board of Directors with critical insight regarding our business and prospects. Mr. Alan Levan is the father of Jarett S. Levan, who is expected to serve as Chief Executive Officer, President and a director of New BBX Capital and Chief Executive Officer of BBX Sweet Holdings.

John E. Abdo has served as Vice Chairman of Parent since 1993 and Vice Chairman of BCC since 1994. He has also served as Vice Chairman of the Board of Bluegreen Vacations since 2002, except for the period from December 2015 until August 2017, during which time he served as Acting Chairman of the Board of Bluegreen Vacations. Mr. Abdo served as Vice Chairman of BankAtlantic from 1987 until the completion of the sale of BankAtlantic to BB&T during July 2012. Mr. Abdo is also President of Abdo Companies, Inc., a member of the Board of Directors of the Performing Arts Center Authority ("PACA") and the former 20-year President, and current member of the Investment Committee and Finance Committee, of the Board of Benihana from 2009 through August 2012. We believe that, based on his extensive experience as part of the Florida business community and his knowledge of our business and affairs, we will benefit from Mr. Abdo's contributions to our Board of Directors. We also believe that Mr. Abdo's real estate background will enable him to provide additional knowledge and perspective to our Board of Directors.

Jarett S. Levan serves as President of Parent and will be the President and Chief Executive Officer of New BBX Capital. From December 2015 to February 2017, he also served as Acting Chairman and Chief Executive Officer of Parent. He has served as a member of Parent's Board of Directors since September 2009. Since August 2017, Mr. Jarett Levan has served as a director of Bluegreen Vacations. Commencing in 1999 he was a Director and in 2015 he became the Acting Chairman and Chief Executive Officer of BCC until the completion of the BCC Merger in December 2016. Further, Mr. Jarett Levan was the President of BankAtlantic from 2005 to 2007 and was the Chief Executive Officer of BankAtlantic from January 2007 until July 2012 when BankAtlantic was sold to BB&T. Mr. Jarett Levan also serves as a director of Business for the Arts of Broward, the Broward Center for the Performing Arts, the Greater Fort Lauderdale Alliance, the Broward Workshop, the Broward College Foundation and is a member of the Ambassadors Board of Nova Southeastern University. We believe that Mr. Jarett Levan's operating and management experience, and his knowledge of our business, will allow him to provide insight to our Board of Directors with respect to our business, affairs and prospects. Mr. Jarett Levan is the son of Alan B. Levan, who is expected to serve as our Chairman.

Seth M. Wise has served as a director and Executive Vice President of Parent since September 2009. Mr. Wise has also served as Executive Vice President of BCC since August 2012 and as a director of Bluegreen Vacations since August 2017. In addition, since July 2005, Mr. Wise has served as President of Woodbridge Holdings Corporation (including its predecessor, Woodbridge Holdings, LLC) ("Woodbridge") after serving as its Executive Vice President since September 2003. He also previously was Vice President of Abdo Companies, Inc. We believe that Mr. Wise's real estate-related experience and background will enhance our Board of Directors' knowledge with respect to the real estate industry and that our Board will benefit from the insight he brings with respect to our operations and investments.

Brett Sheppard joined Parent in 2017 and has served as its Chief Accounting Officer since August 2018. Mr. Sheppard will be appointed Chief Financial Officer of New BBX Capital in connection with the spin-off. Prior to joining Parent, Mr. Sheppard served as Corporate Controller of Equity One, Inc. and as a Senior Auditor with Ernst & Young LLP. Mr. Sheppard is a Certified Public Accountant and holds an M.Pr.A. and B.B.A. in Accounting and Finance.

**Norman H. Becker** was appointed to Parent's Board of Directors in connection with the completion of the BCC Merger during December 2016 after serving as a director of BCC since 2013. Mr. Becker is currently, and has been for more than ten years, self-employed as a Certified Public Accountant. Mr. Becker was the Chief Financial Officer and Treasurer of Proguard Acquisition Corp. as well as a member of its Board of Directors until his resignation from such positions during June 2012. Mr. Becker was previously a partner with Touche Ross & Co., the predecessor of Deloitte & Touche LLP, for more than ten years. He has served as a director of Bluegreen Vacations since 2003. He also served as a director of Benihana until August 2012. We believe that Mr. Becker's business, financial and accounting expertise will allow him to provide valuable insight to our Board of Directors and that his accounting and financial knowledge will make him a valuable resource for our Audit Committee.

Andrew R. Cagnetta, Jr. has served as a director of Parent since 2018. Mr. Cagnetta is the Chief Executive Officer of Transworld Business Advisors, LLC, an international business brokerage firm headquartered in West Palm Beach, Florida. We believe that Mr. Cagnetta will be a valuable asset to our Board of Directors based on his understanding of, and connections in, the South Florida business market and his knowledge and experience with respect to business acquisitions and sales, including developments and trends with respect thereto, and other business and financial matters generally.

Steven M. Coldren was appointed to Parent's Board of Directors in connection with the completion of the BCC Merger during December 2016 after serving as a director of BCC or its predecessor since 1986. Mr. Coldren is the President/Founder of Business Information Systems, Inc., a distributor of commercial recording systems since 1982. Until 2004, Mr. Coldren was also Chairman of Medical Information Systems, Corp., a distributor of hospital computer systems. We believe that Mr. Coldren's business and financial experience as the President/Founder of Business Information Systems, Inc. and Chairman of Medical Information Systems Corp., combined with his knowledge of our business as a consequence of his long history of service as a director of Parent, will be valuable to our Board of Directors.

**Gregory A. Haile** was appointed to Parent's Board of Directors during October 2019. Mr. Haile has served as the President of Broward College since July 1, 2018. From September 2011 to June 2018, he was the General Counsel and Vice President for Public Policy and Government Affairs for Broward College. Prior to joining Broward College, Mr. Haile was an attorney in private practice. We believe that Mr. Haile will provide valuable input and contributions to our Board based on, among other things, his leadership experience, relationships within and knowledge of the South Florida community, and significant history of board and committee service.

Willis N. Holcombe was appointed to Parent's Board of Directors in connection with the completion of the BCC Merger during December 2016 after serving as a director of BCC since 2003. Dr. Holcombe served as the Chancellor of the Florida College System from October 2007 until his retirement from that position in November 2011 and as interim President of Florida State College at Jacksonville from January 2013 through December 2013. He previously served as the President of Broward Community College from January 1987 until January 2004, as well as interim President from November 2006 to July 2007. Dr. Holcombe also served as a director on the Florida Prepaid College Board from January 2008 through November 2011. We believe that Dr. Holcombe's academic background and management acumen, including his previous service as Chancellor of the Florida College System, give him a unique perspective to provide meaningful insight to our Board of Directors and that we will also benefit from Dr. Holcombe's knowledge of, and relationships within, the South Florida community.

Anthony P. Segreto was appointed to Parent's Board of Directors in connection with the completion of the BCC Merger during December 2016 after serving as a director of BCC since 2012 and an advisory director of BCC from 2009 until 2012. Mr. Segreto also served as a consultant to BankAtlantic from October 2009 until the completion of the sale of BankAtlantic to BB&T during July 2012. Mr. Segreto was an integral part of the South Florida NBC news team for 40 years where he was a well- respected reporter and anchor for both sports and news. He has also served on the Boards of a number of nonprofit organizations, including as a member of the Board of Governors of the Huizenga School of Business and Entrepreneurship and the Community Foundation of Broward. We believe that we will benefit from Mr. Segreto's recognition, relationships and community involvement in Florida, as well as his business acumen.

Neil Sterling has served as a director of Parent since 2003. Mr. Sterling has been the principal of The Sterling Resources Group, Inc., a business development consulting firm, since 1998. He is also the Founder and Chief Executive Officer of SRG Technology, LLC, a software development company. We believe that, as a result of his experience as an executive and business consultant and his resulting exposure to, and knowledge of, numerous companies and industries, Mr. Sterling will be able to bring strategic insight to our Board of Directors. In addition, we believe that he will provide a valuable perspective to our Board resulting from his not-for-profit services as a former member of the Broward County School Board, Founding Chairperson of PACA, and member of the Florida Ethics Commission, among other charitable and not-for-profit services.

### **Board of Directors Composition**

Our Bylaws provide that our Board of Directors will consist of no less than three or more than sixteen directors, and for each director to serve for a term expiring at our next annual meeting of shareholders. The specific number of directors is set from time to time by resolution of the Board. It is expected that our Board of Directors will set the number of directors comprising the Board immediately following the spin-off at eleven directors. Our directors will hold office until their successors have been duly elected and qualified or until the earlier of their death, resignation or removal. An election of directors by our shareholders will be determined by plurality vote.

### **Director Independence**

Based on current transactions and relationships, it is expected that Norman H. Becker, Andrew R. Cagnetta, Jr., Steven M. Coldren, Gregory Adam Haile, Willis N. Holcombe, Anthony P. Segreto and Neil Sterling, who together would comprise a majority of our Board of Directors and each of whom has been determined to be an "independent" director of Parent under the listing standards of the NYSE and applicable SEC rules and regulations, will qualify as independent directors for purposes of serving on our Board. We expect to make our determination of director independence using the definition of "independence" set forth in listing standards of the NYSE. In addition, it is expected that, to assist it in making its independence determinations, our Board of Directors will adopt the following categorical standards of relationships that, in our Board's opinion, will not constitute material relationships that would impair a director's independence: (i) serving on third party Boards of Directors, including Parent's Board of Directors, with other members of our Board; (ii) payments or charitable gifts by us to entities with which a director is an executive officer or employee where such payments do not exceed the greater of \$1 million annually or 2% of such entity's consolidated gross revenues for the applicable year; and (iii) investments by directors in common with each other or us. In addition, among the relationships and transactions expected to be reviewed by our Board, it is expected that our Board will consider Mr. Becker's service on the Board of Directors of Bluegreen Vacations, and that Business Information Systems, Inc., a company of which Mr. Coldren is the President leases office space from Abdo Companies, Inc., of which John E. Abdo is President. Prior to its expansion in 2019, the lease covered 4,000 square feet and provided for annual rent of \$84,000. During 2019, the lease was expanded to cover a total approximately 6,000 square feet and the annual rent was increased to \$140,000, which is purported to be the current market rate. Further, Gregory Adam Haile has served as the President of Broward College since July 2018 after serving as its General Counsel and Vice President for Public Policy and Government Affairs since September 2011 Mr. Haile is also a member of the Board of Directors of the Broward College Foundation. During 2019, Parent made contributions of \$10,000 to each of Broward College and the Broward College Foundation. Such relationships are not expected to constitute material relationships that would impair the applicable director's independence.

### **Board Committees**

Following the spin-off, the standing committees of our Board will include an Audit Committee, a Compensation Committee and a Nominating/Corporate Governance Committee, each as further described below.

#### Audit Committee

We will have a separately-designated Audit Committee. The members of the Audit Committee are expected to be Norman H. Becker, Chairman, Andrew R. Cagnetta, Jr., Steven M. Coldren and Gregory A. Haile. We expect that each member of the Audit Committee will be deemed to be "financially literate" and "independent," as determined in accordance with applicable rules and regulations, and that Mr. Becker will be determined to be "audit committee financial experts," as defined under Item 407 of Regulation S-K promulgated by the SEC.

The Audit Committee's responsibilities will include, among other things, appointing, retaining, overseeing and determining the compensation and services of our independent auditors, overseeing the quality and integrity

of our financial statements and related disclosures, overseeing our compliance with legal and regulatory requirements, assessing our independent auditors' qualifications, independence and performance, and monitoring the performance of our internal audit and control functions.

The responsibilities of the Audit Committee, which we anticipate will be substantially similar to the responsibilities of Parent's Audit Committee, will be more fully described in the Audit Committee charter. We will post the Audit Committee charter on our website at , and we will provide it in print, without charge, to any shareholder that requests it.

### Compensation Committee

We will have a separately-designated Compensation Committee. The members of the Compensation Committee are expected to be Neil Sterling, Chairman, Steven M. Coldren, and Willis N. Holcombe. We expect that each member of the Compensation Committee will be determined to be "independent," as determined in accordance with applicable rules and regulations, and "non-employee directors" within the meaning of Section 16 of the Exchange Act.

The Compensation Committee will provide assistance to our Board in fulfilling its responsibilities relating to the compensation of our executive officers. It will review and determine the compensation of our executive officers, including our Chief Executive Officer, and administer our equity-based compensation plans. The Compensation Committee will have the authority to retain consultants to assist the Compensation Committee in its evaluation of executive compensation, as well as the authority to approve any such consultant's fees and retention terms.

The responsibilities of the Compensation Committee, which we anticipate will be substantially similar to the responsibilities of Parent's Compensation Committee, will be more fully described in the Compensation Committee charter. We will post the Compensation Committee charter on our website at , and we will provide it in print, without charge, to any shareholder that requests it.

#### Nominating/Corporate Governance Committee

We will have a separately-designated Nominating/Corporate Governance Committee. The members of the Nominating/Corporate Governance Committee are expected to be Steven M. Coldren, Chairman, Andrew R. Cagnetta, Jr., Gregory A. Haile, Anthony P. Segreto and Neil Sterling. We expect that each member of the Nominating/Corporate Governance Committee will be determined to be "independent," as determined in accordance with applicable rules and regulations.

The Nominating/Corporate Governance Committee will be responsible for assisting our Board of Directors in identifying individuals qualified to become directors, making recommendations of candidates for directorships, developing and recommending a set of corporate governance principles to our Board of Directors, overseeing the evaluation of our Board of Directors and management, overseeing the selection, composition and evaluation of Board or Directors and management, overseeing the selection, it is also expected that the Nominating/Corporate Governance Committee will be responsible for reviewing and, if it determines to be advisable, approving related party transactions involving New BBX Capital and its directors or executive officers, or their immediate family members, other than those presenting issues regarding financial or accounting matters, the review and approval of which is expected to be delegated to the Audit Committee.

Our initial Board of Directors will be selected by Parent and is expected to be comprised of the individuals indicated as directors under "Directors and Executive Officers Following the Spin-Off" above. After the spin-off, the Nominating/Corporate Governance Committee will review, following the end of each fiscal year, the composition of our Board of Directors and the ability of its current members to continue effectively as directors for the upcoming fiscal year. If the Nominating/Corporate Governance Committee thinks it is in our best interest to nominate a new individual for director, or fill a vacancy on our Board of Directors which may exist from time to time, it will consider potential candidates for Board appointments who meet the criteria for selection as a nominee and have the specific qualities or skills sought.

The responsibilities of the Nominating/Corporate Governance Committee, which we anticipate will be substantially similar to the responsibilities of Parent's Nominating/Corporate Governance Committee, will be more fully described in the Nominating/Corporate Governance Committee charter. We will post the Nominating/Corporate Governance Committee charter on our website at shareholder that requests it.

## **Code of Business Conduct and Ethics**

We expect that our Board of Directors will adopt a Code of Business Conduct and Ethics similar to Parent's Code of Business Conduct and Ethics and that will apply to all of our directors, officers and employees, including our principal executive officer, principal financial officer and principal accounting officer. A copy of the Code of Business Conduct and Ethics will be available on our website at charge, to any shareholder that requests it. In addition, we will post amendments to or waivers from the Code of Business Conduct and Ethics (to the extent applicable to our principal executive officer, principal financial officer or principal accounting officer) on our website.

## **Corporate Governance Guidelines**

We expect that our Board will adopt Corporate Governance Guidelines similar to those adopted by Parent's Board of Directors. The full text of the Corporate Governance Guidelines will be posted on our website at and will be available in print, without charge, to any shareholder that requests it.

## **Risk Oversight**

Our Board will responsible for overseeing our management and our business and affairs, which includes the oversight of risk. In exercising its oversight, our Board may allocate some areas of focus to its committees and retain other areas of focus for itself. The Audit Committee will be responsible for efforts designed to assure that the Board is provided the information and resources to assess management's handling of our approach to risk management. The Audit Committee will also have oversight responsibility for our financial risk (such as accounting, finance, internal control and tax strategy), and the Audit Committee or the full Board will receive and review, as appropriate, the reports of our internal audit group regarding the results of its annual company-wide risk assessment and internal audit plan. Reports of all internal audits will be provided to the Audit Committee. The Compensation Committee will oversee compliance with our executive compensation plans and related laws and policies. The Nominating/Corporate Governance Committee will oversee compliance with governance-related laws and policies, including our Corporate Governance Guidelines. The Board as a whole will have responsibility for overseeing management's handling of our strategic and operational risks. Throughout the year, senior management will report to the Board the risks that it believes may be material to us, with a goal of achieving serious and thoughtful Board-level attention to the nature of the material risks we face and the adequacy of our risk management processes and systems.

### **Executive Sessions of Non-Employee Directors**

It is expected that our non-employee directors will meet at least twice per year in executive sessions of the Board in which members of management, including directors who are also employees, will not participate. We expect that Neil Sterling will be the presiding director for the executive sessions.

# EXECUTIVE COMPENSATION

### Historical Compensation of Named Executive Officers Prior to the Spin-Off

Set forth below is summary information regarding the compensation paid or accrued by Parent and its subsidiaries to or on behalf of Alan B. Levan, John E. Abdo, Jarett S. Levan and Seth M. Wise (who are expected to be our "Named Executive Officers," as defined under Item 402 of Regulation S-K promulgated by the SEC) and the compensation arrangements between the Named Executive Officers and Parent prior to the spin-off.

The amounts and forms of compensation reported below do not necessarily reflect the compensation that the Named Executive Officers will receive for their services on our behalf following the spin-off because historical compensation was determined by Parent's management and future compensation levels will be determined based on the compensation policies, programs and procedures to be established by our Compensation Committee.

### Summary Compensation Table

The following table sets forth, for the years ended December 31, 2019 and 2018, certain summary information concerning compensation which Parent and its subsidiaries, including Bluegreen Vacations, paid to, or accrued on behalf of, the Named Executive Officers.

| Name and<br>Principal Position | Year | Salary<br>(\$) | Bonus<br>(\$)(1) | Stock<br>Awards<br>(\$)(2) | Non-equity<br>Incentive Plan<br>Compensation<br>(\$) | All Other<br>Compensation<br>(\$) | Total<br>(\$) |
|--------------------------------|------|----------------|------------------|----------------------------|--|-----------------------------------|---------------|
| Alan B. Levan,                 | 2019 | 1,500,000      | 3,000,000        | 4,044,226                  |  | 197,930(3)                        | 8,742,156     |
| Chairman and CEO               | 2018 | 1,500,000      |                  | 4,211,698                  | 3,705,709  | 314,330                           | 9,731,737     |
| John E. Abdo,                  | 2019 | 1,500,000      | 3,000,000        | 4,044,226                  |  | 317,440(4)                        | 8,861,666     |
| Vice Chairman of the Board     | 2018 | 1,500,000      |                  | 4,917,408                  | 3,000,000  | 322,740                           | 9,740,148     |
| Jarett S. Levan                | 2019 | 900,000        | 1,871,011        | 1,011,055                  |  | 49,468(5)                         | 3,831,534     |
| President                      | 2018 | 900,000        |                  | 1,229,355                  | 1,949,349  | 25,766                            | 4,104,470     |
| Seth M. Wise,                  | 2019 | 900,000        | 1,871,011        | 1,011,055                  |  | 37,850(6)                         | 3,819,916     |
| EVP                            | 2018 | 900,000        |                  | 1,229,355                  | 1,949,349  | 28,615                            | 4,107,319     |

(1) Represents, for 2019, annual bonuses paid to the Named Executive Officers at the discretion of Parent's Compensation Committee and, for each of Mr. Jarett Levan and Mr. Wise, the cash portion of an additional discretionary bonus awarded to such executive for 2019 in lieu of restricted stock awards. \$2,000,000 of Mr. Alan Levan's bonus was paid by Bluegreen Vacations.

(2) The 2019 amounts represent the grant date fair value of restricted stock awards of 965,209 shares, 965,209 shares, 241,302 shares and 241,302 shares of Parent's Class A Common Stock granted to Mr. Alan Levan, Mr. Abdo, Mr. Jarett Levan and Mr. Wise, respectively, under Parent's Amended and Restated 2014 Incentive Plan. These restricted stock awards are scheduled to vest in four equal annual installments beginning on October 1, 2020. The restricted stock awards were granted on January 21, 2020 for services performed during 2019. Assumptions used in the calculation of the grant date fair value of the awards described in this footnote are included in Note 17 to Parent's audited financial statements contained in Parent's Annual Report on Form 10-K for the year ended December 31, 2019, as filed with the SEC on March 13, 2020.

(3) Includes \$135,567 of life and disability insurance premium payments and \$62,363 of perquisites and other benefits, including \$25,700 of membership dues and \$25,344 of automobile expenses. Perquisites and benefits also included matching contributions to Parent's 401(k) plan, and payment for physical medical examinations.

- (4) Includes \$306,240 in management fees paid by Parent to Abdo Companies, Inc., of which Mr. Abdo is the principal shareholder and Chief Executive Officer, as well as matching contributions to Parent's 401(k) plan.
- (5) Includes \$36,654 of membership dues to community and professional organizations, as well as other benefits, including matching contributions to Parent's 401(k) plan and payment for physical medical examinations.
- (6) Includes membership dues to community and professional organizations, automobile expenses, and matching contributions to Parent's 401(k) plan.

### **Outstanding Equity Awards at Fiscal Year End 2019**

The table below sets forth certain information regarding equity-based awards of Parent held by the Named Executive Officers as of December 31, 2019, all of which are in the form of restricted stock awards. As described in the "Summary Compensation Table" above, in addition to the restricted stock awards set forth in the following table, during January 2020, each of Mr. Alan Levan and Mr. Abdo was granted restricted stock awards of 965,209 shares of Parent's Class A Common Stock, and each of Mr. Jarett Levan and Mr. Wise was granted restricted stock awards of 241,302 shares of Parent's Class A Common Stock. The shares subject to the restricted stock awards granted during January are scheduled to vest in four equal annual installments beginning on October 1, 2020. As previously described, it is expected that, subject to the approval of Parent's Compensation Committee, all unvested restricted stock awards will accelerate and vest in connection with the spin-off. See "The Spin-Off—Treatment of Restricted Stock Awards." No Named Executive Officer holds, or held as of December 31, 2019, any equity awards in New BBX Capital.

|                 |   | OI  | otion Awards   |                    |                             | Stock Awards   |   |  |   |
|-----------------|---|---|--|--------------------|-----------------------------|--|---|--|---|
|                 | Number of<br>Securities<br>Underlying<br>Unexercised<br>Options | Number of<br>Securities<br>Underlying<br>Unexercised<br>Options | Equity<br>Incentive<br>Plan<br>Awards:<br>Number of<br>Securities<br>Underlying<br>Unexercised<br>Unearned | Option<br>Exercise | <b>Option</b><br>Expiration | Number of<br>Shares or<br>Units of<br>Stock that<br>have not | Market<br>Value of<br>Shares or<br>Units of<br>Stock that<br>have not | Equity<br>Incentive<br>Plan<br>Awards<br>Number of<br>Unearned<br>Share,<br>Units or<br>Other<br>Rights<br>that have | Equity<br>Incentive<br>Plan Awards<br>Market or<br>Payout<br>Value or<br>Unearned<br>Shares, Units<br>or Other<br>Rights that<br>have not |
| Name            | Exercisable   | Unexercisable   | Options  | Price              | Date                        | Vested   | Vested  | not Vested   | Vested  |
| Alan B. Levan   | _   |   | N/A  |                    |                             | 149,482 (1)(2)<br>250,000 (1)(3)<br>516,140 (1)(4)           | \$ 701,071<br>\$1,172,500<br>\$2,420,697                              | N/A<br>N/A<br>N/A  | N/A<br>N/A<br>N/A   |
| John E. Abdo    | —   | —   | N/A  | —                  | —                           | 149,482(1)(2)<br>312,351 (1)(3)<br>602,624 (1)(4)            | \$ 701,071<br>\$1,464,926<br>\$2,826,307                              | N/A<br>N/A<br>N/A  | N/A<br>N/A<br>N/A   |
| Jarett S. Levan | _   | —   | N/A  | _                  | —                           | 74,741 (1)(2)<br>78,088 (1)(3)<br>150,657 (1)(4)             | \$ 350,535<br>\$ 366,233<br>\$ 706,581                                | N/A<br>N/A<br>N/A  | N/A<br>N/A<br>N/A   |
| Seth M. Wise    | _   |   | N/A  | _                  | _                           | 74,741 (1)(2)<br>78,088 (1)(3)<br>150,657 (1)(4)             | \$ 350,535<br>\$ 366,233<br>\$ 706,581                                | N/A<br>N/A<br>N/A  | N/A<br>N/A<br>N/A   |

(1) Represents restricted stock awards of shares of the Parent's Class B Common Stock.

(2) Vesting pro-rata over four years, with the first three installments having vested on October 1, 2017, 2018 and 2019. As described above, it is expected that the balance of the restricted shares will vest in connection with the spin-off.

- (3) Vesting pro-rata over four years, with the first two installments having vested on October 1, 2018 and 2019. As described above, it is expected that the balance of the restricted shares will vest in connection with the spin-off.
- (4) Vesting pro-rata over four years, with the first installment having vested on October 1, 2019. As described above, it is expected that the balance of the restricted shares will vest in connection with the spin-off.

## Employment Agreements with Parent

Parent has employment agreements with each of the Named Executive Officers. Under the terms of their respective employment agreements, each Named Executive Officer receives an annual base salary and is entitled to receive bonuses (payable in cash, equity awards or a combination thereof) pursuant to bonus plans established from time to time by Parent's Compensation Committee or otherwise at the discretion of Parent's Compensation Committee. Each employment agreement may be terminated by Parent for "Cause" or "Without Cause" or by the Named Executive Officer for "Good Reason" (as such terms are defined in the employment agreement). If an employment agreement is terminated for "Cause," the applicable Named Executive Officer will be entitled to receive his base salary through the date of termination. If an employment agreement is terminated "Without Cause" or by the Named Executive Officer for "Good Reason," the applicable Named Executive Officer will be entitled to receive his base salary through the date of termination and the prorated portion of the Named Executive Officer's annual bonus based on the average annual bonus paid to him during the prior two fiscal years, subject to a maximum annual bonus for purposes of this calculation in an amount equal to 200% of his then-current annual base salary, in the case of Mr. Alan Levan and Mr. Abdo, and 80% of his then-current annual base salary, in the case of Mr. Jarett Levan and Mr. Wise. In addition, if an employment agreement is terminated "Without Cause" or by the Named Executive Officer for "Good Reason," the Named Executive Officer will be entitled to receive a severance payment as follows. Each of Mr. Alan Levan and Mr. Abdo will be entitled to receive a severance payment in an amount equal to 2 times the sum of his annual base salary and annual bonus opportunity at the date of termination (or 2.99 times the sum of his annual base salary and annual bonus opportunity at the date of termination if such termination occurs within two years after a "Change in Control" (as defined in the employment agreements)). Each of Mr. Jarett Levan and Mr. Wise will be entitled to receive a severance payment in an amount equal to 1.5 times the sum of his annual base salary and annual bonus opportunity at the date of termination (or 2 times the sum of his annual base salary and annual bonus opportunity at the date of termination if such termination occurs within two years after a "Change in Control"). For purposes of calculating the severance payment, each Named Executive Officer's "annual bonus opportunity" will be subject to the same maximum as described above with respect to the calculation of the prorated bonus to which the Named Executive Officer would be entitled in the event of a "Without Cause" or "Good Reason" termination. In addition, with respect to each Named Executive Officer's employment agreement, if the employment agreement is terminated "Without Cause" or is terminated by the Named Executive Officer for "Good Reason" or as a result of the Named Executive Officer's death, all unvested incentive stock options, if any, and restricted stock awards will immediately accelerate and fully vest as of the termination date. Further, in the event of a termination "Without Cause" or a termination by the Named Executive Officer for "Good Reason," the Named Executive Officer will be entitled to continued benefits, including, without limitation, health and life insurance, for the following periods: (i) two years following the year in which the termination occurs (or three years following the year in which the termination occurs, if such termination occurred within two years after a "Change in Control"), in the case of Mr. Alan Levan and Mr. Abdo, and (ii) eighteen months following the year in which the termination occurs (or two years following the year in which the termination occurs, if such termination occurred within two years after a "Change in Control"), in the case of Mr. Jarett Levan and Mr. Wise. Each employment agreement will also be terminated upon the Named Executive Officer's death, in which case the estate of the applicable Named Executive Officer will be entitled to receive his base salary through the date of his death and the prorated portion of the Named Executive Officer's annual bonus, calculated as described above.

As described in further detail below, it is expected that following the spin-off, Mr. Alan Levan and Mr. Abdo will enter into employment agreements with New BBX Capital, which will be in addition to their respective employment agreements with Parent, and that Mr. Jarett Levan and Mr. Wise will enter into employment agreements with New BBX Capital in lieu of their respective employment agreements with Parent.

## Expected Named Executive Officer Compensation Following the Spin-Off

Following the spin-off, the compensation of the Named Executive Officers for their services on behalf of New BBX Capital and its subsidiaries will be determined by our Compensation Committee. It is currently expected that, unless otherwise determined by our Compensation Committee, each of Mr. Alan Levan and Mr. Abdo will initially receive from New BBX Capital annual cash compensation, including salary and bonuses,

of up to \$1.2 million in the aggregate and that each of Mr. Jarett Levan and Mr. Wise will initially receive from New BBX Capital annual cash compensation, including salary and bonuses, of up to \$1.4 million in the aggregate. The Named Executive Officers may also receive grants of equity awards as from time to time determined by our Compensation Committee as well as perquisites and other personal benefits. It is currently expected that each of Mr. Alan Levan and Mr. Abdo will initially have the opportunity to receive from New BBX Capital annual awards of restricted shares of New BBX Capital's common stock having a value of up to \$1.6 million and that each of Mr. Jarett Levan and Mr. Wise will initially have the opportunity to receive from New BBX Capital annual awards of restricted shares of New BBX Capital annual awards of restricted shares of New BBX Capital's common stock having a value of up to \$1.6 million and that each of Mr. Jarett Levan and Mr. Wise will initially have the opportunity to receive from New BBX Capital annual awards of restricted shares of New BBX Capital's common stock having a value of up to \$1.6 million and that each of Mr. Jarett Levan and Mr. Wise will initially have the opportunity to receive from New BBX Capital annual awards of restricted shares of New BBX Capital's common stock having a value of up to \$1.5 million. It is expected that such awards will be subject to pro rat vesting in annual installments over four years. The grant of restricted stock awards will be subject to our adoption of an equity compensation plan upon the approval of our Compensation Committee and shareholders following the spin-off (as described below under "Equity Incentive Plan") and the approval of the grants by our Compensation Committee.

It is expected that, following the spin-off, Mr. Alan Levan and Mr. Abdo will enter into employment agreements with New BBX Capital, which will be in addition to their respective employment agreements with Parent, and that Mr. Jarett Levan and Mr. Wise will enter into employment agreements with New BBX Capital in lieu of their respective employment agreements with Parent. The employment agreements with New BBX Capital are expected to contain terms substantially similar to those contained in the Named Executive Officers' respective current employment agreements with Parent, as described above. The compensation of the Named Executive Officers following the spin-off and the other terms of the employment agreements will be subject to the approval of New BBX Capital's Compensation Committee following the spin-off.

## **Equity Incentive Plan**

We expect that equity-based compensation will be an important component of our compensation program and, accordingly, expect that we will seek to adopt an equity incentive plan following the spin-off. Any such plan will be subject to the approval of our Compensation Committee, presented for shareholder approval at a meeting of our shareholders, and described in detail in the proxy statement for such shareholder meeting.

### **Compensation Committee Interlocks and Insider Participation**

None of the individuals expected to serve on our Compensation Committee following thespin-off are current or former officers or employees of our Company or any of our subsidiaries. In addition, we are not aware of any interlocking or other relationships or transactions involving any such individuals required to be disclosed under Item 407(e)(4) of Regulation S-K promulgated by the SEC.

## DIRECTOR COMPENSATION

Following the spin-off, the Compensation Committee will recommend director compensation to the full Board of Directors based on factors it considers appropriate and based on the recommendations of management. We expect that such compensation will initially be the same as the compensation currently paid by Parent to its directors for their service on Parent's Board and its committees, which is as follows. It is expected that each non-employee director of the Company will receive an annual cash retainer of \$100,000 for his service on the Board of Directors. In addition to compensation for their service on the Board of Directors, we also expect to pay compensation to our non-employee directors for their service on the Board's committees. It is expected that the Chairman of the Audit Committee will receive an annual cash retainer of \$20,000, that all other members of the Audit Committee will receive an annual cash retainer of \$3,500. Other than the Chairman of the Nominating/Corporate Governance Committee will receive additional compensation for their service on those committees. In addition, we do not expect to separately compensate our directors who are also employees of our Company or any of our subsidiaries for their service on our Board of Directors or, if applicable, any of its committees. Our directors will be entitled to reimbursement for reasonable travel and other out-of-pocket business expenses incurred in connection with their service on our Board and its committees, including any such expenses incurred in connection with their service on our Board and its committees, including any such expenses incurred in connection with their service on our Board and its committees, including any such expenses incurred in connection with their service on our Board and its committees, including any such expenses incurred in connection with their service on our Board and its committees, including any such expenses incurred in connection with their service on our Board and its committees.

| 1 | 3 | 0 |
|---|---|---|
|   |   |   |

## SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

Before the spin-off, all of the outstanding shares of our common stock will be owned beneficially and of record by Parent. Immediately following the spin-off, Parent will not own any shares of our common stock.

The following table shows the anticipated beneficial ownership of our Class A Common Stock and Class B Common Stock immediately following the spin-off by (i) each person who we believe, based on the assumptions described below, will beneficially own more than 5% of the outstanding shares of our Class A Common Stock or Class B Common Stock, (ii) each of the Named Executive Officers, (iii) each person expected to serve as a director on our Board following the spin-off, and (iv) all of our expected directors and executive officers following the spin-off as a group. The following table has been prepared based on the number of outstanding shares of Parent's Class A Common Stock and Class B Common Stock as of August 17, 2020, each person's beneficial ownership of Parent's Class A Common Stock and Class B Common Stock as of such date, and a distribution ratio of one share of our Class A Common Stock. Except as otherwise noted in the footnotes below, (i) each person named in the table below is expected to have sole voting and investment power over the shares of our Class A Common Stock or Class B Common Stock or Class B Common Stock reperted to be beneficially owned by such person and (ii) the address of each person named in the table below is 401 East Las Olas Boulevard, Suite 800, Fort Lauderdale, Florida 33301.

|  |                   | Class A<br>Common Stock | Class B<br>Common Stock | Percent of<br>Class A | Percent of<br>Class B |
|--|-------------------|-------------------------|-------------------------|-----------------------|-----------------------|
| Name of Beneficial Owner                         | Notes             | Ownership               | Ownership               | Common Stock          | Common Stock          |
| Levan BFC Stock Partners LP                      | (1,2,3,6)         |                         | 336,915                 | 2.1%                  | 9.1%                  |
| Levan Partners LLC                               | (1,2,3,6)         | 986,197                 | 141,577                 | 7.2%                  | 3.8%                  |
| Alan B. Levan                                    | (1,2,3,4,5,6,7)   | 1,760,057               | 3,516,232               | 27.6%                 | 95.2%                 |
| John E. Abdo                                     | (1,2,3,5)         | 1,065,286               | 1,495,311               | 15.0%                 | 40.5%                 |
| Seth M. Wise                                     | (1,2,7,8)         | 197,445                 | 335,158                 | 3.3%                  | 9.1%                  |
| Jarett S. Levan                                  | (1,2,6,7)         | 191,395                 | 342,606                 | 5.3%                  | 18.3%                 |
| Norman H. Becker                                 | (2)               | 1,204                   |                         | *                     | 0.0%                  |
| Andrew R.Cagnetta Jr.                            | (2)               | 1,000                   |                         | *                     | 0.0%                  |
| Steven M. Coldren                                | (2)               | 1,893                   | —                       | *                     | 0.0%                  |
| Willis N. Holcombe                               | (2)               | _                       |                         | 0.0%                  | 0.0%                  |
| Anthony P. Segreto                               | (2)               | _                       | —                       | 0.0%                  | 0.0%                  |
| Neil Sterling                                    | (2)               | —                       | _                       | 0.0%                  | 0.0%                  |
| Gregory A. Haile                                 | (2)               | —                       | —                       | 0.0%                  | 0.0%                  |
| Dr. Herbert A. Wertheim                          | (1,9)             | 793,632                 | 83,290                  | 5.6%                  | 2.3%                  |
| All expected directors and executive officers as |                   |                         |                         |                       |                       |
| a group (12 persons)                             | (1,2,3,4,5,6,7,8) | 3,218,280               | 3,516,232               | 35.2%                 | 95.2%                 |

\* Less than one percent of class.

(1) Shares of the Company's Class B Common Stock are convertible on a share-for-share basis into shares of the Company's Class A Common Stock at any time at the beneficial owner's discretion. The number of shares of Class B Common Stock held by each beneficial owner and convertible within 60 days after August 17, 2020 into shares of Class A Common Stock is not separately included in the "Class A Common Stock Ownership" column, but is included for the purpose of calculating the percent of Class A Common Stock held by each beneficial owner.

(2) Mailing address is 401 East Las Olas Boulevard, Suite 800, Fort Lauderdale, Florida 33301.

(3) The Company may be deemed to be controlled by Messrs. Alan Levan, Jarett Levan and Abdo, who collectively may be deemed to have an aggregate beneficial ownership of shares of the Company's Class A Common Stock and Class B Common Stock representing approximately 78.2% of the total voting power of the Company's Common Stock.

- (4) Mr. Alan Levan's beneficial holdings include the 986,196 shares of Class A Common Stock and 141,576 shares of Class B Common Stock owned by Levan Partners LLC and the 336,914 shares of Class B Common Stock owned by Levan BFC Stock Partners LP. Mr. Alan Levan's beneficial holdings also include 2,340 shares of Class A Common Stock and 240 shares of Class B Common Stock held of record by his wife, 7,342 shares of Class A Common Stock held through trusts for the benefit of his children and 78,700 of Class A Common Stock held by the Susie and Alan B. Levan Family Foundation. In addition, Mr. Alan Levan's beneficial holdings of Class B Common Stock include the shares of Class B Common Stock held by Mr. Abdo, Mr. Jarett Levan and Mr. Wise, as described below.
- (5) Mr. Alan Levan and Mr. Abdo are parties to an agreement pursuant to which Mr. Abdo has granted to Mr. Alan Levan a proxy to vote the shares of Class B Common Stock that Mr. Abdo beneficially owns. As a result, the shares of Class B Common Stock beneficially owned by Mr. Abdo are included in Mr. Alan Levan's beneficial holdings in the table. Mr. Abdo has also agreed not to sell any of his shares of Class B Common Stock without first converting those shares into shares of Class A Common Stock. Pursuant to the agreement, Mr. Alan Levan and Mr. Abdo have also agreed to vote their shares of Class B Common Stock in favor of the election of the other to the Company's Board of Directors for so long as they are willing and able to serve as directors of the Company. The agreement also provides for Mr. Jarett Levan to succeed to Mr. Alan Levan's rights under the agreement in the event of Mr. Alan Levan's death or disability.
- (6) Mr. Alan Levan and Mr. Jarett Levan are parties to an agreement pursuant to which Mr. Jarett Levan has agreed to vote the shares of Class B Common Stock that he owns or otherwise has the right to vote in the same manner as Mr. Alan Levan votes his shares of Class B Common Stock. As a result, the shares of Class B Common Stock beneficially owned by Mr. Jarett Levan are included in Mr. Alan Levan's beneficial holdings in the table. Mr. Jarett Levan has also agreed, subject to certain exceptions, not to transfer certain of his shares of Class B Common Stock and to obtain the consent of Mr. Alan Levan prior to the conversion of certain of his shares of Class B Common Stock. Pursuant to the agreement, Mr. Alan Levan and Mr. Jarett Levan have also agreed to vote their shares of Class B Common Stock in favor of the election of the other to the Company's Board of Directors for so long as they are willing and able to serve as directors of the Company.
- (7) Mr. Jarett Levan and Mr. Wise are parties to an agreement pursuant to which Mr. Wise has agreed to vote the shares of Class B Common Stock that he owns or otherwise has the right to vote in the same manner as Mr. Jarett Levan's shares of Class B Common Stock are voted. As a result of this agreement and the above-described agreement between Mr. Alan Levan and Mr. Jarett Levan, the shares of Class B Common Stock beneficially owned by Mr. Wise are included in Mr. Alan Levan's beneficial holdings in the table. Mr. Wise has also agreed, subject to certain exceptions, not to transfer certain of his shares of Class B Common Stock or overt such shares of Class B Common Stock into shares of Class A Common Stock, in each case, without first offering Mr. Jarett Levan the right to purchase such shares. Pursuant to the agreement, Mr. Jarett Levan and Mr. Wise have also agreed to vote, or cause to be voted, their shares of Class B Common Stock in favor of the election of the other to the Company's Board of Directors for so long as they are willing and able to serve as directors of the Company.
- (8) Mr. Wise's holdings of Class A Common Stock include 49 shares held in his spouse's IRA which he may be deemed to beneficially own.
- (9) Dr. Wertheim's ownership was reported in a Rebuttal of Control Agreement filed on December 20, 1996 with the Office of Thrift Supervision (as adjusted for stock splits since the date of filing). The Rebuttal of Control Agreement indicated that Dr. Wertheim had no intention to directly or indirectly manage or control the Company. Dr. Wertheim's mailing address, as reported by him, is 191 Leucadendra Drive, Coral Gables, Florida 33156.

## DESCRIPTION OF CAPITAL STOCK

The following is a summary of the material terms of our capital stock that will be contained in our Articles of Incorporation and Bylaws, as expected to be adopted in connection with our conversion into a Florida corporation prior to the spin-off. We also expect to enter into a rights agreement (referred to in this section as the "Rights Agreement") in connection with or prior to the spin-off, which is summarized below. The terms of our capital stock may also be affected by Florida law.

The following summary does not purport to be complete and is subject to, and qualified in its entirety by reference to, the forms of our Articles of Incorporation, our Bylaws and the Rights Agreement, each of which is included as an exhibit to the registration statement on Form 10 of which this information statement is a part. See "Where You Can Find More Information."

### Authorized Capital Stock

Under our Articles of Incorporation, our authorized capital stock will consist of 30,000,000 shares of Class A Common Stock, par value \$0.01 per share, 5,000,000 shares of Class B Common Stock, par value \$0.01 per share, and 10,000,000 shares of preferred stock, par value \$0.01 per share.

### **Class A Common Stock and Class B Common Stock**

Based on the number of shares of Parent's Class A Common Stock and Class B Common Stock expected to be outstanding as of the record date, we expect that approximately 15,624,091 shares of our Class A Common Stock and 3,693,596 shares of our Class B Common Stock will be distributed in the spin-off. However, the actual number of shares of our Class A Common Stock and Class B Common Stock to be distributed in thespin-off will be determined based on the actual number of shares of Parent's Class A Common Stock and Class B Common Stock outstanding as of the record date. The shares of our Class A Common Stock distributed in the spin-off will constitute all of the issued and outstanding shares of our capital stock immediately following the distribution.

#### Voting Rights

Except as provided by Florida law or as specifically provided in our Articles of Incorporation, holders of our Class A Common Stock and Class B Common Stock will vote as a single group on matters presented to them for a shareholder vote. With respect to each such matter, each share of our Class A Common Stock will be entitled to one vote, with all of the shares of Class A Common Stock representing in the aggregate 22% of the total voting power of our Class A Common Stock and Class B Common Stock, and each share of our Class B Common Stock will be entitled to the number of votes per share so that all of the shares of Class B Common Stock, and each share of our Class B Common Stock will be entitled to the number of votes per share so that all of the shares of Class B Common Stock will represent in the aggregate 78% of the total voting power of our Class A Common Stock and Class B Common Stock will represent in the aggregate 78% of the total voting power of our Class A Common Stock and Class B Common Stock will represent in the aggregate 78% of the total voting power of our Class A Common Stock and Class B Common Stock will represent in the aggregate 78% of the total voting power of our Class A Common Stock and Class B Common Stock will percentages will remain in effect until the total number of outstanding shares of our Class B Common Stock is less than 360,000 shares. If the total number of outstanding shares of our Class B Common Stock will hold a voting percentage equal to 40% and our Class B Common Stock will hold a voting percentage equal to 53% and our Class B Common Stock will hold a voting percentage equal to 53% and our Class B Common Stock will hold a voting percentage equal to 53% and our Class B Common Stock will hold a voting percentage equal to 53% and our Class B Common Stock will hold a voting percentage equal to 53% and our Class B Common Stock will hold a voting percentage equal to 53% and our Class B Common Stock will hold a voting percentage equal to 53% and our Class B Common Stock will hold

Under Florida law, holders of our Class A Common Stock will be entitled to vote as a separate voting group on amendments to our Articles of Incorporation which require the approval of our shareholders under Florida law and would:

- · effect an exchange or reclassification of all or part of the shares of our Class A Common Stock into shares of another class;
- effect an exchange or reclassification, or create a right of exchange, of all or part of the shares of another class into shares of our Class A Common Stock;
- · change the designation, rights, preferences, or limitations of all or part of the shares of our Class A Common Stock;
- · change all or part of the shares of our Class A Common Stock into a different number of shares of Class A Common Stock;
- create a new class of shares which have rights or preferences with respect to distributions or to dissolution that are prior or superior to our Class A Common Stock;
- increase the rights, preferences or number of authorized shares of any class that, after giving effect to the amendment, have rights or
  preferences with respect to distributions or to dissolution that are prior or superior to our Class A Common Stock;
- · limit or deny any existing preemptive right of all or part of the shares of our Class A Common Stock; or
- cancel or otherwise affect rights to distributions or dividends that have accumulated but not yet been declared on all or part of the shares of our Class A Common Stock.

However, if a proposed amendment that would otherwise entitle the holders of our Class A Common Stock to vote as a separate voting group as a result of the amendment having one of the effects described above would affect the holders of our Class B Common Stock or any of our other securities outstanding from time to time in the same or substantially similar way, then the holders of our Class A Common Stock will not be entitled to vote as a separate voting group on the proposed amendment but instead will vote together with the other similarly affected shareholders as a single voting group on the amendment.

Under Florida law, holders of our Class B Common Stock will be entitled to vote as a separate voting group on any amendment to our Articles of Incorporation which requires the approval of our shareholders under Florida law and would affect the rights of the holders of our Class B Common Stock in substantially the same manner as described above with respect to our Class A Common Stock. Holders of our Class A Common Stock and Class B Common Stock will also be entitled to vote as a separate voting group on any plan of merger or plan of share exchange that requires the approval of our shareholders under Florida law and contains a provision which, if included in a proposed amendment to our Articles of Incorporation, would require their vote as a separate voting group.

In addition to the rights afforded to our shareholders under Florida law, our Articles of Incorporation will provide that the approval of the holders of our Class B Common Stock, voting as a separate voting group, will be required before any of the following actions may be taken:

- the issuance of any additional shares of our Class B Common Stock, other than a stock dividend issued to holders of our Class B Common Stock;
- a reduction in the number of outstanding shares of our Class B Common Stock, except for any reduction by virtue of a conversion of shares of our Class B Common Stock into shares of our Class A Common Stock or a voluntary disposition to us; or
- any amendments of the voting rights provisions of our Articles of Incorporation.

Our Articles of Incorporation do not provide for cumulative voting on the election of directors.

### Convertibility

Under our Articles of Incorporation, holders of our Class B Common Stock will possess the right, at any time, to convert any or all of their shares of our Class B Common Stock into shares of our Class A Common Stock on a share-for-share basis. Our Class A Common Stock will not be convertible into any other class or series of our securities.

### Dividends and Other Distributions

Holders of our Class A Common Stock and Class B Common Stock will be entitled to receive cash dividends, when and as declared by our Board of Directors out of legally available assets, subject to preferences that may apply to any shares of our preferred stock outstanding from time to time. Any distribution per share with respect to our Class A Common Stock will be identical to the distribution per share with respect to our Class B Common Stock will be identical to the distribution per share with respect to our Class B Common Stock, except that a stock dividend or other non-cash distribution to holders of our Class A Common Stock may be declared and issued in the form of our Class A Common Stock of our affiliates while a dividend or other non-cash distribution to holders of our Class B Common Stock or Class B Co

### Liquidation Rights

Upon any liquidation, the assets legally available for distribution to our shareholders after payment of liabilities and any liquidation preference of any shares of our preferred stock outstanding from time to time will be distributed ratably among the holders of our Class A Common Stock and Class B Common Stock.

## Other Rights

All of our outstanding shares of common stock currently held by Parent are, and all of the shares of our Class A Common Stock and Class B Common Stock that we will issue in connection with the spin-off will, be fully paid and nonassessable. The holders of our Class A Common Stock and Class B Common Stock have no preemptive rights, and our Class A Common Stock and Class B Common Stock is not subject to any redemption or sinking fund provisions.

### Additional Shares of Common Stock

We may issue additional authorized shares of our Class A Common Stock or Class B Common Stock as authorized by our Board of Directors from time to time, without shareholder approval, subject to any limitations imposed by the listing standards of any national securities exchange on which our Class A Common Stock or Class B Common Stock may be listed.

#### **Preferred Stock**

Under our Articles of Incorporation, and as permitted by Florida law, our Board of Directors may authorize the issuance of preferred stock in one or more series, establish from time to time the number of shares to be included in each series and fix the designation, powers, preferences and rights of the shares of each series and any of its qualifications, limitations or restrictions, in each case, without vote or action by our shareholders except to the extent required by the listing standards of any national securities exchange on which our Class A Common Stock or Class B Common Stock may be listed. These rights, preferences and privileges could include dividend rights, conversion rights, voting rights, terms of redemption and liquidation preferences, any or all of which may be greater than the rights of our Class A Common Stock or Class B Common Stock or otherwise adversely affect the voting power or other rights of the holders of our Class A Common Stock or Class B Common Stock or Class B Common Stock or Class A Common Stock or Class B Common S

would receive dividend payments and payments on liquidation, or the amounts thereof. The issuance of preferred stock, while providing flexibility in connection with possible acquisitions, financing transactions and other corporate purposes, could also, among other things, have the effect of delaying, deferring or preventing a change in control or other corporate actions, and might adversely affect the market price of our Class A Common Stock or Class B Common Stock.

In connection with the expected adoption of the rights agreement described below, it is anticipated that 2,000,000 shares of our authorized preferred stock will be designated as Series A Junior Participating Preferred Stock, none of which will be outstanding upon the effectiveness of the spin-off.

### **Rights Agreement**

In connection with the spin-off, we expect to enter into a Rights Agreement prior to the distribution. The following is a summary of the terms of the Rights Agreement.

## The Rights

Under the terms and conditions of the Rights Agreement, one preferred share purchase right (a "Right") will be issued with respect to each share of our Class A Common Stock and Class B Common Stock issued in the spin-off. In addition, new Rights will accompany any new shares of our Class A Common Stock and Class B Common Stock subsequently issued until the earlier of the Rights Agreement Distribution Date described below or the redemption or exchange of the Rights or other termination or expiration of the Rights Agreement. Prior to exercise, the Rights will not give their holders any dividend, voting, liquidation or any other rights of a shareholder of our Company.

Prior to the Rights Agreement Distribution Date, each Right will be transferred with and only with the share of our Class A Common Stock or Class B Common Stock with respect to which the Right was issued. Until the Rights Agreement Distribution Date (or earlier expiration of the Rights), the surrender for transfer of any shares of our Class A Common Stock or Class B Common Stock will also constitute the transfer of the Rights associated with such shares. After the Rights Agreement Distribution Date, the Rights will separate from our Class A Common Stock and Class B Common Stock and be evidenced by book-entry credits or by Rights certificates to be mailed to all eligible holders of our Class A Common Stock or Class B Common Stock. Any Rights beneficially owned by an Acquiring Person and any of the Acquiring Person's Affiliates, Associates and other Related Persons (as such terms are defined in the Rights Agreement), and certain subsequent transferees of such persons, will become null and void and may not be exercised.

#### Exercise Price

Once the Rights become exercisable, each Right will allow its holder to purchase from us oneone-hundredth of a share of Series A Junior Participating Preferred Stock for a price determined by the Board of Directors (the "Purchase Price").

### Series A Junior Participating Preferred Stock Provisions

The value of one one-hundredth of a share of Series A Junior Participating Preferred Stock is intended to approximate the value of one share of our Class A Common Stock. Each one one-hundredth of a share of Series A Junior Participating Preferred Stock, if issued:

- will not be redeemable;
- will entitle holders to, when, as and if declared by our Board of Directors, dividend payments of \$0.01, or an amount equal to the dividend paid on one share of our Class A Common Stock, whichever is greater;

- will entitle holders upon liquidation either to receive \$1.00 or an amount equal to the payment made on one share of our Class A Common Stock, whichever is greater;
- will have the same voting power as one share of our Class A Common Stock (with all outstanding shares of our Class A Common Stock and Series A Junior Participating Preferred Stock representing, in the aggregate, 22% of the general voting power of our stock, subject to adjustment in accordance with our Articles of Incorporation, as described above; and
- will entitle holders to a payment equal to the payment made on one share of our Class A Common Stock if shares of our Class A Common Stock are exchanged via merger, consolidation, or a similar transaction.

### Exercisability

The Rights will not be exercisable until the Rights Agreement Distribution Date, which is the earlier to occur of (i) 10 business days following a public announcement that a person or group of affiliated or associated persons or person(s) acting in concert therewith has acquired, or obtained the right to acquire, beneficial ownership of 5% or more of the outstanding shares of our Class A Common Stock, Class B Common Stock or total combined common stock or (ii) 10 business days (or such later date as may be determined by action of our Board of Directors) following the commencement of, or announcement of an intention to make, a tender offer or exchange offer the consummation of which would result in the beneficial ownership by a person or group of 5% or more of the outstanding shares of our Class A Common Stock or total combined common stock.

#### Exemptions

Persons who would beneficially own 5% or more of our Class A Common Stock, Class B Common Stock or total combined common stock by virtue of the distribution, if such distribution were to be consummated at the time of the first public announcement of our adoption of the Rights Agreement will not be required to divest any shares and will not trigger exercisability of the Rights so long as they do not become the beneficial owner of one or more additional shares of our Class A Common Stock or Class B Common Stock (other than pursuant to certain limited exceptions expressly set forth in the Rights Agreement) which results in their beneficial ownership of 5% or more of the outstanding shares of our Class A Common Stock, Class B Common Stock or total combined common stock. Additionally, if our Board of Directors determines that a person or group who would otherwise be an Acquiring Person exceeded any of the 5% thresholds inadvertently and without any intention of obtaining, changing or influencing control of our Company, then such person or group will not be deemed to be or to have become an Acquiring Person in such case provided such person or group divests itself, as soon as practicable (as determined by our Board of Directors), of beneficial ownership of a sufficient number of shares of our Class A Common Stock or Class B Common Stock (as determined by our Board of Directors) so that such person or group would no longer otherwise qualify as an Acquiring Person. Further, if we repurchase shares of our Class A Common Stock or Class B Common Stock and, as a result, a person or group's holdings constitute 5% or more of the remaining outstanding shares of our Class A Common Stock, Class B Common Stock or total combined common stock, that person or group will not be an Acquiring Person so long as they do not become the beneficial owner of one or more additional shares of our Class A Common Stock or Class B Common Stock (other than pursuant to certain limited exceptions expressly set forth in the Rights Agreement) which results in their beneficial ownership of 5% or more of the outstanding shares of our Class A Common Stock, Class B Common Stock or total combined common stock. The Rights will also not become exercisable solely as a result of any unilateral grant of a security by us, including our grant of stock awards, restricted stock awards, options, warrants, rights or similar interests to our directors, officers or employees, or as a result of the vesting or exercise of any such security. In addition, a person or group will not become an Acquiring Person solely as the result of the acquisition by such person or group of shares of our Class A Common Stock or Class B Common Stock from an individual who beneficially owned 5% or more of our Class A Common Stock, Class B Common Stock or total combined common stock then outstanding if such shares are received upon such

individual's death pursuant to such individual's will or pursuant to a charitable trust created by such individual for estate planning purposes. We and our subsidiaries, any employee benefit plan of us or any of our subsidiaries, or any entity or trustee holding (or acting in a fiduciary capacity in respect of) shares of our Class A Common Stock or Class B Common Stock for or pursuant to the terms of any such plan or for the purpose of funding any such plan or funding other employee benefits for our employees or the employees of any of our subsidiaries are excepted from the provisions of the Rights Agreement.

Acquisitions of shares of our Class A Common Stock or Class B Common Stock as a result of acquiring additional shares of Parent's Class A Common Stock or Class B Common Stock following the first public announcement of our adoption of the Rights Agreement and prior to the distribution or shares representing our Class A Common Stock or Class B Common Stock in the when-issued trading market or as a result of the distribution will each be included in determining the beneficial ownership of a person and all such acquisitions following the first public announcement of our adoption of the Rights Agreement will be taken into account in determining whether a person is an Acquiring Person under the terms of the Rights Agreement. Therefore, a person could become an Acquiring Person under the terms of the Rights Agreement simultaneously with the receipt of shares in the distribution.

### Consequences of a Person or Group Becoming an Acquiring Person

If a person or group becomes an Acquiring Person, all holders of Rights (except the Acquiring Person, each Related Person of the Acquiring Person, and certain of their respective transferees, whose Rights will have become void) may, for the Purchase Price, purchase from us a number of shares of our Class A Common Stock or equivalent securities having a market value at that time of twice the Purchase Price.

If, after a person or group has become an Acquiring Person, we are acquired in a merger or other business combination transaction or 50% or more of our consolidated assets or earning power are sold, proper provisions will be made so that each holder of a Right (other than Rights beneficially owned by the Acquiring Person, each Related Person of the Acquiring Person, and certain of their respective transferees, all of which Rights will have become void) will thereafter have the right to receive upon the exercise of a Right that number of shares of common stock of the person with whom we have engaged in the foregoing transaction (or its parent) that at the time of such transaction having a market value of two times the Purchase Price.

### Exchange

From the date, if any, on which any person or group becomes an Acquiring Person until the expiration of the Rights Agreement, our Board of Directors will have the right to extinguish the Rights by exchanging the Rights (other than Rights beneficially owned by the Acquiring Person, each Related Person of the Acquiring Person, and certain of their respective transferees, all of which Rights will have become void), in whole or in part, at an exchange ratio of one share of our Class A Common Stock, or a fractional share of Series A Junior Participating Preferred Stock (or other class or series of our preferred stock having similar rights, preferences and privileges as the Series A Junior Participating Preferred Stock) of equivalent value, per Right (subject to adjustment in accordance with the terms of the Rights Agreement).

### Redemption

At any time prior to the Rights Agreement Distribution Date, our Board of Directors may redeem the Rights, in whole but not in part, at a price of \$0.0001 per Right (the "Redemption Price"), payable, at our option, in cash, shares of Class A Common Stock or Class B Common Stock or such other form of consideration as our Board shall determine. The redemption of the Rights may be made effective at such time, on such basis and with such conditions as our Board of Directors, in its sole discretion, may establish. Immediately upon any redemption of the Rights, the right to exercise the Rights will terminate, and the holders of Rights will thereafter only have the right to receive the Redemption Price.

### Adjustments

The Purchase Price, the Redemption Price, the number of shares issuable in exchange for or upon exercise of the Rights and the number of outstanding Rights will be subject to adjustment in accordance with the terms of the Rights Agreement to prevent dilution that may occur as a result of certain events, including, among others, a stock dividend, a stock split or a reclassification of our capital stock. No adjustments to the Purchase Price of less than 1% will be made.

#### Amendments

For so long as the Rights are redeemable, we may amend the Rights Agreement in any manner without the approval of any holders of Rights or of our Class A Common Stock or Class B Common Stock. After such time as the Rights are no longer redeemable, we may amend the Rights Agreement in any manner without the consent of any holders of Rights, except that no such amendment may (i) adversely affect the interests of the holders of Rights as such (other than an Acquiring Person, any Related Person of an Acquiring Person and certain of their transferees), (ii) cause the Rights Agreement again to become amendable other than in accordance with this sentence, or (iii) cause the Rights again to become redeemable.

### Term

The Rights Agreement will have a term of years, subject to earlier termination upon redemption or exchange of the rights or otherwise at the discretion our Board of Directors, or extension of the Rights Agreement by our Board of Directors in accordance with the terms of the Rights Agreement.

### **Certain Anti-Takeover Effects**

The terms of our Class A Common Stock and Class B Common Stock will make the sale or transfer of control of our Company or the removal of our directors unlikely without the concurrence of the holders of our Class B Common Stock. In addition, the sale or transfer of control of our Company or the removal of our directors will be impossible without the consent of Alan B. Levan, John E. Abdo and Jarett S. Levan so long as they own shares of our Class A Common Stock and Class B Common Stock representing a majority of our total voting power.

Our Articles of Incorporation and Bylaws will also contain other provisions that may discourage, delay or prevent a merger, acquisition or other change in control. These provisions include those which permit our Board of Directors to establish the number of directors and fill any vacancies and newly created directorships and specify advance notice procedures that must be complied with by shareholders in order to make shareholder proposals or nominate directors. The Rights Agreement may also have an anti-takeover effect as it will provide a deterrent to any person or group from acquiring 5% or more of our outstanding Class A Common Stock, Class B Common Stock or total combined common stock, although the Rights Agreement should not interfere with any merger or other business combination approved by our Board of Directors.

In addition, the authorized but unissued shares of our common stock and preferred stock are available for future issuance without shareholder approval, subject to any limitations imposed by the listing standards of any national securities exchange on which our Class A Common Stock or Class B Common Stock may be listed. These additional shares may be used for a variety of corporate finance transactions, acquisitions and employee benefit plans. The existence of authorized but unissued common stock and preferred stock (and our Board of Directors' authority to establish the rights, preferences and limitation of the preferred stock, as described above) could make more difficult or discourage an attempt to obtain control of us by means of a proxy contest, tender offer, merger or otherwise.

As a Florida corporation, we are also subject to the provisions of Florida law, including those limiting the voting rights of "control shares." Under Florida law, subject to certain exceptions, including mergers and

acquisitions effected in accordance with Florida law, the holder of "control shares" of a Florida corporation that has (i) 100 or more shareholders, (ii) its principal place of business, its principal office or substantial assets in Florida and (iii) either more than 10% of its shareholders residing in Florida, more than 10% of its shares owned by Florida residents or 1,000 shareholders residing in Florida, will not have the right to vote those shares unless the acquisition of the shares was approved by a majority of each class of voting securities of the corporation, excluding those shares held by interested persons. "Control shares" are defined as shares acquired by a person, either directly or indirectly, that when added to all other shares of the issuing corporation owned by that person, would entitle that person to exercise, either directly or indirectly, voting power within any of the following ranges: (i) 20% or more but less than 33% of all voting power of the corporation's voting securities; or (iii) a majority or more of all of the voting power of the corporation's voting securities.

### **Exclusive Forum Provision**

Our Bylaws will contain an exclusive forum provision which provides that, unless our Board of Directors consents to the selection of an alternative forum, the Circuit Court located in Miami-Dade County, Florida (or, if such Circuit Court does not have jurisdiction, another Circuit Court located within Florida has jurisdiction, the federal district court for the Southern District of Florida) shall be the sole and exclusive forum for "Covered Proceedings," which include: (i) any derivative action or proceeding brought on our behalf; (ii) any action asserting a claim of breach of a fiduciary duty owed by any of our directors, officers or other employees to us or our shareholders; (iii) any action asserting a claim against us or any of our directors, officers or other employees arising pursuant to any provision of the Florida Business Corporation Act, our Articles of Incorporation or our Bylaws (in each case, as may be amended or amended and restated from time to time); and (iv) any action asserting a claim against us or any of our directors, officers or other employees governed by the internal affairs doctrine of the State of Florida. To the extent within the categories set forth in the preceding sentence, Covered Proceedings include causes of action under the Exchange Act and the Securities Act. The exclusive forum provision will also provide that if any Covered Proceeding is filed in a court other than a court located within Florida in the name of any shareholder, then such shareholder shall be deemed to have consented to (a) the personal jurisdiction of the state and federal courts located within Florida in connection with any action brought in any such court to enforce the exclusive forum provision and (b) having service of process made upon such shareholder in any such enforcement action by service upon such shareholder's counsel in the action as agent for such shareholder. Notwithstanding the foregoing, shareholders cauntot waive compliance with the federal securities laws and the rules and regulations there

The exclusive forum provision may limit a shareholder's ability to bring a claim in a judicial forum that it finds favorable for disputes with us or our directors, officers or other employees or be cost-prohibitive to shareholders, which may discourage such lawsuits against us and our directors, officers and other employees. However, there is uncertainty regarding whether a court would enforce the exclusive forum provision. If a court were to find the exclusive forum provision to be inapplicable or unenforceable in an action, we may incur additional costs associated with resolving such action in other jurisdictions, which could adversely affect our financial condition and operating results.

### **Transfer Agent and Registrar**

After the distribution, we expect that the transfer agent and registrar for our Class A Common Stock and Class B Common Stock will be American Stock Transfer & Trust Company, LLC.

## Listing

We have submitted an application for our Class A Common Stock and Class B Common Stock to be quoted on the OTCQX market and requested the trading symbol "BBXT" for our Class A Common Stock and "BFCTB" for our Class B Common Stock.

### Limitation on Liability and Indemnification of Directors and Officers

Florida law generally provides that a director of a Florida corporation is not personally liable for monetary damages to the corporation or any other person for any statement, vote, decision or failure to act regarding corporate management or policy, unless the director breached or failed to perform his or her duties as a director and the director's breach of or failure to perform those duties constitutes (i) a violation of criminal law, unless the director had reasonable cause to believe his conduct was ulawful or had no reasonable cause to believe his conduct was unlawful, (ii) a transaction from which the director derived an improper personal benefit, either directly, (iii) an unlawful distribution, (iv) in a proceeding by or in the right of the corporation or a shareholder, conscious disregard for the best interest of the corporation or willful misconduct, or (v) in a proceeding by or in the right of someone other than the corporation or a shareholder, recklessness or an act or omission which was committed in bad faith or with malicious purpose or in a manner exhibiting wanton and willful disregard of human rights, safety or property.

In addition, Florida law provides that a Florida corporation has the power to (i) indemnify any person who was or is a party to any proceeding (other than an action by, or in the right of, the corporation), because he or she was a director, officer, employee or agent of the corporation or is or was serving at the request of the corporation as a director, officer, employee or agent of another corporation, partnership, joint venture, trust or other enterprise against liability incurred in connection with such proceeding, including any appeal thereof, if he or she acted in good faith and in a manner he or she reasonably believed to be in, or not opposed to, the best interests of the corporation and, with respect to any criminal action or proceeding, had no reasonable cause to believe his or her conduct was unlawful, and (ii) indemnify any person who was or is a party to any proceeding by or in the right of the corporation to procure a judgment in its favor because that person is or was a director, officer, employee or agent of the corporation or is or was serving at the request of the corporation as a director, officer, employee or agent of another corporation, partnership, joint venture, trust, or other enterprise, against expenses and amounts paid in settlement not exceeding, in the judgment of the Board of Directors of the corporation, the estimated expense of litigating the proceeding to conclusion, actually and reasonably incurred in connection with the defense or settlement of such proceeding, including any appeal thereof. Indemnification under clause (ii) of the preceding sentence is authorized if such person acted in good faith and in a manner he or she reasonably believed to be in, or not opposed to, the best interests of the corporation, except that no indemnification with regard to a proceeding by or in the right of the corporation is to be made in respect of any claim, issue or matter as to which such person has been found liable unless, and only to the extent that, the court in which the proceeding was brought, or any other court of competent jurisdiction, determines upon application that, despite the adjudication of liability but in view of all circumstances of the case, such person is fairly and reasonably entitled to indemnity for such expenses which such court shall deem proper.

Further, under Florida law, to the extent that a director, officer, employee or agent of a Florida corporation has been successful on the merits or otherwise in defense of any proceeding referred to in the preceding paragraph, or in defense of any claim, issue or matter therein, he or she shall be indemnified against expenses actually and reasonably incurred by him or her in connection therewith.

Our Articles of Incorporation and Bylaws will contain indemnification provisions substantially similar to the above-described provisions of Florida law. In addition, we carry insurance permitted by Florida law for our directors, officers, employees and agents which covers alleged or actual error or omission, misstatement, misleading misstatement, neglect or breach of fiduciary duty while acting in such capacities on behalf of the corporation, which acts may include liabilities under the Securities Act.

To the extent our directors and officers are indemnified against liabilities arising under the Securities Act, whether under the provisions contained in our Articles of Incorporation or Bylaws or pursuant to Florida law or other contractual arrangements providing for indemnification which we may enter into from time to time, we have been advised that, in the opinion of the SEC, such indemnification is against public policy as expressed in the Securities Act and is therefore unenforceable.

## WHERE YOU CAN FIND MORE INFORMATION

We have filed a registration statement on Form 10 with the SEC with respect to the shares of our Class A Common Stock, Class B Common Stock and associated preferred share purchase rights that the shareholders of Parent will receive in the distribution. This information statement is a part of that registration statement and, as allowed by SEC rules, does not include all of the information you can find in the registration statement or the exhibits to the registration statement. For additional information relating to us and the spin-off, we refer you to the registration statement and its exhibits, which are available from the SEC as described below. Statements contained in this information statement as to the contents of any contract or document referred to are not necessarily complete and in each instance, if the contract or document is filed as an exhibit to the registration statement, we refer you to the copy of the contract or other document so filed. We qualify each statement in all respects by the relevant reference.

We will maintain a website at . Our website and the information contained on or connected to that site do not and will not constitute part of, and are not incorporated into, this information statement or the registration statement on Form 10 of which this information statement is a part.

As a result of the distribution, we will become subject to the information and reporting requirements of the Exchange Act and, accordingly, we will file annual, quarterly and current reports, proxy statements and other information with the SEC. The registration statement referred to above, including its exhibits, is, and our future filings with the SEC will be, available to the public on the Internet website maintained by the SEC at www.sec.gov. In addition, we plan to make available, free of charge, on our website our Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K, reports filed under Section 16 of the Exchange Act and amendments to those reports as soon as reasonably practicable after we electronically file or furnish those materials to the SEC.

We intend to furnish holders of our Class A Common Stock and Class B Common Stock with annual reports containing consolidated financial statements prepared in accordance with GAAP and audited and reported on, with an opinion expressed, by an independent registered public accounting firm.

You should rely only on the information contained in this information statement or in the documents incorporated by reference herein. We have not authorized any person to provide you with different information or to make any representation not contained in, or incorporated by reference into, this information statement and, if given or made, such information or representation must not be relied upon as having been authorized by us or Parent. Neither the delivery of this information statement nor consummation of the spin-off shall under any circumstances create any implication that there has been no change in our affairs or those of Parent since the date of this information statement, or that the information in this information statement is correct as of any time after its date.

# INDEX TO COMBINED CARVE-OUT FINANCIAL STATEMENTS BBX CAPITAL FLORIDA LLC AND SUBSIDIARIES

# AUDITED COMBINED CARVE-OUT FINANCIAL STATEMENTS

|  | Page |
|--|------|
| Report of Independent Registered Public Accounting Firm  | F-1  |
| Combined Carve-Out Statements of Financial Condition as of December 31, 2019 and 2018  | F-2  |
| Combined Carve-Out Statements of Operations and Comprehensive Income (Loss) for the years ended December 31, 2019, 2018 and 2017 | F-3  |
| Combined Carve-Out Statements of Changes in Equity for the years ended December 31, 2019, 2018 and 2017                          | F-4  |
| Combined Carve-Out Statements of Cash Flows for the years ended December 31, 2019, 2018 and 2017                                 | F-5  |
| Notes to the Combined Carve-Out Financial Statements   | F-7  |

## UNAUDITED COMBINED CARVE-OUT FINANCIAL STATEMENTS

|   | Page |
|---|------|
| Combined Carve-Out Statements of Financial Condition as of June 30, 2020 and December 31, 2019–Unaudited                              | F-50 |
| Combined Carve-Out Statements of Operations and Comprehensive (Loss) Income for the six months ended June 30, 2020 and 2019—Unaudited | F-51 |
| Combined Carve-Out Statements of Changes in Equity for the six months ended June 30, 2020 and 2019-Unaudited                          | F-52 |
| Combined Carve-Out Statements of Cash Flows for the six months ended June 30, 2020 and 2019-Unaudited                                 | F-53 |
| Notes to Combined Carve-Out Financial Statements—Unaudited  | F-55 |

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

Shareholder and Audit Committee of Shareholder BBX Capital Florida LLC

#### Opinion on the financial statements

We have audited the accompanying combined carve-out statements of financial condition of BBX Capital Florida LLC (a Florida limited liability company) and subsidiaries (the "Company") as of December 31, 2019 and 2018, the related combined carve-out statements of operations and comprehensive income (loss), statements of changes in equity, and cash flows for each of the three years in the period ended December 31, 2019, and the related notes (collectively referred to as the "financial statements"). In our opinion, the combined carve-out financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2019 and 2018, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2019, in conformity with accounting principles generally accepted in the United States of America.

### Change in accounting principle

As discussed in Note 2 to the financial statements, the Company has changed its method of accounting for leases in 2019 due to the adoption of Accounting Standards Codification Topic 842, Leases.

### **COVID-19 Outbreak**

We draw attention to Note 21 to the combined financial statements, which describes the uncertainty related to the COVID-19 pandemic and impact on the Company's business.

### **Basis for opinion**

These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the Company's financial statements based on our audits. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) ("PCAOB") and are required to be independent with respect to the Company in accordance with U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB and in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. The Company is not required to have, nor were we engaged to perform, an audit of its internal control over financial reporting. As part of our audits we are required to obtain an understanding of internal control over financial reporting but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion.

Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

### /s/ GRANT THORNTON LLP

We have served as the Company's auditor since 2020.

Fort Lauderdale, Florida June 17, 2020

# Combined Carve-Out Statements of Financial Condition

|   | Decemb            | oer 31, |
|---|-------------------|---------|
| (in thousands)  | 2019              | 2018    |
| ASSETS  |                   |         |
| Cash and cash equivalents   | \$ 20,723         | 22,103  |
| Restricted cash   | 529               | 966     |
| Trade accounts receivable, net                                    | 13,104            | 18,293  |
| Trade inventory   | 22,843            | 20,046  |
| Real estate (\$11,297 in 2019 and \$20,202 in 2018 held for sale) | 65,818            | 54,956  |
| Investments in unconsolidated real estate joint ventures          | 57,330            | 64,738  |
| Property and equipment, net                                       | 29,836            | 33,007  |
| Goodwill  | 37,248            | 37,248  |
| Intangible assets, net  | 6,671             | 7,331   |
| Operating lease assets  | 87,082            | —       |
| Due from parent   | —                 | 1,922   |
| Other assets  | 16,051            | 28,974  |
| Deferred tax asset, net   | 3,280             | 4,749   |
| Discontinued operations total assets                              | 992               | 15,619  |
| Total assets  | \$ 361,507        | 309,952 |
| LIABILITIES AND EQUITY  |                   |         |
| Liabilities:  |                   |         |
| Accounts payable  | \$ 10,104         | 10,513  |
| Accrued expenses  | 14,115            | 10,761  |
| Other liabilities   | 6,336             | 8,317   |
| Due to parent   | 1,362             |         |
| Operating lease liability   | 99,568            |         |
| Notes payable and lines-of-credit                                 | 42,736            | 37,496  |
| Discontinued operations total liabilities                         | 1,041             | 2,756   |
| Total liabilities   | 175,262           | 69,843  |
| Commitments and contingencies (See Note 16)                       |                   |         |
| Redeemable noncontrolling interest                                | 4,009             | 2,579   |
| Equity:   |                   |         |
| Parent's equity   | 179,681           | 235,415 |
| Accumulated other comprehensive income                            | 1,554             | 1,216   |
| Noncontrolling interests  | 1,001             | 899     |
| Total equity  | 182,236           | 237,530 |
| Total liabilities and equity                                      | <u>\$ 361,507</u> | 309,952 |

See Notes to Combined Carve-Out Financial Statements

# BBX Capital Florida LLC and Subsidiaries For the Years Ended December 31, 2019, 2018 and 2017

# Combined Carve-Out Statements of Operations and Comprehensive Income (Loss)

|   | For the Yea      | rs Ended Dec                            | ember 31 <u>,</u> |
|---|------------------|---|-------------------|
| (in thousands)  | 2019             | 2018                                    | 2017              |
| Revenues:   |                  |   |                   |
| Trade sales   | \$ 180,319       | 175,499                                 | 141,834           |
| Sales of real estate inventory                                      | 5,049            | 21,771                                  | —                 |
| Interest income   | 811              | 2,338                                   | 2,265             |
| Net gains on sales of real estate assets                            | 13,616           | 4,563                                   | 1,451             |
| Other revenue   | 3,929            | 4,394                                   | 6,486             |
| Total revenues  | 203,724          | 208,565                                 | 152,036           |
| Costs and Expenses:   |                  |   |                   |
| Cost of trade sales   | 125,735          | 124,223                                 | 107,245           |
| Cost of real estate inventory sold                                  | 2,643            | 14,116                                  | _                 |
| Interest expense  | 433              | 803                                     | 593               |
| Recoveries from loan losses, net                                    | (5,428)          | (8,653)                                 | (7,546)           |
| Impairment losses   | 189              | 4,718                                   | 7,482             |
| Selling, general and administrative expenses                        | 89,655           | 90,919                                  | 70,294            |
| Total costs and expenses  | 213,227          | 226,126                                 | 178,068           |
| Operating losses  | (9,503)          | (17,561)                                | (26,032)          |
| Equity in net earnings of unconsolidated real estate joint ventures | 37,898           | 14,194                                  | 12,541            |
| Other income  | 665              | 277                                     | 220               |
| Foreign exchange (loss) gain  | (75)             | 68                                      | (193)             |
| Income (loss) from continuing operations before income taxes        | 28,985           | (3,022)                                 | (13,464)          |
| Provision for income taxes  | (8,334)          | (2,865)                                 | (1,306)           |
| Income (loss) from continuing operations                            | 20,651           | (5,887)                                 | (14,770)          |
| Discontinued Operation (See Note 19)                                |                  |   |                   |
| Loss from operations  | (9,434)          | (4,529)                                 | (2,454)           |
| Benefit for income taxes  | 2,296            | 949                                     | 1,115             |
| Loss from discontinued operations                                   | (7,138)          | (3,580)                                 | (1,339)           |
| Net income (loss)   | 13,513           | (9,467)                                 | (16,109)          |
| Less: Net loss attributable to noncontrolling interests             | 224              | 266                                     | 20                |
| Net income (loss) attributable to Parent                            | \$ 13,737        | (9,201)                                 | (16,089)          |
| Net income (loss)   | \$ 13,513        | (9,467)                                 | (16,109)          |
| Other comprehensive income, net of tax:                             | +,               | (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | (,,               |
| Unrealized gain (loss) on securities available for sale             | 51               | (46)                                    | 141               |
| Foreign currency translation adjustments                            | 287              | (194)                                   | 595               |
| Other comprehensive gain (loss), net                                | 338              | (194)                                   | 736               |
| Comprehensive income (loss), net of tax                             | 13,851           | (9,707)                                 | (15,373)          |
| Less: Comprehensive loss attributable to noncontrolling interests   | 224              | 266                                     | 20                |
| Comprehensive income (loss) attributable to Parent                  |                  |   | (15,353)          |
| comprehensive income (1088) attributable to rarent                  | <u>\$ 14,075</u> | (9,441)                                 | (15,555)          |

See Notes to Combined Carve-Out Financial Statements

# BBX Capital Florida LLC and Subsidiaries For the Years Ended December 31, 2019, 2018 and 2017

# Combined Carve-Out Statements of Changes in Equity

| (in thousands)  | For each of the Years in the Three Years Ended December 31, 2019 |   |                            |                 |  |  |
|---|--|---|----------------------------|-----------------|--|--|
|   | Parent's<br>Equity   | Accumulated Other<br>Comprehensive income | Noncontrolling<br>Interest | Total<br>Equity |  |  |
| Balance at December 31, 2016                                    | \$211,237  | 1,049                                     | 77                         | 212,363         |  |  |
| Net loss excluding \$176 of earnings attributable to redeemable |  |   |                            |                 |  |  |
| noncontrolling interest   | (16,089)   | —   | (196)                      | (16,285)        |  |  |
| Other comprehensive income                                      | —  | 736                                       | —                          | 736             |  |  |
| Noncontrolling interest distributions                           | —  | —   | (119)                      | (119)           |  |  |
| Net transfers from parent                                       | 42,111   |   | —                          | 42,111          |  |  |
| Balance at December 31, 2017                                    | 237,259  | 1,785                                     | (238)                      | 238,806         |  |  |
| Cumulative effect from the adoption of ASU 2016-01              | 329  | (329)                                     | _                          |                 |  |  |
| Net loss excluding \$369 of loss attributable to redeemable     |  | , í                                       |                            |                 |  |  |
| noncontrolling interest   | (9,201)  |   | 103                        | (9,098)         |  |  |
| Other comprehensive loss  | _  | (240)                                     | _                          | (240)           |  |  |
| Purchase of noncontrolling interest                             | (587)  |   | 329                        | (258)           |  |  |
| Increase in noncontrolling interest from loan foreclosures      | _  | —   | 705                        | 705             |  |  |
| Net transfers from parent                                       | 7,615  |   |                            | 7,615           |  |  |
| Balance at December 31, 2018                                    | 235,415  | 1,216                                     | 899                        | 237,530         |  |  |
| Cumulative effect from the adoption of ASU 2016-02 net of       |  |   |                            |                 |  |  |
| income taxes and redeemable noncontrolling interest             | (2,202)  | _   | _                          | (2,202)         |  |  |
| Accretion of redeemable noncontrolling interest                 | (1,902)  |   | _                          | (1,902)         |  |  |
| Net income excluding \$326 of loss attributable to redeemable   |  |   |                            |                 |  |  |
| noncontrolling interest   | 13,737   |   | 102                        | 13,839          |  |  |
| Other comprehensive income                                      | _  | 338                                       | —                          | 338             |  |  |
| Net transfers to parent   | (65,367)   |   |                            | (65,367)        |  |  |
| Balance at December 31, 2019                                    | \$179,681  | 1,554                                     | 1,001                      | 182,236         |  |  |

See Notes to Combined Carve-Out Financial Statements

## **Combined Carve-Out Statements of Cash Flows**

|  |           | the Years End<br>December 31, | led       |
|--|-----------|-------------------------------|-----------|
| in thousands)  | 2019      | 2018                          | 2017      |
| Operating activities:  |           |                               |           |
| Net income (loss)  | \$ 13,513 | (9,467)                       | (16,109   |
| Adjustment to reconcile net income to net cash provided by (used in) operating activities: |           |                               |           |
| Recoveries from loan losses, net   | (5,428)   | (8,653)                       | (7,546    |
| Depreciation, amortization and accretion, net  | 8,008     | 8,322                         | 6,005     |
| Net gains on sales of real estate and property and equipment                               | (13,305)  | (4,563)                       | (2,502    |
| Equity earnings of unconsolidated real estate joint ventures                               | (37,898)  | (14,194)                      | (12,541   |
| Return on investment in unconsolidated real estate joint ventures                          | 39,043    | 17,679                        | 12,852    |
| Decrease in deferred income tax asset, net   | 2,343     | 1,084                         | 1,912     |
| Impairment losses  | 6,938     | 4,718                         | 6,873     |
| Decrease (increase) in trade receivable  | 5,190     | (2,323)                       | 39        |
| (Increase) decrease in trade inventory   | (2,733)   | 3,882                         | (2,261    |
| (Increase) decrease in real estate inventory   | (7,445)   | 12,001                        | (273      |
| Net change in operating lease asset and operating lease liability                          | 515       |                               | _         |
| Decrease (increase) in other assets  | 6,817     | 2,197                         | (696      |
| (Decrease) increase in accounts payable  | (596)     | 1,648                         | 1,883     |
| Net change in due/from to parent   | 3,284     | (1,282)                       | (1,326    |
| Increase in accrued expenses   | 927       | 1,638                         | 4,512     |
| Increase (decrease) in other liabilities   | 3,496     | (1,480)                       | (4,210    |
| et cash provided by (used in) operating activities   | 22,669    | 11,207                        | (13,388   |
| nvesting activities:   |           |                               |           |
| Return of investment in unconsolidated real estate joint ventures                          | 31,442    | 12,080                        | 6,440     |
| Investments in unconsolidated real estate joint ventures                                   | (25,179)  | (29,187)                      | (5,194    |
| Proceeds from repayment of loans receivable  | 6,339     | 19,394                        | 11,168    |
| Proceeds from sales of real estate held-for-sale   | 23,512    | 17,431                        | 15,081    |
| Proceeds from sales of property and equipment  | 11,762    | 569                           | 341       |
| Additions to real estate held-for-sale and held-for-investment                             | (600)     | (1,221)                       | (1,642    |
| Purchases of property and equipment  | (11,091)  | (12,796)                      | (6,664    |
| Cash paid for acquisition, net of cash received  | —         |                               | (58,418   |
| Decrease in cash from other investing activities   | (222)     | (4,696)                       | (380      |
| Net cash provided by (used in) investing activities  | 35,963    | 1,574                         | (39,268   |
|  |           |                               | · · · · · |

(Continued)

# **Combined Carve-Out Statements of Cash Flows**

|  |                  | For the Years Ended<br>December 31, |         |
|--|------------------|-------------------------------------|---------|
| (in thousands)   | 2019             | 2018                                | 2017    |
| Financing activities:  |                  |                                     |         |
| Repayments of notes payable and other borrowings                               | (3,947)          | (18,037)                            | (2,362) |
| Proceeds from notes payable and other borrowings                               | 1,983            | 721                                 | 7,344   |
| Payments for debt issuance costs   | (96)             | (125)                               | _       |
| Purchase of noncontrolling interest  | —                | (258)                               | —       |
| Noncontrolling interest distributions  | —                | —                                   | (119)   |
| Net transfers (to) from parent   | (65,367)         | 7,615                               | 42,111  |
| Net cash (used in) provided by financing activities                            | (67,427)         | (10,084)                            | 46,974  |
| (Decrease) increase in cash, cash equivalents and restricted cash              | (8,795)          | 2,697                               | (5,682) |
| Cash, cash equivalents and restricted cash at beginning of period              | 30,082           | 27,385                              | 33,067  |
| Cash, cash equivalents and restricted cash at end of period                    | <u>\$ 21,287</u> | 30,082                              | 27,385  |
| Supplemental cash flow information:  |                  |                                     |         |
| Interest paid on borrowings, net of amounts capitalized                        | \$ 721           | 854                                 | 2,253   |
| Income taxes paid  | 1,227            | 678                                 | 2,236   |
| Supplementary disclosure of non-cash investing and financing activities:       |                  |                                     |         |
| Construction funds receivable transferred to real estate                       | 18,318           | 14,548                              | 11,276  |
| Loans receivable transferred to real estate                                    | 333              | 1,673                               | 1,365   |
| Increase in other assets upon issuance of Community Development District Bonds | 8,110            | 15,996                              | —       |
| Assumption of Community Development District Bonds by builders                 | 1,035            | 5,572                               | —       |
| Reconciliation of cash, cash equivalents and restricted cash:                  |                  |                                     |         |
| Cash and cash equivalents  | 20,723           | 22,103                              | 19,795  |
| Restricted cash  | 529              | 966                                 | 609     |
| Cash discontinued operations   | 35               | 7,013                               | 6,981   |
| Total cash, cash equivalents, and restricted cash                              | \$ 21,287        | 30,082                              | 27,385  |

See Notes to Combined Carve-Out Financial Statements

### Notes to the Combined Carve-Out Financial Statements

## 1. Organization

BBX Capital Florida LLC and its subsidiaries (the "Company" or, unless otherwise indicated or the context otherwise requires, "we," "us," or "our") is a Florida-based diversified holding company. BBX Capital Florida LLC as a standalone entity without its subsidiaries is referred to as "New BBX Capital."

New BBX Capital is currently wholly owned by BBX Capital Corporation ("BBX Capital" or "Parent") and includes subsidiaries which hold or will hold substantially all of the BBX Capital's investments other than its investment in Woodbridge Holdings Corporation ("Woodbridge"), which owns greater than 90% of the common stock of Bluegreen Vacations Corporation. BBX Capital previously formed New BBX Capital and merged the former BBX Capital Corporation ("BCC") into it in December 2016.

On June 17, 2020, the Parent announced plans tospin-off the Company to its stockholders through a pro rata distribution of the Company's stock to the Parent's existing shareholders. The spin-off transaction is expected to be taxable to the Parent's stockholders. The distribution is subject to the satisfaction or waiver of certain conditions, including, among other things, final approval of the distribution by the Parent's shareholders, the Information Statement on Form 10, of which these financial statements form a part, being declared effective by the Securities and Exchange Commission ("SEC"), and New BBX Capital's common stock being approved for listing on a national securities exchange.

#### Principal Investments

New BBX Capital's principal investments include BBX Capital Real Estate LLC ("BBX Capital Real Estate"), BBX Sweet Holdings, LLC ("BBX Sweet Holdings"), and Renin Holdings, LLC ("Renin").

## BBX Capital Real Estate

BBX Capital Real Estate is engaged in the acquisition, development, construction, ownership, financing, and management of real estate and investments in real estate joint ventures, including investments in multifamily apartment and townhome communities, single-family master-planned communities, and commercial properties located primarily in Florida. In addition, BBX Capital Real Estate owns a 50% equity interest in The Altman Companies, LLC (the "Altman Companies"), a developer and manager of multifamily apartment communities, and manages the legacy assets acquired in connection with BCC's sale of BankAtlantic in 2012, including portfolios of loans receivable, real estate properties.

### BBX Sweet Holdings

BBX Sweet Holdings is engaged in the ownership and management of operating businesses in the confectionery industry, including IT'SUGAR, Hoffman's Chocolates, and Las Olas Confections and Snacks. IT'SUGAR is a specialty candy retailer which operates approximately 100 retail locations, which include a mix of high-traffic resort and entertainment, lifestyle, mall/outlet, and urban locations in over 25 states and Washington D.C., and its products include bulk candy, candy in giant packaging, and novelty items. Hoffman's Chocolates is a retailer of gourmet chocolates with retail locations in South Florida, and Las Olas Confections and Snacks is a manufacturer and wholesaler of chocolate and other confectionery products.

### Renin

Renin is engaged in the design, manufacture, and distribution of sliding doors, door systems and hardware, and home décor products and operates through its headquarters in Canada and two manufacturing and distribution

### Notes to the Combined Carve-Out Financial Statements

facilities in the United States and Canada. In addition to its own manufacturing, Renin also sources various products and raw materials from China. During the year ended December 31, 2019, Renin's total revenues included \$36.0 million of trade sales to two major customers and their affiliates and \$18.4 million of revenues generated outside the United States. Revenues from one customer of Renin represented \$20.2 million, \$20.7 million, and \$20.9 million of the Company's total revenues for the years ended December 31, 2019, 2018 and 2017, respectively, which represented nearly 10% of the Company's total revenues for the years ended December 31, 2019 and 2018 and over 10% of the Company's total revenues for the year ended December 31, 2019.

### Other

In addition to its principal investments, the Company has investments in other operating businesses, including a restaurant located in South Florida that was acquired through a loan foreclosure and an insurance agency, and previously operated pizza restaurant locations as a franchisee of MOD Super Fast Pizza ("MOD Pizza"), as described below.

In 2016, Food for Thought Restaurant Group ("FFTRG"), a wholly owned subsidiary of New BBX Capital, entered into area development and franchise agreements with MOD Pizza related to the development of up to approximately 60 MOD Pizza franchised restaurant locations throughout Florida. Through 2019, FFTRG had opened nine restaurant locations. As a result of FFTRG's overall operating performance and the Company's goal of streamlining its investment verticals, the Company entered into an agreement with MOD Pizza to terminate the area development and franchise agreements and transferred seven of its restaurant locations, including the related assets, operations, and lease obligations, to MOD Pizza during the third quarter of 2019. In addition, the Company closed the remaining two locations and terminated the related lease agreements. In connection with the transfer of the seven restaurant locations to MOD Pizza, the Company recognized an aggregate impairment loss of \$4.0 million related to the disposal group, which included property and equipment, intangible assets, and net lease liabilities. In addition, prior to the transaction, the Company recognized \$2.7 million of impairment losses associated with property and equipment at three restaurant locations. Accordingly, the Company recognized \$6.7 million of impairment losses associated with its investment in MOD Pizza restaurant locations during the year ended December 31, 2019. FFTRG's operations as a franchisee of MOD Pizza are presented as discontinued operations in the Company's combined financial statements.

### **Basis of Presentation**

The accompanying combined carve-out financial statements of the Company include the combined financial statements of New BBX Capital and its subsidiaries, including BBX Capital Real Estate, BBX Sweet Holdings, Renin, and FFTRG, as well as certain subsidiaries in which ownership is expected to be transferred from the Parent in connection with the spin-off transaction described above.

These combined carve-out financial statements have been derived from the accounting records of these companies and should be read with the accompanying notes thereto. Further, the combined carve-out financial statements do not necessarily reflect what the results of operations, financial position, or cash flows would have been had the Company been a separate entity nor are they indicative of the future results of the Company.

The majority of the assets, liabilities, revenues, expenses, and cash flows of the Company have been identified based on the existing legal entities. However, the historical costs and expenses reflected in the financial statements also include an allocation for certain corporate and shared service functions historically provided by the Parent. These expenses have been allocated to the Company on the basis of direct usage when identifiable, while the remainder of the expenses, including costs related to executive compensation, were allocated primarily on a pro-rata basis of combined revenues and equity in earnings of unconsolidated joint ventures of the Parent and its subsidiaries. The Company believes that the assumptions underlying the combined carve-out financial

### Notes to the Combined Carve-Out Financial Statements

statements, including the assumptions regarding the allocation of general corporate expenses from the Parent, are reasonable. However, the combined carve-out financial statements may not include all of the actual expenses that would have been incurred had the Company been operating as a standalone company during the periods presented. Actual costs that would have been incurred if the Company operated as a standalone company would depend on multiple factors, including organizational structure, technology infrastructure, and strategic direction. The Company also may incur additional costs associated with being a public company that are not reflected in the accompanying financial statements.

### 2. Summary of Significant Accounting Policies

*Consolidation Policy*—The combined carve-out financial statements are prepared in conformity with accounting principles generally accepted in the United States of America ("GAAP") and include the accounts of New BBX Capital's wholly-owned subsidiaries, other entities in which New BBX Capital or its subsidiaries hold controlling financial interests, and any VIEs in which New BBX Capital or one of its consolidated subsidiaries is deemed the primary beneficiary of the VIE. All significant inter-company accounts and transactions have been eliminated.

*Use of Estimates*—The preparation of GAAP financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. On an ongoing basis, management evaluates its estimates, including those that relate to the recognition of revenue; the allowance for bad debt; the recovery of the carrying value of real estate; the measurement of assets and liabilities at fair value, including amounts recognized in business combinations and items measured at fair value on a non-recurring basis, such as intangible assets, goodwill, and real estate; the amount of the deferred tax valuation allowance and accounting for uncertain tax positions; and the estimate of contingent liabilities related to litigation and other claims and assessments. Management bases its estimates on historical experience and on other various assumptions that it believes to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ materially from these estimates under different assumptions and conditions.

*Cash and Cash Equivalents, and Restricted Cash*—Cash equivalents consist of demand deposits at financial institutions, money market funds, and other short-term investments with original maturities at the time of purchase of 90 days or less. Cash in excess of the Company's immediate operating requirements are generally invested in short-term time deposits and money market instruments that typically have original maturities at the date of purchase of three months or less. Restricted cash consists primarily of cash held at financial institutions associated with our insurance subsidiary or with borrowings. Cash and cash equivalents are maintained at various financial institutions located throughout the United States and Canada, in amounts exceeding the \$250,000 federally insured limit. Accordingly, the Company's deposits to evaluate and, if necessary, take actions in an attempt to mitigate credit risk.

#### **Revenue Recognition**

Trade sales-Revenue is recognized on trade sales as follows:

• Revenue is recognized on wholesale trade sales when control of the products is transferred to customers, which generally occurs when the products are shipped or the customers accept delivery. Wholesale trade sales typically have payment terms between 10 and 90 days. Certain customer trade sale contracts have

### Notes to the Combined Carve-Out Financial Statements

provisions for right of return, volume rebates, and price concessions. These types of discounts are accounted for as variable consideration, and the Company uses the expected value method to calculate the estimated reduction in the trade sales revenue. The inputs used in the expected value method include historical experience with the customer, sales forecasts, and outstanding purchase orders.

- · Revenue is recognized on retail trade sales at the point of sale, which occurs when products are sold at the Company's retail locations.
- Sales and other taxes imposed by governmental authorities that are collected by the Company from customers are excluded from revenue or the transaction price.
- Shipping and handling activities that occur after the control of goods is transferred to a customer are accounted for as fulfillment activities instead of a separate performance obligation.
- Revenue is not adjusted for the effects of a significant financing component if the Company expects, at the contract inception, that the performance obligation will be satisfied within one year or less.

Sales of real estate inventory—Revenue is generally recognized on sales of real estate inventory to customers when the sales are closed and title passes to the buyer. The Company generally receives payment from the sale of real estate inventory at the date of closing. In addition, certain real estate sales contracts provide for a contingent purchase price. The contingent purchase price in contracts pursuant to which the Company sells developed lots to homebuilders is generally calculated as a percentage of the proceeds that the homebuilders receive from sales to their own customers, and the Company does not receive payment of such amounts until the homebuilders close on such sales. The Company accounts for the contingent purchase price in these contracts as variable consideration and estimates the amount of such consideration is recognized upon the closing of the real estate transaction based on the expected value method. The estimate of variable consideration is recognized as revenue to the extent that it is not probable that a significant reversal in the amount of cumulative revenue recognized will occur when the uncertainty associated with the variable consideration is subsequently resolved. The inputs used in the expected value method include current sales prices (net of incentives), historical contingent purchase price receipts, and sales contracts on similar properties.

Interest income—Interest income from loans receivable originated by the Company is recognized on accruing loans when management determines that it is probable that all of the principal and interest will be collected in accordance with the loan's contractual terms. Interest income is recognized on non-accrual loans on a cash basis. Loans receivable are included in other assets in the Company's combinedcarve-out statements of financial condition.

Net gains on sales of real estate assets—Net gains on sales of real estate assets represents sales of assets tonon-customers. Gains (or losses) are recognized from sales to non-customers when the control of the asset has been transferred to the buyer, which generally occurs when title passes to the buyer.

*Trade Accounts Receivable and Allowance for Bad Debts*—Accounts receivable are stated at the amounts billed to customers for sale of goods or services with a contractual maturity of one year or less. The Company provides an allowance for bad debts. This allowance is based on a review of outstanding receivables, historical collection information, and an evaluation of existing economic conditions impacting the Company's customers. Accounts receivable are ordinarily due 30 to 60 days after the issuance of the invoice (based on terms). Accounts receivable are considered delinquent after 30 days past the due date. These delinquent receivables are monitored and are charged to the allowance for bad debts based on an evaluation of individual circumstances of the customer. Account balances are written off after collection efforts have been made and the potential recovery is considered remote.

### Notes to the Combined Carve-Out Financial Statements

*Trade Inventories*—Trade inventory is measured at the lower of cost or market. Cost includes all costs of conversions, including materials, direct labor, production overhead, depreciation of equipment, and shipping costs. Raw materials are not written down unless the goods in which they are incorporated are expected to be sold for less than cost, in which case, they are written down by reference to replacement cost of the raw materials. Finished goods and work in progress are stated at the lower of cost or market determined on a first-in, first-out or average cost basis. Shipping and handling fees billed to customers are recorded as trade sales, and shipping and handling fees paid by the Company are recorded as cost of goods sold.

In valuing inventory, the Company makes assumptions regarding the write-downs required for excess and obsolete inventory based on judgments and estimates formulated from available information. Estimates for excess and obsolete inventory are based on historical and forecasted usage. Inventory is also examined for upcoming expiration, and write-downs are recorded where appropriate. At December 31, 2019 and 2018, the reserve for inventory was \$0.9 million and \$0.5 million, respectively.

*Real Estate*—From time to time, the Company acquires real estate or takes possession or ownership of real estate through the foreclosure of collateral on loans receivable. Such real estate is classified as real estate held-for-sale, real estate held-for-investment, or real estate inventory. When real estate is classified as held-for-sale, it is initially recorded at fair value less estimated selling costs and subsequently measured at the lower of cost or estimated fair value less selling costs. When real estate is classified as held-for-investment, it is initially recorded at fair value and, if applicable, is depreciated in subsequent periods over its useful life using the straight-line method. Real estate is classified as real estate inventory when the property is under development for sale to customers and is measured at cost, including costs of improvements and amenities incurred subsequent to acquisition, capitalized interest and real estate taxes, and other costs incurred during the construction period. Expenditures for capital improvements are generally capitalized, while the ongoing costs of owning and operating real estate collateral are charged to the allowance for loan losses, while impairments of real estate required on loans receivable at the time of foreclosure of real estate collateral are charged to the allowance for loan losses, while impairments of real estate required operations and comprehensive income.

*Investments in Unconsolidated Real Estate Joint Ventures*—The Company uses the equity method of accounting to record its equity investments in entities in which it has significant influence but does not hold a controlling financial interest, including equity investments in VIEs in which the Company is not the primary beneficiary. Under the equity method, an investment is reflected on the statement of financial condition of an investor as a single amount, and an investor's share of earnings or losses from its investment is reflected in the statement of operations as a single amount. The investment is initially measured at cost and subsequently adjusted for the investor's share of the earnings or losses of the investee in the periods in which they are reported by the investee in its financial statements rather than in the period in which an investee declares a distribution. Intra-entity profits and losses on assets still remaining with an investor or investee are eliminated.

The Company recognizes its share of earnings or losses from certain equity method investments based on the hypothetical liquidation at book value ("HLBV") method. Under the HLBV method, earnings or losses are recognized based on how an entity would allocate and distribute its cash if it were to sell all of its assets and settle its liabilities for their carrying amounts and liquidate at the reporting date. The HLBV method is used to calculate the Company's share of earnings or losses from equity method investments when the contractual cash disbursements are different than the investors' equity interest.

### Notes to the Combined Carve-Out Financial Statements

The Company capitalizes interest expense on investments in and advances or loans to real estate joint ventures accounted for under the equity method that have commenced qualifying activities, such as real estate development projects. The capitalization of interest expense ceases when the investee completes its qualifying activities, and total capitalized interest expense cannot exceed interest expense incurred.

The Company reviews its investments on an ongoing basis for indicators of other-than-temporary impairment. This determination requires significant judgment in which the Company evaluates, among other factors, the fair market value of its investments, general market conditions, the duration and extent to which the fair value of an investment is less than cost, and the Company's intent and ability to hold an investment until it recovers. The Company also considers specific adverse conditions related to the financial health and business outlook of the investee, including industry and market performance, rating agency actions, and expected future operating and financing cash flows. If a decline in the fair value of an investment is determined to be other-than-temporary, an impairment loss is recorded to reduce the investment to its fair value, and a new cost basis in the investment is established.

**Property and Equipment, net**—Property and equipment is stated at cost less accumulated depreciation and amortization. Depreciation is computed using the straight-line method over the estimated useful lives of the assets, which is generally 3 years for computer equipment, 3 to 5 years for software, 5 years for furniture and fixtures, and 7 to 10 years for manufacturing equipment. The cost of leasehold improvements is depreciated using the straight-line method over the shorter of the terms of the related leases or the estimated useful lives of the improvements. Costs for new property, leasehold improvements, and equipment, as well as major renewals and betterments, are capitalized, while costs for maintenance and repairs are expensed as incurred.

*Long-Lived Assets*—The Company evaluates its long-lived assets, including property and equipment, definite-lived intangible assets, andright-of-use assets associated with its lease agreements, for potential impairment whenever events or changes in circumstances indicate that the carrying amount of an asset (or asset group) may not be recoverable. Factors which could indicate that an asset (or asset group) may not be recoverable. Factors which could indicate that an asset (or asset group) may not be recoverable include, but are not limited to, significant underperformance relative to historical or projected future operating results, significant changes in the manner of use of the assets or the strategy for the overall business, a significant decrease in the market value of the assets, and significant negative industry or economic trends. The carrying amount of an asset (or asset group) is not considered recoverable when the carrying amount of an asset (or asset group) exceeds the sum of such undiscounted cash flows, an impairment loss is measured and recorded based on the amount by which the carrying amount of the asset (or asset group) exceeds with an asset group are allocated to long-lived assets within the asset group based on their relative carrying amounts; however, the carrying amounts of individual long-lived assets within an asset group are not reduced below their individual fair values.

To the extent that impairment testing is required, the Company estimates the fair values of its trademark and customer relationship intangible assets. The relief from royalty valuation method, a form of the income approach, is used to estimate the fair value of trademarks. Under this method, the fair value of trademarks is determined by calculating the present value using a risk-adjusted discount rate of the estimated future royalty payments that would have to be paid if the trademarks were not owned. The multi-period excess earnings method, a form of the income approach, is used to estimate the fair value of customer relationships. The multi-period excess earnings method isolates the expected cash flows attributable to the customer relationship intangible asset and discounts these cash flows at a risk adjusted discount rate.

### Notes to the Combined Carve-Out Financial Statements

As the carrying amounts of the Company's long-lived assets and definite-lived intangible assets are dependent upon estimates of future cash flows that they are expected to generate, these assets may be impaired if cash flows decrease significantly or do not meet expectations, in which case they would be written down to their estimated fair values. The estimates of useful lives and expected cash flows require the Company to make significant judgments regarding future periods that are subject to a number of factors, many of which are beyond the Company's control.

*Goodwill*—The Company recognizes goodwill upon the acquisition of a business when the fair values of the consideration transferred and any noncontrolling interests in the acquiree are in excess of the fair value of the acquiree's identifiable net assets. The Company tests goodwill for potential impairment on an annual basis as of December 31 or during interim periods if impairment indicators exist. The Company first assesses qualitatively whether it is necessary to perform goodwill impairment testing. Impairment testing is performed when it is more likely than not that the fair value of a reporting unit is less than its carrying amount, including goodwill. The Company evaluates various factors affecting a reporting unit in its qualitative assessment, including, but not limited to, macroeconomic conditions, industry and market considerations, cost factors, and financial performance. If the Company concludes from its qualitative assessment that goodwill impairment testing is required, the fair value of the reporting unit is compared to its carrying amount. If the carrying amount of a reporting unit exceeds its fair value, the Company records an impairment loss for the excess amount, although the impairment loss is limited to the amount of goodwill allocated to the reporting unit.

The Company generally applies an income approach utilizing a discounted cash flow methodology and a market approach utilizing a guideline public company and transaction methodology to estimate the fair value of its reporting units. The estimated fair values obtained from the income and market approaches are compared and reviewed for reasonableness to determine a best estimate of fair value. The Company's discounted cash flow methodology establishes an estimate of fair value by estimating the present value of the projected future cash flows to be generated from a reporting unit. The discount rate applied to the projected future cash flows to arrive at the present value is intended to reflect all risks of ownership and the associated risks of realizing the stream of projected future cash flows. The Company generally uses a five to ten-year period in computing discounted cash flow values. The most significant assumptions used in the discounted cash flow methodology are generally the terminal value, the discount rate, and the forecast of future cash flows. The guideline public company methodology establishes an estimate of fair value based upon the trading prices of public traded companies that are similar to the applicable reporting unit. Under these methods, the Company develops multiples of revenue and earnings before interest, taxes, depreciation and amortization ("EBITDA") based upon the indicated enterprise value, revenues, and EBITDA of the guideline companies and makes adjustments to such multiples based on various considerations, including the financial condition, operating performance, and relative risk of the guideline companies and incident multiples are then applicable to the reporting unit and the guideline companies, the Company and transaction the fair value of the reporting unit. December applicable to the reporting unit to develop an estimated fair value of the reporting unit. December applicable to the reporting unit and the guideline companies, the Company may place greater emphasis on the incom

Inherent in the Company's determinations of fair value are certain judgments and estimates relating to future cash flows, including the Company's assessment of current economic indicators and market valuations, and assumptions about the Company's strategic plans with regard to its operating businesses. Due to the uncertainties associated with such evaluations, actual results could differ materially from such estimates.

### Notes to the Combined Carve-Out Financial Statements

*Operating Lease Assets and Operating Lease Liabilities*—The Company recognizes right-of-use assets and lease liabilities associated with lease agreements with an initial term of greater than 12 months, while lease agreements with an initial term of 12 months or less are not recorded in the Company's combined carve-out statements of financial condition. The Company determines if an arrangement is a lease at inception. The operating lease assets represent the Company's right to use an underlying asset for the lease term, and operating lease liabilities represent the Company's obligation to make lease payments. Operating lease assets and liabilities are recognized when the Company takes possession of the underlying asset based on the present value of lease payments over the lease term. The Company generally does not include lease payments associated with renewal options that are exercisable at its discretion in the measurement of its operating lease assets and operating lease liabilities as it is not reasonably certain that such options will be exercised. The Company generally recognizes lease costs associated with its operating leases on a straight-line basis over the lease term, while variable lease payments that do not depend on an index or rate are recognized as variable lease costs in the period in which the obligation for those payments is incurred. The Company recognizes accrued straight-line rent and unamortized tenant allowances received from landlords associated with its operating leases as a reduction of the operated lease assets associated with such leases. The Company has lease agreements with lease and non-lease components which it generally accounts for as a single lease component for lease classification, recognition and measurement purposes.

*Cost of Trade Sales*—Cost of trade sales includes the cost of inventory, shipping and handling, warehousing, and occupancy expenses related to the Company's retail locations and manufacturing facilities.

*Deferred Financing Costs*—Deferred financing costs are comprised of costs incurred in connection with obtaining financing from third-party lenders and are presented in the Company's combined carve-out statements of financial condition as other assets or as a direct deduction from the carrying amount of the associated debt liability. These costs are capitalized and amortized to interest expense over the terms of the related financing arrangements. As of December 31, 2019 and 2018, unamortized deferred financing costs presented in other assets totaled \$0.1 million and \$0.2 million, respectively, while unamortized costs presented against the associated debt liabilities totaled \$0.8 million and \$0.7 million, respectively. Interest expense from the amortization of deferred financing costs for the years ended December 31, 2019, 2018 and 2017 was \$72,000, \$41,000, and \$20,000, respectively.

*Income Taxes*—The Company accounts for income taxes on a separate return basis and accounts for income taxes using the asset and liability method. Accordingly, deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in the tax rate is recognized in income or expense in the period that the change is effective. Income tax benefits are recognized when it is probable that the deduction will be sustained. A valuation allowance is established when it is more likely than not that all or a portion of a deferred tax asset will either expire before the Company is able to realize the benefit, or that future deductibility is uncertain. If a valuation allowance is recorded, a subsequent change in circumstances that causes a change in judgment about the realization of the related deferred tax amount could result in the reversal of the deferred tax valuation allowance.

An uncertain tax position is defined as a position taken or expected to be taken in a tax return that is not based on clear and unambiguous tax law and which is reflected in measuring current or deferred income tax assets and liabilities for interim or annual periods. The Company may recognize the tax benefit from an uncertain tax position only if it believes that it is more likely than not that the tax position will be sustained on examination by

### Notes to the Combined Carve-Out Financial Statements

the taxing authorities based on the technical merits of the position. The Company measures the tax benefits recognized based on the largest benefit that has a greater than 50% likelihood of being realized upon ultimate resolution. The Company recognizes interest and penalties related to unrecognized tax benefits in its provision for income taxes.

Noncontrolling Interests—Noncontrolling interests reflect third parties' ownership interests in entities that are combined in the Company's financial statements but are less than 100% owned by the Company. Noncontrolling interests are recognized as equity in the combined carve-out statement of financial condition and presented separately from the equity attributable to the Parent, while noncontrolling interests that are redeemable for cash at the holder's option or upon a contingent event outside of the Company's control are classified as redeemable noncontrolling interests and presented in the mezzanine section between total liabilities and equity in the combined carve-out statement of financial condition. The Company measures redeemable noncontrolling interests from the date of issuance to the earliest redemption date and adjusts the carrying amount of such interests to the calculated value in the event that it is in excess of the carrying amount of such interests at such time.

A change in the ownership interests of a subsidiary is accounted for as an equity transaction if the Company retains its controlling financial interest in the subsidiary.

The amounts of combined carve-out net income and comprehensive income attributable to the Parent and noncontrolling interests are separately presented in the Company's combined carve-out statement of operations and comprehensive income.

*Advertising and Marketing*—Advertising and marketing costs are expensed as incurred. Advertising and marketing costs, which are included as selling, general and administrative expenses in the Company's combined carve-out statements of operations and comprehensive income (loss), were \$2.5 million, \$2.3 million and \$1.5 million, respectively, for the years ended December 31, 2019, 2018 and 2017.

Accounting for Loss Contingencies—Loss contingencies, including those arising from legal actions, are recorded as liabilities when the likelihood of loss is probable and an amount or range of loss can be reasonably estimated.

### **Recently Adopted Accounting Pronouncements**

The Financial Accounting Standards Board ("FASB") has issued the following accounting pronouncements and guidance relevant to the Company's operations which have been adopted as of January 1, 2019:

ASU No. 2016-02—Leases (Topic 842). This standard, as subsequently amended and clarified by various ASUs, requires lessees to recognize assets and liabilities for the rights and obligations created by leases of assets. For income statement purposes, the standard retains a dual model which requires leases to be classified as either operating or finance based on criteria that are largely similar to those applied under prior lease accounting but without explicit bright lines. The standard also requires extensive quantitative and qualitative disclosures, including significant judgments and assumptions made by management in applying the standard, intended to provide greater insight into the amount, timing, and uncertainty of cash flows arising from leases.

The Company adopted the standard on January 1, 2019 and applied the transition guidance as of the date of adoption under the current-period adjustment method. As a result, the Company recognized right-of-use assets and lease liabilities associated with its leases on January 1, 2019, with a cumulative-effect adjustment to the

#### Notes to the Combined Carve-Out Financial Statements

opening balance of accumulated earnings, while the comparable prior periods in the Company's financial statements have been and will continue to be reported in accordance with Topic 840, including the disclosures of Topic 840.

The standard includes a number of optional practical expedients under the transition guidance. The Company elected the package of practical expedients which allowed the Company to not reassess prior conclusions about lease identification, lease classification, and initial direct costs. The Company also made accounting policy elections by class of underlying asset to not apply the recognition requirements of the standard to leases with terms of 12 months or less and to not separate non-lease components from lease components. Consequently, each separate lease component and the non-lease components associated with that lease component is accounted for as a single lease component for lease classification, recognition, and measurement purposes.

Upon adoption of the standard on January 1, 2019, the Company recognized a lease liability of \$95.3 million and aright-of-use asset of \$86.4 million. The difference between the lease liability and right-of-use asset primarily reflects the reclassification of accrued straight-line rent and unamortized tenant allowances from other liabilities in the Company's combined carve-out statement of financial condition to a reduction of theright-of-use asset. In addition, the Company recognized an impairment loss of \$3.4 million in connection with the recognition of right-of-use assets for certain IT'SUGAR retail locations as a cumulative-effect adjustment to the opening balance of accumulated earnings. The implementation of the standard did not have a material impact on the Company's combined carve-out statement of cash flows. See Note 11 for additional information regarding the Company's lease agreements.

#### Future Adoption of Recently Issued Accounting Pronouncements

The FASB has issued the following accounting pronouncements and guidance relevant to the Company's operations which have not been adopted as of December 31, 2019:

ASU No. 2016-13, Financial Instruments—Credit Losses (Topic 326), Measurement of Credit Losses on Financial Instruments (as subsequently amended and clarified by various ASUs). This standard introduces an approach of estimating credit losses on certain types of financial instruments based on expected losses and expands the disclosure requirements regarding an entity's assumptions, models, and methods for estimating its allowance for bad debts. The Company adopted this standard on January 1, 2020 using a modified retrospective method. The Company did not recognize a cumulative effect adjustment upon adoption of the standard as the standard did not have a material impact on the Company's allowance for bad debts. The Company also elected the practical expedient to not measure an allowance for credit losses for accrued interest receivables, as the Company's interest income is suspended, and previously accrued but unpaid interest income is reversed, on all delinquent notes receivable when principal or interest payments are more than 90 days contractually past due and not resumed until such loans are less than 90 days past due. As such, the adoption of the standard did not have a material impact on the Company's combined carve-out financial statements.

ASU No. 2019-12, Income Taxes (Topic 740): Simplifying the Accounting for Income Taxes. This standard removes specific exceptions to the general principles in Topic 740 including exceptions related to (i) the incremental approach for intraperiod tax allocations, (ii) accounting for basis differences when there are ownership changes in foreign investments, and (iii) interim period income tax accounting for year-to-date losses that exceed anticipated losses. The statement is effective for the Company on January 1, 2021 and interim periods within that fiscal year. Early adoption is permitted. The Company is currently evaluating the impact that ASU 2019-12 may have on its combined carve-out financial statements.

### Notes to the Combined Carve-Out Financial Statements

ASU 2018-15, Intangibles (Topic 350-40): Goodwill and Other – Internal–Use Software. This standard requires a customer in a cloud computing arrangement that is a service contract ("CCA") to follow the internal-use software guidance in ASC 350-40 to determine which implementation costs to capitalize as assets or expense as incurred. The standard also requires entities to present implementation costs related to a CCA in the same financial statement line items as the CCA service fees. The Company adopted this standard on January 1, 2020 and is applying the transition guidance as of the date of adoption prospectively, under the current period adjustment method. The adoption of the standard is not expected to have a material impact on the Company's combined carve-out financial statements.

ASU No. 2018-13, Fair Value Measurement (Topic 820), Disclosure Framework—Changes to the Disclosure Requirements for Fair Value Measurement. This standard modifies the disclosure requirements in Topic 820 related to the valuation techniques and inputs used in fair value measurements, uncertainty in measurement, and changes in measurements applied. This standard was effective for the Company on January 1, 2020, and the adoption of the standard is not expected to have a material impact on the Company's combined carve-out financial statements and disclosures.

### 3. Acquisition

## Acquisition of IT'SUGAR

On June 16, 2017, BBX Sweet Holdings acquired IT'SUGAR, a specialty candy retailer with approximately 100 retail locations in over 25 states and Washington, D.C., through the acquisition of all of its Class A Preferred Units and 90.4% of its Class B Common Units for cash consideration of approximately \$58.4 million, net of cash acquired. The remaining 9.6% of IT'SUGAR's Class B Common Units is owned by JR Sugar Holdings, LLC ("JR Sugar"), an entity owned by the founder and CEO of IT'SUGAR.

The consolidated net assets and results of operations of IT'SUGAR are included in the Company's combined carve-out financial statements commencing on June 16, 2017 and resulted in the following impact to trade sales and income before income taxes from the acquisition date to December 31, 2017 (in thousands):

|                            | , -         | to December 31, 2017 |  |
|----------------------------|-------------|----------------------|--|
| Trade sales                | <u>\$</u> 4 | 6,765                |  |
| Income before income taxes | \$          | 2,598                |  |

Lune 16 2017

### Notes to the Combined Carve-Out Financial Statements

## Purchase Price Allocation

The Company accounted for the acquisition of IT'SUGAR using the acquisition method of accounting, which requires that the assets acquired and liabilities assumed associated with an acquiree be recognized at their fair values at the acquisition date. The following table summarizes the purchase price allocation based on the Company's valuation, including the fair values of the assets acquired, liabilities assumed, and the redeemable noncontrolling interest in IT'SUGAR at the acquisition date (in thousands):

| Property and equipment   | \$18,747 |
|--|----------|
| Cash, inventory and other assets   | 12,212   |
| Identifiable intangible assets <sup>(1)</sup>                                      | 4,512    |
| Total assets acquired  | 35,471   |
| Accounts payable and other liabilities   | (5,370)  |
| Identifiable intangible liabilities(2)   | (716)    |
| Total liabilities assumed  | (6,086)  |
| Fair value of identifiable net assets  | 29,385   |
| Redeemable noncontrolling interest   | (2,490)  |
| Goodwill   | 35,164   |
| Purchase consideration   | 62,059   |
| Less: cash acquired  | (3,641)  |
| Cash paid for acquisition less cash acquired                                       | \$58,418 |
| Acquisition-related costs included in selling, general and administrative expenses | \$ 2,963 |

- (1) Identifiable intangible assets were comprised of \$4.2 million, \$0.2 million and \$0.1 million associated with IT'SUGAR's trademark, favorable operating lease agreements, and a noncompetition agreement, respectively.
- (2) Identifiable intangible liabilities were comprised of unfavorable operating lease agreements.

The fair values reported in the above table were estimated by the Company using available market information and appropriate valuation methods. As considerable judgment is involved in estimates of fair value, the fair values presented above are not necessarily indicative of the amounts that the Company could realize in a current market exchange. The use of different market assumptions and/or estimation methods could have a material effect on the estimated fair value amounts.

The following summarizes the Company's methodologies for estimating the fair values of certain assets and liabilities associated with IT'SUGAR:

#### Property and Equipment

Property and equipment acquired consisted primarily of leasehold improvements at IT'SUGAR's retail locations. The fair value of the leasehold improvements and other equipment was estimated based on the replacement cost approach.

#### Notes to the Combined Carve-Out Financial Statements

## Identifiable Intangible Assets and Liabilities

The identifiable intangible assets acquired primarily consisted of the fair value of IT'SUGAR's trademark, which was estimated using the relief-fromroyalty method, a form of the income approach. Under this approach, the fair value was estimated by calculating the present value using a risk-adjusted discount rate of the expected future royalty payments that would have to be paid if the IT'SUGAR trademark was not owned.

The identifiable intangible assets and liabilities also included the fair value of IT'SUGAR's operating lease agreements associated with its retail stores. The fair values of these assets and liabilities were estimated by calculating the present value using a risk-adjusted discount rate of the difference between the contractual amounts to be paid pursuant to the lease agreements and the estimate of market lease rates at the acquisition date.

The \$4.2 million trademark intangible asset is being amortized over 15 years, and the \$0.2 million of favorable lease agreements and the \$0.7 million of unfavorable lease agreements were being amortized over a weighted average period of 6.5 years. Upon the Company's adoption of the new lease accounting standard on January 1, 2019, the unamortized balances of the intangibles related to IT'SUGAR's lease agreements were reclassified and included in the measurement of the right-of-use assets associated with the applicable lease agreements. The noncompetition agreement is being amortized over five years.

#### Goodwill

The goodwill recognized in connection with the acquisition reflects the difference between the estimated fair value of the net assets acquired and the consideration paid by BBX Sweet Holdings to acquire IT'SUGAR. The goodwill recognized in the acquisition is deductible for income tax purposes.

### Pro Forma Information (unaudited)

The following unaudited pro forma financial data presents the Company's revenues and earnings for the year ended December 31, 2017 as if the acquisition was completed on January 1, 2016 (in thousands):

|   | Pro Forma<br>For the Year Ended<br>December 31, 2017 |
|---|--|
| Trade sales   | \$ 178,643   |
| Loss from continuing operations before income taxes | \$ (12,792)  |
| Net loss(1)   | \$ (15,709)  |
| Net loss attributable to Parent(1)                  | \$ (15,658)  |

(1) The pro forma income before income taxes, net income, and net income attributable to the Parent for the year ended December 31, 2017 were adjusted to exclude \$3.0 million of acquisition-related costs.

The unaudited pro forma financial data reported in the above table does not purport to represent what the actual results of the Company's operations would have been assuming that the acquisition date was January 1, 2016, nor does it purport to predict the Company's results of operations for future periods.

### Notes to the Combined Carve-Out Financial Statements

### Noncontrolling Interest

Under the terms of IT'SUGAR's operating agreement, JR Sugar may require the Company to purchase for cash its Class B Common Units of IT'SUGAR upon the occurrence of certain events, including events relating to the employment agreement between the Company and the CEO of IT'SUGAR, as described below. The purchase price payable by the Company for such Class B Common Units will be determined based on the circumstance giving rise to such purchase obligation in accordance with prescribed formulas set forth in IT'SUGAR's operating agreement. In addition, commencing on the seventh anniversary of the acquisition date, the Company shall have the right, but not the obligation, to require JR Sugar to sell its Class B Common Units to the Company in accordance with a prescribed formula set forth in IT'SUGAR's operating agreement.

As a result of the redemption features, JR Sugar's Class B Common Units are considered redeemable noncontrolling interests and reflected in the mezzanine section as a separate line item in the Company's combined carve-out statement of financial condition. As the noncontrolling interests are not currently subject to redemption but are probable of becoming redeemable in a future period, the Company is measuring the noncontrolling interests by accreting changes in the estimated purchase price from the acquisition date to the earliest redemption date and adjusts the carrying amount of such interests to equal the calculated value in the event it is in excess of the carrying amount of such interests at such time.

The redeemable noncontrolling interest included in the Company's combined carve-out statements of financial condition as of December 31, 2019 and 2018 was \$4.0 million and \$2.6 million, respectively.

#### Employment and Loan Agreements

In connection with the acquisition of IT'SUGAR, the Company entered into an employment agreement with the founder and CEO of IT'SUGAR for his continued services as CEO of IT'SUGAR. Upon the occurrence of certain events constituting a breach of the employment agreement by the CEO resulting in his termination, the Company may exercise its ability to purchase JR Sugar's Class B Common Units for cash for an amount equal to the lesser of the fair market value of such units determined in accordance with the prescribed formula set forth in IT'SUGAR's operating agreement and the initial value ascribed to such units at the acquisition date. Similarly, upon the occurrence of certain "not for cause" termination events associated with the termination of the CEO's employment, JR Sugar may require the Company to purchase its Class B Common Units for cash for an amount equal to the greater of the fair market value of such units determined in accordance with the prescribed formula set forth in IT'SUGAR's operating agreement and the initial value ascribed to such units at the acquisition date.

Concurrent with the acquisition, JR Sugar borrowed \$2.0 million from the Company in the form of two promissory notes, as partial consideration for the purchase of its 9.6% ownership of IT'SUGAR's Class B Common Units. The notes mature on June 16, 2024, and a portion of the aggregate principal balance and accrued interest of such notes will be forgiven on an annual basis provided that IT'SUGAR's CEO continues to remain employed with the Company pursuant to his employment agreement. The notes receivable are presented as a deduction from the balance of the related Class B Common Units included in redeemable noncontrolling interests in the combined carve-out statements of financial condition.

### Notes to the Combined Carve-Out Financial Statements

## 4. Trade Accounts Receivable

The Company's trade receivables consisted of the following (in thousands):

|                         | Decen    | December 31, |  |
|-------------------------|----------|--------------|--|
|                         | 2019     | 2018         |  |
| Trade receivables       | \$13,274 | 18,372       |  |
| Allowance for bad debts | (170)    | (79)         |  |
| Total trade inventory   | \$13,104 | 18,293       |  |
|                         |          |              |  |

### 5. Trade Inventory

The Company's trade inventory consisted of the following (in thousands):

|                                     | Decem     | December 31, |  |
|-------------------------------------|-----------|--------------|--|
|                                     | 2019      | 2018         |  |
| Raw materials                       | \$ 3,048  | 2,718        |  |
| Paper goods and packaging materials | 1,327     | 1,112        |  |
| Finished goods                      | 18,468    | 16,216       |  |
| Total trade inventory               | \$ 22,843 | 20,046       |  |

## 6. Real Estate

The Company's real estate consisted of the following (in thousands):

|                                 | Decemb    | December 31, |  |
|---------------------------------|-----------|--------------|--|
|                                 | 2019      | 2018         |  |
| Real estate held-for-sale       | \$ 11,297 | 20,202       |  |
| Real estate held-for-investment | 6,015     | 10,976       |  |
| Real estate inventory           | 48,506    | 23,778       |  |
| Total real estate               | \$ 65,818 | 54,956       |  |

The Company sold various real estate assets that were classified asheld-for-sale or held-for-investment, including its remaining land parcels located at PGA Station in Palm Beach Gardens, Florida and various land parcels located in Florida, as well as RoboVault, a self-storage facility in Fort Lauderdale, Florida that was previously classified in property and equipment. As a result of these sales, the Company recognized total net gains on sales of real estate of \$13.6 million and received aggregate net proceeds of \$35.2 million during the year ended December 31, 2019.

### 7. Investments in Unconsolidated Real Estate Joint Ventures

As of December 31, 2019, the Company has equity interests in unconsolidated real estate joint ventures involved in the development of multifamily apartment and townhome communities, as well as single-family master planned communities. In addition, the Company owns a 50% equity interest in the Altman Companies, a developer and manager of multifamily apartment communities.

Investments in unconsolidated real estate joint ventures are accounted for as unconsolidated VIEs.

### Notes to the Combined Carve-Out Financial Statements

Investments in unconsolidated real estate joint ventures consisted of the following (in thousands, except ownership percentages):

|   |          | December 31, |          |
|---|----------|--------------|----------|
|   | 2019     | Ownership(1) | 2018     |
| Altis at Lakeline - Austin Investors, LLC           | \$ 242%  | 34.47        | \$ 4,531 |
| Altis at Grand Central Capital, LLC                 | 2,653    | 11.07        | 2,549    |
| Altis Promenade Capital, LLC                        | 2,126    | 6.61         | 2,195    |
| Altis at Bonterra - Hialeah, LLC                    | 618      | 96.73        | 21,602   |
| Altis Ludlam - Miami Investor, LLC                  | 1,081    | 33.30        | 675      |
| Altis Suncoast Manager, LLC                         | 753      | 33.30        | 1,857    |
| Altis Pembroke Gardens, LLC                         | 1,277    | 0.41         | 1,284    |
| Altis Fairways, LLC                                 | 1,880    | 0.42         | 1,876    |
| Altis Wiregrass, LLC                                | 1,792    | 2.22         | 1,897    |
| Altis LH-Miami Manager, LLC                         | 811      | 3.43         |          |
| Altis Vineland Pointe Manager, LLC                  | 4,712    | 50.00        |          |
| Altis Miramar East/West                             | 2,631    | 5.00         |          |
| The Altman Companies, LLC <sup>(2)</sup>            | 14,745   | 50.00        | 14,893   |
| ABBX Guaranty, LLC                                  | 3,750    | 50.00        | 2,500    |
| Sunrise and Bayview Partners, LLC                   | 1,562    | 50.00        | 1,439    |
| PGA Design Center Holdings, LLC                     | 996      | 40.00        | 691      |
| CCB Miramar, LLC                                    | 5,999    | 70.00        | 1,575    |
| BBX/Label Chapel Trail Development, LLC             | 1,126    | 46.75        | 4,515    |
| L03/212 Partners, LLC                               | 2,087    | 3.41         |          |
| PGA Lender, LLC                                     | 2,111    | 45.88        |          |
| Sky Cove, LLC                                       | 4,178    | 26.25        |          |
| All other investments in real estate joint ventures | 200      |              | 659      |
| Total   | \$57,330 |              | \$64,738 |

(1) The Company's ownership percentage in each real estate joint venture represents the Company's percentage of the contributed capital in each venture. The operating agreements for many of these ventures provide for a disproportionate allocation of distributions to the extent that certain investors receive specified returns on their investments, and as a result, these percentages do not necessarily reflect the Company's economic interest in the expected distributions from such ventures.

(2) The investment in The Altman Companies, LLC includes \$2.3 million of transaction costs that were incurred in connection with the formation of the joint venture. See additional information below in this Note 7 regarding the Company's acquisition of its interest in the Altman Companies, LLC.

### **Unconsolidated Variable Interest Entities**

In accordance with the applicable accounting guidance for the consolidation of VIEs, the Company analyzes its investments in real estate joint ventures to determine if such entities are VIEs, and to the extent that such entities are VIEs, if the Company is the primary beneficiary. Based on the Company's analysis of the forecasted cash flows and structure of these ventures, including the respective operating agreements governing these entities and any relevant financial agreements, such as financing arrangements, the Company has determined that its real estate joint ventures are VIEs in which the Company is not the primary beneficiary, and therefore, the Company accounts for its investments in the real estate joint ventures under the equity method of accounting. The

### Notes to the Combined Carve-Out Financial Statements

Company's conclusion that it is not the primary beneficiary of these entities is primarily based on the determination that the Company does not have the power to direct activities of the entities that most significantly affect their economic performance. In many of the joint ventures, the Company is not the operating manager and has limited protective rights under the operating agreements, while in certain joint ventures, the investors share decision-making authority in a manner that prevents any individual investor from exercising power over such entities.

The Company's maximum exposure to loss in its unconsolidated real estate joint ventures was \$59.8 million as of December 31, 2019.

### **Basis Differences**

The aggregate difference between the Company's investments in unconsolidated real estate joint ventures and its underlying equity in the net assets of such ventures was \$9.2 million and \$11.9 million as of December 31, 2019 and 2018, respectively, which includes \$8.5 million and \$10.3 million associated with the Company's investment in the Altman Companies and certain multifamily apartment developments which were acquired for cash consideration based on their estimated fair values as of the acquisition date, as described below, and \$0.7 million and \$1.6 million associated with the capitalization of interest on real estate development projects.

### Equity in Net Earnings of Unconsolidated Real Estate Joint Ventures

For the years ended December 31, 2019, 2018 and 2017, the Company's equity in net earnings of unconsolidated real estate joint ventures was \$37.9 million, \$14.2 million and \$12.5 million, respectively.

Equity earnings for the year ended December 31, 2019 includes \$29.2 million and \$5.0 million in equity earnings from the Altis at Bonterra and the Altis at Lakeline joint ventures, respectively, which includes the Company's share of gains recognized by the ventures upon the sale of their respective multifamily apartment communities. Equity earnings for the year ended December 31, 2018 includes \$9.3 million in equity earnings from the Addison on Millenia joint venture, which includes the Company's share of the gain recognized by the venture upon the sale of its multifamily apartment community. Equity earnings for the year ended December 31, 2018 includes \$9.3 million in equity earnings from the Addison on Millenia joint venture, which includes the Company's share of the gain recognized by the venture upon the sale of its multifamily apartment community. Equity earnings for the year ended December 31, 2017 includes \$11.0 million in equity earnings from the Hialeah Communities joint venture, which reflects the Company's share of the profits recognized by the venture upon the sale of single-family homes in its master planned community.

### The Altman Companies, LLC

In November 2018, the Company acquired a 50% equity interest in the Altman Companies, a joint venture between the Company and Joel Altman ("JA") engaged in the development, construction, and management of multifamily apartment communities, for cash consideration of \$14.6 million, including \$2.3 million in transaction costs.

The Altman Companies owns 100% of the membership interests in Altman Development Company and Altman Management Company and 60% of the membership interests in Altman-Glenewinkel Construction and generates revenues from the performance of development, general contractor, leasing, and property management services to joint ventures that are formed to invest in development projects originated by the Altman Companies. In addition, the Company and JA invest in the managing member of such joint ventures based on their relative ownership percentages in the Altman Companies.

### Notes to the Combined Carve-Out Financial Statements

Pursuant to the operating agreement of the Altman Companies, the Company will acquire an additional 40% equity interest in the Altman Companies from JA for a purchase price of \$9.4 million in January 2023, and JA can also, at his option or in other predefined circumstances, require the Company to purchase his remaining 10% equity interest in the Altman Companies for \$2.4 million. However, JA will retain his membership interests, including his decision making rights, in the managing member of any development joint ventures that are originated prior to the Company's acquisition of additional equity interests in the Altman Companies. In addition, in certain circumstances, the Company may acquire the 40% membership interests in Altman-Glenewinkel Construction that are not owned by the Altman Companies for a purchase price based on prescribed formulas in the operating agreement of Altman-Glenewinkel Construction.

Under the terms of the operating agreement of the Altman Companies, the venture is being jointly managed by the Company and JA until the Company's acquisition of the additional 40% equity interest from JA, with the partners sharing decision making authority for all significant operating and financing decisions. To the extent that the parties cannot reach consensus on a matter, the operating agreement generally provides that a third party will resolve such matter; however, for certain decisions, the operating agreement provides that the venture cannot proceed with such matters without approval from both parties.

In connection with its investment in the Altman Companies, the Company acquired interests in the managing member of seven multifamily apartment developments, including four developments in which the Company had previously invested as a non-managing member, for aggregate cash consideration of \$8.8 million. In addition, the Company and JA have each contributed \$3.8 million to ABBX Guaranty, LLC, a joint venture established to provide guarantees on the indebtedness and construction cost overruns of new real estate joint ventures formed by the Altman Companies.

### Summarized Financial Information of Certain Unconsolidated Real Estate Joint Ventures

The tables below set forth financial information, including condensed statements of financial condition and operations, related to Altis at Bonterra – Hialeah, LLC (in thousands):

|                              | Decem           | ber 31, |
|------------------------------|-----------------|---------|
|                              | 2019            | 2018    |
| Assets                       |                 |         |
| Cash                         | \$ 855          | 3,777   |
| Restricted cash              | 559             | 256     |
| Real estate                  |                 | 55,734  |
| Other assets                 |                 | 134     |
| Total assets                 | \$ 1,414        | 59,901  |
| Liabilities and Equity       |                 |         |
| Notes payable                | \$ —            | 38,641  |
| Other liabilities            | 751             | 571     |
| Total liabilities            | 751             | 39,212  |
| Total equity                 | 663             | 20,689  |
| Total liabilities and equity | <u>\$ 1,414</u> | 59,901  |

## Notes to the Combined Carve-Out Financial Statements

|   | For the Years Ended<br>December 31, |         |         |
|---|-------------------------------------|---------|---------|
|   | 2019                                | 2018    | 2017    |
| Total revenues  | \$ 4,498                            | 6,510   | 1,851   |
| Gain on sale of real estate   | 33,843                              | _       | _       |
| Other expenses  | (4,480)                             | (5,937) | (2,657) |
| Net earnings (loss)   | \$33,861                            | 573     | (806)   |
| Equity in net earnings (loss) of unconsolidated real estate joint venture-Altis at Bonterra - |                                     |         |         |
| Hialeah, LLC  | \$29,221                            | 544     | (766)   |

The tables below set forth financial information, including condensed statements of financial condition and operations, related to Altis at Lakeline - Austin Investors, LLC (in thousands):

|                              | Dece         | December 31, |  |
|------------------------------|--------------|--------------|--|
|                              | 2019         | 2018         |  |
| Assets                       |              |              |  |
| Cash                         | \$628        | 2,403        |  |
| Restricted cash              | 5            | 229          |  |
| Real estate                  | _            | 42,940       |  |
| Other assets                 | 144          | 108          |  |
| Total assets                 | <u>\$777</u> | 45,680       |  |
| Liabilities and Equity       |              |              |  |
| Notes payable                | \$—          | 33,467       |  |
| Other liabilities            |              | 1,835        |  |
| Total liabilities            |              | 35,302       |  |
| Total equity                 | 777          | 10,378       |  |
| Total liabilities and equity | \$777        | 45,680       |  |

|   | For the Years Ended<br>December 31, |         |         |
|---|-------------------------------------|---------|---------|
|   | 2019                                | 2018    | 2017    |
| Total revenues  | \$ 1,458                            | 5,842   | 3,528   |
| Gain on sale of real estate   | 17,178                              |         | _       |
| Other expenses  | (1,801)                             | (6,746) | (6,028) |
| Net earnings (loss)   | \$16,835                            | (904)   | (2,500) |
| Equity in net earnings (loss) of unconsolidated real estate joint venture-Altis at Lakeline - |                                     |         |         |
| Austin Investors, LLC   | \$ 5,029                            | (312)   | (862)   |

## **BBX Capital Florida LLC and Subsidiaries**

## Notes to the Combined Carve-Out Financial Statements

The tables below set forth financial information, including condensed statements of financial condition and operations, related to Hialeah Communities, LLC (in thousands):

|                              | Dece         | December 31, |  |
|------------------------------|--------------|--------------|--|
|                              | 2019         | 2018         |  |
| Assets                       |              |              |  |
| Cash                         | \$431        | 675          |  |
| Properties and equipment     | _            |              |  |
| Other assets                 |              |              |  |
| Total assets                 | <u>\$431</u> | 675          |  |
| Liabilities and Equity       |              |              |  |
| Notes payable                | \$—          |              |  |
| Other liabilities            |              | 277          |  |
| Total liabilities            |              | 277          |  |
| Total equity                 | 431          | 398          |  |
| Total liabilities and equity | \$431        | 675          |  |

|  | For the Years Ended<br>December 31, |      |          |
|--|-------------------------------------|------|----------|
|  | 2019                                | 2018 | 2017     |
| Total revenues   | \$ 50                               | 406  | 80,407   |
| Costs of sales   |                                     | (64) | (51,072) |
| Other expenses   | (38)                                | (44) | (5,134)  |
| Net earnings   | \$ 12                               | 298  | 24,201   |
| Equity in net earnings of unconsolidated real estate joint venture—Hialeah<br>Communities, LLC | <u>\$5</u>                          | 55   | 11,043   |

The tables below set forth financial information, including condensed statements of financial condition and operations, related to Altis at Shingle Creek, LLC (in thousands):

|                              | Dec         | December 31, |  |
|------------------------------|-------------|--------------|--|
|                              | 2019        | 2018         |  |
| Assets                       |             |              |  |
| Cash                         | \$—         |              |  |
| Properties and equipment     | —           |              |  |
| Other assets                 |             |              |  |
| Total assets                 | \$ <u>—</u> | _            |  |
| Liabilities and Equity       |             |              |  |
| Notes payable                | \$—         |              |  |
| Other liabilities            | —           | _            |  |
| Total liabilities            |             |              |  |
| Total equity                 |             |              |  |
| Total liabilities and equity | \$          |              |  |
|                              | ====        |              |  |

## Notes to the Combined Carve-Out Financial Statements

|   | For the Years Ended<br>December 31, |         |       |
|---|-------------------------------------|---------|-------|
|   | 2019                                | 2018    | 2017  |
| Net gain on sale of real estate   | <u>\$</u> —                         | 22,027  | _     |
| Other revenues  | _                                   | 1,704   | 4     |
| Costs of sales  | _                                   |         |       |
| Other expenses  |                                     | (2,156) | (254) |
| Net earnings (losses)   | <u>\$</u>                           | 21,575  | (250) |
| Equity in net earnings (losses) of unconsolidated real estate joint venture—Altis at Shingle Creek, |                                     |         |       |
| LLC   | <u>\$</u>                           | 3,401   | (5)   |

The tables below set forth financial information, including condensed statements of financial condition and operations, related to BBX/Label Chapel Trail Development, LLC (in thousands):

|                              | Decen    | December 31, |  |
|------------------------------|----------|--------------|--|
|                              | 2019     | 2018         |  |
| Assets                       |          |              |  |
| Cash                         | \$ 1,725 | 876          |  |
| Real estate                  | 2,134    | 20,103       |  |
| Other assets                 | 6        | 6            |  |
| Total assets                 | \$ 3,865 | 20,985       |  |
| Liabilities and Equity       |          |              |  |
| Notes payable                | \$ 184   | 9,286        |  |
| Other liabilities            | 357      | 2,587        |  |
| Total liabilities            | 541      | 11,873       |  |
| Total equity                 | 3,324    | 9,112        |  |
| Total liabilities and equity | \$ 3,865 | 20,985       |  |

|   | For the Years Ended<br>December 31, |         |       |
|---|-------------------------------------|---------|-------|
|   | 2019                                | 2018    | 2017  |
| Total revenues  | \$ 44,988                           |         | _     |
| Costs of sales  | (35,575)                            |         | _     |
| Other expenses  | (2,341)                             | (1,388) | (177) |
| Net earnings (losses)   | \$ 7,072                            | (1,388) | (177) |
| Equity in net earnings (losses) of unconsolidated real estate joint venture—BBX/Label |                                     |         |       |
| Chapel Trail Development, LLC   | \$ 3,306                            | (649)   | (83)  |

### Notes to the Combined Carve-Out Financial Statements

## 8. Property and Equipment

Property and equipment consists of the following (in thousands):

|  | Decemb    | December 31, |  |
|--|-----------|--------------|--|
|  | 2019      | 2018         |  |
| Land, building and building improvements           | \$ 2,258  | 11,052       |  |
| Leasehold improvements                             | 35,768    | 26,171       |  |
| Office equipment, furniture, fixtures and software | 11,941    | 9,115        |  |
| Transportation                                     | 379       | 193          |  |
|  | 50,346    | 46,531       |  |
| Accumulated depreciation                           | (20,510)  | (13,524)     |  |
| Property and equipment, net                        | \$ 29,836 | 33,007       |  |

## 9. Goodwill

The activity in the balance of the Company's goodwill was as follows (in thousands):

|                              |          | For the Years Ended<br>December 31, |         |  |
|------------------------------|----------|-------------------------------------|---------|--|
|                              | 2019     | 2018                                | 2017    |  |
| Balance, beginning of period | \$37,248 | 39,482                              | 6,731   |  |
| Acquisitions                 |          | 1,727                               | 35,164  |  |
| Impairment losses            |          | (3,961)                             | (2,413) |  |
| Balance, end of period       | \$37,248 | 37,248                              | 39,482  |  |

The Company recognized \$1.7 million of goodwill in connection with the acquisition of an operating business through a loan foreclosure during the year ended December 31, 2018 and \$35.2 million of goodwill in connection with the acquisition of IT'SUGAR during the year ended December 31, 2017. The goodwill associated with IT'SUGAR is included in the Company's BBX Sweet Holdings reportable segment, while the remaining goodwill relates to an operating business included in the "Other" category for segment reporting.

As described in Note 2, the Company tests goodwill for potential impairment on an annual basis as of December 31 or during interim periods if impairment indicators exist. During the year ended December 31, 2019, the Company determined that its goodwill was not impaired. During the years ended December 31, 2018 and 2017, the Company determined that the fair values of certain of BBX Sweet Holdings' reporting units were below their respective carrying values as of the applicable testing dates and recognized goodwill impairment losses of \$4.0 million and \$2.4 million, respectively. The goodwill impairment losses recognized during the years ended December 31, 2018 and 2017 were measured based on the excess of the applicable reporting unit's carrying value over its fair value.

The decline in the fair values of these reporting units and the related recognition of goodwill impairment losses primarily resulted from ongoing losses in these operations and various strategic initiatives related to such businesses, including the consolidation of manufacturing facilities, a reduction in corporate personnel and infrastructure, and the elimination of various unprofitable brands.

#### Notes to the Combined Carve-Out Financial Statements

## **10. Intangible Assets**

The Company's intangible assets consists of the following (in thousands):

|                          | December 31, |         |
|--------------------------|--------------|---------|
| Class                    | 2019         | 2018    |
| Intangible assets:       |              |         |
| Trademarks               | \$ 8,522     | 8,522   |
| Customer relationships   | 70           | 70      |
| Lease premium            |              | 111     |
| Other                    | 306          | 306     |
|                          | 8,898        | 9,009   |
| Accumulated amortization | (2,227)      | (1,678) |
| Total intangible assets  | \$ 6,671     | 7,331   |

Trademarks and customer relationships are amortized using the straight-line method over their expected useful lives, which range from 12 to 20 years.

### Amortization Expense

During the years ended December 31, 2019, 2018, and 2017, the Company recognized approximately \$0.6 million, \$0.5 million and \$0.7 million, respectively, of amortization expense related to its intangible assets which is reflected in selling, general and administrative expenses in the Company's statements of operations and comprehensive income.

The table below sets forth the estimated aggregate amortization expense of intangible assets during each of the five years subsequent to December 31, 2019 (in thousands):

| Years Ending December 31, | Total                 |
|---------------------------|-----------------------|
| 2020                      | <u>Total</u><br>\$546 |
| 2021                      | 526                   |
| 2022                      | 501                   |
| 2023                      | 500                   |
| 2024                      | 500                   |

## 11. Leases

New BBX Capital and its subsidiaries are lessees under various operating leases for retail stores, office space, equipment, and vehicles. Many of the Company's lease agreements include one or more options to renew, with renewal terms that can extend the lease term from one to seven years, and the exercise of such renewal options is generally at the Company's discretion. Certain of the Company's lease agreements include rental payments based on a percentage of sales generated at the leased location over contractually specified levels, and others include rental payments adjusted periodically for inflation. The Company's lease agreements do not contain material residual value guarantees or material restrictive covenants.

The Company recognizes right-of-use assets and lease liabilities associated with lease agreements with an initial term of 12 months or greater, while lease agreements with an initial term of 12 months or less are not recorded in

### Notes to the Combined Carve-Out Financial Statements

the Company's statement of financial condition. The Company generally does not include lease payments associated with renewal options that are exercisable at its discretion in the measurement of its right-of-use assets and lease liabilities as it is not reasonably certain that such options will be exercised. The table below sets forth information regarding the Company's lease agreements which had an initial term of greater than 12 months (dollars in thousands):

|   | As of  |              |
|---|--------|--------------|
|   | Decemb | oer 31, 2019 |
| Operating lease assets                        | \$     | 87,082       |
| Operating lease liabilities                   | \$     | 99,568       |
| Weighted average remaining lease term (years) |        | 6.6          |
| Weighted average discount rate(1)             |        | 5.26%        |

(1) As most of the Company's lease agreements do not provide an implicit rate, the Company estimates incremental secured borrowing rates corresponding to the maturities of its lease agreements to determine the present value of future lease payments. To estimate incremental borrowing rates applicable to New BBX Capital and its subsidiaries, the Company considers various factors, including the rates applicable to its recently issued debt and credit facilities and prevailing financial market conditions. The Company used the incremental borrowing rates applicable to New BBX Capital and its subsidiaries on January 1, 2019 for operating leases that commenced prior to that date.

The Company generally recognizes lease costs associated with its operating leases on a straight-line basis over the lease term, while variable lease payments that do not depend on an index or rate are recognized as variable lease costs in the period in which the obligation for those payments is incurred. The table below sets forth information regarding the Company's lease costs which are included in cost of trade sales and selling, general, and administrative expenses in the Company's combined carve-out statements of operations (in thousands):

|                             | For the Year Ended<br>December 31, 2019 |
|-----------------------------|---|
| Fixed lease costs           | \$ 19,944                               |
| Short-term lease costs      | 121                                     |
| Variable lease costs        | 5,763                                   |
| Total operating lease costs | \$ 25,828                               |

The table below sets forth information regarding the maturity of the Company's operating lease liabilities as of December 31, 2019 (in thousands):

| Period Ending December 31,         |                  |
|------------------------------------|------------------|
| 2020                               | \$ 19,492        |
| 2021                               | 20,243           |
| 2022                               | 18,935           |
| 2023                               | 16,283           |
| 2024                               | 11,388           |
| After 2024                         | 32,299           |
| Total lease payments               | 118,640          |
| Less: interest                     | 19,072           |
| Present value of lease liabilities | <u>\$ 99,568</u> |

### Notes to the Combined Carve-Out Financial Statements

Included in the Company's statement of cash flows under operating activities for the year ended December 31, 2019 was \$18.7 million of cash paid for amounts included in the measurement of lease liabilities. During the year ended December 31, 2019, the Company obtained \$22.9 million of right-of-use assets in exchange for operating lease liabilities.

The table below sets forth the approximate minimum future rental payments (excluding executory costs) under the Company's lease agreements during periods subsequent to December 31, 2018 related to agreements that were executed as of December 31, 2018 (in thousands):

| Period Ending December 31, |                   |
|----------------------------|-------------------|
| 2019                       | \$ 18,363         |
| 2020                       | 17,400            |
| 2021                       | 16,839            |
| 2022                       | 15,079            |
| 2023                       | 12,787            |
| After 2023                 | 22,411            |
| Total lease obligation     | <u>\$ 102,879</u> |

During the years ended December 31, 2018 and 2017, the Company recognized rent expenses under its lease agreements of \$22.4 million and \$11.1 million, respectively, which are included in cost of trade sales and selling, general, and administrative expenses in the Company's combined carve-out statements of operations.

## 12. Debt

The table below sets forth the contractual minimum principal payments of the Company's debt during each of the five years subsequent to December 31, 2019 and thereafter (in thousands):

|                                 | Notes Payable and<br>Lines-of Credit |
|---------------------------------|--------------------------------------|
| 2020                            | \$ 7,017                             |
| 2021                            | 2,947                                |
| 2022                            | 3,895                                |
| 2023                            | 400                                  |
| 2024                            | 1,879                                |
| Thereafter                      | 27,422                               |
|                                 | 43,560                               |
| Unamortized debt issuance costs | (824)                                |
| Total Debt                      | <u>\$ 42,736</u>                     |

The minimum contractual payments set forth in the table above may differ from actual payments due to the timing of principal payments required upon the sale of real estate assets that serve as collateral on certain debt (release payments).

### Notes to the Combined Carve-Out Financial Statements

## Notes Payable and Lines-of-Credit

The table below sets forth information regarding the Company's notes payable and other borrowings (dollars in thousands):

|  | December 31, 2019 |                  |                          | D               | 8                |                          |
|--|-------------------|------------------|--------------------------|-----------------|------------------|--------------------------|
|  |                   |                  | Carrying<br>Amount<br>of |                 |                  | Carrying<br>Amount<br>of |
|  | Debt<br>Balance   | Interest<br>Rate | Pledged<br>Assets        | Debt<br>Balance | Interest<br>Rate | Pledged<br>Assets        |
| Community Development District Obligations       | \$29,287          | 4.25-6.00%       | \$49,352                 | \$24,583        | 4.25-6.00%       | \$35,157                 |
| TD Bank Term Loan and Line of Credit             | 6,826             | 5.00%            | (1)                      | 8,117           | 5.47%            | (1)                      |
| Banc of America Leasing & Capital Equipment Note | 355               | 4.75%            | (2)                      | 555             | 4.75%            | (2)                      |
| Bank of America Revolving Line of Credit         | 2,000             | 3.24%            | _                        | _               | _                | _                        |
| Unsecured Note(3)                                | 3,400             | 6.00%            | _                        | 3,400           | 6.00%            |                          |
| Centennial Bank Note(3)                          | 1,469             | 5.25%            | 1,892                    | 1,507           | 5.25%            | 1,968                    |
| Other  | 223               | 15.00%           | _                        | _               | _                | _                        |
| Unamortized debt issuance costs                  | (824)             |                  |                          | (666)           |                  |                          |
| Total notes payable and other borrowings         | \$42,736          |                  |                          | \$37,496        |                  |                          |

(1) The collateral is a blanket lien on Renin's assets.

(2) The collateral is a security interest in the equipment financed by the underlying note. Additionally, IT'SUGAR is guarantor on the note.

(3) BBX is guarantor on the note.

*Community Development District Obligations*—A community development district or similar development authority ("CDD") is a unit of local government created under various state and/or local statutes to encourage planned community development and allow for the construction of infrastructure improvements through alternative financing sources, including the tax-exempt bond markets. A CDD is generally created through the approval of the local city or county in which the CDD is located and is controlled by a board of supervisors representing the landowners within the CDD. In connection with the Community, The Meadow View at Twin Creeks CDD (the "Beacon Lakes CDD") was formed by St. Johns County, Florida to use bond financing to fund the construction of infrastructure improvements at the Beacon Lakes CDD" heacon Lakes CDD issued \$8.6 million, \$8.1 million, \$16.5 million, and \$21.4 million, respectively, of bonds.

The CDD bond obligations issued in May 2020 have fixed interest rates ranging from 4.25% to 5.38% and mature at various times during the years 2026 through 2051. The Company at its option has the ability to repay a specified portion of the bonds at the time that it sells developed lots in the Beacon Lakes Community.

The obligation to pay principal and interest on the bonds issued by the Beacon Lakes CDD is assigned to each parcel within the CDD, and the Beacon Lakes CDD has a lien on each parcel. If the owner of the parcel does not pay this obligation, the Beacon Lakes CDD can foreclose on the lien. The CDD bond obligations, including interest and the associated lien on the property, are typically payable, secured, and satisfied by revenues, fees, or assessments levied on the property benefited. The assessments to be levied by the CDD are fixed or determinable amounts.

#### Notes to the Combined Carve-Out Financial Statements

The CDD bond obligations outstanding as of December 31, 2019 have fixed interest rates ranging from 4.25% to 6.00% and mature at various times during the years 2026 through 2049. The Company at its option has the ability to repay a specified portion of the bonds at the time that it sells developed lots in the Beacon Lakes Community.

Upon the issuance of CDD bond obligations by the Beacon Lakes CDD, the Company records an obligation for the CDD bond obligations with a corresponding increase in other assets. The CDD bonds are secured by a lien on the Beacon Lakes property, which is included in "Real Estate" in the Company's combined statement of financial condition and has a carrying amount of \$48.5 million as of December 31, 2019. The Company relieves the CDD bond obligation associated with a particular parcel when the purchaser of the property assumes the obligation, which occurs automatically upon such purchaser's acquisition of the property, or upon repayment by the Company. Included in "Other Assets" in the Company's combined carve-out statements of financial condition as of December 31, 2019 and 2018 was \$0.8 million and \$11.4 million, respectively, of funds that the Company does not have the right of setoff on the Company's CDD bond obligations. Construction funds receivable associated with the CDD bond obligations is reduced with a corresponding increase in real estate inventory when the CDD disburses the funds to contractors for the construction of infrastructure improvements.

Toronto-Dominion Commercial Bank ("TD Bank") Term Loan and Line of Credit—Renin maintains a credit facility with TD Bank. Under the terms and conditions of the credit facility, TD Bank provides term loans for up to \$1.7 million and loans under a revolving credit facility for up to approximately \$16.3 million based on available collateral, as defined in the facility, and subject to Renin's compliance with the terms and conditions of the facility, including certain specific financial covenants.

Amounts outstanding under the revolving credit facility bear interest at the Canadian or United States Prime Rate plus a margin of 1.00% per annum or the three-month LIBOR rate plus a margin of 2.75% per annum. Outstanding principal on the revolving credit facility is payable one year from the date of the advance. As of December 31, 2019, the amount outstanding under the revolving credit facility was \$6.1 million and is scheduled to mature in September 2020.

The term loans were funded in three tranches aggregating \$1.6 million through July 2017. Amounts outstanding under the term loans bear interest at fixed interest rates ranging from 5.8% to 6.2% for one year from the date of the applicable drawdown for each loan. Annually, the fixed interest rates adjust to a variable rate based on Canadian or United States Prime Rate plus a margin of 1.00% per annum or the three-month LIBOR rate plus a margin of 2.75% per annum. The amounts outstanding under the term loans mature between June 2020 and July 2022.

Amounts outstanding under the term loans and borrowings under the revolving credit facility require monthly interest payments.

Under the terms and conditions of the TD Bank credit facility, Renin is required to comply with certain financial covenants, including a quarterly debt service coverage ratio and a quarterly total debt to tangible net worth ratio, as defined in the facility. The facility also contains customary affirmative and negative covenants, including those that, among other things, limit the ability of Renin to incur liens or engage in certain asset dispositions, mergers or consolidations, dissolutions, liquidations, or winding up of its businesses. The credit facility is collateralized by all of Renin's assets.

As of December 31, 2019, Renin was not in compliance with certain covenants under the TD Bank credit facility as a result of a breach of its quarterly debt service coverage ratio. During the first quarter of 2020, Renin received a waiver of the default from TD Bank, and the credit facility was amended to replace the existing debt service

### Notes to the Combined Carve-Out Financial Statements

coverage ratio with an interest coverage ratio. In connection with the amendment to the credit facility, Renin repaid the outstanding balance of the term loans with borrowings from the revolving credit facility.

*Banc of America Leasing & Capital Equipment Note*—In September 2018, IT'SUGAR entered into a Master Loan and Security Agreement with Banc of America Leasing & Capital, LLC which sets forth the terms and conditions pursuant to which IT'SUGAR may borrow funds to purchase equipment under one or more equipment security notes. The agreement contains customary representations and covenants. Each equipment note constitutes a separate, distinct and independent financing of equipment, is secured by a security interest in the purchased equipment, and is an unconditional contractual obligation of IT'SUGAR. As of December 31, 2019, there was one equipment note outstanding with a balance of \$0.4 million. The equipment note bears interest at a fixed rate of 4.75% per annum and is payable in 36 consecutive monthly principal and interest installments of \$18,516 with a maturity date of September 2021. The equipment note is subject to a prepayment charge equal to one percent of the amount prepaid multiplied by the number of years or fraction thereof for the then remaining equipment note term.

Bank of America Revolving Line of Credit—In August 2018, IT'SUGAR entered into a revolving credit facility with Bank of America. Under the terms and conditions of the credit facility, Bank of America has agreed to provide a revolving line of credit to IT'SUGAR for up to \$4.0 million based on available collateral, as defined by the credit facility, and subject to IT'SUGAR's compliance with the terms and conditions of the credit facility, including certain specific financial covenants. The revolving credit facility is available through August 2021, and amounts outstanding bear interest at a LIBOR daily floating rate plus 1.50% or a monthly LIBOR rate subject to the terms and conditions of the credit facility. Payments of interest only are payable monthly.

Under the terms and conditions of this revolving line of credit, IT'SUGAR is required to comply with certain financial covenants, including quarterly and annual debt service coverage ratios. The facility also contains various covenants, including those that, among other things, limit the ability of IT'SUGAR to incur liens, make certain investments, or engage in certain asset acquisitions or dispositions.

In April 2020, a wholly-owned subsidiary of BBX Capital Real Estate purchased the Bank of America revolving line of credit and the Banc of America equipment note from the respective lenders for the outstanding principal balance of the loans, which were \$4.0 million and \$0.3 million, respectively, at the time of the purchase, plus accrued interest.

*Unsecured Note*—In October 2017, a wholly-owned subsidiary of BBX Capital Real Estate issued a \$3.4 million unsecured note to the seller of real estate to the Chapel Trail real estate joint venture, in which the subsidiary has a 46.75% equity interest. The issuance of the unsecured note was part of the subsidiary's initial capital contribution to the venture. The note was not secured by the Company's equity interest in the joint venture or the venture's underlying property, and BBX guaranteed the repayment of the unsecured note. The unsecured note accrued interest at a fixed rate of 6.0% per annum, with monthly interest only payments, and was scheduled to mature in October 2022. In February 2020, the Company repaid in full the unsecured note.

*Centennial Bank Note*—In October 2014, Hoffman's Chocolates issued a \$1.7 million note payable to Centennial Bank. The note is secured by land and buildings owned by Hoffman's Chocolates, and BBX and BBX Sweet Holdings have guaranteed the repayment of the note. The note requires monthly principal and interest payments based upon a 25 year amortization schedule and matures in October 2024.

## Notes to the Combined Carve-Out Financial Statements

### Debt Compliance and Amounts Available under Credit Facilities

As of December 31, 2019, New BBX Capital and its subsidiaries were in compliance with all financial debt covenants under its debt instruments other than the default which occurred under Renin's credit facility with TD Bank that was waived in the first quarter of 2020, as described above.

Amounts available under credit facilities for New BBX Capital and its subsidiaries as of December 31, 2019 were as follows (in thousands):

| Renin                     | \$4,983 |
|---------------------------|---------|
| IT'SUGAR                  | 2,000   |
| Total credit availability | \$6,983 |

The amounts available under the Company's credit facilities are subject to eligible collateral and the terms of the facilities, as applicable.

## 13. Income Taxes

United States and foreign components of income (loss) from continuing operations before income taxes were as follows (in thousands):

|         |                 | For the Years Ended<br>December 31, |          |  |
|---------|-----------------|-------------------------------------|----------|--|
|         | 2019            | 2018                                | 2017     |  |
| U.S.    | \$29,638        | (2,170)                             | (13,950) |  |
| Foreign | (653)           | (852)                               | 486      |  |
| Total   | <u>\$28,985</u> | (3,022)                             | (13,464) |  |

The Company's provision for income taxes from continuing operations consisted of the following (in thousands):

|                            |         | For the Years Ended<br>December 31, |       |  |
|----------------------------|---------|-------------------------------------|-------|--|
|                            | 2019    | 2018                                | 2017  |  |
| Current:                   |         |                                     |       |  |
| Federal                    | \$4,163 | 914                                 | (19)  |  |
| State                      | 1,738   | 536                                 | (227) |  |
|                            | 5,901   | 1,450                               | (246) |  |
| Deferred:                  |         |                                     |       |  |
| Federal                    | 2,665   | 1,471                               | 1,801 |  |
| State                      | (232)   | (56)                                | (249) |  |
|                            | 2,433   | 1,415                               | 1,552 |  |
| Provision for income taxes | \$8,334 | 2,865                               | 1,306 |  |

### Notes to the Combined Carve-Out Financial Statements

The reasons for the difference between the provision for income taxes and the amount that results from applying the federal statutory tax rate to income before provision for income taxes from continuing operations relate to (in thousands):

|   | For the Years Ended<br>December 31, |       |         |
|---|-------------------------------------|-------|---------|
|   | 2019                                | 2018  | 2017    |
| Income tax provision (benefit) from continuing operations at expected federal income tax rate | \$6,087                             | (635) | (4,712) |
| Increase (decrease) resulting from:   |                                     |       |         |
| Provision for state taxes, net of federal effect  | 1,156                               | 343   | (230)   |
| Effect of rate change   |                                     |       | 3,963   |
| Nondeductible goodwill  |                                     | 832   | 832     |
| Nondeductible executive compensation  | 1,119                               | 1,205 | 805     |
| (Decrease) increase in valuation allowance  | (153)                               | 226   | (125)   |
| Other—net   | 125                                 | 894   | 773     |
| Provision for income taxes  | \$8,334                             | 2,865 | 1,306   |

The Company's deferred income taxes consists of the following components (in thousands):

|   | As of Dece | mber 31, |
|---|------------|----------|
|   | 2019       | 2018     |
| Deferred federal and state tax assets:  |            |          |
| Net operating loss carryforwards  | \$ 6,714   | 10,377   |
| Book reserves for bad debt, inventory, real estate and property and equipment | 1,407      | 2,167    |
| Expensed recognized for books and deferred for tax                            | 3,439      | 1,185    |
| Intangible assets   | —          | 114      |
| Other assets  | 49         | 147      |
| Total gross federal and state deferred tax assets                             | 11,609     | 13,990   |
| Less deferred tax asset valuation allowance                                   | (6,914)    | (7,067)  |
| Total deferred tax assets   | 4,695      | 6,923    |
| Deferred federal and state tax liabilities:                                   |            |          |
| Tax over book depreciation  | (245)      | (1,034)  |
| Intangible assets   | (592)      | _        |
| Other liabilities   | (578)      | (1,140)  |
| Total gross deferred federal and state tax liabilities                        | (1,415)    | (2,174)  |
| Net federal and state deferred tax assets                                     | \$ 3,280   | 4,749    |
|   |            |          |

### Impact of the Tax Reform Act

On December 22, 2017, the Tax Reform Act was signed into law. In addition to changes or limitations to certain tax deductions, including limitations on the deductibility of interest payable to related and unrelated lenders and further limiting deductible executive compensation, the Tax Reform Act permanently lowered the federal corporate tax rate to 21% from the previous maximum rate of 35%, effective for tax years commencing

### Notes to the Combined Carve-Out Financial Statements

January 1, 2018. As a result of the reduction of the corporate tax rate to 21%, the Company revalued its deferred tax assets and liabilities as of the date of enactment and recognized a \$4.0 million provision for income taxes during the year ended December 31, 2017.

The Company's effective income tax rate was approximately 29.0%, (96.0%) and (9.7%) during 2019, 2018 and 2017, respectively. The provision for income taxes was different than the expected federal income tax rate of 21% for the years ended December 31, 2019 and 2018 primarily due to nondeductible executive compensation and state income taxes and for 2018 nondeductible goodwill impairments. The benefit for income taxes was lower than the expected federal income tax rate of 35% for the year ended December 31, 2017 due to the reduction in the corporate tax rate discussed above and nondeductible executive compensation and goodwill impairments as well as state income taxes.

The Company evaluates its deferred tax assets to determine if valuation allowances are required. In the evaluation, management considers expectations of sufficient future taxable income, trends in earnings, existence of taxable income in recent years, the future reversal of temporary differences, and available tax planning strategies that could be implemented, if required. Valuation allowances are established based on the consideration of all available evidence using a more likely than not standard. Based on the Company's evaluation a deferred tax valuation allowance was established for \$5.7 million of federal and state net operating loss carryforwards ("NOL") and \$1.2 million of Canadian NOL as of December 31, 2019.

The Company's federal and Florida NOL carryforwards can only be utilized if the separate entity that generated them has separate company taxable income (the "SRLY Limitation"). These carryforwards cannot be utilized against most of the Company's subsidiaries' taxable income. As such, a full valuation allowance has been established for these carryforwards. The Company's Canadian operation has had cumulative taxable losses in recent years, a full valuation allowance has been applied to these NOL carryforwards. In addition, one of the Canadian subsidiaries has a capital loss carryforward that can only be used to reduce capital gains, and the tax on Canadian capital gains is 50% of the Canadian tax rate. Canadian capital loss carryforwards do not expire. A full valuation allowance is maintained for the Canadian capital gains is 50% of the Canadian NOLs expire in the year 2033-2039. The Company's income tax provision (benefit) and current and deferred income taxes were calculated on a separate return basis. Certain deferred tax assets and liabilities will never be realized if the Company were to become a tax filer separate from the Parent.

The Company recognizes a liability for uncertain tax positions. An uncertain tax position is defined as a position in a previously filed tax return or a position expected to be taken in a future tax return that is not based on clear and unambiguous tax law and which is reflected in measuring current or deferred income tax assets and liabilities for interim or annual periods. The Company must recognize the tax benefit from an uncertain tax position only if it is more-likely-than-not that the tax position will be sustained on examination by the taxing authorities, based on the technical merits of the position. The Company measures the tax benefits recognized based on the largest benefit that has a greater than 50% likelihood of being realized upon ultimate resolution. The Company recognizes interest and penalties related to unrecognized tax benefits as a component of general and administrative expenses. The Company had no uncertain tax positions as of December 31, 2019.

The Company is a party to an Agreement to Allocate Consolidated Income Tax Liability and Benefits with BBX Capital. Under the agreement, the parties calculate their respective income tax liabilities and attributes as if each of them was a separate filer. If any tax attributes are used by another party to the agreement to offset its tax liability, the party providing the benefit will receive an amount for the tax benefits realized. As of December 31, 2019, \$2.8 million was due the Parent and as of December 31, 2018, \$0.9 million was due to New BBX Capital

### Notes to the Combined Carve-Out Financial Statements

from the Parent. Renin paid New BBX Capital \$1.0 million for the year ended December 31, 2019 pursuant to the tax sharing agreement.

### 14. Revenue Recognition

The table below sets forth the Company's revenue disaggregated by category (in thousands):

|  | For the Y  | For the Years Ended December 31, |         |  |  |
|--|------------|----------------------------------|---------|--|--|
|  | 2019       | 2018                             | 2017    |  |  |
| Trade sales—wholesale                    | \$ 80,197  | 82,800                           | 89,223  |  |  |
| Trade sales—retail                       | 100,122    | 92,699                           | 52,611  |  |  |
| Sales of real estate inventory           | 5,049      | 21,771                           |         |  |  |
| Revenue from customers                   | 185,368    | 197,270                          | 141,834 |  |  |
| Interest income                          | 811        | 2,338                            | 2,265   |  |  |
| Net gains on sales of real estate assets | 13,616     | 4,563                            | 1,451   |  |  |
| Other revenue                            | 3,929      | 4,394                            | 6,486   |  |  |
| Total revenues                           | \$ 203,724 | 208,565                          | 152,036 |  |  |

#### 15. Related Parties

The Company paid the Parent \$0.6 million, \$1.0 million and \$1.0 million during the years ended December 31, 2019, 2018 and 2017, respectively, for management advisory and employer provided medical insurance. The Company reimbursed the Parent the actual cost of providing the services.

The Company received \$0.8 million, \$1.0 million, and \$0.8 million for providing risk management consulting services to the Parent and Bluegreen Vacations Corporation for the years ended December 31, 2019, 2018 and 2017, respectively.

The expenses associated with certain support functions paid for by the Parent were allocated to the Company on the basis of direct usage when identifiable, while the remainder of the expenses, including costs related to executive compensation, were allocated primarily on a pro-rata basis of combined revenues and equity in earnings of unconsolidated joint ventures of the Parent and its subsidiaries. These support functions included treasury, tax, accounting, legal, internal audit, human resources, public and investor relations, general management, shared information technology systems, corporate governance activities, executive services and centralized managed employee benefit arrangements. The support function costs allocated to the Company and included in selling, general and administrative expenses in the Company's combined carve-out statements of operations and comprehensive income (loss) for the years ended December 31, 2019, 2018 and 2017 were \$21.0 million, \$21.2 million and \$15.0 million, respectively. The allocated support function costs were recognized as contributed capital in the Company's combined carve-out statements of financial condition for the years ended December 31, 2019, 2018 and 2017.

See also the description of the Agreement to Allocate Consolidated Income Tax Liability and Benefits under Note 13-Income Taxes above.

### Notes to the Combined Carve-Out Financial Statements

The components of net transfers from (to) Parent in the CombinedCarve-Out Statement of Changes in Parent Equity consisted of the following (in thousands):

|                                |                   | For the Years Ended<br>December 31, |        |  |  |
|--------------------------------|-------------------|-------------------------------------|--------|--|--|
|                                | 2019              | 2019 2018                           |        |  |  |
| Cash pooling                   | \$(85,246)        | (14,222)                            | 27,477 |  |  |
| Corporate overhead allocations | 21,037            | 21,198                              | 15,024 |  |  |
| Asset transfers                | 302               | 660                                 | 341    |  |  |
| Income taxes                   | (1,460)           | (21)                                | (731)  |  |  |
| Net transfers (to) from parent | <u>\$(65,367)</u> | 7,615                               | 42,111 |  |  |

In March 2018, the Parent, Woodbridge, New BBX Capital, BBX Sweet Holdings, and FFTRG entered into a \$50.0 million revolving credit facility with Iberiabank as co-borrowers. Amounts borrowed under the facility accrue interest at a floating rate of30-day LIBOR plus a margin of 3.0% to 3.75% or the Prime Rate plus a margin of 1.50% to 2.25%. The applicable margin is based on the Parent's debt to EBITDA ratio. Payments of interest only are payable monthly. The facility matures, and all outstanding principal and interest will be payable, on June 30, 2021, with a twelve month renewal option at Parent's request, subject to the satisfaction of certain conditions. The facility is secured by a pledge of a percentage of the Parent's membership interests in Woodbridge having a value of not less than \$100 million. Borrowings under the facility may be used for business acquisitions, real estate investments, stock repurchases, letters of credit, and general corporate purposes. Any one of the borrowers can make a funding request subject to availability and specific satisfaction of the terms and conditions of the advance for the specified purpose. In April 2018, the Parent borrowed \$30.0 million from the Iberiabank credit facility to partially fund a tender offer in which it purchased and retired 6,486,486 shares of its Class A common stock for an aggregate price of \$60.1 million. In January 2019, the Parent repaid the \$30.0 million outstanding balance of the credit facility. There have been no other advances under the credit facility. The credit facility had an outstanding balance of \$0 and \$30.0 million as of December 31, 2019 and 2018, respectively. Although New BBX Capital, BBX Sweet Holdings, and FFTRG are jointly and severally liable for obligations under the facility, the Company accounts for the Iberiabank facility as a contingent liability and recognizes the portion of the outstanding balance of the facility that it has agreed to pay or expects to pay on behalf of the co-borrowers. Therefore, as the Parent borrowed an

### 16. Commitments and Contingencies

From time to time, the Company may become subject to threatened and/or asserted claims arising in the ordinary course of business. Management is not aware of any matters that have not been recorded, either individually or in the aggregate, that are reasonably likely to have a material adverse effect on the Company's financial condition, results of operations or liquidity.

The Parent guarantees certain obligations of the Company's unconsolidated real estate joint ventures and debt obligations, including the following:

• The Parent is a guarantor of 50% of the outstanding balance of a third party loan to the Sunrise and Bayview Partners, LLC real estate joint venture, which had an outstanding balance of \$5.0 million as of December 31, 2019.

### Notes to the Combined Carve-Out Financial Statements

The Parent is a guarantor on certain notes payable by its wholly-owned subsidiaries. See Note 12 for additional information regarding these obligations.

## 17. Fair Value Measurement

•

Fair value is defined as the price that would be received on the sale of an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

There are three main valuation techniques to measure the fair value of assets and liabilities: the market approach, the income approach and the cost approach. The market approach uses prices and other relevant information generated by market transactions involving identical or comparable assets or liabilities. The income approach uses financial models to convert future amounts to a single present amount and includes present value and option-pricing models. The cost approach is based on the amount that currently would be required to replace the service capacity of an asset and is often referred to as current replacement cost.

The accounting guidance for fair value measurements defines an input fair value hierarchy that has three broad levels and gives the highest priority to quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). The input fair value hierarchy is summarized below:

- Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities
- Level 2: Unadjusted quoted prices in active markets for similar assets or liabilities, or unadjusted quoted prices for identical or similar assets or liabilities in markets that are not active, or inputs other than quoted prices that are observable for the asset or liability
- Level 3: Unobservable inputs for the asset or liability

There were no material assets or liabilities measured at fair value on a recurring or nonrecurring basis in the Company's combined: statements as of December 31, 2019 and 2018.

### Notes to the Combined Carve-Out Financial Statements

## Financial Disclosures about Fair Value of Financial Instruments

The tables below set forth information related to the Company's financial instruments (in thousands):

|                                    |    |  |  | Fair  | · Value Measureme   | nts Using  |
|------------------------------------|----|--|--|---|---|--|
|                                    | P  | carrying<br>Amount<br>As of<br>ember 31,<br>2019 | Fair<br>Value<br>As of<br>December 31,<br>2019 | Quoted<br>prices<br>in Active<br>Markets<br>for<br>Identical<br>Assets<br>(Level 1) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) |
| Financial assets:                  |    |  |  |   |   |  |
| Cash and cash equivalents          | \$ | 20,723   | 20,723   | 20,723  | _   |  |
| Restricted cash                    |    | 529  | 529  | 529   |   |  |
| Financial liabilities:             |    |  |  |   |   |  |
| Notes payable and other borrowings |    | 42,736   | 45,669   |   |   | 45,669   |

|                                    |   |  | Fair  | Value Measureme   | nts Using  |
|------------------------------------|---|--|---|---|--|
|                                    | Carrying<br>Amount<br>As of<br>December 31,<br>2018 | Fair<br>Value<br>As of<br>December 31,<br>2018 | Quoted<br>prices<br>in Active<br>Markets<br>for<br>Identical<br>Assets<br>(Level 1) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) |
| Financial assets:                  |   |  |   |   |  |
| Cash and cash equivalents          | \$ 22,103   | 22,103   | 22,103  | _   | —  |
| Restricted cash                    | 966   | 966  | 966   |   |  |
| Financial liabilities:             |   |  |   |   |  |
| Notes payable and other borrowings | 37,496  | 39,047   |   | _   | 39,047   |

The amounts reported in the combined carve-out statements of financial condition for cash and cash equivalents and restricted cash approximate fair value.

The fair values of the Company's Community Development Bonds, which are included in notes payable and other borrowings above, were measured using the market approach with Level 3 inputs obtained based on estimated market prices of similar financial instruments.

The fair values of the Company's notes payable and lines-of-credit (other than other borrowings and Community Development Bonds above) were measured using the income approach with Level 3 inputs by discounting the forecasted cash outflows associated with the debt using estimated market discount rates.

The Company's financial instruments also includes trade accounts receivable, accounts payable and accrued liabilities. The carrying amount of these financial instruments approximate their fair values due to their short-term maturities.

The Company is exposed to credit related losses in the event of non-performance by counterparties to the financial instruments with a maximum exposure equal to the carrying amount of the assets. The Company's exposure to credit risk consists of accounts receivable balances.

#### Notes to the Combined Carve-Out Financial Statements

## 18. Segments

Operating segments are defined as components of an enterprise about which separate financial information is available that is regularly reviewed by the chief operating decision maker ("CODM") in assessing performance and deciding how to allocate resources. Reportable segments consist of one or more operating segments with similar economic characteristics, products and services, production processes, type of customer, distribution system or regulatory environment.

The information provided for segment reporting is obtained from internal reports utilized by the Company's CODM, and the presentation and allocation of assets and results of operations may not reflect the actual economic costs of the segments as standalone businesses. If a different basis of allocation were utilized, the relative contributions of the segments might differ, but the relative trends in the segments' operating results would, in management's view, likely not be impacted.

The Company's three reportable segments are as follows: BBX Capital Real Estate, BBX Sweet Holdings and Renin. See Note 1 for a description of the Company's reportable segments.

In the segment information for the years ended December 31, 2019, 2018 and 2017, amounts set forth in the column entitled "Other" include the Company's investments in various operating businesses, including a controlling financial interest in a restaurant acquired in connection with a loan receivable default. The amounts set forth in the column entitled "Reconciling Items and Eliminations" include unallocated corporate general and administrative expenses.

The Company evaluates segment performance based on segment income from continuing operations before income taxes.

## Notes to the Combined Carve-Out Financial Statements

The table below sets forth the Company's segment information as of and for the years ended December 31, 2019 (in thousands):

|   | BBX<br>Capital<br>Real Estate                 | BBX Sweet<br>Holdings | Renin  | Other  | Reconciling<br>Items and<br>Eliminations | Segment Total |
|---|---|-----------------------|--------|--------|--|---------------|
| Trade sales   | \$ —  | 105,406               | 67,537 | 7,376  |  | 180,319       |
| Sales of real estate inventory                                      | 5,049   |                       | _      | _      |  | 5,049         |
| Interest income   | 750   | 56                    |        |        | 5  | 811           |
| Net gains on sales of real estate assets                            | 13,616  |                       |        | —      |  | 13,616        |
| Other revenue   | 1,619   | 324                   |        | 2,233  | (247)                                    | 3,929         |
| Total revenues  | 21,034  | 105,786               | 67,537 | 9,609  | (242)                                    | 203,724       |
| Costs and expenses:   |   |                       |        |        |  |               |
| Cost of trade sales   | _   | 67,703                | 54,243 | 3,788  | 1  | 125,735       |
| Cost of real estate inventory sold                                  | 2,643   |                       |        | —      |  | 2,643         |
| Interest expense  | _   | 196                   | 498    | 27     | (288)                                    | 433           |
| Recoveries from loan losses, net                                    | (5,428)                                       | —                     | —      | —      | —  | (5,428)       |
| Impairment losses   | 47  | 142                   | _      | —      | _  | 189           |
| Selling, general and administrative expenses                        | 9,144   | 43,203                | 11,066 | 5,451  | 20,791                                   | 89,655        |
| Total costs and expenses  | 6,406   | 111,244               | 65,807 | 9,266  | 20,504                                   | 213,227       |
| Equity in net earnings of unconsolidated real estate joint ventures | 37,898  |                       |        |        |  | 37,898        |
| Other (expense) income  | 170   | 336                   | 153    | 6      |  | 665           |
| Foreign exchange loss   |   |                       | (75)   |        |  | (75)          |
| Income (loss) before income taxes                                   | \$ 52,696                                     | (5,122)               | 1,808  | 349    | (20,746)                                 | 28,985        |
| Total assets  | \$ 145,930                                    | 167,281               | 32,320 | 10,059 | 5,917                                    | 361,507       |
| Expenditures for property and equipment                             | \$ 4  | 9,441                 | 517    | 1,129  |  | 11,091        |
| Depreciation and amortization                                       | \$ 93   | 5,565                 | 1,202  | 770    |  | 7,630         |
| Debt accretion and amortization                                     | \$ 125  | 226                   | 27     |        |  | 378           |
| Cash and cash equivalents   | \$ 13,776                                     | 6,314                 | _      | 633    |  | 20,723        |
| Equity method investments   | \$ 57,330                                     |                       |        |        |  | 57,330        |
| Goodwill  | <u>\$                                    </u> | 35,521                |        | 1,727  |  | 37,248        |
| Notes payable and other borrowings                                  | \$ 31,877                                     | 3,810                 | 6,825  | 224    |  | 42,736        |

## Notes to the Combined Carve-Out Financial Statements

The table below sets forth the Company's segment information as of and for the years ended December 31, 2018 (in thousands):

|   | BBX<br>Capital<br>Real Estate | BBX Sweet<br>Holdings | Renin  | Other  | Reconciling<br>Items and<br>Eliminations | Segment Total |
|---|-------------------------------|-----------------------|--------|--------|--|---------------|
| Revenues:   |                               |                       |        |        |  |               |
| Trade sales   | \$ —                          | 101,187               | 68,417 | 5,895  | —  | 175,499       |
| Sales of real estate inventory                                      | 21,771                        | —                     | —      | —      | —  | 21,771        |
| Interest income   | 2,277                         | 61                    | —      | —      | _  | 2,338         |
| Net gains on sales of real estate assets                            | 4,563                         |                       | —      | —      |  | 4,563         |
| Other revenue   | 2,541                         | 10                    |        | 1,865  | (22)                                     | 4,394         |
| Total revenues  | 31,152                        | 101,258               | 68,417 | 7,760  | (22)                                     | 208,565       |
| Costs and expenses:   |                               |                       |        |        |  |               |
| Cost of trade sales   | —                             | 65,829                | 55,483 | 2,911  | —  | 124,223       |
| Cost of real estate inventory sold                                  | 14,116                        | _                     | —      | —      | _  | 14,116        |
| Interest expense  |                               | 308                   | 638    | 7      | (150)                                    | 803           |
| Recoveries from loan losses, net                                    | (8,653)                       |                       | _      | —      | —  | (8,653)       |
| Impairment losses   | 571                           | 4,147                 |        |        |  | 4,718         |
| Selling, general and administrative expenses                        | 9,210                         | 46,130                | 9,903  | 4,491  | 21,185                                   | 90,919        |
| Total costs and expenses  | 15,244                        | 116,414               | 66,024 | 7,409  | 21,035                                   | 226,126       |
| Equity in net earnings of unconsolidated real estate joint ventures | 14,194                        | _                     | —      | —      | _  | 14,194        |
| Other income (expense)  | 112                           | 170                   | —      | (5)    | —  | 277           |
| Foreign exchange gain   |                               |                       | 68     |        |  | 68            |
| Income (loss) before income taxes                                   | \$ 30,214                     | (14,986)              | 2,461  | 346    | (21,057)                                 | (3,022)       |
| Total assets  | \$ 165,109                    | 83,617                | 32,322 | 20,187 | 8,717                                    | 309,952       |
| Expenditures for property and equipment                             | \$ 318                        | 6,254                 | 796    | 5,428  |  | 12,796        |
| Depreciation and amortization                                       | \$ 374                        | 5,897                 | 1,159  | 671    |  | 8,101         |
| Debt accretion and amortization                                     | \$ 3                          | 201                   | 17     |        |  | 221           |
| Cash and cash equivalents   | \$ 16,103                     | 5,328                 |        | 668    | 4  | 22,103        |
| Equity method investments   | \$ 64,738                     |                       |        |        |  | 64,738        |
| Goodwill  | \$ —                          | 35,521                |        | 1,727  |  | 37,248        |
| Notes payable and other borrowings                                  | \$ 27,333                     | 2,046                 | 8,117  |        |  | 37,496        |

## Notes to the Combined Carve-Out Financial Statements

The table below sets forth the Company's segment information as of and for the years ended December 31, 2017 (in thousands):

|  | X Capital<br>al Estate | BBX Sweet<br>Holdings | Renin  | Other  | Reconciling<br>Items and<br>Eliminations | Segment Total |
|--|------------------------|-----------------------|--------|--------|--|---------------|
| Revenues:  | <br>                   |                       |        |        |  |               |
| Trade sales  | \$<br>—                | 72,899                | 68,935 | —      | —  | 141,834       |
| Interest income  | 2,225                  | 40                    | —      | —      | —  | 2,265         |
| Net gains on sales of real estate assets                               | 1,451                  | _                     | _      | _      | _  | 1,451         |
| Other revenue  | <br>4,997              | 7                     |        | 1,528  | (46)                                     | 6,486         |
| Total revenues   | <br>8,673              | 72,946                | 68,935 | 1,528  | (46)                                     | 152,036       |
| Costs and expenses:  |                        |                       |        |        |  |               |
| Cost of trade sales  | _                      | 51,975                | 54,941 | 329    | _  | 107,245       |
| Interest expense   |                        | 335                   | 509    | _      | (251)                                    | 593           |
| Recoveries from loan losses, net                                       | (7,546)                | _                     |        | _      |  | (7,546)       |
| Impairment losses  | 1,696                  | 5,786                 | —      | —      | —  | 7,482         |
| Selling, general and administrative expenses                           | <br>11,127             | 31,703                | 11,112 | 1,418  | 14,934                                   | 70,294        |
| Total costs and expenses   | <br>5,277              | 89,799                | 66,562 | 1,747  | 14,683                                   | 178,068       |
| Equity in net earnings of unconsolidated real estate joint<br>ventures | 12,541                 | _                     | _      | _      | _  | 12,541        |
| Other income   | 148                    | 72                    |        | _      |  | 220           |
| Foreign exchange loss  | _                      | _                     | (193)  | _      | _  | (193)         |
| Income (loss) before income taxes                                      | \$<br>16,085           | (16,781)              | 2,180  | (219)  | (14,729)                                 | (13,464)      |
| Total assets   | \$<br>166,548          | 92,587                | 36,189 | 12,525 | 7,321                                    | 315,170       |
| Expenditures for property and equipment                                | \$<br>308              | 2,246                 | 1,592  | 2,518  |  | 6,664         |
| Depreciation and amortization  | \$<br>581              | 4,080                 | 1,000  | 112    |  | 5,773         |
| Debt accretion and amortization  | \$<br>_                | 55                    |        | 75     | 102                                      | 232           |
| Cash and cash equivalents  | \$<br>8,636            | 10,160                | 863    | 7,099  | 18                                       | 26,776        |
| Equity method investments  | \$<br>51,117           |                       |        |        |  | 51,117        |
| Goodwill   | \$<br>_                | 39,482                |        |        |  | 39,482        |
| Notes payable and other borrowings                                     | \$<br>24,215           | 6,815                 | 12,890 |        |  | 43,920        |

## Notes to the Combined Carve-Out Financial Statements

## **19. Discontinued Operations**

As described in Note 1, in September 2019, FFTRG, a wholly owned subsidiary of New BBX Capital, exited its operations as a franchisee of MOD Pizza restaurant locations. Accordingly, these operations are presented as discontinued operations in the Company's combined financial statements.

The carrying amount of major classes of assets and liabilities included as part of discontinued operations is as follows (in thousands):

|   |          | Years Ended<br>ember 31, |
|---|----------|--------------------------|
|   | 2019     | 2018                     |
| ASSETS                                    |          |                          |
| Cash and cash equivalents                 | \$ 35    | 7,013                    |
| Trade inventory                           | —        | 64                       |
| Property and equipment, net               | _        | 7,355                    |
| Intangible assets, net                    | —        | 534                      |
| Operating lease assets                    | 772      | _                        |
| Other assets                              | 185      | 653                      |
| Discontinued operations total assets      | \$ 992   | 15,619                   |
| LIABILITIES AND EQUITY                    |          |                          |
| Liabilities:                              |          |                          |
| Accounts payable                          | \$ 2     | 189                      |
| Accrued expenses                          | 134      | 2,567                    |
| Operating lease liability                 | 905      |                          |
| Discontinued operations total liabilities | \$ 1,041 | 2,756                    |

The major components on loss from discontinued operations are as follows (in thousands):

|   | For                | For the Years Ended<br>December 31, |         |  |  |
|---|--------------------|-------------------------------------|---------|--|--|
|   | 2019               | 2018                                | 2017    |  |  |
| Revenues:                                     |                    |                                     |         |  |  |
| Trade sales                                   | \$ 6,044           | 4,007                               | 245     |  |  |
| Interest income                               | 104                | 87                                  | 39      |  |  |
| Total revenues                                | 6,148              | 4,094                               | 284     |  |  |
| Costs and Expenses:                           |                    |                                     |         |  |  |
| Cost of trade sales                           | 2,012              | 1,438                               | 91      |  |  |
| Depreciation, amortization and accretion, net | 691                | 555                                 | 115     |  |  |
| Impairment losses                             | 6,749              | _                                   |         |  |  |
| Selling, general and administrative expenses  | 6,139              | 6,634                               | 2,534   |  |  |
| Total costs and expenses                      | 15,591             | 8,627                               | 2,740   |  |  |
| Other revenue                                 | 9                  | 4                                   | 2       |  |  |
| Pre-tax loss from discontinued operations     | <u>\$ (9,434</u> ) | (4,529)                             | (2,454) |  |  |

## Notes to the Combined Carve-Out Financial Statements

The following are the major components of the statement of cash flows from discontinued operations (in thousands):

|  | For the Years Ended<br>December 31, |         |         |  |
|--|-------------------------------------|---------|---------|--|
|  | 2019                                | 2018    | 2017    |  |
| Operating activities:  |                                     |         |         |  |
| Net loss   | \$(9,434)                           | (4,529) | (2,454) |  |
| Adjustment to reconcile net loss to net cash used by operating activities: |                                     |         |         |  |
| Depreciation, amortization and accretion, net                              | 691                                 | 555     | 115     |  |
| Impairment losses  | 6,749                               |         |         |  |
| (Decrease) increase in trade inventory                                     | 64                                  | (42)    | (22)    |  |
| Decrease (increase) in other assets  | 522                                 | 242     | (61)    |  |
| Change in operating lease assets and liabilities                           | (88)                                |         |         |  |
| (Decrease) increase in accounts payable                                    | (187)                               | (16)    | 206     |  |
| (Decrease) increase in accrued expenses                                    | (1,201)                             | (138)   | 1,095   |  |
| Net cash used in operating activities                                      | <u>\$(2,884</u> )                   | (3,928) | (1,121) |  |
| Investing activities:  |                                     |         |         |  |
| Cash paid for intangible assets  | \$ (40)                             | (100)   |         |  |
| Purchases of property and equipment  | (576)                               | (5,140) | (1,953) |  |
| Net cash used in investing activities                                      | <u>\$ (616)</u>                     | (5,240) | (1,953) |  |
| Supplemental disclosure of non-cash investing and financing activities:    |                                     |         |         |  |
| Operating lease assets recognized upon adoption of ASC 842                 | \$ 6,878                            | _       | —       |  |
| Operating lease liabilities recognized upon adoption of ASC 842            | 8,192                               | _       | _       |  |

Included in discontinued operations total assets was a \$772,000 right of use asset and included in discontinued total liabilities was a \$905,000 lease obligation associated with a lease contract for a restaurant that was not opened. The Company is in negotiations with the landlord to terminate the lease and is currently in default of its lease obligation.

## Notes to the Combined Carve-Out Financial Statements

# 20. Selected Quarterly Results (Unaudited)

The following tables summarize the results of operations for each fiscal quarter during the years ended December 31, 2019 and 2018 (in thousands):

| 2019   | First<br>Quarter | Second<br>Quarter | Third<br>Quarter | Fourth<br>Quarter | Total   |
|--|------------------|-------------------|------------------|-------------------|---------|
| Revenues   | \$50,979         | 54,157            | 47,692           | 50,896            | 203,724 |
| Costs and expenses   | 56,554           | 50,446            | 52,232           | 53,995            | 213,227 |
|  | (5,575)          | 3,711             | (4,540)          | (3,099)           | (9,503) |
| Equity in net (loss) earnings of unconsolidated real estate joint ventures | (17)             | 8,759             | 28,534           | 622               | 37,898  |
| Other income   | 376              | 178               | 67               | 44                | 665     |
| Foreign exchange gains (losses)  | 5                | (29)              | 1                | (52)              | (75)    |
| Income (loss) from continuing operations before income taxes               | (5,211)          | 12,619            | 24,062           | (2,485)           | 28,985  |
| (Provision) benefit for income taxes                                       | 1,460            | (3,608)           | (6,893)          | 707               | (8,334) |
| Income (loss) from continuing operations                                   | (3,751)          | 9,011             | 17,169           | (1,778)           | 20,651  |
| Discontinued operations  | (1,269)          | (2,254)           | (3,654)          | 39                | (7,138) |
| Net income (loss)  | (5,020)          | 6,757             | 13,515           | (1,739)           | 13,513  |
| Less: Net loss attributable to noncontrolling interests                    | 40               | 27                | 98               | 59                | 224     |
| Net income (loss) attributable to Parent                                   | \$ (4,980)       | 6,784             | 13,613           | (1,680)           | 13,737  |

| 2018   | First<br>Quarter | Second<br>Quarter | Third<br>Quarter | Fourth<br>Quarter | Total    |
|--|------------------|-------------------|------------------|-------------------|----------|
| Revenues   | \$50,867         | 48,315            | 51,871           | 57,512            | 208,565  |
| Costs and expenses   | 50,814           | 55,672            | 55,177           | 64,463            | 226,126  |
|  | 53               | (7,357)           | (3,306)          | (6,951)           | (17,561) |
| Equity in net earnings (loss) of unconsolidated real estate joint ventures | 1,280            | (488)             | 373              | 13,029            | 14,194   |
| Other income   | 19               | 87                | 101              | 70                | 277      |
| Foreign exchange gains (losses)  | 52               | (37)              | 76               | (23)              | 68       |
| Income (loss) from continuing operations before income taxes               | 1,404            | (7,795)           | (2,756)          | 6,125             | (3,022)  |
| (Provision) benefit for income taxes                                       | 1,610            | (8,072)           | (3,044)          | 6,641             | (2,865)  |
| Income (loss) from continuing operations                                   | 3,014            | (15,867)          | (5,800)          | 12,766            | (5,887)  |
| Discontinued operations  | (619)            | (825)             | (1,074)          | (1,062)           | (3,580)  |
| Net income (loss)  | 2,395            | (16,692)          | (6,874)          | 11,704            | (9,467)  |
| Less: Net income attributable to noncontrolling interests                  | 145              | 30                | (172)            | 263               | 266      |
| Net income (loss) attributable to Parent                                   | \$ 2,540         | (16,662)          | (7,046)          | 11,967            | (9,201)  |

#### Notes to the Combined Carve-Out Financial Statements

# 21. Subsequent Events

In preparing these financial statements, the Company has evaluated events and transactions for potential recognition or disclosure through June 17, 2020, the date the financial statements were available to be issued. As of such date, there were no subsequent events identified that required recognition or disclosure other than as disclosed below or in the footnotes herein.

In June 2020, the Company invested an additional \$8.5 million in the Altis at Ludlam joint venture for an aggregate investment in the project of \$8.9 million. The Altis at Ludlam project is anticipated to be an approximate 310 unit multi family community with approximately 6,000 square feet of retail space located in Miami, Florida.

The ongoing novel coronavirus disease ("COVID-19") pandemic, which began to impact the Company in March 2020, has been, and continues to be, an unprecedented disruption in the U.S. and global economies and the industries in which the Company operates due to, among other things, government ordered "shelter in place" and "stay at home" orders and advisories, travel restrictions, and restrictions on business operations, including required closures of retail locations. The disruptions arising from the pandemic and the reaction of the general public has had a significant adverse impact on the Company's financial condition and operations during 2020. The duration and severity of the pandemic and related disruptions, as well as the adverse impact on economic and market conditions, are uncertain; however, given the nature of these circumstances, the adverse impact of the pandemic on the Company's combined carve-out results of operations, cash flows, and financial condition in 2020 has been, and is expected to continue to be, material. Furthermore, although the duration and severity of the pandemic are uncertain, it is expected that demand for many of the Company's products and services may remain weak for a significant length of time, and the Company cannot predict if and when the industries in which the Company operates will return to pre-pandemic levels.

Although the impact of the COVID-19 pandemic on the Company's principal investments, including management's efforts to mitigate the effects of the pandemic, has varied, as described in further detail below, New BBX Capital and its subsidiaries have taken steps to manage expenses through cost saving initiatives and reductions in employee head count and taken actions to increase liquidity and strengthen the Company's financial position.

The following summarizes the current impact of the COVID-19 pandemic on the Company's principal investments:

#### BBX Capital Real Estate

Construction activities remain ongoing at BBX Capital Real Estate ("BBXRE")'s existing projects; however, the effects of the COVID-19 pandemic, including "shelter in place" and "stay at home" orders and advisories and increased unemployment and economic uncertainty, have disrupted sales activities at BBXRE's single-family home developments and rental activities at its multifamily apartment developments. In addition, the effects of the pandemic, including the impact on general economic conditions and real estate and credit markets, have increased uncertainty related to the expected timing and pricing of future sales of multifamily apartment developments, single-family homes, and developed lots at BBXRE's Beacon Lake Community, as well as the commencement of new multifamily apartment developments. The Company expects that the impact of the COVID-19 pandemic will adversely affect BBXRE's operating results and financial condition for the year ended December 31, 2020.

# Combined Carve-Out Statements of Financial Condition - Unaudited

| (in thousands)   | June 30,<br>2020 | December 31,<br>2019 |
|--|------------------|----------------------|
| ASSETS   |                  |                      |
| Cash and cash equivalents  | \$ 96,537        | 20,723               |
| Restricted cash  | 529              | 529                  |
| Trade accounts receivable, net   | 15,157           | 13,104               |
| Trade inventory  | 20,501           | 22,843               |
| Real estate (\$11,354 in 2020 and \$11,297 in 2019 held for sale)        | 63,897           | 65,818               |
| Investments in and advances to unconsolidated real estate joint ventures | 63,775           | 57,330               |
| Property and equipment, net  | 28,990           | 29,836               |
| Goodwill   | 14,864           | 37,248               |
| Intangible assets, net   | 6,392            | 6,671                |
| Operating lease assets   | 79,853           | 87,082               |
| Deferred tax asset, net  | 9,944            | 3,280                |
| Due from parent  | 683              | —                    |
| Other assets   | 15,614           | 16,051               |
| Discontinued operations total assets                                     | 61               | 992                  |
| Total assets   | \$416,797        | 361,507              |
| LIABILITIES AND EQUITY   |                  |                      |
| Liabilities:   |                  |                      |
| Accounts payable   | \$ 11,814        | 10,104               |
| Accrued expenses   | 14,440           | 14,115               |
| Other liabilities  | 6,597            | 6,336                |
| Due to parent  | _                | 1,362                |
| Operating lease liabilities  | 96,119           | 99,568               |
| Notes payable and other borrowings                                       | 41,614           | 42,736               |
| Discontinued operations total liabilities                                | 41               | 1,041                |
| Total liabilities  | 170,625          | 175,262              |
| Commitments and contingencies (See Note 10)                              |                  |                      |
| Redeemable noncontrolling interest                                       | 1,759            | 4,009                |
| Equity:  |                  |                      |
| Parent's equity  | 242,932          | 179,681              |
| Accumulated other comprehensive income                                   | 1,203            | 1,554                |
| Noncontrolling interests   | 278              | 1,001                |
| Total equity   | 244,413          | 182,236              |
| Total liabilities and equity   | <u>\$416,797</u> | 361,507              |

See Notes to Combined Carve-Out Financial Statements - Unaudited

# BBX Capital Florida and Subsidiaries Combined Carve-Out Statements of Operations and Comprehensive (Loss) Income-Unaudited

| In thousands  | 2020        | 2019    |
|---|-------------|---------|
| Revenues:   |             |         |
| Trade sales   | \$ 63,936   | 87,074  |
| Sales of real estate inventory                                      | 9,278       | 4,660   |
| Interest income   | 199         | 496     |
| Net (losses) gains on sales of real estate assets                   | (34)        | 10,996  |
| Other revenue   | 1,406       | 1,910   |
| Total revenues  | 74,785      | 105,136 |
| Costs and Expenses:   |             |         |
| Cost of trade sales   | 52,173      | 61,837  |
| Cost of real estate inventory sold                                  | 6,106       | 2,643   |
| Interest expense  | —           | 291     |
| Recoveries from loan losses, net                                    | (5,037)     | (2,385  |
| Impairment losses   | 30,740      | —       |
| Selling, general and administrative expenses                        | 35,914      | 44,614  |
| Total costs and expenses  | 119,896     | 107,000 |
| Operating losses  | (45,111)    | (1,864  |
| Equity in net earnings of unconsolidated real estate joint ventures | 696         | 8,742   |
| Other income  | 111         | 554     |
| Foreign exchange gain (loss)  | 272         |         |
| Loss) income before income taxes                                    | (44,032)    | 7,408   |
| Benefit (provision) for income taxes                                | 9,214       | (2,148  |
| Net (loss) income from continuing operations                        | (34,818)    | 5,260   |
| Discontinued operations   |             |         |
| Loss from operations  | (91)        | (4,644  |
| Benefit for income taxes  | 17          | 1,121   |
| Net loss from discontinued operations                               | (74)        | (3,523  |
| Net (loss) income   | (34,892)    | 1,737   |
| Less: Net loss attributable to noncontrolling interests             | 4,312       | 68      |
| Net (loss) income attributable to Parent                            | \$ (30,580) | 1,805   |
| Net (loss) income   | \$ (34,892) | 1,737   |
| Other comprehensive (loss) income, net of tax:                      | \$ (34,672) | 1,757   |
| Unrealized gain on securities available for sale                    | 4           | 37      |
| Foreign currency translation adjustments                            | (355)       | 226     |
| Other comprehensive (loss) income, net                              | (351)       | 263     |
| Comprehensive (loss) income, net of tax                             | (35,243)    | 2,000   |
|   |             | ,       |
| Less: Comprehensive loss attributable to noncontrolling interests   | 4,312       | 68      |

See Notes to Combined Carve-Out Financial Statements - Unaudited

**BBX Capital Florida and Subsidiaries** Combined Carve-Out Statements of Changes in Equity – Unaudited For the Six Months Ended June 30, 2019 and 2020

| (In thousands)  | Parent Equity | Accumulated<br>Other<br>Comprehensive<br>Income | Non-<br>controlling<br>Interests | Total Equity |
|---|---------------|---|----------------------------------|--------------|
| Balance, December 31, 2018  | \$ 235,415    | 1,216   | 899                              | 237,530      |
| Cumulative effect from the adoption of ASU 2016-02, net of \$874 of income taxes and redeemable noncontrolling interest | (2,202)       | _   | _                                | (2,202)      |
| Net income excluding \$240 of loss attributable to redeemable noncontrolling interest                                   | 1,805         | _   | 172                              | 1,977        |
| Other comprehensive income  | —             | 263   |                                  | 263          |
| Net transfers from Parent   | (27,276)      |   |                                  | (27,276)     |
| Balance, June 30, 2019  | \$ 207,742    | 1,479   | 1,071                            | 210,292      |
| Balance, December 31, 2019  | \$ 179,681    | 1,554   | 1,001                            | 182,236      |
| Net loss excluding \$3,589 of loss attributable to redeemable noncontrolling  |               |   |                                  |              |
| interest  | (30,580)      |   | (723)                            | (31,303)     |
| Other comprehensive loss  | —             | (351)   | —                                | (351)        |
| Accretion of redeemable noncontrolling interest   | (1,248)       |   | _                                | (1,248)      |
| Net transfers from Parent   | 95,079        |   |                                  | 95,079       |
| Balance, June 30, 2020  | \$ 242,932    | 1,203   | 278                              | 244,413      |

See Notes to Combined Carve-Out Financial Statements - Unaudited

F-52

# Combined Carve-Out Statements of Cash Flows - Unaudited

|   | 2020        | 2019    |
|---|-------------|---------|
| Operating activities:   | 2020        | 2017    |
| Net (loss) income   | \$ (34,892) | 1,737   |
| Adjustment to reconcile net (loss) income to net cash used in operating activities: | . (- ) )    | ,       |
| Recoveries from loan losses, net  | (5,037)     | (2,385  |
| Depreciation, amortization and accretion, net                                       | 3,780       | 4,236   |
| Net losses (gains) on sales of real estate and property and equipment               | 34          | (11,015 |
| Equity earnings of unconsolidated real estate joint ventures                        | (696)       | (8,742  |
| Return on investment in unconsolidated real estate joint ventures                   | 3,991       | 8,277   |
| (Increase) decrease in deferred income tax asset, net                               | (6,650)     | 502     |
| Impairment losses   | 31,588      | 2,756   |
| Decrease (increase) in trade inventory  | 2,342       | (3,213  |
| (Increase) decrease in trade receivables  | (2,053)     | 6,805   |
| Increase in real estate inventory   | (316)       | (2,657  |
| Net change in operating lease asset and operating lease liability                   | (507)       | 685     |
| (Increase) decrease in other assets   | (234)       | 1,603   |
| Increase (decrease) in accrued liabilities  | 230         | (3,698  |
| Increase in due from parent   | (2,046)     | (646    |
| Increase (decrease) in accounts payable   | 1,712       | (815    |
| (Decrease) increase in other liabilities  | (102)       | 3,769   |
| Vet cash used in operating activities   | (8,856)     | (2,801  |
| nvesting activities:  |             |         |
| Return of investment in unconsolidated real estate joint ventures                   | 748         | 14,059  |
| Investments in unconsolidated real estate joint ventures                            | (12,664)    | (13,944 |
| Proceeds from repayment of loans receivable   | 5,259       | 2,662   |
| Proceeds from sales of real estate  | _           | 30,690  |
| Additions to real estate held-for-sale and held-for-investment                      | (59)        | (474    |
| Purchases of property and equipment   | (3,574)     | (3,711  |
| Decrease in cash from other investing activities                                    | (34)        | (64     |
| Net cash (used in) provided by investing activities                                 | (10,324)    | 29,218  |

(Continued)

# Combined Carve-Out Statements of Cash Flows - Unaudited

|   | For the Six Months Ended June 30, |          |
|---|-----------------------------------|----------|
|   | 2020                              | 2019     |
| Financing activities:   |                                   |          |
| Repayments of notes payable and other borrowings                                | (13,179)                          | (3,706)  |
| Proceeds from notes payable and other borrowings                                | 13,062                            | 891      |
| Payments for debt issuance costs  | —                                 | (136)    |
| Net transfers from/(to) Parent  | 95,079                            | (27,276) |
| Net cash provided by (used in) financing activities                             | 94,962                            | (30,227) |
| Increase (decrease) in cash, cash equivalents and restricted cash               | 75,782                            | (3,810)  |
| Cash, cash equivalents and restricted cash at beginning of period               | 21,287                            | 30,082   |
| Cash, cash equivalents and restricted cash at end of period                     | <u>\$ 97,069</u>                  | 26,272   |
| Supplemental cash flow information:   |                                   |          |
| Interest paid on borrowings, net of amounts capitalized                         | \$ —                              | 246      |
| Income taxes paid   |                                   | 1,016    |
| Supplementary disclosure of non-cash investing and financing activities:        |                                   |          |
| Construction funds receivable transferred to real estate                        | 7,386                             | 9,183    |
| Operating lease assets recognized upon adoption of ASC 842                      | —                                 | 86,431   |
| Operating lease liabilities recognized upon adoption of ASC 842                 |                                   | 95,296   |
| Operating lease assets obtained in exchange for new operating lease liabilities | 4,063                             | 20,011   |
| Increase in other assets upon issuance of Community Development District Bonds  | 8,213                             | 8,110    |
| Assumption of Community Development District Bonds by homebuilders              | 1,987                             | 1,035    |
| Reconciliation of cash, cash equivalents and restricted cash:                   |                                   |          |
| Cash and cash equivalents   | 96,537                            | 19,944   |
| Restricted cash   | 529                               | 528      |
| Cash discontinued operations  | 3                                 | 5,800    |
| Fotal cash, cash equivalents, and restricted cash                               | \$ 97,069                         | 26,272   |

See Notes to Combined Carve-Out Financial Statements - Unaudited

### Notes to the Combined Carve-Out Financial Statements - Unaudited

#### 1. Organization

BBX Capital Florida LLC and its subsidiaries (the "Company" or, unless otherwise indicated or the context otherwise requires, "we," "us," or "our") is a Florida-based diversified holding company. BBX Capital Florida LLC as a standalone entity without its subsidiaries is referred to as "New BBX Capital."

New BBX Capital is currently wholly owned by BBX Capital Corporation ("BBX Capital" or "Parent") and includes subsidiaries which hold or will hold substantially all of the BBX Capital's investments other than its investment in Woodbridge Holdings Corporation ("Woodbridge"), which owns approximately 93% of the common stock of Bluegreen Vacations Corporation ("Bluegreen"). BBX Capital previously formed New BBX Capital and merged the former BBX Capital Corporation ("BCC") into it in December 2016.

On June 17, 2020, the Parent announced its intention to spin off the Company to its stockholders through a pro rata distribution of the Company's stock to the Parent's existing stockholders. The spin-off transaction is expected to be taxable to the Parent's stockholders. In addition, BBX Capital will in connection with the spin-off issue a \$75.0 million note payable to New BBX Capital that will accrue interest at a rate of 6% per annum and require payments of interest on a quarterly basis. Under the expected terms of the note, BBX Capital will have the option in its discretion to defer payments under the note, with amounts deferred to accrue interest at a cumulative, compounded rate of 8% per annum, and all outstanding amounts will become due and payable in five years or earlier upon certain other events.

The distribution is subject to the satisfaction or waiver of certain conditions, including, among other things, approval of the distribution by the Parent's stockholders, final approval of the distribution by the Parent's Board of Directors, and New BBX Capital's common stock being approved for listing on a national securities exchange. Notwithstanding any approval of the distribution by Parent's stockholders or the satisfaction of any of the other closing conditions, Parent may, in the sole discretion of its Board of Directors, abandon the spin-off at any time prior to its consummation.

#### Principal Investments

New BBX Capital's principal investments include BBX Capital Real Estate LLC ("BBX Capital Real Estate" or "BBXRE"), BBX Sweet Holdings, LLC ("BBX Sweet Holdings"), and Renin Holdings, LLC ("Renin").

#### BBX Capital Real Estate

BBX Capital Real Estate is engaged in the acquisition, development, construction, ownership, financing, and management of real estate and investments in real estate joint ventures, including investments in multifamily rental apartment communities, single-family master-planned for sale communities, and commercial properties located primarily in Florida. In addition, BBX Capital Real Estate owns a 50% equity interest in The Altman Companies, LLC (the "Altman Companies"), a developer and manager of multifamily rental apartment communities, and manages the legacy assets acquired in connection with the Company's sale of BankAtlantic in 2012, including portfolios of loans receivable, real estate properties, and judgments.

### BBX Sweet Holdings

BBX Sweet Holdings is engaged in the ownership and management of operating businesses in the confectionery industry, including IT'SUGAR, Hoffman's Chocolates, and Las Olas Confections and Snacks. IT'SUGAR is a

## Notes to the Combined Carve-Out Financial Statements - Unaudited

specialty candy retailer whose products include bulk candy, candy in giant packaging, and novelty items. Hoffman's Chocolates is a retailer of gournet chocolates with retail locations in South Florida, and Las Olas Confections and Snacks is a manufacturer and wholesaler of chocolate and other confectionery products.

#### Renin

Renin is engaged in the design, manufacture, and distribution of sliding doors, door systems and hardware, and home décor products and operates through its headquarters in Canada and two manufacturing and distribution facilities in the United States and Canada. In addition to its own manufacturing, Renin also sources various products and raw materials from China and Vietnam.

#### Other

In addition to its principal investments, the Company has investments in other operating businesses, including a restaurant located in South Florida that was acquired through a loan foreclosure and an insurance agency.

In 2016, Food for Thought Restaurant Group ("FFTRG"), a wholly-owned subsidiary of the Company, entered into area development and franchise agreements with MOD Pizza related to the development of up to approximately 60 MOD Pizza franchised restaurant locations throughout Florida. Through 2019, FFTRG had opened nine restaurant locations. As a result of FFTRG's overall operating performance and the Company's goal of streamlining its investment verticals, the Company entered into an agreement with MOD Pizza to terminate the area development and franchise agreements and transferred seven of its restaurant locations, including the related assets, operations, and lease obligations, to MOD Pizza in September 2019. In addition, the Company closed the remaining two locations and terminated the related lease agreements. FFTRG's operations as a franchisee of MOD Pizza are presented as discontinued operations in the Company's combined carve-out financial statements.

### **Basis of Presentation**

The accompanying combined carve-out financial statements of the Company include the combined financial statements of New BBX Capital and its subsidiaries, including BBX Capital Real Estate, BBX Sweet Holdings, Renin, and FFTRG, as well as certain subsidiaries in which ownership is expected to be transferred from the Parent in connection with the spin-off transaction described above.

These combined carve-out financial statements have been derived from the accounting records of these companies and should be read with the accompanying notes thereto. Further, the combined carve-out financial statements do not necessarily reflect what the results of operations, financial position, or cash flows would have been had the Company been a separate entity nor are they indicative of the future results of the Company.

Financial statements prepared in conformity with GAAP require the Company to make estimates based on assumptions about current and, for some estimates, future economic and market conditions which affect reported amounts and related disclosures in the Company's financial statements. Due to, among other things, the impact and potential future impact of the ongoing COVID-19 pandemic, which is discussed in more detail below, actual conditions could differ from the Company's expectations and estimates, which could materially affect the Company's results of operations and financial condition. The severity, magnitude, and duration, as well as the economic consequences, of the COVID-19 pandemic, are uncertain, rapidly changing, and difficult to predict. As a result, the Company's accounting estimates and assumptions may change over time in response to the COVID-19 pandemic. Such changes could result in, among other adjustments, future impairments of goodwill, intangibles, long-lived assets, and inventory.

# Notes to the Combined Carve-Out Financial Statements - Unaudited

The majority of the assets, liabilities, revenues, expenses, and cash flows of the Company have been identified based on the existing legal entities. However, the historical costs and expenses reflected in the financial statements also include an allocation for certain corporate and shared service functions historically provided by the Parent. These expenses have been allocated to the Company on the basis of direct usage when identifiable, while the remainder of the expenses, including costs related to executive compensation, were allocated primarily on a pro-rata basis of combined revenues and equity in earnings of unconsolidated joint ventures of the Parent and its subsidiaries. The Company believes that the assumptions underlying the combined carve-out financial statements, including the assumptions regarding the allocation of general corporate expenses from the Parent, are reasonable. However, the combined carve-out financial statements may not include all of the actual expenses that would have been incurred had the Company been operating as a standalone company during the periods presented. Actual costs that would have been incurred if the Company operated as a standalone company would depend on multiple factors, including organizational structure, technology infrastructure, and strategic direction. The Company also may incur additional costs associated with being a public company that are not reflected in the accompanying financial statements.

#### Impact of the COVID-19 Pandemic

The COVID-19 pandemic has caused, and continues to cause, an unprecedented disruption in the U.S. and global economies and the industries in which the Company operates due to, among other things, government ordered "shelter in place" and "stay at home" orders and advisories, travel restrictions, and restrictions on business operations, including government guidance with respect to travel, public accommodations, social gatherings, and related matters. The disruptions arising from the pandemic and the reaction of the general public had a significant adverse impact on the Company's financial condition and operations during the six months ended June 30, 2020. The duration and severity of the pandemic and related disruptions, as well as the adverse impact on economic and market conditions, are uncertain; however, given the nature of these circumstances, the adverse impact of the pandemic on the Company's consolidated results of operations, cash flows, and financial condition in 2020 has been, and is expected to continue to be, material. Furthermore, although the duration and severity of the effects of the pandemic are uncertain, demand for many of the Company's products and services may remain weak for a significant length of time, and the Company cannot predict if or when the industries in which the Company operates will return to pre-pandemic levels.

Although the impact of the COVID-19 pandemic on the Company's principal investments and management's efforts to mitigate the effects of the pandemic has varied, as described in further detail below, New BBX Capital and its subsidiaries have sought to take steps to manage expenses through cost saving initiatives and reductions in employee head count and actions to increase liquidity and strengthen the Company's financial position, including maintaining availability under lines of credit and reducing planned capital expenditures. As of June 30, 2020, the Company's consolidated cash balances were \$96.5 million

The following is a summary of the current and estimated impacts of the COVID-19 pandemic on the Company's principal investments:

#### BBX Capital Real Estate

Although BBXRE has not to date been as significantly impacted by the COVID-19 pandemic as BBX Sweet Holdings, the effects of the pandemic have impacted BBXRE's operations and are expected to impact its operating results and financial position for the year ended December 31, 2020. Recent construction activities have continued at BBXRE's existing projects, and following some disruptions in March and April 2020, sales at

## Notes to the Combined Carve-Out Financial Statements - Unaudited

BBXRE's single-family home developments generally returned to pre-pandemic levels. However, the effects of the pandemic, including increased unemployment and economic uncertainty, as well as recent increases in the number of COVID-19 cases in Florida and throughout the United States, have impacted rental activities at BBXRE's multifamily apartment developments. In addition, the effects of the pandemic, including the impact on general economic conditions and real estate and credit markets, have increased uncertainty relating to the expected timing and pricing of future sales of multifamily apartment developments, and developed lots at BBXRE's Beacon Lake Community, as well as the timing and financing of new multifamily apartment developments.

While the Company expects that the impact of the COVID-19 pandemic will adversely affect BBXRE's operating results and financial condition for the year ended December 31, 2020, particularly with respect to the expected timing of sales, the Company evaluated various factors, including asset-specific factors, overall economic and market conditions, and the excess of the expected profits associated with such assets in relation to their carrying amounts, and concluded that, except as discussed below, there had not been a significant decline in the fair value of most of BBXRE's real estate assets as of June 30, 2020 that should be recognized as an impairment loss. As part of this evaluation, the Company considered the sales at its single-family home developments (which remain at or near pre-pandemic levels), continued collection of rent at its multifamily apartment developments, and indications that there has not to date been a significant decline in sales prices for single family homes or an increase in capitalization rates for multifamily apartment communities. However, the Company recognized \$2.7 million of impairment losses during the six months ended June 30, 2020 primarily related to a decline in the estimated fair values of certain of BBXRE's investments in joint ventures, including i) a joint venture invested in a multifamily apartment community in which BBXRE primarily invests, and ii) a joint venture invested in a multifamily apartment community in which BBXRE purchased its interest following the stabilization of the underlying asset at a purchase price calculated based on assumptions related to the timing and pricing of the sale of the asset, both of which have been impacted by the pandemic.

There is no assurance that the real estate market will not be materially adversely impacted by the pandemic or otherwise, that the sales prices of singlefamily homes will not materially decline, that rents will be paid when due or at all, or that market rents will not materially decline. While government efforts to delay or forestall evictions and the availability of judicial remedies have not to date materially impacted BBXRE's operations, they may in the future have an adverse impact on both market values and BBXRE's operating results. Further, the effects of the pandemic may impact the costs of operating BBXRE's real estate assets, including, but not limited to, an increase in property insurance costs indicated by recent quotes of insurance costs that are higher than pre-pandemic levels, which could also have an adverse impact on market values and BBXRE's operating results. BBXRE will continue to monitor economic and market conditions and may recognize further impairment losses in future periods as a result of various factors, including, but not limited to, material declines in overall real estate values, sales prices for single family homes, and/or rental rates for multifamily apartments.

#### The Altman Companies and Related Investments

To date, the COVID-19 pandemic has not significantly impacted construction activities which remain ongoing at the existing projects sponsored by the Altman Companies, and as a result, the Altman Companies continues to generate development and general contractor fees from such projects. In addition, the Altman Companies had collected in excess of 95% of the rents at the multifamily apartment communities under its management through July 2020, although initial collections of August 2020 rent were slower than in prior months. With respect to its leasing activities, while leasing was conducted virtually during March through May 2020, the Altman Companies

# Notes to the Combined Carve-Out Financial Statements - Unaudited

has reopened its leasing offices for visits by appointment. However, as a result of the effects of the pandemic, the Altman Companies has experienced a decline in tenant demand and in the volume of new leases at certain of its communities, which has resulted in an increase in concessions offered to prospective and renewing tenants in an effort to maintain occupancy at its stabilized communities or increase occupancy at its communities under development. Further, some jurisdictions have imposed moratoriums on evictions.

The impact of the COVID-19 pandemic on the economy remains uncertain, and the effects of the pandemic, including a prolonged economic downturn, high unemployment, the expiration of or a decrease in government benefits to individuals, and government-mandated moratoriums on tenant evictions, could ultimately have a longer term and more significant impact on rental rates, occupancy levels, and rent collections, including an increase in tenant delinquencies and/or requests for rent abatements. These effects would impact the amount of rental revenues generated from the multifamily apartment communities sponsored and managed by the Altman Companies, the extent of management fees earned by the Altman Companies, and the ability of the related joint ventures to stabilize and successfully sell such communities. Furthermore, a decline in rental revenues at developments sponsored by the Altman Companies could require it, as the sponsor and managing member, to fund operating shortfalls in certain circumstances.

Further, while there are indications that that capitalization rates for multifamily apartment communities similar to those sponsored and managed by the Altman Companies have largely remained steady, the impact of the COVID-19 pandemic on economic conditions in general, including the uncertainty regarding the severity and duration of such impact, has adversely impacted the level of real estate sales activity and overall credit markets and may ultimately have a significant adverse impact on capitalization rates and real estate values in future periods, particularly if there is a prolonged economic downturn.

If there is a significant adverse impact on real estate values as a result of lower rental revenues, higher capitalization rates, or otherwise, the joint ventures sponsored by the Altman Companies may be unable to sell their respective multifamily apartment developments within the time frames previously anticipated and/or for the previously forecasted sales prices, if at all, which may impact the profits expected to be earned by BBXRE from its investment in the managing member of such projects and could result in the recognition of impairment losses related to BBXRE's investment in such projects. Furthermore, the Altman Companies may be unable to close on the equity and/or debt financing necessary to commence the construction of new projects, including the development of Altis at Lake Willis, which could result in increased operating losses at the Altman Companies due to a decline in development, general contractor, and management fees, the recognition of impairment losses by BBXRE and/or the Altman Companies related to BBXRE's overall investments in predevelopment expenditures and land acquired for development, and the recognition of impairment losses related to BBXRE's overall investment in the Altman Companies, as the profitability and value of the Altman Companies is directly correlated with its ability to source new development opportunities.

#### Beacon Lake Master Planned Development

Following the initial outbreak of COVID-19 in March 2020, homebuilders at the Beacon Lake Community experienced a decline in the volume of sales traffic and home sales and requested extensions of their existing agreements for the purchase of additional developed lots from BBXRE, and BBXRE agreed to such extensions. Subsequently, sales activity significantly increased in May 2020 and generally returned to pre-pandemic levels in June and July 2020. Accordingly, BBXRE currently expects the remaining sale of developed lots to occur pursuant to the modified takedown schedules under its purchase agreements with homebuilders. However, there is no assurance that this will be the case, and the effects of the COVID-19 pandemic on the economy and demand

### Notes to the Combined Carve-Out Financial Statements - Unaudited

for single-family housing remain uncertain and could result in further requests by homebuilders to extend the timing of their purchase of developed lots and/or failure of the homebuilders to meet their obligations under these contracts. In addition, a decline in home prices as a result of the economic impacts associated with the COVID-19 pandemic could result in a decrease in contingent revenues expected to be earned by BBXRE in connection with sales of homes by homebuilders on developed lots previously sold to them, as well as a decrease in the expected sales prices for the unsold lots comprising the remainder of the Beacon Lakes Community. Although BBXRE is not currently expecting a significant decrease in the sales prices or fair value of its unsold lots, a significant decline in the demand and pricing for single-family homes could result in the recognition of impairment losses in future periods.

#### **BBX Sweet Holdings**

In March 2020, as a result of various factors, including government-mandated closures and CDC and WHO advisories in connection with theCOVID-19 pandemic, IT'SUGAR closed all of its retail locations and furloughed all store employees and the majority of its corporate employees. During the three months ended June 30, 2020, IT'SUGAR reopened 85 of its retail locations (out of approximately 100 locations that were open prior to the pandemic) as part of a phased reopening plan, and as part of this plan, it implemented revised store floor plans, increased sanitation protocols, and began recalling furloughed store and corporate employees to full or part-time employment. Subsequent to June 30, 2020, IT'SUGAR reopened an additional 11 of its retail locations but was required to close 4 previously reopened retail locations as a result of various governments reimplementing mandated closures. In addition, on a daily basis, IT'SUGAR has had to temporarily close 4-6 locations due to staffing shortages. Sales at IT'SUGAR's retail locations that were open as of June 30, 2020 declined during the second quarter of 2020 by approximately 48% as compared to the comparable period in 2019, and sales at its locations that were open as of July 31, 2020 declined by approximately 43% during July 2020 as compared to the comparable period in 2019. There is no assurance that sales volumes will improve or will not further decline, as the duration and severity of the COVID-19 pandemic and its effects on demand and future sales levels, including a recessionary economic environment and the potential impact of the pandemic on consumer behavior, remain uncertain. In addition, IT'SUGAR may close additional previously reopened locations as a result of various factors, including governments reimplementing mandated closures, on insufficient sales volumes. Further, there is uncertainty as to when IT'SUGAR will be able to reopen locations that have remained closed since March 2020 or that were subsequently closed following their initial reopening.

As a result of the closure of its retail locations, IT'SUGAR ceased paying rent to the landlords of such locations in April 2020 and has been engaged in negotiations with its landlords for rent abatements, deferrals, and other modifications for the period of time that the locations were or have been closed and the period of time that the locations are opened and operating under conditions which are affected by the pandemic. Accordingly, as of June 30, 2020, IT'SUGAR had accrued and unpaid current rental obligations of \$4.5 million, which are included in other liabilities in the Company's condensed consolidated statement of financial condition, and had received default notices from landlords in relation to 28 of its locations. While IT'SUGAR had executed lease amendments in relation to 16 of its retail locations as of June 30, 2020 and an additional 5 of its retail locations subsequent to June 30, 2020, it remains involved in ongoing and active negotiations with most of its landlords and has only paid a portion of July 2020 rent for most of its locations (including many locations, IT'SUGAR had previously executed lease amendments related to rent concessions for April through June 2020). In connection with these negotiations, IT'SUGAR have in some cases indicated that they might provide additional relief if IT'SUGAR opened additional locations at certain of the landlords' other retail locations. The terms of the executed lease amendments vary and include a combination of rent abatements and

## Notes to the Combined Carve-Out Financial Statements - Unaudited

deferrals. For amendments that provide for the deferral of rent, the repayment terms generally contemplate a repayment period during the remainder of 2020 and through the end of 2021. Certain amendments also provide for the payment of rent based on a percentage of sales volumes for a period of one year to two years in lieu of previously scheduled fixed and variable lease costs under the terms of the existing leases. However, there is no assurance that IT'SUGAR will be able to execute agreements with the landlords of its remaining locations relating to rents for the months of April through June 2020 or, if necessary, with all of its landlords relating to rents for the remaining months of 2020. Furthermore, due to the uncertainty related to IT'SUGAR's business as a result of the pandemic, including the potential impact on sales volumes and the possibility of additional closures of its retail locations, there is no assurance that it will be in a position to meet its obligations under the terms of lease agreements and amendments that have been executed or are otherwise being negotiated. Further, there is no assurance that the terms of lease agreements that have been executed or are being negotiated will provide sufficient relief for IT'SUGAR to stabilize and maintain its full operations. If IT'SUGAR's landlords may also pursue remedies available to them pursuant to such agreements, which may include the acceleration of liabilities under the lease agreements and the initiation of eviction proceedings.

The effects of the COVID-19 pandemic on demand, sales levels, and consumer behavior, as well as the current recessionary economic environment, have had and could continue to have a material adverse effect on IT'SUGAR's business, results of operations, and financial condition. As a result of the impact of the pandemic on IT'SUGAR's business, including the above mentioned decline in sales volumes as a result of the prolonged closure of its retail locations, decrease in customer traffic in its stores, and the impact of the pandemic on demand and consumer behavior, IT'SUGAR does not believe that it will have sufficient liquidity to continue its operations if it is unable to obtain significant rent abatements or deferrals from its landlords and amended payment terms from its vendors and its sales volumes do not recover and stabilize in a reasonable period of time. Further, based on its current estimates, IT'SUGAR expects that it will require additional funding or capital in 2020 in order to successfully negotiate with its landlords and vendors, its sales volumes do not recover, and it is unable to obtain additional funding or capital, IT'SUGAR would need to consider pursuing a formal or informal restructuring.

As a result of the above factors, the Company recognized \$25.3 million of impairment losses related to IT'SUGAR's goodwill and long-lived assets during the six months ended June 30, 2020, including the recognition of a goodwill impairment loss of \$20.3 million during the three months ended March 31, 2020 based on a decline in the estimated fair value of IT'SUGAR to \$27.3 million as of March 31, 2020. With respect to the decline in the estimated fair value of IT'SUGAR to \$27.3 million as of March 31, 2020. With respect to the decline in the estimated fair value of IT'SUGAR as of March 31, 2020 as compared to December 31, 2019, the Company's estimated future cash flows reflected the impact of the temporary closure of IT'SUGAR's retail locations commencing in March 2020 and the liabilities incurred by IT'SUGAR during the shutdown and considered scenarios in which IT'SUGAR's business would stabilize following a phased reopening of its retail locations. The Company's estimated discount rate applicable to IT'SUGAR's cash flows was also increased to reflect, among other things, changes in market conditions, the uncertainty of the duration and severity of the economic downturn, uncertainty related to the retail environment and consumer behavior, uncertainty related to IT'SUGAR's financial condition as a result of the effects of the COVID-19 pandemic, including its lack of sufficient liquidity for its operations during 2020. As of June 30, 2020, the carrying amount of the IT'SUGAR reporting unit had declined to \$18.9 million, which included goodwill of \$14.9 million and debt payable to a subsidiary of BBXRE, as described in Note 8, primarily as a result of operating losses incurred

# Notes to the Combined Carve-Out Financial Statements - Unaudited

during the three months ended June 30, 2020. As a result of various factors, including IT'SUGAR's sales volumes in June and July 2020 being lower than those estimated in the Company's valuation of IT'SUGAR as of March 31, 2020 and an expectation that the stabilization of IT'SUGAR's operations will take longer than previously anticipated, the Company updated its estimate of the fair value of IT'SUGAR as of June 30, 2020 to reflect its updated expectations regarding the stabilization of IT'SUGAR's operations and concluded that no additional impairment loss related to IT'SUGAR's goodwill was required to be recognized as of June 30, 2020.

The Company's assessment of IT'SUGAR's assets for impairment required the Company to make estimates based on facts and circumstances as of each reporting date and assumptions about current and future economic and market conditions. These assumptions included the stabilization of IT'SUGAR following a phased reopening of its retail locations in 2020 and its ability to access and operate in its retail locations in spite of ongoing negotiations with the landlords of these locations related to unpaid rents. In addition, the Company's estimates assumed that there would not be a material permanent decline in the demand for IT'SUGAR's products and that IT'SUGAR will ultimately in the future return to its full operations and implement its long-term strategy to reinvest in and grow its business. However, as the severity, magnitude, and duration, as well as the economic consequences, of the COVID-19 pandemic, are uncertain, rapidly changing, and difficult to predict, these estimates and assumptions may change over time, which may result in the recognition of restructuring charges. Changes in assumptions that could materially impact the Company's estimates related to IT'SUGAR that could result in the recognition of impairment losses in future periods include, but are not limited to, a material permanent decline in demand for IT'SUGAR is products, IT'SUGAR abandoning its long-term strategy to reinvest and grow its business as a result of changes in consumer demand, IT'SUGAR pursuing a formal or informal restructuring, retail locations not reopening pursuant to IT'SUGAR's phased reopening plan, significant additional closures following the initial reopening of locations, and landlords of IT'SUGAR's retail locations limiting operations in leased locations through eviction proceedings as a result of unpaid or disputed rent payments.

See Note 6 for additional information with respect to the recognition of impairment losses related to IT'SUGAR.

In addition to the material adverse impact of the COVID-19 pandemic on IT'SUGAR's operations, BBX Sweet Holdings' other operations have also been adversely impacted by the pandemic. In March 2020, Hoffman's Chocolates closed all of its retail locations to customer traffic and limited sales to curbside pickup (where allowable by government mandates) and online customers. During the three months ended June 30, 2020, it reopened all of its locations and achieved sales volumes at approximately 70% of pre-pandemic levels (as compared to the comparable period in 2019). In addition, while Las Olas Confections and Snacks' manufacturing and distribution processes were not materially impacted by the pandemic, its sales during the three months ended June 30, 2020 were approximately 51% of pre-pandemic levels (as compared to the comparable period in 2019). Hoffman's Chocolates and Las Olas Confections and Snacks have also been engaged in negotiations with the landlords of their respective retail and manufacturing locations for rent abatements, deferrals, and other modifications. As of June 30, 2020, Hoffman's Chocolates and Las Olas Confections and Snacks have also been engaged in other liabilities in the Company's condensed consolidated statement of financial condition, and they had executed lease amendments with respect to 4 of such locations, including Las Olas Confections and Snacks' manufacturing facility in Orlando, Florida. Subsequent to June 30, 2020, Hoffman's Chocolates executed lease amendments with respect to an additional two of its retail locations. Similar to IT'SUGAR, there is no assurance that the sales volumes of these businesses will improve, and they may be required to close previously reopened locations as a result of governments reimplementing mandated closures or otherwise. Furthermore, there is no assurance that Hoffman's Chocolates

# Notes to the Combined Carve-Out Financial Statements - Unaudited

will be able to execute lease amendments with the landlords of its remaining locations, and due to the uncertainty related to these businesses as a result of the pandemic, there is no assurance they will be in position to meet their obligations under the terms of lease agreements and amendments that have been executed or are otherwise being negotiated.

#### Renin

Renin has not to date been significantly impacted by the COVID-19 pandemic, and it has continued to operate both of its manufacturing and distribution facilities, source various products and raw materials from China and Vietnam, and sell its products through various channels. Although Renin has experienced a decline in sales to certain customers as a result of concerns related to the pandemic, these declines have been offset by an increase in sales through its retail and commercial channels.

Although Renin's operations have not to date been significantly impacted by the pandemic, the effects of the pandemic, including a recessionary economic environment, could have a significant adverse impact on Renin's results of operations and financial condition in future periods, particularly if an economic downturn is prolonged in nature and impacts consumer demand or the effects of the pandemic result in material disruptions in the supply chains for its products and raw materials. Further, while Renin has begun to diversify its supply chain and transfer the assembly of certain products from foreign suppliers to its own manufacturing facilities, Renin continues to source products and raw materials from China. As a result, disruptions in its supply chain from China as a result of various factors, including increased tariffs or closures in the supply chain, could impact Renin's cost of product and ability to meet customer demand.

#### **Recently Adopted Accounting Pronouncements**

The Financial Accounting Standards Board ("FASB") has issued the following Accounting Standards Updates ("ASU") and guidance relevant to the Company's operations which were adopted as of January 1, 2020:

ASU No. 2016-13, Financial Instruments - Credit Losses (Topic 326), Measurement of Credit Losses on Financial Instruments (as subsequently amended and clarified by various ASUs). This standard introduces an approach of estimating credit losses on certain types of financial instruments based on expected losses and expands the disclosure requirements regarding an entity's assumptions, models, and methods for estimating its allowance for credit losses. The standard also requires entities to record an allowance for credit losses for available for sale debt securities rather than reduce the carrying amount under the other-than temporary impairment model. In addition, the standard requires entities to disclose the amortized cost balance for each class of financial asset by credit quality indicator, disaggregated by the year of origination (i.e., by vintage year). The Company adopted this standard on January 1, 2020 using a modified retrospective method and did not recognize a cumulative effect adjustment upon adoption of the standard as the Company's trade receivables are generally due 30 to 60 days from the date of the invoice with minimal historical loss experience. The Company's loans receivable are legacy loans from its sale of BankAtlantic that have been written down to the collateral value less cost to sell with interest recognized on a cash basis. As such, the adoption of the standard did not have a material impact on the Company's combined carve-out financial statements.

ASU No. 2018-13, Fair Value Measurement (Topic 820), Disclosure Framework – Changes to the Disclosure Requirements for Fair Value Measurement This standard modifies the disclosure requirements in Topic 820 related to the valuation techniques and inputs used in fair value measurements, uncertainty in measurement, and changes in measurements applied. This standard was effective for the Company on January 1, 2020, and the

# Notes to the Combined Carve-Out Financial Statements - Unaudited

adoption of the standard did not have a material impact on the Company's combined carve-out financial statements and disclosures.

*FASB Staff Q&A Accounting for Lease Concessions Related to the Effects of theCOVID-19 Pandemic (Topic 842):* The FASB issued guidance on lease concessions related to the effects of the COVID-19 pandemic allowing entities to make an election to account for lease concessions related to the effects of the COVID-19 pandemic as if the enforceable rights and obligations for those concessions existed in the lease contract (regardless of whether those enforceable rights and obligations for the concessions explicitly exist in the lease contract). Consequently, for concessions related to the effects of the COVID-19 pandemic, an entity will not have to analyze each contract to determine whether enforceable rights and obligations for concessions exist in the contract and can elect to apply or not apply the lease modification guidance of Topic 842. The election only applies to concessions that do not result in a substantial increase in the rights of the lessor or the obligations of the lessee.

Pursuant to this FASB guidance, the Company has elected to account for lease concessions related to the effects of thcCOVID-19 pandemic as if the rights and obligations related to such concessions existed in the related lease agreements. Accordingly, if a concession does not result in a substantial increase in the rights of the lessor or the Company's obligations as the lessee, the Company will elect to not account for the concession as a modification and will not remeasure the lease liability and right-of-use asset for such leases. If rent is deferred pursuant to a concession, such rents will be accrued pursuant to the existing terms of the lease, and the related liability will be relieved when the rental payment is made to the landlord pursuant to the terms of the concession. If rent is abated pursuant to a concession, the Company's rent expense will be decreased by the amount of the abated rental payment in the period in which the payment was otherwise due pursuant to the existing terms of the lease.

As of June 30, 2020, the Company had executed 19 agreements related to lease concessions associated with the COVID-19 pandemic, which included a combination of rent deferrals and abatements. Under the terms of such agreements, rent payments subject to deferral are generally required to be paid between 1-42 months following the execution of the agreements based on the payment schedules specified in such agreements. The Company accounted for 5 of these agreements as modifications and remeasured the related lease liabilities as the concessions extended the lease terms and increased the Company's overall obligations under the related lease agreements. The Company did not account for the remaining 14 agreements as modifications as the concessions did not result in a substantial increase in the rights of the lessor or the obligations of the Company as the lessee. Under these agreements, deferrals and abatements of rental payments were \$394,000 and \$583,000, respectively, for the three months ended June 30, 2020, which included deferrals and abatements of \$350,000 and \$507,000, respectively, of payments under agreements that were not accounted for as modifications. As noted above, certain of the Company's subsidiaries, including IT'SUGAR and Hoffman's Chocolates, are not in compliance with the terms of their lease agreements have not yet been reached, and there is no assurance that agreements for concessions will be reached on acceptable terms or at all. Although rent in many cases remains accrued and unpaid, the Company has continued to recognize lease costs related to such leases pursuant to the existing terms of such leases.

#### Future Adoption of Recently Issued Accounting Pronouncements

The FASB has issued the following accounting pronouncements and guidance relevant to the Company's operations which had not been adopted by the Company as of June 30, 2020:

ASU No. 2019-12, Income Taxes (Topic 740): Simplifying the Accounting for Income Taxes. This standard removes specific exceptions to the general principles in Topic 740 including exceptions related to (i) the

# Notes to the Combined Carve-Out Financial Statements - Unaudited

incremental approach for intraperiod tax allocations, (ii) accounting for basis differences when there are ownership changes in foreign investments, and (iii) interim period income tax accounting for year-to-date losses that exceed anticipated losses. The statement is effective for the Company on January 1, 2021 and interim periods within that fiscal year. Early adoption is permitted. The Company is currently evaluating the impact that this standard may have on its combined carve-out financial statements.

ASU No. 2020-04 Reference Rate Reform (Topic 848): Facilitation of the Effects of Reference Rate Reform on Financial Reporting. This standard provides relief for companies preparing for discontinuation of LIBOR in response to the Financial Conduct Authority (the regulatory authority over LIBOR) plan for a phase out of regulatory oversight of LIBOR interest rate indices after 2021 to allow for an orderly transition to an alternate reference rate. The Alternative Reference Rates Committee ("ARRC") has proposed that the Secured Overnight Financing Rate ("SOFR") is the rate that represents best practice as the alternative to LIBOR for promissory notes or other contracts that are currently indexed to LIBOR. The ARRC has proposed a market transition plan to SOFR from LIBOR, and organizations are currently working on transition plans as it relates to derivatives and cash markets exposed to LIBOR. The Company currently has a LIBOR indexed line of credit which has a balance of \$8.0 million and matures after 2021. Although companies can apply this standard impact that the eventual replacement of the LIBOR benchmark interest rate could have on its results of operations, liquidity and consolidated financial statements and the related impact that this standard may have on its consolidated financial statements.

#### 2. Trade Accounts Receivable

The Company's trade receivables consisted of the following (in thousands):

|                         | June 30,<br>2020 | December 31,<br>2019 |
|-------------------------|------------------|----------------------|
| Trade receivables       | \$15,413         | 13,274               |
| Allowance for bad debts | (256)            | (170)                |
| Total trade receivables | <u>\$15,157</u>  | 13,104               |

### 3. Trade Inventory

The Company's trade inventory consisted of the following (in thousands):

|                                     | June 30,<br>2020 | December 31,<br>2019 |
|-------------------------------------|------------------|----------------------|
| Raw materials                       | \$ 3,463         | 3,048                |
| Paper goods and packaging materials | 1,408            | 1,327                |
| Finished goods                      | 15,630           | 18,468               |
| Total trade inventory               | \$20,501         | 22,843               |

### Notes to the Combined Carve-Out Financial Statements - Unaudited

# 4. Real Estate

The Company's real estate consisted of the following (in thousands):

|                                 | June 30,<br>2020 | December 31,<br>2019 |
|---------------------------------|------------------|----------------------|
| Real estate held-for-sale       | \$11,354         | 11,297               |
| Real estate held-for-investment | 6,022            | 6,015                |
| Real estate inventory           | 46,521           | 48,506               |
| Total real estate               | <u>\$63,897</u>  | 65,818               |

### 5. Investments in and Advances to Unconsolidated Real Estate Joint Ventures

As of June 30, 2020, the Company had equity interests in and advances to unconsolidated real estate joint ventures involved in the development of multifamily rental apartment communities, as well as single-family master-planned for sale housing communities. In addition, the Company owns a 50% equity interest in the Altman Companies, a developer and manager of multifamily rental apartment communities.

Investments in unconsolidated real estate joint ventures are accounted for as unconsolidated VIEs.

The Company's investments in and advances to unconsolidated real estate joint ventures consisted of the following (in thousands):

|   | June 30,<br>2020 | December 31,<br>2019 |
|---|------------------|----------------------|
| Altis at Grand Central Capital, LLC                 | \$ 2,547         | \$ 2,653             |
| Altis Promenade Capital, LLC                        | 2,012            | 2,126                |
| Altis at Bonterra - Hialeah, LLC                    | 598              | 618                  |
| Altis Ludlam - Miami Investor, LLC                  | 9,051            | 1,081                |
| Altis Suncoast Manager, LLC                         | 765              | 753                  |
| Altis Pembroke Gardens, LLC                         | 312              | 1,277                |
| Altis Fairways, LLC                                 | 1,664            | 1,880                |
| Altis Wiregrass, LLC                                | 266              | 1,792                |
| Altis LH-Miami Manager, LLC                         | 829              | 811                  |
| Altis Vineland Pointe Manager, LLC                  | 5,122            | 4,712                |
| Altis Miramar East/West                             | 2,690            | 2,631                |
| The Altman Companies, LLC                           | 16,001           | 14,745               |
| ABBX Guaranty, LLC                                  | 3,750            | 3,750                |
| Sunrise and Bayview Partners, LLC                   | 1,479            | 1,562                |
| PGA Design Center Holdings, LLC                     | 996              | 996                  |
| CCB Miramar, LLC                                    | 7,279            | 5,999                |
| BBX/Label Chapel Trail Development, LLC             | 153              | 1,126                |
| L03/212 Partners, LLC                               | 1,934            | 2,087                |
| PGA Lender, LLC                                     | 2,111            | 2,111                |
| Sky Cove, LLC                                       | 4,053            | 4,178                |
| All other investments in real estate joint ventures | 163              | 442                  |
| Total   | \$63,775         | \$ 57,330            |

## Notes to the Combined Carve-Out Financial Statements - Unaudited

See Note 7 to the Company's combined carve-out financial statements for the years ended December 31, 2019, 2018, and 2017 included in this information statement for the Company's accounting policies relating to its investments in unconsolidated real estate joint ventures, including the Company's analysis and determination that such entities are VIEs in which the Company is not the primary beneficiary.

As of December 31, 2019, BBXRE had invested \$1.1 million in the Altis at Ludlam joint venture to acquire land, obtain entitlements, and fund predevelopment costs for a potential multifamily apartment development in Miami, Florida. In June 2020, the joint venture obtained entitlements, closed on development financing, and commenced development of a 312 unit multifamily apartment community with 7,500 square feet of retail space. In connection with the closing, BBXRE received a \$0.5 million distribution from the joint venture as a reimbursement of predevelopment costs and invested an additional \$8.5 million in the joint venture as a preferred member. Pursuant to the applicable operating agreement for the Altis Ludlam joint venture, distributions from the joint venture are required to be paid to BBXRE as the preferred member until it receives its \$8.5 million investment and a preferred return of 11.9% per annum (subject to a minimum payment of \$11.9 million). Following such payment, all remaining distributions will be paid to the other members. Further, BBXRE's preferred interest is required to be redeemed by the joint venture for a cash amount equal to its preferred return and initial investment in December 2023, although the joint venture has the option to extend the redemption for three one year periods, subject to certain conditions.

In March 2020, the Altis at Wiregrass joint venture sold its 392 unit multifamily apartment community in Tampa, Florida. As a result of the sale, BBXRE recognized \$0.8 million of equity earnings during the six months ended June 30, 2020 and received approximately \$2.3 million of distributions from the venture in April 2020.

# Notes to the Combined Carve-Out Financial Statements - Unaudited

# Summarized Financial Information of Certain Unconsolidated Real Estate Joint Ventures

The tables below set forth financial information, including condensed statements of financial condition and operations, related to BBX/Label Chapel Trail Development, LLC (in thousands):

|                              | June 30,<br>2020 | December 31,<br>2019 |
|------------------------------|------------------|----------------------|
| Assets                       |                  |                      |
| Cash                         | \$ 500           | 1,725                |
| Real estate                  | _                | 2,134                |
| Other assets                 |                  | 6                    |
| Total assets                 | <u>\$ 500</u>    | 3,865                |
| Liabilities and Equity       |                  |                      |
| Notes payable                | \$ —             |                      |
| Other liabilities            | 73               | 541                  |
| Total liabilities            | 73               | 541                  |
| Total equity                 | 427              | 3,324                |
| Total liabilities and equity | <u>\$ 500</u>    | 3,865                |

|   | For the Six Months<br>Ended June 30, |          |
|---|--------------------------------------|----------|
|   | 2020                                 | 2019     |
| Total revenues  | \$ 4,062                             | 27,469   |
| Cost to sell  | (3,139)                              | (22,177) |
| Gross profit  | 923                                  | 5,292    |
| Other income  | 1                                    | 5        |
| Other expenses  | (168)                                | (592)    |
| Net income  | \$ 756                               | 4,705    |
| Equity in net earnings of unconsolidated real estate joint venture - BBX/Label Chapel |                                      |          |
| Trail Development, LLC  | \$ 267                               | 2,200    |

# Notes to the Combined Carve-Out Financial Statements - Unaudited

The tables below set forth financial information, including condensed statements of financial condition and operations, related to Altis at Lakeline – Austin Investors LLC (in thousands):

|                              | June 30,<br>2020 | December 31,<br>2019 |
|------------------------------|------------------|----------------------|
| Assets                       |                  |                      |
| Cash                         | \$ —             | 628                  |
| Restricted cash              | —                | 5                    |
| Real estate                  | _                | _                    |
| Other assets                 |                  | 144                  |
| Total assets                 | \$               | 777                  |
| Liabilities and Equity       |                  |                      |
| Notes payable                | \$ —             | _                    |
| Other liabilities            | —                | _                    |
| Total liabilities            |                  |                      |
| Total equity                 |                  | 777                  |
| Total liabilities and equity | \$               | 777                  |

|  |   | x Months Ended<br>une 30, |
|--|---|---------------------------|
|  | 2020  | 2019                      |
| Total revenues   | \$ —  | 1,459                     |
| Gain on sale of real estate  | _   | 17,150                    |
| Other expenses   |   | (1,773)                   |
| Net earnings   | \$  | 16,836                    |
| Equity in net earnings of unconsolidated real estate joint venture - Altis at<br>Lakeline - Austin Investors LLC | <u>\$                                    </u> | 5,029                     |

# Notes to the Combined Carve-Out Financial Statements - Unaudited

The tables below set forth financial information, including condensed statements of financial condition and operations, related to PGA Design Center Holdings, LLC (in thousands):

|                              | June 30,<br>2020 | December 31,<br>2019 |
|------------------------------|------------------|----------------------|
| Assets                       |                  |                      |
| Cash                         | \$ 1             | 1                    |
| Investment in joint ventures | 3,090            | 3,090                |
| Total assets                 | \$ 3,091         | 3,091                |
| Liabilities and Equity       |                  |                      |
| Notes payable                | \$ —             |                      |
| Other liabilities            |                  |                      |
| Total liabilities            |                  |                      |
| Total equity                 | 3,091            | 3,091                |
| Total liabilities and equity | \$ 3,091         | 3,091                |

|   |              | Aonths Ended<br>e 30, |
|---|--------------|-----------------------|
|   | 2020         | 2019                  |
| Total revenues  | \$ 62        |                       |
| Gain on sale of real estate   | —            | 7,212                 |
| Other expenses  | (1)          | (183)                 |
| Net earnings  | \$ 61        | 7,029                 |
| Equity in net earnings of unconsolidated real estate joint venture - PGA<br>Design Center Holdings, LLC | <u>\$ 24</u> | 2,812                 |

# 6. Impairments

Goodwill

The activity in the balance of the Company's goodwill was as follows (in thousands):

|                              | For the Six Mo<br>June 3 |        |
|------------------------------|--------------------------|--------|
|                              | 2020                     | 2019   |
| Balance, beginning of period | \$ 37,248                | 37,248 |
| Impairment losses            | (22,384)                 |        |
| Balance, end of period       | <u>\$ 14,864</u>         | 37,248 |

The Company tests goodwill associated with its reporting units for potential impairment on an annual basis as of December 31 or during interim periods if impairment indicators exist. The Company concluded that the effects of the COVID-19 pandemic, including the recessionary economic environment and the impact on certain of the Company's operations, indicated that it was more likely than not that the fair values of certain of its reporting units with goodwill had declined below the respective carrying amounts of such reporting units as of March 31,

# Notes to the Combined Carve-Out Financial Statements - Unaudited

2020. As a result, the Company tested the goodwill associated with such reporting units for impairment by estimating the fair values of the respective reporting units as of March 31, 2020 and recognized goodwill impairment losses of \$22.4 million associated with IT'SUGAR and certain of its other reporting units. As of June 30, 2020, the Company's remaining goodwill balance was comprised of goodwill associated with its IT'SUGAR reporting unit. As described in Note 1, no additional impairment loss related to IT'SUGAR's goodwill was recognized as of June 30, 2020.

The Company generally applies an income approach utilizing a discounted cash flow methodology and a market approach utilizing a guideline public company and transaction methodology to estimate the fair value of its reporting units. The estimated fair values obtained from the income and market approaches are compared and reviewed for reasonableness to determine a best estimate of fair value. The Company's discounted cash flow methodology establishes an estimate of fair value by estimating the present value of the projected future cash flows to be generated from a reporting unit. The discount rate applied to the projected future cash flows to arrive at the present value is intended to reflect all risks of ownership and the associated risks of realizing the stream of projected future cash flows. The Company generally uses a five to ten-year period in computing discounted cash flow values. The most significant assumptions used in the discounted cash flow methodology are generally the terminal value, the discount rate, and the forecast of future cash flows. The guideline public company methodology establishes an estimate of fair value based upon the trading prices of public traded companies that are similar to the applicable reporting unit. Under these methods, the Company develops multiples of revenue and earnings before interest, taxes, depreciation and amortization ("EBITDA") based upon the indicated enterprise value, revenues, and EBITDA of the guideline companies and makes adjustments to such multiples based on various considerations, including the financial condition, operating performance, and relative risk of the guideline companies and incident multiples are then applicable to the reporting unit and the guideline companies, the Company and transaction the fair value of the reporting unit. Determine a base adjustments to develop an estimated fair value of the reporting unit. Determine and EBITDA of the reporting unit to develop an estimated fair value of the reporting unit. Depending on the facts and circums

In connection with its impairment testing as of March 31, 2020, the Company estimated that the fair value of the IT'SUGAR reporting unit had declined to \$27.3 million as of March 31, 2020 and recognized a goodwill impairment loss of \$20.3 million during the six months ended June 30, 2020 based on the excess of the carrying amount of the IT'SUGAR reporting unit over its estimated fair value. The Company primarily utilized a discounted cash flow methodology to estimate the fair value of the IT'SUGAR reporting unit and used the relevant market approaches to support the reasonableness of its estimated fair value under the income approach. See Note 1 for additional discussion related to the factors which resulted in the decline in the estimated fair value of the IT'SUGAR reporting unit as of March 31, 2020 as compared to December 31, 2019, which included the effects of the COVID-19 pandemic on IT'SUGAR.

In addition to the IT'SUGAR reporting unit, the Company tested the goodwill of its other reporting units and, based on its estimates of their fair values, recognized goodwill impairment losses of \$2.1 million during the six months ended June 30, 2020 related to these reporting units. The decline in the fair value of these reporting units from December 31, 2019 primarily resulted from the effects of the COVID-19 pandemic on these businesses.

#### Long-Lived Assets

The Company's long-lived assets include property and equipment, amortizable intangible assets, and right-of-use assets associated with its lease agreements. The Company tests its long-lived assets, or asset groups which

# Notes to the Combined Carve-Out Financial Statements - Unaudited

include long-lived assets, for recoverability whenever events or changes in circumstances indicate that the carrying amount of such assets or asset groups may not be recoverable. The carrying amount of an asset or asset group is not considered recoverable when the carrying amount exceeds the sum of the undiscounted cash flows expected to result from the use of the asset or asset group. To the extent that the carrying amount of an asset or asset group exceeds the sum of such undiscounted cash flows, an impairment loss is measured and recorded based on the amount by which the carrying amount of the asset or asset group are allocated to long-lived assets within the asset group based on the ir relative carrying amounts; however, the carrying amount of individual long-lived assets within an asset group are not reduced below their individual fair values.

The Company concluded that the effects of the COVID-19 pandemic indicated that the carrying amount of certain of its long-lived assets may not be recoverable, including asset groups associated with certain of its retail locations which were temporarily closed as a result of the pandemic. In such circumstances, the Company compared its estimated undiscounted cash flows expected to result from the use of such assets or asset groups with their respective carrying amounts, and to the extent that such carrying amounts were in excess of the related undiscounted cash flows, the Company estimated the fair values of the applicable assets or asset groups and recognized impairment losses based on the excess of the carrying amounts of such assets or asset groups, including right-of-use assets associated with its retail locations, to determine the extent to which an impairment loss should be allocated to such assets.

The Company generally estimated the fair value of the relevant assets or asset groups utilizing a discounted cash flow methodology which estimated the present value of the projected future cash flows expected to be generated from such assets or asset groups. When estimating the fair value of asset groups related to a retail location, the Company's estimated fair value considered the relevant market participants and the highest and best use for the location, including whether the value of the location would be maximized by operating the location in its current use or by permanently closing the location and subleasing it. In addition, to the extent applicable, the Company estimated the fair value of right-of-use assets associated with its retail locations using a discounted cash flow methodology which estimated the present value of market rental rates applicable to such right-of-use assets.

As a result of the Company's testing of its long-lived assets for impairment, the Company recognized impairment losses of \$5.4 million during the six months ended June 30, 2020 related primarily to leasehold improvements and right-of-use assets associated with certain of IT'SUGAR's retail locations. The recognition of these impairment losses primarily resulted from the effects of the COVID-19 pandemic on the estimated cash flows expected to be generated by the related assets.

#### Equity Method Investments

The Company evaluates its equity method investments for impairment when events or changes in circumstances indicate that the fair values of the investments may be below the carrying values. When a decline in the fair value of an investment is determined to be other than temporary, an impairment loss is recorded to reduce the carrying amount of the investment to its fair value. The Company's determination of whether an other-than-temporary impairment has occurred requires significant judgment in which the Company evaluates, among other factors, the fair value of an investment, general market conditions, the duration and extent to which the fair value of an investment is less than cost, and the Company's intent and ability to hold an investment until it recovers. The Company also considers specific adverse conditions related to the financial health and business outlook of the investee, including industry and market performance and expected future operating and financing cash flows.

### Notes to the Combined Carve-Out Financial Statements - Unaudited

During the three and six months ended June 30, 2020, the Company recognized impairment losses of \$2.2 million associated with certain of its investments in unconsolidated real estate joint ventures. The Company estimated the fair value of these investments utilizing a discounted cash flow methodology which estimated the present value of the projected future cash flows expected to be generated from such investments. See Note 1 for additional discussion related to the factors which resulted in the decline in the estimated fair values of these investments. The Company did not record any impairment charges related to its equity method investments during the three and six months ended June 30, 2019.

# 7. Income Taxes

New BBX Capital and its subsidiaries were included in the consolidated federal and certain state income tax returns of the Parent. The accompanying combined carve-out financial statements allocates taxable income to the Company as if the Company was a separate taxpayer under the separate return basis.

Effective income tax rates for interim periods are based upon the Company's current estimated annual rate, which varies based upon the Company's estimate of taxable earnings or loss and the mix of taxable earnings or loss in the various states in which the Company operates. The Company's effective tax rate was applied to income or loss before income taxes reduced by net income or loss attributable to noncontrolling interests in joint ventures taxed as partnerships. In addition, the Company recognizes taxes related to unusual or infrequent items or resulting from a change in judgment regarding a position taken in a prior period as discrete items in the interim period in which the event occurs.

The Company's effective income tax rate was approximately 21% and 29% during the six months ended June 30, 2020 and 2019, respectively. The Company's effective income tax rate for the six months ended June 30, 2020 and 2019 was impacted by nondeductible executive compensation allocated from Parent and state income taxes. The effective income tax rate for the 2020 period reflects a current estimated ordinary taxable loss for the year ended December 31, 2020 resulting primarily from the effects of the COVID-19 pandemic.

# Notes to the Combined Carve-Out Financial Statements - Unaudited

# 8. Debt

The table below sets forth information regarding the Company's notes payable and other borrowings (dollars in thousands):

|  | June 30, 2020   |                  |  | 1               | December 31, 201 | 9  |
|--|-----------------|------------------|--|-----------------|------------------|--|
|  | Debt<br>Balance | Interest<br>Rate | Carrying<br>Amount of<br>Pledged<br>Assets | Debt<br>Balance | Interest<br>Rate | Carrying<br>Amount of<br>Pledged<br>Assets |
| Community Development District Obligations       | \$33,107        | 4.25-6.00%       | \$ 46,571                                  | \$29,287        | 4.25-6.00%       | \$ 49,352                                  |
| TD Bank Term Loan and Line of Credit             | 7,974           | 3.17%            | (1)  | 6,826           | 5.00%            | (1)  |
| Banc of America Leasing & Capital Equipment Note |                 |                  | (2)  | 355             | 4.75%            | (2)  |
| Bank of America Revolving Line of Credit         |                 |                  | _  | 2,000           | 3.24%            | —  |
| Unsecured Note (3)                               |                 |                  |  | 3,400           | 6.00%            |  |
| Centennial Bank Note (3)                         | 1,449           | 5.25%            | 1,867                                      | 1,469           | 5.25%            | 1,892                                      |
| Other  | 129             | 15.00%           | _  | 223             | 15.00%           |  |
| Unamortized debt issuance costs                  | (1,045)         |                  |  | (824)           |                  |  |
| Total notes payable and other borrowings         | \$41,614        |                  |  | \$42,736        |                  |  |

(1) The collateral is a blanket lien on Renin's assets.

(2) The collateral is a security interest in the equipment financed by the underlying note. Additionally, IT'SUGAR is guarantor of the note.

(3) BBX Capital is guarantor of the note.

See Note 12 to the Company's combined carve-out financial statements for the years ended December 31, 2019, 2018, and 2017 for additional information regarding the above listed notes payable and other borrowings.

Except as described below, there were no new debt issuances or significant changes related to the above listed notes payable and other borrowings during the six months ended June 30, 2020.

*Community Development District Obligation.* In May 2020, the Meadow View at Twin Creeks Community Development District issued \$8.6 million of community development bonds related to the Company's Beacon Lake Community development. The bonds issued in May 2020 have fixed interest rates ranging from 4.25% to 5.38% and mature at various times during the years 2026 through 2051. The Company at its option has the ability to repay a specified portion of the bonds at the time that it sells developed lots in the Beacon Lakes Community.

Toronto-Dominion Commercial Bank ("TD Bank") Line of Credit. Renin maintains a credit facility with TD Bank which provides for a revolving line of credit for up to approximately \$16.3 million based on available collateral, as defined in the facility, and subject to Renin's compliance with the terms and conditions of the credit facility, including certain specific financial covenants. Through February 2020, the credit facility also provided for term loans for up to \$1.7 million. However, in February 2020, the credit facility was amended to replace the existing debt service coverage ratio with an interest coverage ratio, and in connection with the amendment to the credit facility, Renin repaid the outstanding balance of the term loans with borrowings from the revolving line of credit. In July 2020, the credit facility was also amended to extend the maturity date of the facility from September 2020 to September 2020.

### Notes to the Combined Carve-Out Financial Statements - Unaudited

Banc of America Leasing & Capital Equipment Note and Bank of America Revolving Line of Credit. During the three months ended June 30, 2020, a wholly-owned subsidiary of BBXRE purchased IT'SUGAR's revolving line of credit and equipment note from the respective lenders for the outstanding principal balance of the loans plus accrued interest and subsequently advanced an additional \$2.0 million to IT'SUGAR pursuant to the terms of the loans. As the Company paid the respective third party lenders and was relieved of its obligations to such lenders under the respective debt arrangements, the Company derecognized the liabilities in its consolidated financial statements in connection with the purchase of the loans by its wholly-owned subsidiary.

#### Debt Compliance and Amounts Available under Credit Facilities

As of June 30, 2020, New BBX Capital and its subsidiaries were in compliance with all financial debt covenants under their debt instruments, as amended.

Amounts available under credit facilities for New BBX Capital and its subsidiaries as of June 30, 2020 were \$5.2 million, subject to eligible collateral requirements and the terms of the facilities, as applicable.

The effects of the COVID-19 pandemic on the Company's operations could impact its ability to remain in compliance with the financial covenants under its debt instruments and the extent of availability under its credit facilities in future periods. If the Company is unable to maintain compliance with its debt covenants or obtain waivers from its lenders if it is not in compliance with its covenants, the Company will no longer be able to access its revolving credit facilities or may have to repay all or a portion of its borrowings prior to their scheduled maturity dates or provide additional collateral for such borrowings, any of which would have a material adverse effect on the Company's liquidity, financial position, and results of operations.

#### 9. Revenue Recognition

The table below sets forth the Company's revenue disaggregated by category (in thousands):

|   | For the Six Months H | Ended June 30, |
|---|----------------------|----------------|
|   | 2020                 | 2019           |
| Trade sales - wholesale                           | \$ 39,273            | 36,373         |
| Trade sales - retail                              | 24,663               | 50,701         |
| Sales of real estate inventory                    | 9,278                | 4,660          |
| Revenue from customers                            | 73,214               | 91,734         |
| Interest income                                   | 199                  | 496            |
| Net (losses) gains on sales of real estate assets | (34)                 | 10,996         |
| Other revenue                                     | 1,406                | 1,910          |
| Total revenues                                    | \$ 74,785            | 105,136        |

#### **10. Related Parties**

The Company paid the Parent \$1.4 million and \$0.2 million during the six months ended June 30, 2020 and 2019, respectively, for management advisory and employer provided medical insurance. The Company reimbursed the Parent the actual cost of providing the services.

Included in other revenues in the Company's combined carve-out statements of operations and comprehensive loss or income for the six months ended June 30, 2020 and 2019 was \$0.4 million received by the Company for risk management consulting services provided to the Parent and Bluegreen Vacations Corporation.

### Notes to the Combined Carve-Out Financial Statements - Unaudited

Expenses related to certain support functions paid for by the Parent, including executive services, treasury, tax, accounting, legal, internal audit, human resources, public and investor relations, general management, shared information technology systems, corporate governance activities, and centralized managed employee benefit arrangements, were allocated to the Company. These expenses have been allocated to the Company on the basis of direct usage when identifiable, while the remainder of the expenses, including costs related to executive compensation, were allocated primarily on a pro-rata basis of combined revenues and equity in earnings of unconsolidated joint ventures of the Parent and its subsidiaries. The expenses related to these support functions allocated to the Company and included in selling, general and administrative expenses in the Company's combined carve-out statements of operations and comprehensive loss for the six months ended June 30, 2020 and 2019 were \$7.9 million and \$11.3 million, respectively. The allocated sended June 30, 2020 and 2019 were \$7.9 million and \$11.3 million for the six months ended June 30, 2020 and 2019.

The Company is a party to an Agreement to Allocate Consolidated Income Tax Liability and Benefits with the Parent. Under the agreement, the parties calculate their respective income tax liabilities and attributes as if each of them was a separate filer. If any tax attributes are used by another party to the agreement to offset its tax liability, the party providing the benefit will receive an amount for the tax benefits realized. As of June 30, 2020 and December 31, 2019, \$0 and \$2.8 million, respectively, was due to the Parent in accordance with the tax sharing agreement.

The components of net transfers from/to Parent in the combined carve-out statements of changes in equity consisted of the following (in thousands):

|                                | Fo | For the Six Months Ended June 30, |          |  |  |
|--------------------------------|----|-----------------------------------|----------|--|--|
|                                |    | 2020                              | 2019     |  |  |
| Cash pooling                   | \$ | 87,007                            | (38,543) |  |  |
| Corporate overhead allocations |    | 7,927                             | 11,267   |  |  |
| Asset transfers                |    | 145                               |          |  |  |
| Net transfers from (to) parent | \$ | 95,079                            | (27,276) |  |  |

### Notes to the Combined Carve-Out Financial Statements - Unaudited

In March 2018, the Parent, the Company, Woodbridge, and certain wholly-owned subsidiaries of the Company (BBX Sweet Holdings and FFTRG) entered into a \$50.0 million revolving credit facility with Iberiabank as co-borrowers. Amounts borrowed under the facility accrue interest at a floating rate of 30-day LIBOR plus a margin of 3.0% to 3.75% or the Prime Rate plus a margin of 1.50% to 2.25%. The applicable margin is based on the Parent's debt to EBITDA ratio. Payments of interest only are payable monthly. The facility matures, and all outstanding principal and interest will be payable, on June 30, 2021, with a twelve month renewal option at Parent's request, subject to the satisfaction of certain conditions. The facility may be used for business acquisitions, real estate investments, stock repurchases, letters of credit, and general corporate purposes. Any one of the borrowers can make a funding request subject to availability and specific satisfaction of the terms and conditions of the advance for the specified purpose. There were no borrowings on the credit facility as of June 30, 2020 or December 31, 2019.

#### **11. Commitments and Contingencies**

# Litigation

In the ordinary course of business, New BBX Capital and its subsidiaries are parties to lawsuits as plaintiff or defendant involving its operations and activities. Additionally, from time to time in the ordinary course of business, the Company is involved in disputes with existing and former employees, vendors, taxing jurisdictions, and various other parties and also receive individual consumer complaints as well as complaints received through regulatory and consumer agencies. The Company takes these matters seriously and attempts to resolve any such issues as they arise. The Company may also become subject to litigation related to the COVID-19 pandemic, including with respect to any actions we take or may be required to take as a result thereof.

Reserves are accrued for matters in which management believes it is probable that a loss will be incurred and the amount of such loss can be reasonably estimated. Management does not believe that the aggregate liability relating to known contingencies in excess of the aggregate amounts accrued will have a material impact on the Company's results of operations or financial condition. However, litigation is inherently uncertain, and the actual costs of resolving legal claims, including awards of damages, may be substantially higher than the amounts accrued for these claims and may have a material adverse impact on the Company's results of operations or financial condition.

Adverse judgments and the costs of defending or resolving legal claims may be substantial and may have a material adverse impact on the Company's financial statements. Management is not at this time able to estimate a range of reasonably possible losses with respect to matters in which it is reasonably possible that a loss will occur. In certain matters, management is unable to estimate the loss or reasonable range of loss until additional developments provide information sufficient to support an assessment of the loss or reasonable range of loss. Frequently in these matters, the claims are broad, and the plaintiffs have not quantified or factually supported their claim.

#### Other Commitments and Guarantees

The Parent guarantees certain obligations of the Company's unconsolidated real estate joint ventures and debt obligations, including the following:

• The Parent is a guarantor of 50% of the outstanding balance of a third party loan to the Sunrise and Bayview Partners, LLC real estate joint venture, which had an outstanding balance of \$5.0 million as of December 31, 2019.

## Notes to the Combined Carve-Out Financial Statements - Unaudited

• The Parent is a guarantor on certain notes payable by the Company's wholly-owned subsidiaries. See Note 8 for additional information regarding these obligations.

#### 12. Fair Value Measurement

Fair value is defined as the price that would be received on the sale of an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

There are three main valuation techniques to measure the fair value of assets and liabilities: the market approach, the income approach and the cost approach. The market approach uses prices and other relevant information generated by market transactions involving identical or comparable assets or liabilities. The income approach uses financial models to convert future amounts to a single present amount and includes present value and option-pricing models. The cost approach is based on the amount that currently would be required to replace the service capacity of an asset and is often referred to as current replacement cost.

The accounting guidance for fair value measurements defines an input fair value hierarchy that has three broad levels and gives the highest priority to quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). The input fair value hierarchy is summarized below:

- Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities
- Level 2: Unadjusted quoted prices in active markets for similar assets or liabilities, or unadjusted quoted prices for identical or similar assets or liabilities in markets that are not active, or inputs other than quoted prices that are observable for the asset or liability
- Level 3: Unobservable inputs for the asset or liability

Other than the measurement of certain reporting units and long-lived assets as further described in Note 6, there were no material assets or liabilities measured at fair value on a recurring or nonrecurring basis in the Company's combined carve-out financial statements as of June 30, 2020 and December 31, 2019.

## Notes to the Combined Carve-Out Financial Statements - Unaudited

# Financial Disclosures about Fair Value of Financial Instruments

The tables below set forth information related to the Company's combinedcarve-out financial instruments (in thousands):

|                                    |   |   | Fair '   | Value Measurement   | ts Using   |
|------------------------------------|---|---|--|---|--|
|                                    | Carrying<br>Amount<br>As of<br>June 30,<br>2020 | Fair Value<br>As of<br>June 30,<br>2020 | Quoted<br>prices<br>in Active<br>Markets<br>for Identical<br>Assets<br>(Level 1) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) |
| Financial assets:                  |   |   |  |   |  |
| Cash and cash equivalents          | \$96,537  | 96,537                                  | 96,537   | _   | _  |
| Restricted cash                    | 529   | 529                                     | 529  | _   |  |
| Financial liabilities:             |   |   |  |   |  |
| Notes payable and other borrowings | 41,614  | 47,083                                  |  |   | 47,083   |

|                                    |    |   |   | Fair Value Measurements Using  |   |  |  |
|------------------------------------|----|---|---|--|---|--|--|
|                                    | 1  | Carrying<br>Amount<br>As of<br>cember 31,<br>2019 | Fair Value<br>As of<br>December 31,<br>2019 | Quoted<br>prices<br>in Active<br>Markets<br>for Identical<br>Assets<br>(Level 1) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) |  |
| Financial assets:                  |    |   |   |  |   |  |  |
| Cash and cash equivalents          | \$ | 20,723  | 20,723                                      | 20,723   |   |  |  |
| Restricted cash                    |    | 529   | 529   | 529  | _   | _  |  |
| Financial liabilities:             |    |   |   |  |   |  |  |
| Notes payable and other borrowings |    | 42,736  | 45,669                                      | —  | —   | 45,669   |  |

The amounts reported in the combined carve-out statements of financial condition for cash and cash equivalents and restricted cash approximate fair value.

The fair values of the Company's Community Development Bonds, which are included in notes payable and other borrowings above, were measured using the market approach with Level 3 inputs obtained based on estimated market prices of similar financial instruments.

The fair values of the Company's notes payable and other borrowings (other than the Community Development Bonds above) were measured using the income approach with Level 3 inputs by discounting the forecasted cash flows based on estimated market rates.

The Company's financial instruments also include trade accounts receivable, accounts payable, and accrued liabilities. The carrying amount of these financial instruments approximate their fair values due to their short-term maturities.

The Company is exposed to credit related losses in the event of non-performance by counterparties to the financial instruments with a maximum exposure equal to the carrying amount of the assets. The Company's exposure to credit risk consists of accounts receivable balances.

### Notes to the Combined Carve-Out Financial Statements - Unaudited

### 13. Segments

Operating segments are defined as components of an enterprise about which separate financial information is available that is regularly reviewed by the chief operating decision maker ("CODM") in assessing performance and deciding how to allocate resources. Reportable segments consist of one or more operating segments with similar economic characteristics, products and services, production processes, type of customer, distribution system or regulatory environment.

The information provided for segment reporting is obtained from internal reports utilized by the Company's CODM, and the presentation and allocation of assets and results of operations may not reflect the actual economic costs of the segments as standalone businesses. If a different basis of allocation were utilized, the relative contributions of the segments might differ, but the relative trends in the segments' operating results would, in management's view, likely not be impacted.

The Company's three reportable segments are as follows: BBX Capital Real Estate, BBX Sweet Holdings and Renin. See Note 1 for a description of the Company's reportable segments.

In the segment information for the six months ended June 30, 2020 and 2019, amounts set forth in the column entitled "Other" include the Company's investments in various operating businesses, including a controlling financial interest in a restaurant acquired in connection with a loan receivable default. The amounts set forth in the column entitled "Reconciling Items and Eliminations" include unallocated corporate general and administrative expenses.

The Company evaluates segment performance based on segment income from continuing operations before income taxes.

# Notes to the Combined Carve-Out Financial Statements - Unaudited

The table below sets forth the Company's segment information as of and for the six months ended June 30, 2020 (in thousands):

|   | BBX<br>Capital<br>Real<br>Estate              | BBX<br>Sweet<br>Holdings | Renin  | Other   | Reconciling<br>Items and<br>Eliminations | Segment<br>Total |
|---|---|--------------------------|--------|---------|--|------------------|
| Revenues:   |   |                          |        |         |  |                  |
| Trade sales   | \$ —  | 26,577                   | 34,621 | 2,738   | _  | 63,936           |
| Sales of real estate inventory                                      | 9,278   |                          |        | —       |  | 9,278            |
| Interest income   | 185   | 27                       | _      | —       | (13)                                     | 199              |
| Net losses on sales of real estate assets                           | (34)  |                          |        |         | (50)                                     | (34)             |
| Other revenue   | 787   | 204                      |        | 473     | (58)                                     | 1,406            |
| Total revenues  | 10,216  | 26,808                   | 34,621 | 3,211   | (71)                                     | 74,785           |
| Costs and expenses:   |   |                          |        |         |  |                  |
| Cost of trade sales   |   | 23,815                   | 28,127 | 231     | —  | 52,173           |
| Cost of real estate inventory sold                                  | 6,106   |                          | 105    | 5       | (2000)                                   | 6,106            |
| Interest expense<br>Recoveries from loan losses, net                | (5,037)                                       | 116                      | 185    | 3       | (306)                                    | (5,037)          |
| Impairment losses   | 2,710   | 25,303                   | _      | 2,727   |  | 30,740           |
| Selling, general and administrative expenses                        | 3,461   | 16,640                   | 4,653  | 3,292   | 7,868                                    | 35,914           |
| Total costs and expenses  | 7,240   | 65,874                   | 32,965 | 6,255   | 7,562                                    | 119,896          |
| Equity in net earnings of unconsolidated real estate joint ventures | 696   |                          |        | _       |  | 696              |
| Other income (expense)  | —   | 114                      | (3)    | _       | _  | 111              |
| Foreign exchange gain   |   |                          | 272    |         |  | 272              |
| (Loss) income before income taxes                                   | \$ 3,672                                      | (38,952)                 | 1,925  | (3,044) | (7,633)                                  | (44,032)         |
| Total assets  | <u>\$161,933</u>                              | 133,182                  | 35,917 | 6,225   | 79,479                                   | 416,736          |
| Expenditures for property and equipment                             | <u>\$                                    </u> | 2,924                    | 605    | 45      |  | 3,574            |
| Depreciation and amortization                                       | <u>\$                                    </u> | 2,785                    | 620    | 51      |  | 3,456            |
| Debt accretion and amortization                                     | <u>\$ 153</u>                                 | 162                      | 9      |         |  | 324              |
| Cash and cash equivalents   | \$ 17,933                                     | 3,744                    | 1,871  | 771     | 72,218                                   | 96,537           |
| Equity method investments   | \$ 63,775                                     |                          |        |         |  | 63,775           |
| Goodwill  | <u> </u>                                      | 14,864                   |        |         |  | 14,864           |
| Notes payable and other borrowings                                  | \$ 32,074                                     | 7,688                    | 7,974  | 129     | (6,251)                                  | 41,614           |

# Notes to the Combined Carve-Out Financial Statements - Unaudited

The table below sets forth the Company's segment information as of and for six months ended June 30, 2019 (in thousands):

|   | BBX<br>Capital<br>Real<br>Estate              | BBX<br>Sweet<br>Holdings | Renin  | Other | Reconciling<br>Items and<br>Eliminations | Segment<br>Total |
|---|---|--------------------------|--------|-------|--|------------------|
| Revenues:   |   |                          |        |       |  |                  |
| Trade sales   | \$ —  | 47,988                   | 34,682 | 4,404 | _  | 87,074           |
| Sales of real estate inventory                                    | 4,660   | —                        | —      | —     | —  | 4,660            |
| Interest income   | 465   | 29                       | —      | —     | 2  | 496              |
| Net gains on sales of real estate assets                          | 10,996  | —                        | —      | —     | —  | 10,996           |
| Other revenue   | 1,125   | 96                       |        | 863   | (174)                                    | 1,910            |
| Total revenues  | 17,246  | 48,113                   | 34,682 | 5,267 | (172)                                    | 105,136          |
| Costs and expenses:   |   |                          |        |       |  |                  |
| Cost of trade sales   |   | 31,634                   | 28,006 | 2,197 | —  | 61,837           |
| Cost of real estate inventory sold                                | 2,643   | —                        | —      | —     | _  | 2,643            |
| Interest expense  | —   | 98                       | 256    | 2     | (65)                                     | 291              |
| Recoveries from loan losses, net                                  | (2,385)                                       | —                        | —      | —     | _  | (2,385)          |
| Selling, general and administrative expenses                      | 4,373   | 20,774                   | 5,477  | 2,828 | 11,162                                   | 44,614           |
| Total costs and expenses  | 4,631   | 52,506                   | 33,739 | 5,027 | 11,097                                   | 107,000          |
| Equity in net losses of unconsolidated real estate joint ventures | 8,742   | —                        | —      | —     | _  | 8,742            |
| Other income  | 170   | 227                      | 152    | 5     | —  | 554              |
| Foreign exchange gain   |   |                          | (24)   |       |  | (24)             |
| Income (loss) before income taxes                                 | <u>\$ 21,527</u>                              | (4,166)                  | 1,071  | 245   | (11,269)                                 | 7,408            |
| Total assets  | \$153,503                                     | 168,091                  | 31,626 | 8,440 | 7,467                                    | 369,127          |
| Expenditures for property and equipment                           | <u>\$3</u>                                    | 2,586                    | 205    | 374   |  | 3,168            |
| Depreciation and amortization                                     | \$ 93   | 2,733                    | 594    | 67    |  | 3,487            |
| Debt accretion and amortization                                   | \$ 111  | 112                      | 17     | 1     |  | 241              |
| Cash and cash equivalents   | \$ 14,551                                     | 4,406                    |        | 988   |  | 19,945           |
| Equity method investments   | \$ 65,254                                     |                          |        | _     |  | 65,254           |
| Goodwill  | <u>\$                                    </u> | 35,521                   |        | 1,727 |  | 37,248           |
| Notes payable and other borrowings                                | \$ 31,983                                     | 2,928                    | 6,757  | 200   |  | 41,868           |

# 14. Discontinued Operations

As described in Note 1, FFTRG previously entered into area development and franchise agreements with MOD Pizza related to the development of MOD Pizza franchised restaurant locations throughout Florida and, through 2019, had opened nine restaurant locations. In September 2019, the Company entered into an agreement with MOD Pizza to terminate the area development and franchise agreements and transferred seven of its restaurant

# Notes to the Combined Carve-Out Financial Statements - Unaudited

locations, including the related assets, operations, and lease obligations, to MOD Pizza. In addition, the Company closed the remaining two locations and terminated the related lease agreements.

FFTRG's operations as a franchisee of MOD Pizza are presented as discontinued operations in the Company's combinedcarve-out financial statements.

The carrying amount of major classes of assets and liabilities included as part of discontinued operations is as follows (in thousands):

|   | June 30,<br>2020 | December 31, 2019 |
|---|------------------|-------------------|
| ASSETS                                    |                  |                   |
| Cash and cash equivalents                 | \$ 3             | 35                |
| Operating lease assets                    | —                | 772               |
| Other assets                              | 58               | 185               |
| Discontinued operations total assets      | <u>\$ 61</u>     | 992               |
| LIABILITIES AND EQUITY                    |                  |                   |
| Liabilities:                              |                  |                   |
| Accounts payable                          | \$ 2             | 2                 |
| Accrued expenses                          | 39               | 134               |
| Operating lease liability                 |                  | 905               |
| Discontinued operations total liabilities | <u>\$ 41</u>     | 1,041             |

The major components of loss from discontinued operations are as follows (in thousands):

|   |                 | For the Six Months<br>Ended June 30, |  |
|---|-----------------|--------------------------------------|--|
|   | 2020            | 2019                                 |  |
| Revenues:                                     |                 |                                      |  |
| Trade sales                                   | \$ —            | 3,987                                |  |
| Other revenue                                 |                 | 58                                   |  |
| Total revenues                                |                 | 4,045                                |  |
| Costs and expenses:                           |                 |                                      |  |
| Cost of trade sales                           | _               | 1,296                                |  |
| Depreciation, amortization and accretion, net | _               | 507                                  |  |
| Impairment losses                             | 71              | 2,756                                |  |
| Selling, general and administrative expenses  | 20              | 4,130                                |  |
| Total costs and expenses                      | 91              | 8,689                                |  |
| Pre-tax loss from discontinued operations     | <u>\$ (91</u> ) | (4,644)                              |  |

# Notes to the Combined Carve-Out Financial Statements - Unaudited

The following are the major components of the statement of cash flows from discontinued operations (in thousands):

|  | For the Six Months<br>Ended June 30, |         |
|--|--------------------------------------|---------|
|  | 2020                                 | 2019    |
| Operating activities:  |                                      |         |
| Net loss   | \$ (91)                              | (4,644) |
| Adjustment to reconcile net loss to net cash used by operating activities: |                                      |         |
| Depreciation, amortization and accretion, net                              | _                                    | 507     |
| Impairment losses  | 71                                   | 2,756   |
| Increase in trade inventory  | _                                    | (17)    |
| Decrease in other assets   | 35                                   | 409     |
| Change in operating lease assets and liabilities                           | (113)                                | 208     |
| Increase in accounts payable   | _                                    | 9       |
| Decrease in accrued expenses   | (96)                                 | (728)   |
| Net cash used in operating activities                                      | <u>\$ (194</u> )                     | (1,500) |
| Investing activities:  |                                      |         |
| Cash paid for intangible assets  | \$ —                                 | (40)    |
| Purchases of property and equipment  |                                      | (542)   |
| Net cash used in investing activities                                      | <u>\$</u>                            | (582)   |

# 15. Subsequent Events

In preparing these financial statements, the Company has evaluated events and transactions for potential recognition or disclosure through August 17, 2020, the date the financial statements were available to be issued. As of such date, there were no subsequent events identified that required recognition or disclosure other than disclosed below or in the footnotes herein.